FINANCIAL TIM Friday May 23 1975 No. 26,674

CONTINENTAL SELLING PRICES: AUSTRIA Sci. 13; BELGIUM Fr.20; DENMARK Er.2.75; FRANCE Fr.2.20; GERMANY DM1.70; IYALY L.300; NETHERLANDS F1.1.50; NORWAY Kr.2.75; PORTUGAL Exc. 15.00; SPAIN Post. 30; SWEDEN Kr.2.50; SWITZERLAND Fr.1.50.

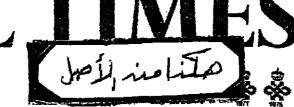
Sharp upward trend

THE LIERARY - THE UNIVERSITY OF JORDA

BY SAMUEL BRITTAN

excluding students and school leavers, amounted to 834,509 for

the U.K. and 798.809 for Great





streng,

GERERAL

**Pensions Golds** to peak nearly

Old-age pensions will rise by share index was 1.8 lower at nearly 15 per cent, from the 349.7 after rising to 352.6. Gold week beginning November 17, shares again moved ahead and A single person's pension will although some prices were bego up from £11.60 a week to low the best at the close, the from the register, with the end and an official survey has sug-£13.30 and the increase for a Gold Mines index added 16.7 to of the university vacation, and gested that there are well now married couple will be from a record "high" of 442.3.

Unemployment and sickness benefits will be increased from 19.80 to £11.10 for a single person and from £15.90 to £18 for a married couple. Materials allows married couple. Maternity allow- . INVESTMENT DOLLAR pre

ance and injury benefit will go mlum gained 3 at 1061 per cent, up by the same amount. The standard National Insurance widow's pension will go up from £11.60 to £13.30 with proportionate increases for younger widows and those drawing re-duced rate pensions. The 100 per cent, disablement rate will be increased from £19 to £21.80. 180

#### Curb on foreign doctors

Back Page. Editorial Comment, Page 20

Doctors trained in India will not in future be eligible for full registration in Britain. The Gegeral Medical Council said yesterday that Indian doctors be given only temporary regis GOLD was \$4 higher qualifying after to-day will now

tration in the U.K. To get this temporary regis • STERLING'S weighted depre tration, doctors will have to pass ciation narrowed to 24.6 per inequistic and competence tests cent. (24.9) and it gained in which will be introduced for all other 120 points against factorism modiful graduates next dollar at \$2.2289. will also be prevented from WALL STREET moved 623

T going into private practice, higher to 818.91.

#### ITV strike split

Some television technicians rebelled yesterday against their Wages plan union's decision to black out ITV Wages plan inion's decision to make out it.

In programmes by strike action this CBI preed the Government to week-end. Some companies may take the lead in presenting a new pay he able to broadcast as a result pay policy to guard against mass pay 14

The air, land and sea search continued yesterday for four stue.

THE GOVERNMENT has dents and the 40 armed men who decided not to impose an immescized them earlier this week diate import duty on Japanese from an isolated jungle camp in the Lake Tanganyika region of Tanzania.

ried out research into the habits ment.

#### Nato clash

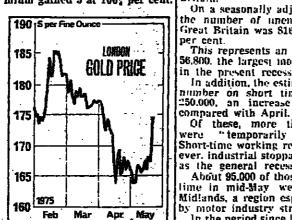
European countries came down survey. firmly against any form of Page 17 alliance though there was tentative support from West Germany. Power pay deal

booby trap explosion on a build effective from March 17. ing site in Belfast yesterday. The Page 10

President Brand ..... 1281 + 11

# rise 16.7

 EQUITIES closed slightly caster on balance. The FT 30-



\$174! an ounce.

## Details of CBI

of Socialist leader Mario Soares, and Joans from the Government basis.

Chrysler had previously protection to the Stoke workers some four springs from this.

mised to make a pay offer to the years ago to accept management strikers to-day if they had proposals for a form of measured returned to work.

At their mass meeting yester complain that this has left them day, despite the engineering near the bottom of the Coventry would accept a reasonable offer union's instruction to its members to resume, the strikers voted just as solidly to remain out over mantle of spokesman of the line towards the £15 goal.

In its present financial plight.

CONTROVERSIAL clause in Two American girls, a Dutch the Policyholders Protection Bill, girl and an American youth were enabling the ptroposed Board to kidnapped at the Gombe Game provide funds to rescue insur-Research Centre, where British ance companies in difficulties is

anthropologist' Jane Goodall car- to be dropped by the Govern-

Nato Clash

The U.S. and Western Europe the latest Financial Times surclashed sharply in Brussels yes vey of company profits and terday over the question of a balance sheets rose by only 9.7 possible link between Spain and per cent compared with a 20.5 Nato. The majority of West

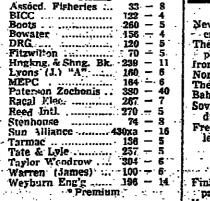
Flask killing

• ELECTRICITY

manual workers voted over
Mr. Gerald Death; a 33-year-old whelmingly in favour of a 31 per

married man, was killed in a cent, pay offer which becomes

## FALLS RISES Cameron (J. W.) 100 + 14 Carron 73 + 8 Cussons 76 + 12 ERF 43 + 7 ICI 281 + 7 Leisure Caravans 69 + 4 Liden 16 + 3 Midlani-Yorks 425 + 25 Sealed Motor 471 + 4 Stag Funiture 74 + 4 Waite and Son 65 + 11 British Borneo 168 + 8 Assocd. Fisheries ... 33 - 8 RISES BICC 122 - 4 Boots 260 - 5 Boots 250 - 5 Bowater 156 - 4 DRG 120 - 5 Fitzwilton 70 - 5 Hingking & Shing Bk. 239 - 11 Lyons (J.) "A" 160 - 6 MEPC 164 - 6 Paterson Zochonis 380 - 40 Ragal Plac. 267 - 7 Reed Intl. 270 - 5 Stenhouse 74 - 8



New York's financial risis
The anti-Marketeers: penny fathing ride from Europe North Sea oil ..... The Co-op tries again Bahamian politics Soviet campaign against Frelimo's bankrupt

FT SURVEYS Finance for small com-

the holidays and will not be meetthe holidays and will not be meetting again until June 5 unless tant, although a senior skilled
there is an over-riding reason for worker said "We thought him
to be soft, rather a gaffer's man,"
Further pressure for them to
return came last night from
more curious since Mr. Eddie
TUC general secretary, Mr. Len
McCluskey—like Mr. Morris, a
What will emerge from to-day's
Murray, who said in a BBC teleTransport and General Workers' negotiations may be less about
vision interview that they should Union snop stewards' convener—

mante towards to lowards to wards a milineits present financial plight.
In its present financial plight,
In its present shift to company clearly in the com

vision interview that they should Union snop stewards' convener - money and more about the comwork and negotiate.

After the meeting, the strike Harold Wilson's terms of "poliproviding there is freedom from lenders travelled to London tico-industrial ambition."

After the meeting, the strike Harold Wilson's terms of "poliproviding there is freedom from lenders travelled to London tico-industrial ambition."

Mr. industrial action. The company

where they lobbied their MPs McCluskey is a member of the is unlikely to miss the chance of

ICI first quarter profit falls



in unemployment

A SHARP upward turn in the creasing at an underlying rate unemployment trend has been of 100,000 a quarter.

If it continues at this rate the unadjusted U.K. total is likely to pass a million by October, rather carrier than indicated in the Budget speech. Total U.K. unemployed Budget specen.
amounted to \$50,346, or 3.7 per The unemployment total incent of all employees. This cludes over 175,000 out of work cent, of all employees. This cludes over 175,000 or represented a fall of 89.521 since for four weeks or less.

April. But the fall was more There are also known to be than accounted for by the discover 50,000 occupational perappearance of 94,842 students sioners included in the figures: a drop of 6.004 in the number 100,000, in addition to of unemployed school leavers. categories, regarded by The unemployment total is the employment offices as highest May total since 1972. "somewhat unenthusiastic" somewhat unenthusiastic" and The number of unemployed, "difficult to place,"

#### Vacancies

in the present recession.

In addition, the estimate of the filled vacancies in Great Britain

But a genera number on short time rose to fell by 17.700. 250.000, an increase of 25,000 in the s

by motor industry strikes.

Political pressures, together months ago and looks forward to
In the period since last Novem- with the cost of redundancy com- a further reduction in the pace

strikers vote to stay out

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT .

Chrysler calls talks to-day as

CHRYSLER STRIKERS were in what they described as the Communist Party executive com- again parading its penury.

A SHARP upward turn in the creasing at an underlying rate UNEUPLOYED धिनेबील् इत्रेक्को-१८कवन र्व ब्रह्मी दर्भाष्ट्राड

couraged recruitment.

1972 J 1973 J 1974

A more significant indicator is a stage where even officials and to reflect the British inflation! On a seasonally adjusted basis of rate tend to go together.

On a seasonally adjusted basis probably the number of unfilled economists who are sceptical of rate tend to go together. Great Britain was \$15,700, or 3.6 ment Officers.

A more significant indicator is a stage where even omeians and rate tend to go together. Employer the popular interpretation of the unemployment figures would recent the property of the popular interpretation of the unemployment figures would be a seasonally adjusted basis probably the number of unfilled economists who are sceptical of rate tend to go together. per cent.

These fell for the UK, as a gree that the overall demand for the argument about market below the largest monthly jump in the present recession.

These fell for the UK, as a gree that the overall demand for the argument about market labour is beginning to fall short. The argument about market for the present recession.

November the adjusted total of these, more than 90,000 vacancies has fallen by nearly under discussion in official financial quarters. Short-time working reflects, however, industrial stoppages as well as the general recession.

About 95 000 of these are short. as the general recession.

About 95,000 of those on shortlime in mid-May were in the adjusted vacancies is not far fort from the fact that carnings sidy foreshadowed in the Budget

Midlands, a region especially hit above rock-bottom level.

already affecting wages or not. One school of thought takes company to the Budget are rising less rapidly than a few appears to the Continued on Back Page. er unemployment has been in pensation, may have discouraged of wage inflation in the autumn.

Bur the predominant mood, especially among those concerned with the management of sterling, is one of concern at the continued high level of negotiated settlements.

There are fears that this could even accelerate further without major policy moves. These anxieties explain the flurry of activity on the incomes policy.

activity on the incomes policy front.

Although Ministers and affectively.

Although Ministers and affectively.

Although Ministers and affectively.

officials are still open-minded tive to-morrow and once again about mechanisms and formulae, give West Germany the lowest the effect they want to achieve is that of an indexed freeze.

Since west occurred in the industrial discount rate in the industrial ised world, on a par with that 1973 Jan. 12 that of an indexed freeze.

In the policy argument behind of Switzerland.

the scenes, scepticism about! employers from dismissing wor market forces, continued belief the Bundesbank's minimum rekers. But they have also discouraged recruitment.

The economy is now entering exchange rates and interest rates (£400m.) of bank reserves. An additional DM400m, of liquidity will be made available through

#### Argument

across normal left-right distincdemand tions. In the six months since while inflation is still accelerate is coming from the most is coming from the most orthodox and conventional

The one direct measure which deal with unemployment is the

Regional figures Page 8 Editorial comment Page 20

#### the Bundesbank's special foreign trade financing facility-" Privat-Keaction

public disappointment that has swept through West German industry and Government circles sectors of the economy. recently. Undermined by an Herr Friderichs, the Economics unexpectedly sharp fall in export Herr Friderichs, the Economics Minister, is clearly apprehensive Pundachank creates too

Continued on Back Page ousiness moving again.

Emminger, the real German as "an act of courage." GNP is running at 3 per cent, below the level of last year. To emulate 1974's total in real terms the economy will have to show a distinct pick-up in the second

offered negotiations immediately first steep in a bird to get the mittee.

Meanwhile in the Commons ing, but he said a full in rates dropped against leading currenties, their pay dispute at a mass meet-remarks about "politice industice, considerable success in becom- it was insulting that assurances; overnight money market rate also associated with a further

unemployment and a collapse in foreign confidence.

Page 9

FRENCE (Construction), the strated in the streeted in in the street of Lisbon and Considerable streets in the cornal considerable streetes in become considerable streets in the cornal considerable streetes in the cornal considerable streeted in the street of Lisbon considerable streets in the cornal considerable streeted in the street of Lisbon considerable streets in the cornal considerable streeted in the earth Rythout the corn of emphasion considerable streets in the stock of the street of

and shareholders for their future than 8 per cent.

# Germany cuts two key interest rates

BY NICHOLAS COLCHESTER

BONN, May 22.

WEST GERMAN DISCOUNT AND LOMBARD RATES Rate discount and the Lombard rates per year per year 1972 Feb. 25 The new rates become effec-3.5 Oct. 9 Nov. 3 4.5 May 1974 Oct. 25 Dec. 20

Feb. 7 March 7 April 25 4.5 May 23 Over the last six months the base has expanded at about this

rate, but in the last three months These moves are the Bundes- the rate has been under the slow-bank's reaction to a wave of down has not been due to central bank tight-fistedness, but due to unwillingness to borrow in all

reacting only sluggishly to lest the Bundesbank creates too measures which both the Central much monetary slack in the Bank and the Government have economy and loses sight of its taken in recent months to get objectives in the event of a sudden economic revival to lest the Bundesbank creates too sudden economic revival. So far, according to Dr. He described to-day's decision

#### Support for \$ Michael Blanden writes: Wide-

Spread official intervention was the main aim of to-day's active foreign exchange markets.

measures was to stimulate demand for credit by decrease. required to support the dollar One report suggested the Bank mand for credit by depressing of France had spent up to some admitted that with industry as was also reported in New York pessimistic as it was at the was also reported in New York moment, interest rates were (estimated by one source at probably not the main factor some \$40m.). West Germany and governing private sector borrow, the Netherlands as the dollar

	 r. Salutia
Spot nepth nepth nepth	\$2,3210,3220 1,07-1,52 dis 3,21-3,48 dis 12,15-12,00 dis

# SPECIAL ANNOUNCEMENT **Rent Rebates for Industry**

In the light of the economic difficulties which face industry today, we recognize the need to keep costs to a minimum. As a consequence, we have devised a scheme which offers generous concessions to industry on rents payable during the first 2 years of a new tenancy.

Allow us to demonstrate to you how you can save up to 20% on the rents advertised below:-

#### Birmingham New factories and warehouses 12,082\* to 40,958'sq. ft. Rent from: 80p

Dunstable

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plus new warehouse/factory accommodation 10,000 to 200,000 sq. ft. Rent from: £1.10 Haves

New factories and warehouses 12,500 to 117,000 sq. ft. Rent from: £1.25

West Ferry Rd. E14 Factories and warehouses 10,000\* to 86,000 sq. ft. Rent from: £1.25 Ruislin

Last unit in prestige development comprising 32,460 incorporating 7,370 sq. ft. offices. Rent from: £1.65

## Magnificent lofty warehouses in units 10,000\* up to 113,000\* sq. ft. plus

extensive Thames wharfage facilities. Rent from: £1.30

#### West Thurrock New factories and warehouses 10,000

Rent from: £1.30

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Today's Warehouses at Yesterday's Rents

ing site in Belfast yesterday. The device was hidden in a vacuum flask which exploded when he tried to unscrew the top. Earlier a Catholic and a Protestant were seriously injured in separate shooting incidents in the city.

Shelepin goes

Mr. Alexander Shelepin yesterday she head of the Soviet trade union organisation, in a development widely expected after his removal from the Soviet trade union organisation, in a development widely expected after his removal from the Communist Party's ruling the Communist Party's ruling Politburo last month. Page 6

THE PRETAX profit of ICI. ICI stressed that it was still its intention to continue its policy pesterday show that the £80m intention to continue its policy pesterday show that the £80m in the first quarter, reflects the continuing slide in world-wide demand for chemicals. With little sign of recovery, there is now doubt that the group will be advantage of the busy periods. It would still spend the equival advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group will be advantage of the busy periods. It would still spend the equival that the group advantage of the busy periods. It would sti

CHIEF PRICE CHANGES Silvermines 76 + 10 553 + 16 (Prices in pence unless otherwise Utab Mining Aust. 750 + 50

(FT stock indices and FT-Actuaries summary Page 65.)

Stenhouse ..... 

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Thos. Marshall Moscew Hrdgy, Bk. Rio Tinto Zinc ... 31 8 

It seemed an "inevitable" first quarter last year, the volume against £746m. in the last quarter consequence of trading conditions of home sales has fallen by about of 1974 and £661m, in the first that operating divisions might 10 per cent, on average, while quarter of last year, the volume against 1740m. In the fast quarter that operating divisions might 10 per cent, on average, while quarter of last year, the volume against 1740m. In the fast quarter that operating some schemes overseas sales have fallen by at to the ICI Board for approval. ON OTHER PAGES

For latest Share Index phone 01-246 8026

Silvertown E16

For further details contact Mike Brown or Phillip Davies at

# Nearer to next crunch on gold

BY C. GORDON TETHER

the extremely interesting up made a great deal more sense if dating of the international mone the next attempt to resolve the lary reform scenario that Mr. gold question "once and for all" director of the International now in the interests of the world Monetary Fund, provided in an as a whole—if, indeed, it ever address in Washington last week was—to treat the demonetisation to the next crunch on the "role ment for international monetary of gold" issue than has been reform.

inavel to start from the U.S. in paper currencies in general arrented—but manifestly out and the dollar in particular.

dated—proposition that it is in As the only form of money the best interests of the world as that shill commands respect

cluded earlier this year between President Ford and President

the serious difficulties that the barie, we need it all the same uncertaintities surrounding the feetause it can help us combat the ratages of a much morted in and went on to assert that the metal's future was one of the most important issues on which agreement had to be reached at next month's meeting of the interim standing committee on montanty reform.

The purpose

The purpose

As to that, the view he expressed was that, as there was a greenent that the ultimate purpose was to phase gold out of by sentiment and disclosely parked by sentiment and disclosely parked. The purpose is the proper money introduced over a served that it is a subject that generates strong purpose was to phase gold out of by sentiment and declosely, he was to be interested for the policy of the paper money introduced to the interest of the world as a whole of the paper money introduced over a new paper when the paper money introduced over a new paper welling, it talks the paper money introduced over a new paper welling. It talks the paper money introduced over a new paper welling, it talks to be the paper money introduced over a new paper welling. It talks the paper money introduced over a new paper welling, it talks to back the paper money introduced over a new paper welling. It talks the paper money introduced over a new paper welling, it talks the paper money introduced over a new paper welling. It talks the paper welling it talks the paper welling it talks to back the paper money introduced over a new paper welling. It talks the paper welling it talks the paper welling. It talks the paper welling it to the devision as sometimes obscured by sentiment that the ultimate of the paper well talks. The paper well talks the paper welling it talks the paper welling it talks to talk the paper welling it talks to talk the paper welling it talks to talk the

ONE THING that emerges from It would, I would have thought Johannes Witteveen, managing started by asking whether it is is that we may be much nearer of the metal as a priority require-

#### Barbarism

discard d'Estains in his role of The time may come when plenipotentiary for the Common alternative methods of meeting It provided the world's needs for inter-Market countries. It provided the world's needs for interit will be recalled, for a resump- national liquidity will have been tion of gold traffic between carried to such an advanced central banks on the condition stage that it will be possible to that no attempt was made to talk realistically of dispensing stabilise the open market price with the aid of gold. But, curuntil the beginning of 1977.

The world's needs for intering the same according to the possible to that the same according to the condition of the same according to the same accor In his latest perception, how- promised land than ever we were. ever. Mr. Wittereen pointed to And, if the use of gold is bar-the serious difficulties that the baric, we need it all the same perstainties surrounding the because it can help us combat

#### RACING

It can be Jolly Good to-day BRUCE HOEBS, whose New-Wilbreham Plate at Newmarket's for the Redfern Plate (2.00), in market stable is in fine form, has Guineas meeting and she has spite of the presence of African

generally had a profitable time since improved on that display. Winner and Lord Helpus. race the John Davies Handicap (3.15).Jolly Good, a half-brother by Jolly Jet to three winners in the

United States, has improved considerably since last season when he failed to win in four attempts. If successful here, he will be completing a hat-trick.
His first outing this season came in the normally highly competitive White Rose Stakes

The other is that there would of the greatest international be a far better chance of workmonetary crisis in the world's ing through to the right solution history—one stemming from the facing a surprisingly weak field for a race with a first prize of nearly \$1.000, found no difficulty have to start from the U.S.—in paper currencies is greatest.

Mrs. Lusty's two-year-old filly ago.

Mrs. Lusty's two-year-old filly ago.

Stakes (2.15). This chestnut may go close, but I doubt her Turning to Kempton, where Lorenzaccio filly ran respectably troubling Nagues from Barry Nagwa's stablemate, Ravel, to gain places in maiden races Hills' Lambourn establishment. appeals as the likely answer to last season and I expect her to Nagwa did well to take fourth the Mentmore Handicap (3.00), prove herself a cut above the place behind Get Ready in the Fastpad is given a confident vote opposition she meets here.

with runners he has sent to when running Everything Nice With that victory fresh in the Haydock and I am hoping that to one and a-half lengths in the mind, it was not surprising to Jolly Good can add to his record Zetland Maiden Stakes at York see Jolly Good backed from 7-4 on the Lancashire track by land. on May 13.

to 11-8 for the Carlow Plate (a ing the afternoon's most valuable Even if Major Dick Hern, the maiden's at closing race) at the Indian May 9 Again

HAYDOCK 2.15-Tasane 2.45—Nagwa\*\* 3.15—Jolly Good\* 3.45-Baronet

4.45—Baggin Time KEMPTON 2.00-Fastpad\*\*\* 2.30-Nantucket 3.00-Ravel 3.30—Reprohate 4.00-Bailin Bay

4.15—Jacmel

4.30-Sir Something

BY DOMINIC WIGAN

Lingfield on May 9. Again Hobbs' colt found no difficulty in leading from start to finishbeating Relkonalia, to whom he was conceding 8-lb, by four lengths, with Chas Sawyer-third another 10 lengths behind.

Jolly Good, who could easily have extended the winning margin at Lingfield had Lewis decided to push him, may be capable of further improvement and to-day's opposition, though far from weak, is unlikely to prove beyond him. Zimbalon, a bree-lengths winner of Chester' Grosvenor Stakes three days be defeat Battle Cry by four popular West Ilsley trainer, fails fore Jolly Good's Lingfield victiengths, with the remainder of to land the John Davies Handitory, is taken to finish second, the 13-runner field well strung cap with Zimbalon, he should Another trainer whose runners that still commands respect a whole to phase the metal out of the monetary system.

There is a widespread belief that the gold issue was effectively that the gold issue was effectively out on the shelf for a further integer spell by the agreement concluded earlier this year between the gold issue was effectively of the formulation of the morass.

There is a widespread belief throughout the world gold is one of the few things to which we can this jockey on Richard will cannot be opposed in the will and I shall be distingted a formulation of the few things to which we can this jockey on Richard will cannot be opposed in the will and I shall be distingted a formulation of the few things to which we can this jockey on Richard will cannot be opposed in the will and I shall be distingted in the state of the falls to land at through the world gold is one of the few things to which we can the form the formulation of the falls to land at through the fall that the gold is one of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the few things to which we can the formulation of the fall that the fall th

#### SALEROOM BY ANTONY THORNCROFT

Record £409,483 for a Gauguin

any agreement emerging from In consequence, it has bent all talks conducted under present its endeavours to getting it conditions within the limits proposed by Mr. Witteveen producting that they recognised ing an agreement which would that they have a duty to have the effect of "putting the humanity to break out of this devisive issue of gold behind us." mental straitjacket.

Chrysanthemes by Marc Chagall, Victorian times, and they are an table was bought by Adams for Overseas buvers were out in increasingly popular item for the £1,300. Dortons paid £800 for an force at a sale of Continental more modest collector. This early 18th century Italian walnut furniture at Christie's yesterday, particular lid fetched a very high boot cupboard and the same Prices were usually well above price because its picture of a price for a Louis XVI style forecast, and few items remained statue and fruit was rare, bureau de dame. The sale at the unsold. Dutch marquetry and Another item, an 1851 Exhibition Retford salerooms of Spencer Venetian furniture was particular lid of peasant boys, sold for £660, and Sone totalled \$11,500.

# Europe's banks come in all shapes and sizes So why talk to **Toronto Dominion?**

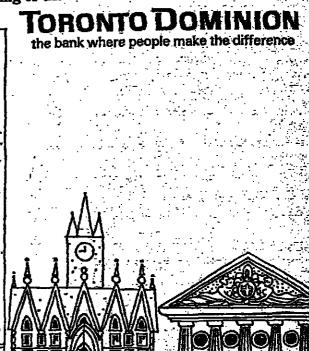
In Europe, banks are pretty thick on the ground, so what special advantages can we offer?

Look behind some of today's important projects in Europe, and you'll see Toronto Dominion have established themselves as a major force on the international banking

Since we became established in London over 60 years ago, European finance markets have expanded and changed dramatically, and in keeping pace with these changes we have developed the experience required to meet today's varied financing requirements. What's more, apart from being active participants in major Eurocurrency loans we have expertise in the syndicating and management of medium term financing.

In short, Toronto Dominion Bank is not just one of the great Canadian banks; it is one of the top banks in the world with experience relevant to Europe's

This could be one very good reason for talking to us!



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## Radio

† Indicates programme in black and white.

BBC 1

9.38 a.m. For Schools, Colleges. 10.45 You and Me. 11.00 Golf: The Penfold Championship. The Penfold Championship.
12.25 p.m. Y Gwyddonwyr Ifainc.
12.25 News. 1.00 Pebble Mill.
1.45 In the Town. 2.02 For Schools. Colleges. 2.22 Golf: Penfold Championship. 13.58 Regional News (except London).
4.00 Play School. 4.25 The Mole.
4.25 Jackanory. 4.50 Roy Castle Beats Time. 5.15 Devlin. 5.40 Rooharb.

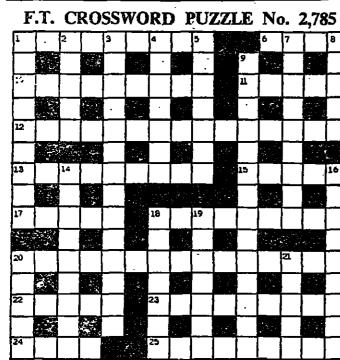
5.45 News. +6.00 Nationwide.

7.15 The Wonderful World of To-day. 7.05-7.15 Cartoon Time Disney. 7.15-7.25 Heddiw. 7.35-8.00 Digon 9.00 Referendum

paign. 9.10 News

11.47 "The Intruders."

6.40 Panorama Special: Presi- the following times:—
dent Ford. Wales—6.00-7.05 p.m. Wales



7 Religious

type-one observes his manners? (9)

8 Gloomy but beloved right

drive on these tyres (9)

SOLUTION TO PUZZLE

ODRIL GAU

1 1 A 1 S 1 1

E E E E C B MEE

it's violent (7)

expect (5)

ACROSS

I Obscure and create sorrow 6 Among a thousand and I'd to follow (4)

is puzzline (9) 11 Being supple, dismounted 16 Don't walk so much but don't with His Excellency (5) 12 Midnight-a fascinating time? 18 Doctor however gets spasm (3, 8, 4)

16 Magnetic compound I joined

13 Sways round cover but is 19 Seat manufacturer is more absolutely safe (4-5) serious accepting a novice (7)

15 The meaning of words used to 20 Unpleasant dental about the float along (5)

17 Would on front of face? No. 21 Computer is partly modern 1 wound round neck! (5) IR Strip down Diana's cloak (9) 20 Irritate with yarn related to

tailor's work (6, 3, 6) 22 Austere place at the rear (5) 23 Willingness to allow permutted variation (9) 24 An American jerk (4)

25 Stays or selects a mixture (9) DOWN

1 Capsizes open vessels (9) 2 The best priest takes note (5) 3 Breaks the law commonly if tea's brewed up (7, 1, 6)

4 Local measure—a litre is 5 Condemned some French and

والمستنب وسأوفى أأرازة أأمانا تستنفين والمستعمدة والمتا

Referendum Campaign Scotland—6.00-6.25 p.m. Report-Broadcast on behalf of the ing Scotland. 6.25-6.25 General National Referendum Cam-paign. Referendum Cam-Nationwide. 11.06-11.07 Scottish

9.35 Spy Trap.

10.25 Talk-in: The Prime Northern Ireland News. 6.00Minister, Rt. Hon. Harold 7.05 Scene Around Six. †1.17 a.m.

Northern Ireland News Headlines. Wilson, MP, answers questions from Robin Day. †11.05 Regional News. 11.97 Match of the Day: North-ern Ireland v Wales.

BBC 2 All Regions as BBC 1 except at

LONDON

GRAMPIAN

1.20 p.m. Grampian News Headlines.
11.40 Cartoon. 11.45 Manfred.
12.00 Women Only 5.15 Wait Till Your Chan and the Chan Clan.
12.00 Hickory House. 12.15 p.m.
A Handful of Songs. 12.30 Songs that Stopped the Shows. 1.00 Grampian News Headlines.
12.00 Hickory House. 12.15 p.m.
A Handful of Songs. 12.30 Songs that Stopped the Shows. 1.00 First Report: News. plus FT of Canada film followed by Road Report index. 1.20 Lunchtime To-day.
1.30 Crown Court. 2.00 Good Afternoon Money-Go-Round. 2.20 General Hospital. 2.50 Show Jumping from the Royal Windsor Foods Show. 4.20 Follyfoot. 4.50 Magnie Special. 5.20 University Challenge.

5.50 News from ITN.

GRAMPIAN

1.28 p.m. Grampian News Headlines. 5.20 Film Chan and the Chan Clan. 4.60 Shows Fall Shows Foods Fall Shows House Film Chan Clan. 4.60 Shows Foods Fall Shows Foods Fall Shows Foods Fall Shows Foods Foods Fall Shows House Film Chan Clan. 4.60 Westward News Headlines. 5.20 University Foods Fall Shows Foods Foods Fall Shows Foods Foods Foods Fall Shows Foods Foods Fall Shows Foods Foo

Challenge.

5.50 Nows from ITN.

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RADIO 1

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5.00 Tony Steretom. 12.00

5.00 Tony Steretom. 1 9 Waste effort to sell a dull mount (4, 1, 4, 5) 14 Multi-coloured lizard (9) D W H A N X L Y

7.30 Shut That Door!! 9.00 EEC Referendum—broad-cast by the National Referendum Campaign. 9.10 The Main Chance.

Northern Ireland 3.58-4.09 p.m.
Nows. 6.00-10.18 News.

HTV Report Wales Headlines, 2.90 Women Only, 5.20 Orbit 5, 5.25 Crassroads, 6.01.
Report West, 6.18 Repurt Wales, 6.35.
University Challense, 7.65 FridayMystery Movie: Banacek, 8.30 Shut That all Doori 18.40 Pestival 75, 12.25 The Sireets of San Franco-Co.
HTV CympruWales—As HTV General Service except: 1.20-1.25 p.m. Penawdau Newyddion Y Dydd, 4.28-4.50 Cestyll Cantamili, 6.01-6.18 Y Dydd, 19-40 Our-look, 11.10 The Streets of San Francisco, HTV West—3s HTV General Service except: 1.26-1.30 p.m. Report West Head-lines, 6.18-3.5 Report West,

7.05 Scene Around Six. †1.17 a.m. 10.40 Cinema.

Northern Ireland News Headlines.

England—6.00-7.03 p.m. †Look †11.20 The Friday Film: "Assign-West (from Leeds, Manchester, Mewcastle); †Midlands To-day (from Birmingham); †Look East All ITV Regions as London (from Norwich); Points West (from Bristol); †South To-day (from Southampton); †Spotlight South West (from Plymouth).

\*\*South West (from Plymout

South West-(from Plymount).

16.40 to 7.55 a.m. Open University.

11.00 Play School.

4.00 p.m. Golf: The Penfold Championship.

15.25 Open University.

7.05 All in the Mind.

7.20 Newsday.

7.45 Family Fare.

8.10 The Old Grey Whistle Test.

9.00 A Referendum Campairn only. Sand Body Roy Super.

8.10 The Old Grey Whistle Test.

9.10 The Balloon Game.

1.20 p.m. Eorder News 2.00 Women Roys. 2.0

# Profitability Performance of the World's Largest Industrial

THE STRUCTURE OF THE WORLD'S LARGEST COMPANIES

THEIR CONCENTRATION AND SIZE THEIR PROFITABILITY AND GROWTH THEIR INTERNATIONAL OPERATIONS

A new in-depth statistical analysis, published by The Financial Times Limited, of the 642 largest industrial companies in the non-communist world. PROPITABILITY AND PERFORMANCE OF THE WORLD'S LARGEST INDUSTRIAL COMPANIES provides detailed overalt evaluation, examines their performance by industry and ountry, classifies them by degree of multinationality, provides information concerning their overseas production, and analyses the main patterns to emerge.

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examines the geographical origins of these enterprises, their industrial composition their comparative specialisation and the changes in specialisation.

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The Bach Choir

by RONALD CRICHTON

# banks les and si alk to minion?

telling sections for boys' voices, splendidly in a large church, and in "Now strinketh rose The soloists in the Mathias can-and lily-flower," for female tata were Janet Price, Kenneth and lily-flower," for female tata were Janet Price. Kennett chorus (the Bach Choir sopranos Bowen, and Michael Rippon,

On the eve of the centenary and altos are themselves hoyish season the Bach Choir conducted in timbre, though in the old by David Willcocks, with the style rather than the new), the

On the eve of the centenary and altos are themselves hoyish season the Bach Choir conducted in timbre, though in the old by David Willcocks, with the style rather than the new), the Choristers of St. George's Ghapel, unoriginality of idiom does not Windsor, and the New Philharmonia, on Wednesday performed pages when the world seems to coral works by Scottish and with the indubitably English and with the indubitably English desirability of a British Carnina William Mathias, in This Worlde's Joie, written last year to Britain, was also first given for the Fishguard Festival, has presented choral societies with North Carolina. It needs courage yet another authology cantata, a to praise the Lord at a time when anxious supplication might posers that they will doubtless seem more appropriate, but he writing them a century from when anxious supplication might even if they haven't.

This one celebrates the cycle of the four seasons with text from contains a barcarolle figure that not exactly virgin territory where beareth the bell away, the sunner is soft, a maiden is makeless, and dew in April for wind, brass and percussion falleth on the spray. Mathias's no strings) and wide-spaced idiom is Holstian and Brittenish, but whereas he has their leanness he does not always find it, as in some simple but telling sections for boys' voices, and in "Now strinketh rose The soloists in the Mathias can and in "Now strinketh rose The soloists in the Mathias can and in "Now strinketh rose The soloists in the Mathias can and in "Now strinketh rose The soloists in the Mathias can be a string to the soloists in the Mathias can be a strinked to go the soloists in the Mathias can be soloists in the Mathias can be soloisted to go the soloists in the Mathias can be soloisted to go the soloists in the Mathias can be soloisted to go the soloists in the Mathias can be soloisted to go the soloists in the Mathias can be soloisted to go the soloists in the Mathias can be soloisted to go the soloists in the Mathias can be soloisted to go the sol

## e i de saio Endi **Purcell Room**

## Baryton trio

by DOMINIC GILL

German might assume) a trio Prince. with two movements of tenor tubas, nor indeed a trio devoted to him exclusively; of barytons, but a string trio of viola cello and viola di bordone or two dark chromatic colours; of barytons, but a string trio of shaded only with a hint of one or two dark chromatic colours:
—otherwise known as the barymonoin or sometimes in England a splendidly buoyant and rhythmically complex finale.

Instrument, all but obsolete since the end of the 18th century, and even in its heyday something of ten specially for them beyond a curiosity: a hybrid of a bass Stephen Dodgson: a short trio fingerboard and six gut strings) gates the combining and overing a viola da gamba (with a fretted in four movements which investifing a viola d'amore (strung with lapping of the three instruments) to give sympathetic resonance, mix of Hindemith and Britten, which may be also plucked, unplied the content of the plus and proposed and six gut strings and monoin carefully and neatly — a gentle like those of the viola d'amore, kin emphasis. The barytonist in passing years, his complicated engaged in one of its most extraction of the controller of the proposed and six gut strings and the content of the plus strings and the carefully and neatly — a gentle like those of the viola d'amore, kin emphasis. The barytonist in complex finale.

The Master and Margarita (AA) vritic has complained that the leads straight over the edge of a when the playwright Makquidov. Allow a printing of this conditions are straight over the edge of a when the playwright Makquidov. Allow a printing to recognize a definiting to neutralise his incomplant of the conomine and rhythmically complex finale.

Alain Resnais is a film-maker of starisky admits no cliff.

Alain Resnais is a film-maker of starisky admits no cliff.

Alain Resnais is a film-maker in the conomine and rhythmically complex finale.

Alain Resnais is a film-maker of starisky article of Starisky and his passing verification of the forthmical to the social conditions that gave rise Romance and fantasy in The Romance and fartasy in The Romance and fartas

A baryton trio is not (as a No. 37 in G. a showpiece for the

If or more extra wire strings earfully and neaty — a secule to give sympathetic resonance, mis of Hindemith and Britten, which may be also plucked, unspecified with the accessional Barton, which may be also plucked, unspecified with the accessional Barton, which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which may be also plucked, unspecified with the accessional Barton which the mentality may be also plucked, unspecified with the accessional Barton which the mentality may be also plucked and the policital commitments. Je faime, lightly of microsmost the with the whose accessional Barton which the whose accessional Barton which the mentality may be accessed in plain and rather the whose accessional Barton which the mentality may be accessed and two puckish assistances in plain and rather the big with the count in the least dull or routine. The pungent arrangement for fiola unavoidably-named Esterhazy of Bach's Chromatic Faufasia.

#### Elizabeth Hall

## Northern Sinfonia

by GILLIAN WIDDICOMBE

Fou Ts'ong's performance of the concerto sounded much the object prepared part of the concert. Generally, it was boudoir with a nicely-paced account of the little B flat symphony, warm-cert. Generally, it was boudoir the little B flat symphony, warm-the best prepared part of the concert of centrally, it was boudoir the little B flat symphony, warm-the little B flat symphony, warm-the best the principal note in a crucial theme seemed rather overdone, creating the cloying impression of x-row of pins sinking lato cushions. This is surely one of little and this year's Ludlow flows concertos in which simplificity is arresting. For example, Shakespeare's Twelfth Night at the subsequent woodwind the march-like opening of the first movement is unfussily taken, the subsequent woodwind widdles are all the more delighting. However the finale—a skinning roade with a modern than the process of the concert of the first production of the concert of the

Florence music

Geza Anda withdrew from given a fresher, playful reading. Wednesday's all-Mozart concert The C minor Serenade for by the Northera Sinfonia, and oboes, clarinets, bassoons and by the Northera Sinfonia, and oboes, clarinets, bassoons and by the Northera Sinfonia, and oboes, clarinets, bassoons and by the Northera Sinfonia, and oboes, clarinets, bassoons and two bullets through his brain.

The C minor Serenade for two bullets through his brain, administered either by himself or, more likely, by the police. The scandal outlived him however, and amidst vociferous able three-some: the happy sale only for experienced players, able three-some: the happy sale only for experienced players, able ilssoni and perky Serenade in C minor for wind octet, with a siceland of his sale of phoney bonds to French workers broke in 1933. The partiy changed Northern Sinfonia, but is suit-programme provided an agree able only for experienced players, and entirely and the different ways in which they were, and amidst vociferous accusations of corruption in high places, two French ministries of the untidily attacked, so that what stone as "Very Mozartish (but], serenade's criss-cross and double forus in this respect french workers broke in 1933. Sartire, drawing a parallel between the political unitiant and two bullets through his brain, administered either by himself or, more likely. by himself or, more likely by benefit on the most prominent passages were local and on serving a proposal places, two French ministries of corruption in high places, two French ministries of corruption in high places, two French ministries of the concert of

by WILLIAM WEAVER

Moderns at the Maggio

The Maggio musicale has recent Stockhausen. I try But conclude the work), but he is a in all fairness. I must report always allotted some space to I fail. The composer's writings lousy actor. And Suzanne tontemporary music one of its are no help. To the Maggio's Stephens can play the clarinet—ings. Though some people for the war's end, was the world premiere of Luigi Dallapiccola's Il prignomiero; but this piccola's Il prignomiero; but this process and the programme he has considerably streaded. Contemporary music and the programmes of nearly all the sporant he music alworld on the programmes of nearly all the sporant he music alworld on the programmes of nearly all the sporant he music alworld the programme of the music alworld on the programme of nearly all the sporant he music alworld on the programme of nearly all the sporant he music alworld on the programme of nearly all the sporant he music alworld now and the sporant feetile. The programme of nearly all the sporant he music alworld now and the sporant feetile. The programme of nearly all the sporant he music alworld now and the sporant feetile. The programme of nearly all the sporant he music alworld now and the sporant feetile. The programme of nearly all the sporant he music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of the music alworld now and the sporant feetile of t

The Entertainment

Guide is on Page 11



A scene from 'The Master and Margarita

#### Cinema

# Stavisky's empire

by RICHARD COMBS

Stavisky (A)

had the ambition and the good ginning of the film. Trotsky re-sense to conduct his schemes on appears throughout, the paths of a scale sufficiently large to the two expatriate Russians fre-tovolve politicians and business-men of solid position. Born in obscurely fateful arabesque. The Russia in 1886 as Serge Alex-andre, the son of a dentist who wanted him to become a respectable, low-abiding French citizen. Stavisky maintained the facade of being a proper, bighly influential financier until the scandal starting point for Smvisky

ing. However the finale—a Also in the cast are Rupert appears somewhat imponetrable this elegant appearatus, like one skipping rondo with a sudden, Davies and Bernard Bresslaw, at first glance: Resnais has been of the sleek Hispanos that rash frown in the minor—was The director is Phillip Grout.

by the dazzling surfaces of his icons to both Stavisky and his than design, it seems, strike an

Stavisky (A) 2 Curzon film, and more than one French era, down a road that clearly appropriate not of parody, as The Master and Margarita (AA) critic has complained that the leads straight over the edge of a when the playwright Makeudov.

ABC Bloomsbury artifice of Stavisky admits no cliff.

Three plays by

Robert Patrick

emotion where we can catch our breath.

One situation is explored through the whole play. To the Greenwich Village pad of Jay, an ageing (26, that is) gay I should have been happier if writer, comes a straight young man recommended to him by a mutual friend for, it is alleged, purely literary reasons. The ghosts of Verlaine and Rimbaud stir in the mind, but a ghost of another kind stirs on the stage, for Frank, the boy, is the double of Jay's last friend, who has lately killed himself.

No point in detailing the relationship between "love" and violence in an affair between

**Aimost Free** 

of seduction (including the tougher young man in jeans administration of so much benzedrine, hash and amyl nitrate that a party.

I was amazed Frank could stay articulate) and Frank tries to get Jay to read his play and give him literary advice. But of the gay world, a microcosm Frank wants neither to read the play nor to seduce the boy, for the ghost of his dead friend thangs over him. The object of The Boys in the Band, the young his performance—if I have it man switching his attention right—is to persuade the boy to from guest to guest. Michael

quicker and more casily.

The writing is brilliant but to do, but he has done it self-indulgent. Mr. Patrick is impeccably.

by B. A. YOUNG The Almost Free Theatre's the Soliloguy King, and Jay, season of plays about the prob- whose conversation is always lems of homosexuals ends with sufficiently theatrical and a flurry of drama from Robert affected to allow him to pop in Patrick, author of Kennedy's as many jokes as a Neil Simon hero, feels no need to stop talk-Patrick, author of Kennedy's hero, feels no need to stop talk-Children. The major offering ing even when Frank is not in comes in the evenings with The the room if that is the only than interval in the middle his thoughts. Joe Pichette, an that hardly divides the play into two acts, only serves as a stepping stone in the torrent of emotion where we can catch our hereath.

Hero, feels no need to stop talk-ing even when Frank is not in the room if that is the only means at hand for him to reveal his thoughts. Joe Pichette, an experienced off-Broadway actor, does it all well, but has not quite gauged the amount of projection needed in a small house like the Almost Free. Ned van Zandt,

No point in detailing the and violence in an affair between approaches and defences employed by the pair of them as significantly belts his jacket up lay goes through all the motions right side over left; and a of seduction (including the tougher young man in jeans administration of so much benze when he has just picked up at

his performance—if I have it man switching his attention right—is to persuade the boy to from guest to guest. Michael retreat from the wicked tempfations of New York. I have to title: Barry McCarthy and Peter make that reservation, for if that Whitman are the Fred and was really all he had in mind. Harold of the other title. The he might surely have done it director is Stewart Trotter; there

#### Economies at the Royal Court

The Royal Court, unable to economies will be made totalling



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Sidney - two from London via Rome, one from Copenhagen via Frankfurt. DC-8 stretch jets are flying twice a week from Europe to Bangkok. One flight from Copenhagen via Frankfurt and another from London via Amsterdam, Thai's new European Gateway. That makes five flights a week from five European Gateways. The further the better from Bangkok too. That has connections to 17 other major

cities in and around the Orient. Key business centres and more exotic destination If your cargo needs to go further, you're better off moving it by Thai. We've doubled our cargo capacity so we can take a bigger load off your mind. Your freight will be carried on pallets or in special LD3 containers. Both are interchangeable with other airlines. Take That out East. The further we go the better you'll like it.



By the beginning of June, copies of the English version of the Company's Annual Report, including the detailed accounts for 1974, will be available on request from Solvay & Cie, S.A., Secrétariat Général, rue du Prince Albert 33, 1050 Bruxelles (Belgium).

For the calculation of the 1974 results, material consumptions have been valued according to the "Last in, First out" (LIFO) method, which gives the production costs more actuality and eliminates the fictitious part of profits. Results of 1973 have been adjusted so as to be comparable with those of 1974.

## WORLD TRADE NEWS

# U.K.-Moscow talks fix new areas of co-operation

## Singapore seeks Arab backing

BY CHARLES SMITH, FAR EAST EDITOR

cularly buoyant. As one instance of this, Mitsublshi Corporation and Mitsui and Co., Japan's two largest trading companies, now, appear to have shelved plans for

In asking Japan to push ahead with the Singapore project, how-ever, the Singapore Government can bring some powerful argu-ments to bear. One involves Singapore's strategic position on the Malacca Straits which are a vital route for Japan's oil sup-plies from the Middle East Singapore is taking a more liberal attitude to the passage of tankers through the Straits than either Indonesia or Malaysia, both of which are considering the im-position of a maximum tonnage

ceiling.
The Indonesians are reportedly thinking of closing the Straits to tankers over 180,000 tons. whereas Malaysia favours a ceiling of 200,000 tons. Singapore's proposal, which could affect the outcome of the debate on the should be allowed to pass pro-vided they have been specifically insured for passage through the

The Singapore complex would be the first major petro-chemical project in South-east Asia, and would have a capacity approxi-mately equal to the present South-east Asian market for its products. If the scheme proceeds on schedule a joint venture com-pany should be formed by the end of this year, with the plant coming on stream in 1979.

#### REDISCOUNT RATE **REDUCED BY 1%**

By Our Own Correspondent The Monetary Authority o Singapore has announced a 1 per car in the rediscount rate for export and pre-export usance bills from May 22. Banks negotiating such bills will not be allowed to charge more than
1] per cent, as commission,
enabling exporters to receive finance at not more than 7; percent against a prime rate of 8;
Lowering the rediscount rate the Authority said, will make the rediscounting scheme attractive to banks and exporters and premote exporters.

Philippine exports

Britain was third largest importer of Philippine goods in January-March. Japan has overtaken the U.S. as the Philippines' main market buying U.S. \$251m. or 42 per cent, of all exports. The U.S. imported \$147m., or 25 per cent, of the \$600m, total. Britain's \$51m, lifted it from fifth place in 1974 to third.

#### Export Contracts

BRITISH ROPES will manufacture £500,000 worth of steel wire rope anchor lines for the offshore industry for Viking Jersey Equipment, Rotterdam. The eight ropes are for the pipe laying barge Viking Piper. Each is 12,500 feet long and 3 inches in diameter.

diameter.
PYE TVT will supply two television transmitter stations worth £1m. for the Northern Central state of Nigeria. PLESSEY AVIONICS AND COMMUNICATIONS WILL Build further airborne uhf/vhf radio systems and radar transponders for Lockheed Aircraft Services, raising to £1m. the total of such equipment supplied by Plessey ERITISH TIMKEN bas order

for railway components worth film. from Greece, New Zealand Sudan and Turkey.

# GATT inquiring into textile restrictions

BRITISH and Soviet Ministers week, according to a com- the possibility of British have said that talks in Moscow this week have pinpointed new areas of possible economic coperation and confirmed prospects for a considerable growth in trade between the two countries.

At the same time, British and British firms were in an advanced stage of negotiations with the British firms were in an advanced stage of negotiations or contracts worth up to ESTOM.

The British side at the talks in free construction in a contract worth up to 100 m.

The British side at the talks in free construction in a contract worth up to 100 m.

The British side at the talks, the formally a session of the Joint Commission or Economic Comperation, was led by Trade

Secretary Peter Shore and the Garmy Peters In an advanced stage of negotiations in a contract were the two plant, to be constructed during order worth sup to 100 m.

The British side at the talks, thought a session of the Joint Commission or Economic Cooperation in the construction in Moscow to change.

The British side at the talks, thought a session of the Joint Commission or Economic Cooperation in the construction in Moscow to change.

The British side at the talks, thought a session of the Joint Commission or Economic Cooperation in the construction in Moscow to change.

The British side at the talks, thought a session of the Joint Commission or Economic Cooperation in the construction in Moscow to change.

The British side at the talks, the proper by the experiments are being treating at the provision for the policy stage of the EEC and Australia of the provision for the EEC and Australia of alleged old levels.

porter to phase out pre-existing import restrictions or else renegotiate them within the frame-work of the MTA-by April 1.

The U.S. asserts it has renego-tiated 19 such bilateral agree-

Singapore is hoping to obtain for Singapore's economic linernational oil covernment support for the saistance from the (Japanese Support Hank and the Which it plans to establish in Overseas Economic Co-operation with the Export-Import Bank and the Which it plans to establish in Overseas Economic Co-operation of the Sumitomo Fund.

This surgepore petrochemical Complex, which forms the Singapore after visiting the U.S. and attending the Commonwal development was sociated for only four of these singular to have been a So-So in the Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Social Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Social Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Social Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Social Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Social Singapore after visiting the U.S. and attending the Commonwal to have been a So-So in the Social Singapore after visiting the U.S. and the Social Singapore after

COMPLAINTS AGAINST the exports had been frozen at their

ressl

Textiles Committee, and formal consultations with Camberrs are being demanded by her major, trading partners. Despite sympathy with Australia's trading balance problems, there is universal condemnation of the way

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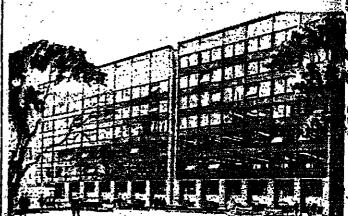
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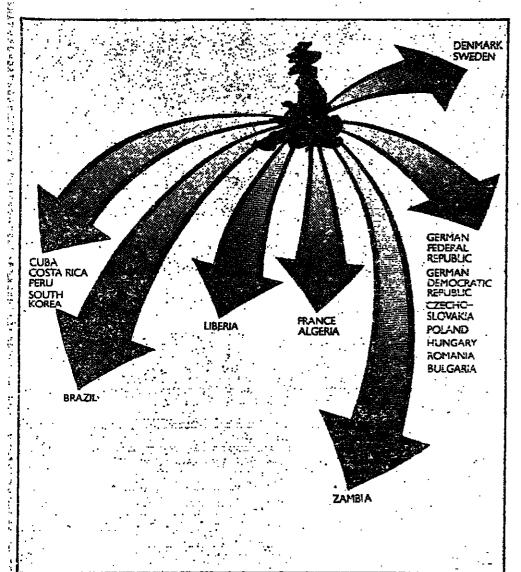
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# How ECGD helps companies expand through exporting.

# Under our lines of credit UK exporters are paid in sterling on shipment.



No waiting for payment. This is one of the prime advantages when ECGD and a British bank have arranged a line of credit with an overseas bank for British capital goods.

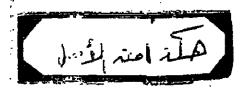
The exporter receives payment at time of shipment: in the UK and in sterling, for up to 85% of the value of the contract. The buyer pays the remainder direct on shipment.

The buyer gets credit at preferential rates, too, for orders which may be as low as £10,000.

New lines of credit are frequently and promote exports. being set up-we show here some of those open on February 1st-and tappingin to them is not restricted to ECGD policyholders.

Lines of credit is just one of ECGD's export services which help exporters expand sales-and profits.

For details of current lines of credit open-and of ECGD insurance, and other financial support servicesget in touch now.



# ECGD

helps companies expand through exporting. Make full use of ECGD services for exporters.

ACTION NOW: Contact the Information Officer, Export Credits Guarantee Department, quoting reference FTP, at Glasgow. Belfast, Leeds, Manchester, Birmingham, Cambridge, Bristol, London West End, Croydon or Tottenham Regional Offices or Miss Butler, Information Section, FTP, ECGD, Aldermanbury House, Aldermanbury, London EC2P 2EL. (Tel: 01-606 6699 ext. 258). Trudeau

controls

By Victor Mackie

may back

wage, price

ernment's plan to obtain a

voluntary restraint programme for prices and incomes has failed. He indicated in an interview here that he may

The Prime Minister said that

brought in now it would be

attacking a real cause of infla-

However be added that it was

not a course of action that the Government is advocating or

Work restarts

MONTREAL, May 22. CONSTRUCTION WORKERS returned to work at the

Olympic Games site to-day and

the organisers said 14 working

days lost through strikes could

be made up before the scheduled opening of the

Games in July 1976.

for Olympics

preaching.

## Pressure on Ford against reduction in aid to Israel

BY PAUL LEWIS, U.S. EDITOR

military grants and credits and to succeed this time.

POWERFUL FORCES in Compress are now moving to prevent President Ford from trying to present accommodation with Egypt and its other Arab neighbours by threatening to reduce American aid.

Last night, 75 Senators sent the President an open letter reaffirming their support for listage and demanding that the Administration submit a request for aid to Congress that "will be responsive to Israel's augent military and economic needs."

At present, the Israelis have asked for \$2.5bn. in American aid for the next fiscal year, of the israelis and to succeed this time.

The process of the israelis have and Dr. Kissinger that the Administration is extremely relucted to reconvent the Geneva was signed by 50 Democrats and peace conference without further progress on the Sinai front 10 freshmen Senators elected in the israelis have and Dr. Kissinger that the Administration is extremely relucted to reconvent the Geneva was signed by 50 Democrats and peace conference without further progress on the Sinai front 10 freshmen Senators elected in the israelished was and Dr. Kissinger that the israelished and Dr. Kissinger that the intransical peace of the Israelished was signed by 50 Democrats and peace conference without further progress on the Sinai front 10 freshmen Senators elected in the progress on the Sinai front 10 freshmen Senators elected in the israelished was a peace of the israelished was a peace of the Israelished was a peace conference without further progress on the Sinai front 10 freshmen Senators elected in the israelished was a peace of the Israelished was a

inilitary grants and credits and to succeed this time.

a further \$700m in economic Against this background and hand, it is also another example assistance. However, the Administration has delayed any section on the request while it back, it has been widely assumed to show that defeat in Victuam ordered by President Ford after try to bring pressure to bear on to rear up all its other foreign the collapse of Dr. Kissinger's listage to soften its stand on the policy commitments.

## SEC 'foreign ownership' charge

THE U.S. Securities and Ex-Financial Times this morning New Orleans appear to have no The U.S. Securities and Extrinancial Times this morning new orients appear to have tacchange Commission, to one of the that this case is believed to be covered evidence of wide-ranging dist cases of its kind, has the first occasion that a foreign corporate fraud in the town's charged an American company criter has been accused of extra partial persons, several of them with actively concealing a erting a secret influence over nine persons, several of them foreign businessman's increas the operations of an American senior executives of grain-dealing equity stake in its common company. In view of increasing ing companies, have already been spares. In the same suit, the concern in Washington over the charged with bribing inspectors agency accused the company, need for tighter Government responsible for certifying ships General Refractories, one of controls of domestic petro-dollar as clean and fit to carry grain.

of any foreign shareholding exceeding 5 per cent.

The SEC further alleged that, as a result of this large holding which placed Mr. Mayer in a position to exercise control over the company, General Refractories engaged in certain trans-actions which caused it "to incur unnecessary costs to the benefit of Mayer concerns." The complaint cited instances of the company's dealings and sales in Central Europe through Mayer

An agency official told the.

Year to 31 st Dec.

PRETAX PROFIT

Total Dividend (net)

**TURNOVER** 

Profit after Tax

**EXPORTS** 

Americal Refractories, one of controls of domestic petro-dollar as clean and fit to carry grain. Americal largest makers of heat investments, the case is likely to Existing charges also deal with resistant furnace linings, of set precedents.

The SEC today refused to discount of support of the size of General Refractions alleged payments to peets, is now centring on allegements which is officials of foreign Governments, gations of short-weighing of company illegally failed to However, the payments in this grain shipments and profiteering company illegally failed to However, the payments in this grain shipments and profiteering report that Mr. Hermann Mayer, particular case are believed to on the re-sale of the grain illegan Austrian citizen currently be concentrated in 1972 and 1973 ally withheld. Investigators are

chased 17 per cent, of its common equity. Under SEC regulations, all U.S. companies are United Brands, Northrop and Slm.) owned by middle-managerequired to report the existence Philips Petroleum.

Meanwhile, Federal agents in tion grain dealer.

Investigators are uncovered to suspiciously large Bahamian and over tions, all U.S. companies are United Brands, Northrop and Slm.) owned by middle-management employees of one internalarge properties of the existence of any foreign shareholding ex. Philips Petroleum. ment employees of one interna-Meanwhile, Federal agents in tion grain dealer.

## Argentine shuffle seen

BY ROBERT LINDLEY

ALL INDICATIONS are that Sr. Alfredo Gomez Morales, Minister of the Economy for only six months, is about to be replaced by Sr. Celestino Rodrigo, Secretary of Social

4,769,518

1,197,061

400,687

197.863

10.43145%

(HOLDINGS) LIMITED

Worsted Spinners & Manufacturers

Both Buenos Aires') La S. JEROME & SONS

begins on June 1.
Sr. Gomez Morales wants to hold the wage rises to 25 per cent, and his economic emergency programme, delivered to President Maria Estela Martinez de Peron a mouth ago and first newspaper, La Prensal redects throughout an austerity policy. It has just been appounced officially that the cost of living

Sr. Rodrigo, the apparent Economy Minister-designate, is identified with Social Welfare who-together with Labour Minister Sr. Ricardo Oteroinsists on the workers' wage keeping up with the cost of liv-ing, which has increased 27.7 per cent, in the first four

#### Trading Conditions and Outlook

Trading conditions during the year have been very good and there has been a healthy demand for our products. Turnover reached a record level both in the Home Trade and Direct Exports, but despite this there is a reduction in pretax profits. This is mainly due to a considerable reduction in the price of wool affecting stocks and to the cost of financing the increased business. All the machinery in the Group is fully employed at the present time, but our order book has considerably shortened and customers are not placing business for extended delivery.

TURNOVER RECORD

1974

6,991,088

2,356,359

310,580

150,700

I feel it would be unwise to try to forecast this year's results. However, the Company is soundly based, equipped with the most sophisticated machinery and is well placed to attract a fair share of available business and to take full advantage of any upturn in world trade.

William Jerome, Chairman

Civil Engineering & Building Contractors

The Directors of M. J. Gleeson (Contractors) Limited ounce the following unaudited results for the half-year ended 31st December, 1974:--

Half-vear ended 31.12.74 20m £00003 Profit before taxation Profit after taxation

Although Group Turnover is up by £2m the continuing pressure of inflation on irrecoverable cost and overheads has narrowed the trading margin with the result that the profit is less than it was in Demas did not mention any speci the corresponding period last year. The Board are hopeful, how- fic arrangements but he was be ever, that the figures for the current half-year will show an improve-ment, leading to a satisfactory overall result for the year ending 30th June, 1975.

30th June, 1975.

The Directors have declared the maximum permitted interim dividend at the rate of 0.56434p per share which, with the related tax credit, is equivalent to a gross distribution of £86,822—121% A panel of experts which has been more than last year (£77,175). The interim dividend will be paid on 4th July, 1975 to shareholders on the register at the close of husiness on 13th June, 1975.

The Directors have declared the maximum permitted interim UN reorganisation

A panel of experts which has been considering ways to restructure the United Nations to make it more responsive to modern needs, especially in the world economic field has proposed the appoint-

regarding future prospects, the position of the Order Book field, has proposed the appoint remains satisfactory and should give the Group a good chance of ment of a UN Director-General for maintaining approach. naintaining current turnover levels during the year commencing development and international list July, 1975. Nevertheless, having regard to the uncertain economic co-operation. The report 1st July, 1975. Nevertheless, having regard to the uncertain economic outlook and the possibility of restrictions in public expenditure, the Group must take a cautious view of the short-term prospects for our industry.

#### BUENOS AIRES, May 22.

well-connected Nacion. economic circles inside and outside government, and Mayoria, a Peronist newspaper considered to represent the Gomez Morales line, believe this changeover to be imminent. The only question seems to be whether it will be immediate or after the nationwide wage bargaining which

went up last month by 10.2 per

Minister Sr. Jos. Lopez Rega, menths of 1975.

#### IN BRIEF

Pollution problem

The steel industry in the U.S. is incapable of meeting its 1983 pollution control requirements unless current environmental laws are modified, on industry leader has said in New York.
"The domestic steel industry has The domestic steel industry has about \$2.9bn. of pollution control equipment in place to-day and steelmakers will have to spend up to \$14bn. more to comply with projected 1983 environmental requirements," Mr. Frederick Jaics, chairman of the American Iron and Steel Institute, said.

Ford's candidacy

Pord's candidacy
President Ford will formally
announce his candidacy for the
Presidency within a month and
expects to win the election next
year, according to William
Lawson, one of a group of
Republican Party national, State
and county leaders with whom
the President had talks at the
White House.

Oil imports plea

House of Representatives Speake Mr. Carl Albert has said that he has asked President Ford to delay ended
31.12.73

f imposing another increase in the oil imposing another increase in the oil impost tariff but has got no commitments from the President. The House has postponed action on its own energy Bill until after the Memorial Day recess.

Caricom warned

Mr. William Demas, President of the Caribbean Development Bank has warned member countries of the Caribbean Community and the Common Market (Caricom) not to enter into arrangements with third countries on their own. Mr. fic arrangements but he was be-lieved to be referring to the recent trade and aid deals concluded be-tween a number of Carlcom states and Venezuela and Mexico.

by the 25-member group also re-commended revisions of the voting system in the World Bank and last to make those institutions more responsive to Third Work

BAHAMIAN POLITICS

# Recession hurts Pindling

BY NICKI KELLY NASSAU CORRESPONDENT

OTTAWA, May 22.
PRIME MINISTER Pierre
Trudean has disclosed that it is
too early to say that his Govconsensus from all segments of the economy in favour of a

undertake personally to try and self the programme of voluntary restraints. mandatory controls were tion in Canada, "therefore it would be justifiable in that sense, But I'm far from certain that it would work and that's why I say it remains an option."

> election, winning easily in the reticent public appearances and the crowd-pleasing performances of his predecessor.

But the confidence of the organisers is not shared by members of the international Olympic Committee (IOC) meeting in Lausanne, who have asked them to consider alternative stadiums for at least two sports.

By the confidences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all too ACL Conder pressure from worther conveniences were all theroughly acreated to invest so that logical serback for the Pinding development can proceed," Mr. administration. Reports of an early election have been rectimate that would encourage a serious political and psychother climate that would encourage a serious political and proceed." Mr. administration. Reports of an early election have been rectimate that would encourage a serious political and proceed." Mr. administration. Reports of an early election have been rectimate that would encourage a serious political and proceed." Mr. administration. Reports of an early election have been rectimate that would encourage a serious political and proceed." Mr. administration. Reports of an

dent Senator for five years, he ran for the FNM in the 1972 safe Montage constituency. When the former leader, Mr. Cecil Wallace Whitfield, lost his seat, Mr. Isaacs remained the only one of the party's nine MPs with sufficient experience to serve as leader. Inevitably there have been comparisons between his

The division in the opposition ranks has provided little solare ranks has provided little solace for the governing Progressive Liberal Party whose own inter- by the 1970 Industrial Relations and differences were all too Act. Under pressure from worthoroughly aired at its convention which has been powerless to call the six months ago. Rising ununion has been powerless to call employment, an upsurge in a strike.

In the economy is to provide the read or write and without any interactivation on which expandical skill.

Labour disaffection represents climate that would encourage a serious political and psychoprivate capital to invest so that logical setback for the Pindling development, an upsurge in a strike.

from the IOC because it did not conform to Olympic rules barability to deal with unemploy-workers have lost their jobs. Opposition as part of a calculated seems certain the PLP will face ming racial discrimination in ment has slowly eroded labour's That has further weakened the plan to force socialism on the a far more formidable Opposition asport, the IOC announced in Ministry Lyndon Piping unionists' long-standing loyalty Bahamas. Minister Lynden Pindling's ad- to the PLP.

THE Free National Movement ministration But the telling blow. Invited to address the FNM in on private enterprises by has been making a comeback in came earlier this year when the convention, Mr. David Knowles, hassling, cajoling, deceiving, Banamian politics after being Government permitted negotial president of the 10,000-member cheating, and systematically viewed by many Bahamians as thous between the management Trade Union Congress, said many depriving bona fide owners of

Mr. Lynden Pindling, whose inability to deal with pnemployment is costing him Labour's support.

of loud and buisterous political Bahamian life now include 16-leaders is past." Mr. Knowles hour water cuts the need to have said. What was needed, he told an annual income of £7.800 to delegates, was a leader who is qualify for a low-income housing "sober, intelligent and knows loan, and 29 per cent, unemploywhat he is doing."

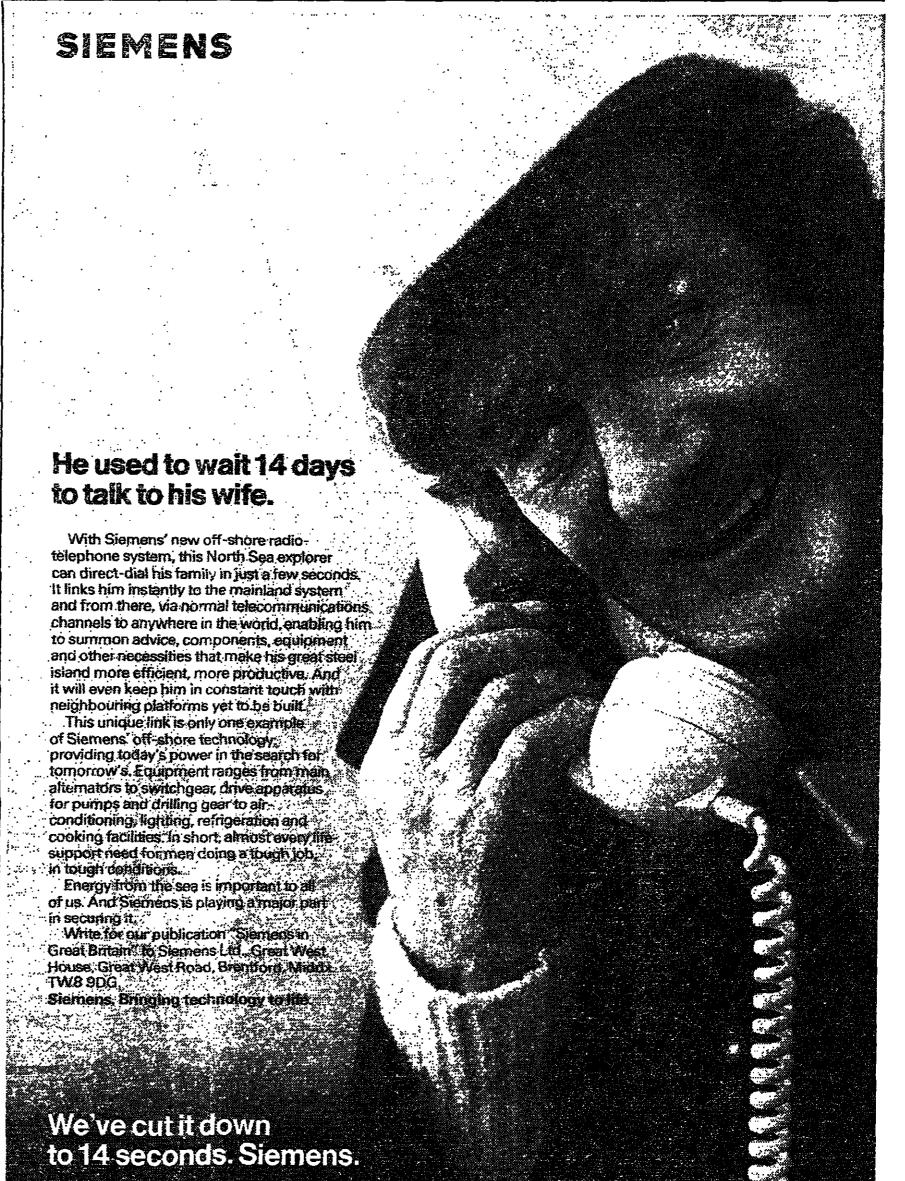
Bahamian politics, after being givered by many Bahamians as where the management trade Union Congress, said many depriving bonn fide owners of something of a lost cause since of the national carrier Bahamas into the management trade Union Congress, said many depriving bonn fide owners of something of a lost cause since of the national carrier Bahamas into the management trade Union Congress, said many depriving bonn fide owners of something of the national carrier Bahamas. In the second is growing for the opposition party.

Shattered by the election, the party way fragmented still further by the expulsion several mentls later of four of its nine themeters of Partiament for disobeying party rules, One of the choice of a 500-year-old lawyer, Mr. Fendal Isaacs, as leader. He is a Cambridge University graduate who enjoyed a distinguished career as Attorney General before going into private practice and has shown little symmath for the internecine nature of party politics.

Having served as an independent Senator for five years, he ran for the FNM in the 1972 election, winning easily in the

The FNM philosophy believes Adequate housing for that an economy functions best thousands of poor Baramians and most efficiently under free still remains the number one enterprise system and that the problem after eight years, and quickest way to ruin economic while the educational system has been expected the Prime Minienterprise is to allow the Governbeen expanded, the Prime Minisment to compete with private ter himself has admitted that business. "We believe that the many children still leave the prime duty of the Government Government schools unable to in the economy is to provide the read or write and without any

"The Government has muscled next go to the polls.



# Soares delivers resignation threat to AFM

BY JANE RERGEROL

tion in solving the country's destructive, most urgent political and tionary squabbling, economic problems. This was the ultimatum delivered by Dr. Flunist Party Secretary-General, Mario Soares last night to President Costa Gomes and made mented on such an all-military public bere to-day.

Portugal wants for itself, freedom of the press, the future of the press, the future of the pressing economic crisis, the pressing economic crisis, the oriented afternoon daily paper, future of the nationalised sector has faded into the background of

preparing an all-military Gov- alliance of the armed forces eroment of national emergency movement and the people" as are now hardening into certainty, the Socialist leader described it Such an all-military Cabinet this morning.

PORTUGAL'S SOCIALIST party could be justified on the grounds will resign from the Government of the national economic crisis, if the ruling Armed Forces but it would satisfy efficers who Movement does not satisfy the political parties whom they Socialist demands for participa- accuse of opportunism and of counter-revolu-

For the first time since the elections gave the Socialists a leading 38 per cent. of the Government would not necessity many statement would not necessity many statement would not necessity many statement would not necessity many statement. leading 38 per cent. of the Government would not neces-country's votes, Dr. Soares has sarily mean a military dic-come into the open and posed tatorship if it were to respect the vital questions facing puralism, freedom of the Press, Portugal to-day. Among them, and legislative elections and the ing, are the kind of Socialism terms of our pact with the military on the new constitution."

and the place for private enter-prise in Portugal. The military supreme council of prise in Portugal.

The Socialists clearly have the revolution met again to-night every intention of carrying out after an all night meeting yestertheir threat to resign. Meanday ended at 3.30 a.m. with the while, the two Socialist Ministers are boycotting Cabinet meeting forth of three new ters are boycotting Cabinet meeting. ings, including the one being Supreme Council. Otherwise, held here this afternoon. Signifitime had clearly been spent in a cantly despite rows in the past, harrowing and divisive discus-the Socialists have held back sion on what to do about Dr. from taking themselves outside Soares and the political parties. Shelepin quits as Government. If they have now Both Dr. Cunhal for the changed their tune, observers are Communists and Dr. Soares have trade unions chief wondering if it is because indi-condemned attempts to squeeze cations that the military are the parties out of the "mythical

## Efta assistance scheme

EFTA trade ministers meeting to Efta should study as a matter

here have agreed to assist the of urgency how, these prepesals Portuguese economy in four could be implemented

agricultural products.

tzial development fund.

Tarist concessions for insant Government measures to correct industries and a relaxation of the country's balance of paythe timetable for Portuguese ments situation, including the temporary imports deposits scheme, the ministers stressed Concessions on imports into such measures in the present series of selected Portuguese world economic structural products. problems for other countries, with the danger of an escalation

# fields: With regard to Finnish Tariff concessions for infant Government measures to correct

The ministers agreed that deposits scheme as soon as their permanent representatives possible.

## THOMAS MARSHALL & CO. (LOXLEY) LTD.

(Manufacturers of Fireelay Refractories and Heat Insulating Materials)

The Annual General Meeting was held on May 22 in Sheffield, Mr. W. T. Hale, B.Sc. (the Chairman) The following is an extract from his circulated statement:

The profit before taxation for 1974 amounts to £595,733 which compares with £302,166 for 1973, and the previous best of £418,583 in 1970. Whilst there has been an element of inflation in all these years, this year has seen an unprecedented rise in raw material and labour costs. The Board recommends a final dividend of 0.75p per share making 1.875p for the year compared with 1.25p last year.

If one reason has to be found for 1974 being such a successful year the answer is simply the high level of Group exports which now exceed 50% of our turnover. This high level of export activity continues into 1975.

Marshall Refractories Ltd. had a satisfactory year in terms of demand at home and abroad for its Pit Side Pouring refractories. The high level of export and the increasing diversification into exotic products have enabled the company to operate at a modest profit. Moler Products Ltd., producing High Temperature Insulating Refractories, increased production, turnover and profit significantly. The order book remains

Carblox Ltd. has built up a world-wide reputation as a supplier of Carbon linings for blast furnaces. The Hoyland Brick Co. (Marshall) Ltd. enjoyed a high level of demand in 1974 and produced a satisfactory profit M.I.A. (Sheffield) Ltd. producing shrink film packaging equipment was the hardest bit by the power shortage and the three day week and suffered most from lack of orders arising from customers' concern for their own liquidity.

Because of exports the Board is confident that in 1975 your company will take another significant step forward. Long term prospects, however are dependent upon the government giving the right lead in controlling inflation and in providing the right incentives within industry for the individual and



STORRS BRIDGE WORKS, LOXLEY, SHEFFIELD

## **EEC** moves nearer to pact with

Canada

BRUSSELS, May 22. THE BRUSSELS Commission to-day proposed the opening of negotiations for a bread new economic and commercial pact hetween the EEC and Canada that would be the first such agreement between the Community and one of its major

The Commission said the new pact should extend beyond the field of classical trade policy and provide for communityscale co-operation that would complement arrangements between Canada and individual member states. It could thus provide the framework for Community and Canadian inventures, exchange all relevant information, and facilitate contacts between industrial policy-

makers and firms." Details of the proposed new arrangement have yet to be worked out, but the Com-mission is envisaging the creation of a joint committee that would consult on economic matters and promote joint industrial ventures. The Commission is also extremely interested in negotiating some kind of assured access to Canadian energy sources and raw materials, such as forest products, metals and uranium.

Mr. Alexander Shelepin's fall

from grace was completed yesterday with the announcement by the Soviet news service Tass that he had re-signed as head of the Soviet trade unions, writes David Lascelles. Like his departure from the ruling Soviet Politburo last month, yesterday's resignation was said to have

been at his own request. However, this seems highly unlikely. Soviet leaders have always been tenacious about

Also, the failure to announce a successor to the trade unions post suggests that the Kremin is new facing a dilemma. The storm surrounding Mr. Shele-pin's recent trip to Britain, when part of the trouble was that he had never been a real trade unionist, would seem to proper qualifications acceptable to Western trade unionists.

#### Community jobless

Unemployment has eased slightly in most EEC countries. according to figure compiled for April by the Brussels Commission, but in Britain, exclud-ing Northern Ireland, unemployment rose by more than 131,000 between March and April to a little less than 900,000. The Northern Ireland figure was up 34,368 to a little more than 40,000.

However, the U.R. rate, at of any Community country, writes Reginald Dale from

#### French output down

French industrial output in March was down 3.4 per cent. on the previous month and 9 per cent, lower on a year-to-year basis, writes Robert Mauthner from Paris. The National Institute of Statistics Mauthner from Paris. figures, however, do not represent the real trend, since they are badly distorted by the effects of the long Renault strike. Most experts expect a resumption of economic activity in the second half of the year.

#### Mediterranean ban

Japan is considering revoking permission to Japanese tuna fishing boats operating in the Mediterranean if they do not

legislation has been prepared to ban supersonic civilian air-craft from West German air-space, AP-DJ reports from Bonn. In a written parliamentary reply, the Air Traffic Ministry said a draft Bill would be introduced soon.

#### SOVIET CAMPAIGN AGAINST DRINK

# Workers drunk as lords

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

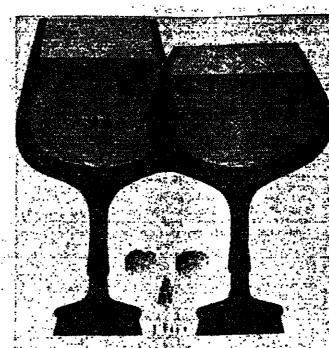
SOVIET party officials in the spent on defence.
Tula region have a way with On the other hand, the social habitual drunks. The periodical and economic cost to the Soviet Journalist" reported this Union of alcoholism is said to industrialised trading partners.

> said to be falling, drunkenness responsible. is one of the few serious social Drink is blamed for poor the size of the problem may be drunk drivers increased by 10 gauged from the number of regulations to curb it and institutions to cure it, or simply by counting the drunks in the street, Moscow will have heard of the statistics are hard to some he city's efficient chain of sohering statistics are hard to come by, city's efficient chain of sobering The Russians stopped publishing up stations. But though drunken-

month that workers who cannot be very great. According to a resist alcoholic temptations are Seviet demographer it may outtaken in hand on pay day and weigh revenues from the sale delivered straight to their wives. of alcohol, making the Soviet The procedure, the periodical economy the net loser despite remarked, demanded the maximum tact, but it was necessary taxes. Soviet experts have also because absorber of the strength of the because absenteeism due to noted unduly high male mortality drunkenness was rising. Unlike crime, which is usually they say alcoholism is partly

problems that get an airing in labour productivity, divorce and the Soviet Union. Almost daily violence. Car ownership has the Press or broadcasting have brought with it the new evil something to say about it, which of drunken driving. According is probably why the matter is so to the chief of the Motor Inspectivelle known abroad. But while torate, road accidents caused by the give of the matter is so to the chief of the Motor Inspection.

most figures on the production ness is still frequently treated and sale of alcoholic drinks in a cold shower and a stiff, fine will put right, more lasting. However, the Harvard Russian measures have also been tried Research Centre has launched a special project on alcoholism in and places for selling yodka and



за здоровье?

buy heavily from Cuba, but Mr. Tremi believes that the Soviet Government will be forced to consider increasing the price of sugar soon if an overall campaign against alcoholism is to be effective Meanwhile the Russians have started officially participations making alcohol from sugar to use up the Cuba stocks, even though this process is ridiculously

0

expensive,
Another side effect is higher sales of Eau de Cologue, the Soviet equivalent of meths, A besmirched drunk in the gutter giving off the sweetest of odours is one of Russia's unforgettable sights and smells.

With the cold and bureaucracy to do daily battle with Russians were heavy drinkers long before the revolutions of 1917—in fact the Tsarist budget was as heavily dependent on alcohol tax as the Soviet one. It is a matter of pride in Russia nor to leave unfinished a bottle, if not a crate, only weaklings sip their drinks. Russians usually take mineral water with their vocks; sup-posedly it keeps the head clear, but it also enables drinkers to get more of the bard stuff down before they finally slide under

Research Centre has launched a special project on alcoholism and places for selling voides and other strong drinks have been published by the strong brands of vooks soviet Studies.

The centre concludes that the cause strong brands of vooks and the restricted, and the production of the same strong drinks have been intro-cause of a failure to apply its measures the world's heaviest works production in favour of drinking liquor in general.

Expressed in alcohol contents, in the average Russian of drinking age downs six litres annually, colored by the French and electholic produced with the same very gard of the strong of the stro the table.

U.S. views

By Our Own Correspondent

BRUSSELS, May 22.

on Spain

opposed

# Nato Ministers fear defence cuts

BY MALCOLM RUTHERFORD, DIPLOMATIC CORRESPONDENT

Alliance has a technological lead, signed to provide the same level was speaking as the chairman of system, but the alliance is exespecially in the field of tactical of defence without escalating the 10-nation Eugogroup which peeted to come down in favour and strategic nuclear weapons, costs. The desire for rationalisa deals with armaments questions of the American which is based but are more concerned about tion is shared by the U.S. and at the Defence Minister level.

on the Boeing 767 adapted to the disparity between East and the West European allies alike. There is little doubt that Dr. carry radar. The British, how West in conventional forces, but it is going to require a major James Schlesinger, the U.S. ever, will continue work on their Even in this latter field, they be effort on both sides of the Secretary of Defence, has given own system based on the Vintrod but are more concerned about tion is shared by the U.S. and at the Defence Minister level.

lieve that Nato still has a Atlantic to put proposals for the commitment in principle and aircraft until the final Nato credible defence posture, but weapons standardisation into the Americans are at pairs to decision is taken.

NATO DEFENCE Ministers they fear that increasing finan-effect.

agreed here to-day that the milicial pressures could lead to Mr. Roy Mason, the British against it, but it still has to be tary balance of power, between unilateral cuts by national Secretary of State for Defence, translated into practical effect.

East and Western Europe regovernments in spending and to-day formally asked the manpower which would till the Americans for a commitment to national rivalries persist is the Americans for a commitment to national rivalries persist is the balance in the Soviet favour:

what is known as the "two-way Airborne; Warning and Control street" in arms procurement. It is against this background street" in arms procurement. It is against this background street" in arms procurement. It is against this background street in arms procurement. It is against this background street in arms procurement. It is against this background of declare a readliness to buy arms proposals for standardisation of declare a readliness to buy arms of described as potentially the biggest Nato collaborative procurements that the Western and an arms of the U.S. Mc. Mason as the chairman of system, buy the alliance is ex-THE U.S. and Western Europe question of a possible link between Spain and Nato, The majority of Western European countries came down firmly ::: against any form of Spanish association, however loose, with 🛫 the Alliance, though there was some tentative support for the idea from West Germany.

The question had been raised &

munique morrow.

Reuter adds: Dutch Defences in lead of a price day threatened that Hollands of a price day threatened that Hollands of the land of a price day threatened that Hollands of the land of a price day threatened that Hollands of the land of a price day threatened that Hollands of the land of th

## Turks warn Kissinger on arms deliveries

BY OUR FOREIGN STAFF

Caglayangil, speaking at the the arms ban, but House of Berlin. /
Opening of a Central Treaty Representatives approval is not
Organisation (Cento) Foreign expected until mid-June, if then.
Ministers meeting in Ankara. Dr. Klasinger said that the U.S. arms embargo was conscious of its responsibility and a statement condemning retort from the West.

TURKEY WARNED the U.S. ing. Dr. Kissinger said: "We will THE SOVIET UNION is stepping maintained, and developed."

to-day to resume arms deliveries make every effort for further up protests against political ties. Visits by West German foreign quickly or risk imperilling progress in restoring our normal between West Berlin and West ministers to West Berlin were a relations between the two defence relationship with Germany faid down in the 1971

Turkey." The U.S. Senate Germany faid down in the 1971

Foreign Minister Ihsan Sabri narrowic voted on Monday to lift Four-Power agreement on The Western Allies, who regard the escalation of Saviet objects.

threat to start closing sime of vice. The contract was signed by German officials will not perform military vehicles through Rest the 27 U.S. military installations the Soviet trade organisation official acts in West Berlin, also Berlin, and Allied soldiers enter on Turkish soil.

Techmashexport and Hellenic stipulates that ties between the and leave the Eastern Sector units own speech to the meet. Mining of Cyprus, Tass said.

City and West Germany "will be controlled.

## Russia protests against Genscher's Berlin visit

BY LESLIE COLITT

Mediterranean if they do not observe its ban on fishing during May 21-June 30, the Japanese Fishery Agency said yesterday.

Ministers meeting in Ankara, said that the U.S. arms embargo during May 21-June 30, the Japanese Fishery Agency said yesterday.

Ministers meeting in Ankara, said that the U.S. arms embargo was conscious of its responsibilities and dangerous friends. "We meet at a timely gesterday in West. The Soviet Union, in a recent the prosonce yesterday in West. The Soviet Union, in a recent friends, "We meet at a timely gesterin of West Germany's letter to U.N. Secretary-General friends, "We meet at a timely forcign Minister, Herr Hans kurt Waldheim, denied that the ban, he said, could lead to the ban, he said, could lead to the ban, he said, could lead to in regretiable and dangerous friends. "We meet at a timely forcign Minister, Herr Hans kurt Waldheim, denied that the Dictrich Genscher, who accomming retort from the West.

The Soviet Union, in a recent friends the prosonce yesterday in West. The Soviet Union, in a recent friends the prosonce yesterday in West. The Soviet Union, in a recent friends that the U.S. Secretary General with the ban, he said, could lead to the ban, he said, could lead to mined to reaffirm its ties to its mined to reaffirm of West Germany's letter to U.N. Secretary General with the U.S. Secretary of State the prosonce yesterday in West.

The Soviet Union, in a recent the prosonce yesterday in West.

The Soviet Union, in a recent the prosonce yesterday in West.

The Soviet

in the Cento meeting hall.

AP-DJ reports: The Soviet serious violation of the Four-whole.

Dr. Kissinger is known to feel Union is to equip two Cyprus factory and that Washington has succeeded tories to produce sulphur and However, allied and West of Allied rights in East Berlin in winning reveral weeks respite phosphorous for fertilisers. Berlin officials point out that the are not being challenged. Daily before Turkey carries out its according to the Tass news ser-Berlin accord, while saying West patrols continue by Allied

Mr. Roy Mason, the British Secretary of State for Defence, said categorically that the idea was totally unacceptable to the British Government, Mr. Mason is understood to have told the meeting of Nato defence ministers that there could be no conceivable change in

Western Europe's relationship Danese with Spain until after the death of General Franco. A majority of his European colleagues joined in saying that colleagues joined in saying the little of the say attempt to build a bridge to spain at this stage would be it GARLES SMITH, FAI

The question had been raised and alle by Dr. James Schlesinger, the analysis of the suggested the possibility of a strain to demonstrate to the hilateral rate of the contribution of the hilateral rate of the strain of the present agreement expires in the contribution of the hilateral rate of the strain authorities are seeking such an the strain acknowledgement as part of the star to the strain acknowledgement as part of the star to the strain acknowledgement as part of the star to the strain acknowledgement as part of the star to the strain acknowledgement as part of the star to the authorities are seeking such and collection are seeknowledgement as part of the bar too the following price for a renewal.

facilities in South Africa.

Said he took this stand in a second prestricted session of the second prestricted session ministers and the second prestricted session ministers are second prestricted session of the second prestricted session of th

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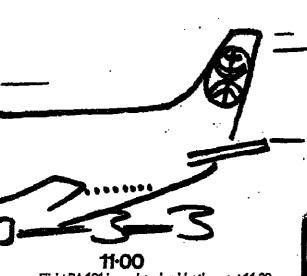
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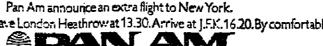
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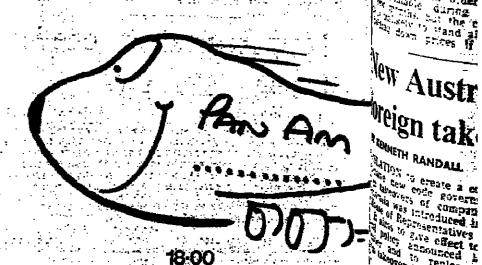
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## OVERSEAS NEWS

## Syria renews UN mandate

BY RICHARD JOHNS, MIDDLE EAST EDITOR

presence in Sinai, which is valid alm of destroying Syrian military only until the end of July, and potential before the new weapons that preceded the eleventh-hour assent given last November by Damascus for the continued presence of the 1200-man force until the end of this month.

\*\*Some fundscale nostitues with the to occupy the U.S. Aid Mission in headquarters in Vientiane.

The students have accused the mission of harbouring Central Intelligence Agency (CIA) agents. The spokesman said the Cabinet decided yesterday that demilitarised zone the Israelis—all U.S. aid missions outside the patients, and no medicines.

been that Syria will not risk a unlikely to extend the mandate military confrontation with Israel for more than two months. without a full assurance of "Our decision is to be under

Egyptian backing.

The more conspiratorial theory desire to establish peace. Said—that Syria might be attempting a high-ranking Syrian official to induce a sense of false relief. He added: "This is a serious in Israel with a view to a sudden blow to those who always accuse strike—is generally discounted us of being extremist. We want among well-informed diplomatic to give the diplomatic peace observers who are also sceptical efforts now going on all chances.

that it was prompted by Dr. of success before resorting to Kissinger's recent talks with Mr. other means."

## U.S. winds up aid missions in Laos

MOZAMBIQUE

# Frelimo's bankrupt inheritance

BY JANE BERGEROL, RECENTLY IN LOURENCO MARQUES

IN WHAT appears as surprise.

In deep Growyko, Soviet Foreigning show of moderation Syria announced its agreed to the extension of the extension of the extension of the extension of the mandate for the U.N. Disengage make it more difficult in the close down its agreed to close on the close of mandate would make it more difficult in the country, it was announced to the country, it was announcement by the Lacion bandard points. They were the first pointed that the country, it was announcement by the Lacion bandard points agreed to content to the country, it was announcement by the Lacio

Preturia had become con-vinced that it would be invited to join the new Cabora Bassa

and the deliberate bytincardial for the continued for the continue

# 'A soldier without politics is an assassin'

barrier against Frelimo guer went on their nights off, Frelimo Unemployment among the Portugal's decision to continue We are going to builts entering from the nearby has already built two schools, urban Black population has shouldering the country's debts racial society here.

# Saudi Arabia unveils \$142bn. programme

THE SAUDI Arabian Govern- on oil and places the emphasis

Arabia a place in the ranks of crease from 3.335 to 5.318 and the advanced nations.

"It aims at expanding our 4.100 to 11.400.
economy, minimising dependence UPI

ment announced to-day a multi- on the industrial and agricultural billion-dollar economic develop- sectors." Nazer said.

ment programme designed to He said Ryals34bn. (\$9.7bn.) turn the desert kingdom into an were allocated for water projects. advanced nation in five years and Ryals4bn. (\$1.1bn.) for agriculminimise its dependence on oil as ture, Ryals6bn. (\$1.7bn.) fur elective and Ryals 75bn. (\$70.8bn.) minimise its dependence on oil as ture, Ryals6hn. (\$1.7bn.) for electricity, and Ryals 73bn. (\$20.8bn.) The plan, which will cost a for education. The plan will raise total of Saudi Ryal 498bn. the length of surfaced roads in (\$142bn.), aims mainly at the kingdom from 4800kms, to giving a major boost to the king-dom's fledgling industry and power from 3,364 megawatts to agriculture and improving public 4,538 megawatts and the productions of electricity from desulinations at a Cabinet meeting chaired by King Khaled.

to 625 megawatts, he said. Announcing the details Several new desalination Hisham Al-Nazer the State stations will be installed on the Minister for Planning said the kingdom's western coast raising plan, which covers a variety of the production of desalinated projects ranging from the con-water from a daily 5m. gallons struction of iron and steel works to 62m., and on the castern coas to the expansion of colour tele- from 6m; gatlons to 58m, he said, vision networks, will give Saudi The number of schools will in-

## Japanese steel maker in unilateral price rise

BY CHARLES SMITH, FAR EAST EDITOR

KOBE STEEL, the smallest of the other major producers put

KOBE STEEL, the smallest of the other major producers put Japan's Big Five steel companies, announced to-day that it was asking its domestic custo-industry raises its prices the lead mers to accept an average rise industry raises its prices the lead is normally taken by the of Y12,000 per ton in the industry's largest company, price of steel. Other steel companies are likely to put in similar requests though the extreme diversity of the profit situation in the industry at present may ago that the big five would be mean that not all follow suit immediately.

Kobe Steel did considerably of their varying profit positions.

immediately.

Kobe Steel did considerably of their varying profit positions. Nippon Steel will therefore major steel makers in the industry's last six-month business term and is understood to be "badly" in need of a price to cover (or partiy cover) an estimated loss of Y.14,000 per ton during the six opposite extreme. Sumitomo Metal Industries is riding high with greatly increased profits (up 125 per cent. in the last business term).

These are attributed to its dominance of the world market for seamless tubes for the oil industry. Sumitomo may not need a price increase at all on its domestic sales in order to remain profitable during the rest few months, but the company is unlikely to stand alone in holding down prices if all per ton rise later in the year.

## New Australian code for foreign takeovers

BY KENNETH RANDALL

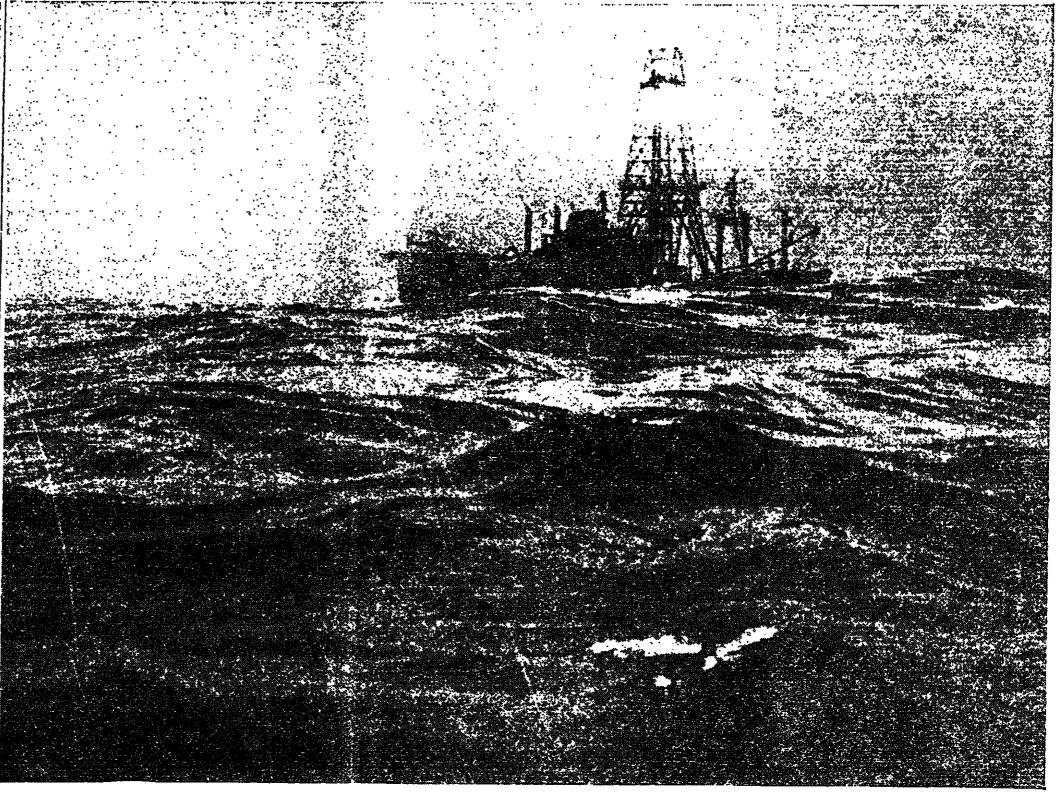
LEGISLATION to create a comprehensive new code governing foreign takeovers of companies in Australia was introduced into the House of Representatives to day. It aims to give effect to a general policy announced last percentage and to replace an interim takeover law enacted in 1972.

The Acting Treasurer, Mr. Stewart, told the House to-day law—acquisition of non-voting that the combination of existing laws and the application of subsequent policy by administrative business's assets, and arrangeaction had worked reasonably ments on Board representation, well with the cooperation of both

well with the cooperation of both management participation and Australian and foreign interests profit-sharing. But in practice, affected, but the lack of com- according to Mr. Stewart, such prehensive legislation had not ploys are no longer likely to be

LEGISLATION to create a com- Where the existing law covers

been entirely satisfactory for used under the comprehensive



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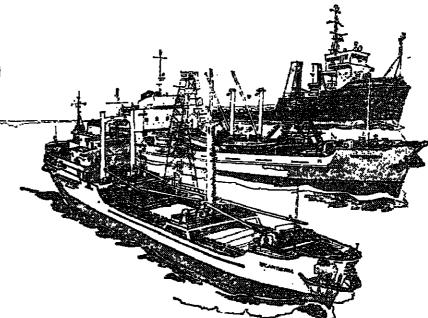
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mound breakwater about 1350 metres long complete with precast concrete wavewall at roundheads, and armouring with Tetrapods and Dolosse armouring

units including supply, transporting and depositing of the rockfill and armouring,

manufacture of concrete armouring and

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the tenderer, name of the bank and date

and time of tender opening. The amount

of the bond should not be shown on the

Before taking documents, interested ten-

derers are required to submit to the Con-

sultants details of their past experience

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Hamden Bin Mohammed Al Nahyan

Department of Public Works

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e. The successful tenderer will be required

d. The successful tenderer at the time of confirming DPW's acceptance of the ten-

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of this type of work.

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H. E. The Chairman.

-envelape.

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## HOME NEWS

# duty on Japanese cars yet

By Terry Dodsworth, Motoring

THE GOVERNMENT has decided on its application for a dumping investigation against

This emerged last night after talks at the Department of Trade

neeting, the DoT said it would give "very careful consideration to the application." But until the discussions with the industry were complete it was "not proposing to introduce a provisional charge to duty at this stage."

It is clear from the statement that the British industry still has some way to go in convincing the DoT that it should go ahead with an investigation of its case This may be partly due to the shortage of time since the SMMT lodged its case just over a week ago, although the SMMT case is believed to be somewhat complex.

If the DoT accepts an applica tion for formal investigation, it cil said last night. can either impose an immediate duty or wait until the inquiry is completed. A decision for an immediate duty-a sort of deposit which can be reimbursed if charges are not proved— implies a strong prima facia case in favour of the applicant:

#### Subsidised

The Government has evidently not taken this view of the SMMT's evidence, which is based n the claim that Japanese cars appear to be subsidised in their own market since prices did not match the rate of wage inflation last year de pite falling produc-

Nor has the Government decided yet to proceed with ar investigation, though it may well agree to do so after further

It was not clear last night whether the DoT will want to talk with Japanese importers as well as representatives of British

However, the importers-who are also members of the SMMT are growing increasingly anxious to meet the Government. In the past few days the main importing companies. Datsun and Toyota have become openly with the North of the country critical of the SMMT for failing in general suffering more than to discuss the evidence it has the South. presented to the Government.

None of the importers claims None of the importers claims to have seen the document. Toyota Datsun and Mazda all complained yesterday that it was impossible to refute the case against them when they did not a second control of the case against them when they did not a second control of the case against them when they did not a second control of the case against them when they did not a second control of the case against them when they did not a second control of the case against them when they did not control of the case against them when they did not control of the case against them when they did not control of the case against them when they did not control of the case against the case a

U.K. CAR production in the last

sharply by 17 per cent against a fall of 10 per cent for home Pressure market production, according to Department of Industry figures. On a monthly basis, however, Britain as a whole. At the same

Rise in SE

earlier. The increase is in spite

Sterling Area securities.

**overseas** 

income

By Margaret Reid

Some of this improvement is due to the new Ford Escort, which has been promised substantial sales in Europe if the Halewood plant can meet the demand The car is already being shipped to the Continent—where a whole, there was an overall shipped to the Escort has already sold 35,000 since its launch in early April—although the plant is still only producing about 800 cars a day. Ford of Britain is anxious to step up production to over the 1,000 a day mark.

the 20,252 available a year ago.

Over the past month, the the main pressure the number unemployed has seen less dramatic rises. In the number unemployed has seen less dramatic rises. In the rised the proportion out of North, the level of unemployed work from 1.8 per cent to 3.2 ment has risen by some 26 per cent. The South-West, too, cent. over the past year. In the work from 1.8 per cent over the past year. In the same per cent, over the year. The same has seen a large increase of some other high unemployment are seen as a large increase of some other high unemployment. West and East Midlands, between 40 and 49 per cent.

West and East Midlands, between 40 and 49 per cent. West and East Midlands, figure, showed a bigger rise of the North's 5.4 per cent.

The changes over the past year indicate that the main pressure though, is for the normally easy cent and with Wales having 5 day mark.

to £4.3m. against £3.2m. a year the Royal Navy.

# No import Nypro to spend £30m. on new Flixborough plant

ping new land which would enable the cappplactam, an important into consideration, the rebuilt the units to be spaced at even ingredient for many synthetic plant should benefit 5,600 people greater distance than before. fibres,

THE DEVASTATED chemical This time, the manufacturing appointed, and the number of plant at Flixborough, near process will be based on the engineers in the department Scunthorpe, is to be rebuilt at a phenol route rather than cyclo increased cost of about £30m. hexane, the material involved in "Internal procedures ensure Nypro (U.K.) announced its the explosion which killed 28 that proper methods of design decision last night proper methods of design and testing are used at all times.

This emerged last night after talks at the Department of Trade between Mr. Eric Deakins, the junior Trade Minister, and senior officials of the Society of Motor Manufacturers and Traders.

In a formal statement on the meeting the DeT soid is most after the company and pressure and connected in the process. The organisation—result of the change of faminable to manufacturers and capable of manufacturing 70,000 been strengthened. A fully connected in the pressure and capable of caprolactam a year. Qualified chief engineer had been temperature.

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A CHARLES TO SERVICE

Toggetjed to Jacobski

decision last night, prompting men a year ago.

decision last night, prompting men a year ago.

immediate support from the The output of the plant will and that management have immediate and General Workers' directly replace £40m, of imports, efficient feed-back and control."

Transport and General Workers' directly replace £40m, of imports, efficient feed-back and control." not to impose an immediate Union. The company—jointly and will help to safeguard the It is estimated that the project—import duty on Japanese cars, owned by the National Coal long-term interests of the U.K. will provide direct employment But it will have further talks Board and Dutch State Mines textile industry. Flixborough was for at least 450 people. When with the British motor industry (DSM)—said it was acquiring the sole domestic supplier of secondary employment is taken on its application for a dumpine new land which would enable the termolector.

"The layout will be in accord. Nypro said it had heeded the . The rebuilding programme will

## Warning on steel price rise plan

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

ANY GENERAL increase in maintained "the remarks made steel prices would depress the by Mr. Scholey would seem to competivity of British engineer indicate that the recent comproing industry and "lead to an im- mise agreement reached with the owner, was named resterday as Ing industry and "lead to an im- mise agreement reached with the mediate worsening of our grave steel unions on manning levels economic situation," the British at the corporation will not Iron and Steel Consumers Coun- ichieve the savings which it is all leading to would result from matching the would result from matching the is gize of the work force to the yesterday's reports that Mr. Bob level of steel demand."

Yesterday's reports that Mr. Bob level of steel demand."

Yesterday's reports that Mr. Bob level of steel demand."

Yesterday's reports that Mr. Bob level of steel demand."

Yesterday's reports that Mr. Bob level of steel demand."

Yesterday's reports that Mr. Bob level of steel demand."

Yesterday's reports that Mr. Bob level of steel demand."

Yesterday's reports that Mr. Bob level of steel demand."

Yesterday in the British Steel Corporation will not be expected disclosed that an all-round price to subsidise over-manning at the This is the price Walton bald.

disclosed that an all-round price to subsidise over-manning at the increase was to be sought shortly. BSC via the prices they have to But a statement from the cor- pay.

In the meantime it would do full weight behind Monday's everything possible to reduce agreement for reducing labour costs, whether for raw materials costs.

poration yesterday said it would. The Iron and Steel Trades only be possible to put up prices Confederation, the biggest when market conditions im manual workers unlon in BSC. yesterday decided to throw its

or labour, and to improve pro- After a detailed discussion, the ductivity and efficiency, the cor- union's executive decided to urge McCrea a rival bidder for

## Irishman buys Aintree

MR. PATRICK McCREA. an trish racehorse owner and land

when it bought the course from Mrs. Mirabel Topham in April last year. Mr. Davies now feels. . that with the present state of the property industry, highbuilding costs and high taxation. Aintree does not fit into his plans for company growth.

Walton poration declared. all members "to observe the Alniree on the previous occa-While welcoming this state conditions that have been sion only a few weeks ago and ment, the Consumers' Council resched."

# Jobs shortage hits North hardest but the gap is narrowing

SCOTLAND

MAY'74 MAY'75

BY MICHAEL BLANDEN

THE WIDE regional differences in the levels of unemployment which have been a persistent feature of recent years continue.

There are signs, however, that Sharenoisers are invited to attemp the galant them when they did not know which will be need on monory but June 1975 at 10 and in monor but June 1975 at 10 and in the need business of the need business of the need business of the need business of the need of the need business of th

which has already been made on the economy by the new de-velopments. Over the past year. U.K. CAR production in the last three months has fallen by 17 per the place or Count Pierre ce Laguicne and Dr. withred Cuth retiring and commercial vehicle of commissairs—Statutors of per cent., and commercial vehicle output by 9 per cent. compared with the previous quarter. But sales of Baron Jean-Claude with the previous quarter. But sales of motorcycles have continued to rise.

Car production for exports has and adult students, represents a sand adult students, represents a sand adult students, represents a Car production for exports has and adult students, represents a been particularly disappointing relatively modest rise of around on the quarterly basis. It fell 32 per cent.

This compares with a rise of some 49 per cent for Great there are signs that the export performance is improving. Last month production for export available has hardly affected elsewhere, though substantial, cent in the past year, rose from 40.000 to 46.000, against Scotland: the number notified to have been below the average. Against this, the high untropy of the North, while the increases employment has risen 65 per month production for export available has hardly affected elsewhere, though substantial, cent in the past year.

The biggest rise over the past employment areas of the North,

has been felt in the Midlands South-East region, where un per cent unemployment.

HOME CONTRACTS

OVERSEAS EARNINGS of Stock Defence (procurement executive) scheme on Teesside. Exchange broking firms rose a little in the final quarter of 1974 submarine-launched torpedoes to Contracts totalling

£10m torpedo order

awarded a contract worth \$7.5m. suction and gas welding hose. The

has received a £2,050,810 contract in May, 1976.

#### 3.8% 4.6% NORTHERN MAY'74 MAY'75 4.3% 5.4% MAY 74 MAY 75 N IRELAND 2.5% 3.5% MAY'74 MAY'75 N.WESTERN MAY'74 MAY'75 5.3% 7.2% E.MIDLANDS 3.23 4.78 MAY '74 MAY '75 2.1% 3.2% EAST ANGL!A MAY'74 MAY'75 MAY'74 MAY'75 MAY'74 MAY'75 2.0% 3.4% 3.5% 5.0% 1.8% 3.2% SOUTH WESTERN MAY'74 MAY'75 2:6% 4:3% MAY'74 MAY'75 1.5% 2.4%

Contracts totalling

a fall from 65,000 to 61,000 for employment offices this month home production.

Some of this improvement is the 20,252 available a year ago.

Some of the new Ford Escort,

Over the past month, the

Laing plans

staff cuts By Michael Cassell

MARCONI SPACE AND DEFENCE from the Northumbrian Water LAING OFFSHORE announced SYSTEMS, a GEC-Marconi Elec. Authority to supply 10,250 metres yesterday that it is to reduce its tronics company, has received a of 1,220mm; and 10,250 metres workforce at Rarllepool, but production order worth about of 914 mm, steel pipes for part 110m. from the Ministry of of the raw water augmentation would not say how many of the 1,700 employees would lose their jobs. Shop stewards estimated about that 400 could be involved. fl.56km, have been awarded by the NATIONAL COAL SOARD for

The company emphasised that of last year's tougher 25 per cent WESTINGHOUSE BRAKE AND telephone, lighting and signalling surrender rule for overseas SIGNAL COMPANY has been cables and for air and water, it hoped the cuts would be possible through natural wastage. Sterling Area securities.

It has brought the total of this invisible income of the Exchange to £19.4m. for the whole of last year, against £17.9m. in 1973.

However, the level of commissions, at £1.8m. in the final quarter, remained well below the £3.5m. which It reached in January-March, 1974, before the Rudoy's surronder more deprived. The reduction was necessary be-

Budget's surrender move depriviline, 84 miles of which will be GEORGE WIMPEY AND CO, has at Shiremoor on North-Typeside line, 84 miles of which will be GEORGE WIMPEY AND CO. has at sourcement on morth-typeside investment premium on sales of signalling control centro. Freight Peterleg Development Corporation plans there would close in July signalling about 200 ontrol control centro. Freight Peterleg Development Corporation plans there would close in July on the Sterling Area stocks. Total commissions in 1974 were some 160.3m. up at £9.1m., but were down on 1973 in the last nine months.

Iline, 84 miles of which will be GEORGE WIMPEY AND CO. has at sourcement on morth-typeside would from the new Doncaster won a £813.000 contract from plans there would close in July advance factories for its North. The company's factory at Emissions in 1974 were some to make the new signalling is about advance factories for its North. The company's factory at Durhyan. Work has already to operate, although'it is understance and its due for completion stood that there could also be months.

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## Vermouth. sales boom expected to continue

VERMOUTH SALES in the U.K. can be expected to continue their fast growth rate in spite of the post-Budget decline in most other

It has decided to launch into the £70m.a-year vermouth market with the Biccadonna brand, second best seller in its native Italy and currently on sale countries including the

in Britain is now significantly the relative accuracy of the said that order books, although larger than the whole of the volume estimates "is likely to below the levels of mid-1974, Spanish sherry market and bave been reduced in recent were still high for engineering showing healthier growth.

Last year Spanish sherry sales slipped 12 per cent while those of aperitifs jumped 35 per cent.

Mr. David Gordon Smith, director of brand marketing at Clode Baker and Wyld, the new agency division of Saccone and Speed estimates that the aperitifs will show a growth rate of at least 10 per cent. a year for some

#### Drive in SE

Around 5.5m. cases (of 12 bottles a case) of vermouth are sold in the U.K. Saccone reckons

text of the £1.2m. spent by industry, spent their time under wealth Martini. The main drive will be mining the authority of those depended. in the South East where the bulk of vermouth is sold.

Saccone says vermouth appears to be being drunk regularly by wider age group than most other drinks categories, and with less bias towards any single confidence to enable it to serve to control it.

But women predominate as regular consumers and particularly the middle-class 18 to mid-

Riccadonna has been on the U.K. market for some years and was previously handled by the F. S. Matta agency which is a

Matta has concentrated mainly THE PLASTICS industry has This was "intolerable," said Mr.

## **Engineering orders** show signs of levelling out

ing industry, after falling steeply ever, to see just what the positive in recent months, showed signs sible directions and magnitudes of levelling out by February, of any biases might have been according to the latest proviment to the trend estimates later.

Department of industry.

The state of new orders how. Trade and Industry managing

which has been for the past two successive monin. There was engineering the successive moning the successive m

said yesterday that when price orders on hand fell by 4 per cent, increases were large—as they in the three months to February, have tended to be recently— the with home orders falling faster various problems associated with than export orders.

revaluation of the values of The 4 per cent, drop in home

Because of these difficulties,

Studies are being made, how

The view comes from Saccone Department of Industry. The statistics, published in and Speed, the wine and spirit offshoot of the Imperial Group, ever, eased down for the eighth continue to indicate that the which has been for the past two successive month. There was engineering industry was well on

engineering sales and orders to new orders was largely offset by constant prices "become more an increase of 5 per cent in export new orders.

The Department of Industry

## Ministers undermining authority-Caldecote

and damage relationships be-sector and from tween employers and workers, moderate policies." Caldecote, chairman of

running it and casting doubts on Inflation, he said, was roaring investment values has forced their intentions, co-operation of shead, and would remain at un-Slater Walker Insurance to pass

SOME GOVERNMENT Ministers the nation better, but that would seemed determined to denigrate come only from a clearer indicaprivate industry, a move which tion that the Government recog could only destroy confidence nised the value of the private Lord Caldecote claimed that

risen to 7m. cases and its brand will be selling 500,000 of them —or 7 per cent.

In the first year Sacrone will be spending £200,000 on advertising support for the Riccadonna brand—fairly modest in the context of the £1.2m. spent by Delta Metal, claimed in London the country's overseas reputa

## Plastics industry seeks curb on Japanese cars

Japan was some £150m. last year, kilos each.

U.K. and took the view that Riccadonna would have been a rival to that product.

In Italy, Riccadonna is said to account for 25 perfect. of the market. It is produced by a privately owned family concern employing 300 people.

Dr. Ottavio Riccadonna, the managing director, estimates that the U.K. industry.

Dr. Ottavio Riccadonna, the managing director, estimates that the U.K. industry.

Dr. Ottavio Riccadonna, the sented a substantial loss of busine company is some than figure and its components. This represented a substantial loss of busine company is the U.K. Government's thinking when it appears that the U.K. is the conserve resources earmarked largest automotive company has for these contracts. The company no longer markets these bonds, but over £4m, have been sold. All bondholders and its component suppliers—inhave been informed of the cut and the reasons for the decision are sufficing.

It was pointed out that each public announcement. The 1974 bis company is valued at around actuary has deemed it prudent the U.K. Government's thinking actuary has deemed it prudent the U.K. is the U.K. Government's thinking actuary has deemed it prudent the U.K. is the U.K. Government's thinking actuary has deemed it prudent the U.K. is the U.K. Government's thinking when it appears that the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernment's thinking actuary has deemed it prudent the U.K. Sovernm

car contained 35 kilos of E6.7m, and has a turnover of The overall imbalance of trade plastics on average; whereas impregular premium contracts has a flom a year in vermouth and in cars between the U.K. and ported cars contained up to 70 however, been maintained at the

## **Solvency** our only salvation'

of the Association of British Chambers of Commerce to use their collective strength "to

their collective strength "to secure a sound economic policy" came yesterday from the Earl of Limerick, the ABCC's president.

Echoing the recent warnings by Lord Watkinson of a revolt within British Industry if present policies were continued, Lord Limerick said: "When 50,000 worms turn in the same direction, they can move a mountain of earth." move a mountain of earth." Lord Limerick called for a

consumption through external horrowing. He also emphasised that productivity was the only key to a higher standard of living and that nobody in the U.K. was "owed a living." Turning to the forthcomin

EEC referendum, he attacked the "cheap food" arguments put forward by the anti-marketeers, pointing our that we could only obtain cheap food at the producer's expense. The Earl of Limerick's call for lough collective action was reflected by Mr. Nigel Mobbs, the ABCC's chairman in the association's annual published yesterday.

"The practicalities of business have been thrust into the middle of the political arena and a response is inevitable. I give notice that the response will be loud, clear and effective," he said.

#### SW Insurance misses bonus on bond

LAST YEAR'S drastic fall Inflation, he said, was roaring investment values has forced any kind became virtually im- acceptable and dangerous levels the bonus for 1974 on its Guaranpossible.

if present Government policies teed Security Bond contracts
Industry, he continued, des were pursued and if Ministers These are single-premium poli-Industry, he continued, desperately needed the encourage remained so obviously divided cies with no fixed maturity date ment and re-establishment of on policies and action required and with a guaranteed sum payable on death. Bonuses are declared annually as a percentage of this sum plus any existing bonuses and a rate of 71 per cent. was declared for 1973. The bonds may be cashed at

any time and a high level of payment is guaranteed; for instance, after five years the return is at least the original investment together with all accumulated honuses. herent potential liability with these high guaranteed surrender on establishing Campari in the been urged to press for antiU.K. and took the view that dumping duty on imported the U.K. Government's thinking actuary has deemed it prudent that the U.K. Government's thinking actuary has deemed it prudent the U.K. Government's thinking actuary has deemed it prudent the U.K. Government's thinking actuary has deemed it prudent the U.K. Government's thinking the U.K. Government's the U.K. Government's thinking the U.K. Government's the U.K. Government's thinking the U.K. Government's thinking the U.K. Government's the U.K. Government's the U.K. Government's the U.K. Government's t

bonus rate on the company

# CBI calls for clear lead on pay

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

IN ITS proposals Towards an inflation rates to levels of 0.5 per 20 per cent, an inflation target detailed advice to be issued with Effective Counter-Inflation Policy, cent. at once. The alternative of 13½ per cent. would dictate a the approval of the CBI, the TUC the Confederation of British suggested is a process of reduce pay limit of 15 per cent., and so and Government. Industry says that what is needed tion to achieve a similar aim, but on. Any allowance for exceps Such advice would need to be is "a clear lead on pay restraint which is phased over a length tions or leakage would reduce sufficiently detailed to assist in at national level from the of time.

(Government in consultation with the cBI, the TBC and other in there should be a stabilisation should be as simple and flexible levels. It would encompass the rested narries "

(Drogramme of say, two or three as possible. It is proposed there, technical matters such as the needed to be a stabilisation should be as simple and flexible levels. It would encompass the rested narries "

(Drogramme of say, two or three as possible. It is proposed there, technical matters such as the needed to be a stabilisation should be as simple and flexible levels. It would encompass the rested narries "

(Drogramme of say, two or three as possible. It is proposed there, technical matters such as the needed to be a simple and flexible levels. It would encompass the programme of say, two or three as possible. It is proposed there, technical matters such as the programme of say, two or three as possible.

## Strong policy

"Many commentators have reached the view that the need to avoid mass unemployment and Level of employment cost increases a collapse of foreign confidence per head in the period ('pay limit') will mean that a strong policy inflation in pipeline in July 1975 a collapse of foreign confidence will mean that a strong policy on pay will have to be introduced

at some stage in 1975.
"In the past, policies of both a voluntary and a statutory nature Rate of inflation in the period

reduce price inflation to acceptable levels, say 0-5 per cent., says

The sole requirement would be that the resulting increase was players and unions should be not in excess of the limit. It wholly free to negotiate agree ments while that in many individual changing income differentials can again play their full part in encouraging employees to move to the requirement would be to their own their own metals to their own metals to offer specific sum the move to move to their own their own their own their own to move to their own their own their own th

terested parties."

programme of, say, two or three as possible. It is proposed there technical matters such as the use
The CBI urges the Government years, the essence of which fore that, in each programme of indexation in connection with
to introduce an effective pay would be the phased reduction of year, negotiators should aim to the policy, and the development

to introduce an effective pay would be the phased reduction of year, negotiators should aim to the policy, and the development policy, starting from July-August pay settlement, levels as time ensure that the increase in the of patterns of pay differentials this year—a year since the TUC goes by.

guidelines on pay under the In each year of the policy in a period of 12 months, not need to attract and retain certain social contract succeeded the there should be an agreed exceed the pay limit figure types of manpower.

Sensitive and speedily responsive and speedily responsive will be reduced from target degree calculation of the amount avail.

The inflation target degree degree and the pay limit the sive assessments of progress reduction in the rate of pay in limit. The inflation target degree calculation of the amount avail.

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The inflation target degree calculation of the amount avail.

reduce inflation and so remove year and the pay limit adjusted be based on a figure of x per the root cause of our economic accordingly.

the root cause of our economic accordingly.

and industrial difficulties," it: It would not be possible at the head, including fringe benefits, beginning of the programme to over the previous 12 months state figures for each year of the (excluding non-contractual overprogramme, since the annual time, national insurance con-

voluntary and a sfaturory nature have frequently been adopted at short notice in similar, although hitherto less critical, circumstances. The CBI is fully aware revision would depend on contributions and employers' contributions to redundancy pay of the strains and difficulties associated with the development and implementation of such policies.

The programme should run ments schemes), adjusted to prints the policy it recommends. In the offset the effect of absences from July/August this year, the offset the effect of absences from 1—There should be a long-term anniversary of the social controller. This figure would be no higher years, each year to run from the policy in the policy it recommends. The programme say over two or three tract. It should set out to involve ... This figure would be no higher years, each year to run from the policy in the policy it recommends. The programme say over two or three tract. It should set out to involve ... This figure would be no higher years, each year to run from the policy in particular would have level; manning level; manning level; manning level; manning level; manning level; manning levels in particular would have to be closely scrutinised." anniversary of the social con-work from whatever cause.

"For example the long term implications which follow a freeze have not generally been thought through. With these consenses with the weight of all considerations clearly in mind the CBI feels that the time has a much better chance of general come to put forward to Government and for public discussion a possible policy."

anniversary of the social con-work from whatever cause. programme, say over two or three programme, say over two or three tract. It should set out to involve... This figure would be no higher years, each year to run from than the ceiling of the pay limit July/August to July/August. and would depend upon 2—in each year there should ability to pay in individual be an agreed inflation target figure.

3—In each year there should be a pay limit figure derived be a pay limit figure derived from the inflation target.

increases and import cost increases to price increases in the period

The sole requirement would

however, it will not be practi- would on reasonable assumptions guidance on implementation. This steady deceleration in the pace cable to effect a reduction in require an effective pay limit of would demand the drawing up of of inflation.

#### Effective

Summing up, the CBI says The Government is called upor to sponsor the development o an effective pay policy in conjunction with the representatives of the employers and the unions panied by a limiting of public expenditure by Government to lessen inflationary pressures.

"Further, improvements in productivity to keep down unit

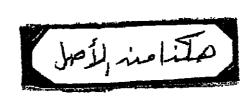
ment and for public discussion a possible policy."

The main objectives of a new pay policy must be to reduce the increase in consumer prices rate of increase in unit costs to levels which would sustain and improve British industry's competitiveness and, eventually to pay.

Dargainers and the public at 1.1050112101.)

Within this limit negotiators 4—The pay limit should would be free to negotiate any amount or distribution of increase in the pay limit should would be free to negotiate any amount or distribution of increases and the division between ments at different levels in the petitiveness and, eventually to gight of current circumstances. depend on ability to pay.

5—Subject to this limit, em-



# Midland Bank will be taking care of business at the Paris Air Show.



If your business is to do with the Paris Air Show then Midland Bank have a man in Paris who can give expert financial advice on the spot.

Gerald Clarke will be there from June 1-6, to help make your trip a profitable one.

If the occasion arises where you think you could use a little friendly, free

advice, talk to him.

He'll be staying at The Bedford Hotel, Rue de l'Arcade, Paris.

The telephone number there is 265-40-32. If you'd like a word with Mr. Clarke before he leaves London, feel free to call him at 01-606 9944.

## **Midland Bank International**

Midland Bank Limited, International Division, 60 Gracechurch Street, London EC3P 3BN.



The policy of our Bank within the complex economic climate which characterised 1974 was aimed at achieving the fundamental objectives of, on the one hand, reserving the available means of the support of productive activities, which mainly involved safeguarding the national income and thereby maintaining the existing employment levels and, on the other hand, finding an appropriate balance between credit granted to the large companies and credit granted to the medium and small ones. The average amount of Lire loans, discounts and investments has shown an increase of 15 per cent,

whilst the increase in deposits from clients and resident banks was 18.9 per cent. Our share in the settlement of foreign trade saw us maintaining our traditional prominent role, with fully satisfactory results, even in the field of currency dealings, although we have chosen to somewhat

contain their volume. Our presence abroad — in the first place through our Branches in London and New York - has allowed us to develop a consistent volume of financial business in conjunction with our foreign associate banks and subsidiary companies.

As shown in the balance sheet, the net profit for the financial year amounts to 7,010,254,266 Italian Lire. on the basis of which it was decided at the Annual General Meeting to allocate 2,500,000,000 Lire to the reserves, which therefore are increased to 20,500,000,000 Lire, and to distribute a dividend of 10 per cent (equal to 50 Lire for each 500 Lire share).

The meeting then proceeded to the nomination of the Board of Directors as the three-year term of office of the last board had expired, and elected as Directors the following gentlemen: Giovanni Agnelli, Giuseppe Cassano. Alberto Cesaroni, Fedele Cova, Michele De Michelis, Enrico De Mita, Silvio Golzio. Ernesto Manuelli, Mario Rivosecchi, Lucio Rondelli, Leo Solari, Ugo Tabanelli und Franco Viezzoli. The Board of Directors, meeting after the Annual General

Meeting, then confirmed in their position the Chairman, Prof. Silvio Golzio, the Vice Chairmen, Mr. Michele De Michelis and Mr. Leo Solari, the Managing Directors,

Mr. Lucio Rondelli and Mr. Mario Rivosecchi.

## BALANCE SHEET AS AT 31ST DECEMBER 1974

Cash and funds with banks	L	2.376.356
Ordinary Treasury Bills		
and other securities	L	<b>1.</b> 761.12 <b>0</b>
Bills receivable	L,	481.114
Contango loans	L	11.791
Advances and other accounts with	_	
customers and correspondent banks	L	3.800.339
Participations	Ļ,	67.615
Buildings, equipment and furniture	L,	88.566
Bills for collection and	_	
sundry accounts	<u>L</u>	315.053
	L	8.901.954
Customers' liabilities	L	549.547
Forward transactions in securities		
and foreign exchange	L,	1.264.626
Cross accounts	Ŀ	3.616.899
	Ĺ	14.333.026
	_	
LIABILITIES		
Capital	Ļ	45.000
Reserves	L	18.00 <b>0</b>
Taxable reserve	L	109.088
Reserve for possible loan losses (Presidential Decree 29-9-1973 No. 597 art. 69)	L	28.500
Profit brought forward	L	. 137
from previous years	ב	
Current, deposit and other accounts Advances from the Bank of Issue		1.289
Provision for amortization	L	35.606
Provision for staff retirement	_	33.000
indemnities	1	13275
indemnities Other liabilities	L	138.751 527 678
Other liabilities	ī	527.678
		527.678 7.010
Other liabilities Net profit for the year	ī	527.678
Other liabilities Net profit for the year  Engagements, contingent		527.678 7.010 8.901.954
Other liabilities Net profit for the year		527.678 7.010 8.901.954

(in millions of line)



## LABOUR NEWS

## Electricity manual workers accept 31% wage increase

THE 105.000 manual workers in offer of increases totalling 20 electricity supply have voted per cent, at the top and 31 per overwhelmingly in favour of a cent at the lower end of the pay 31 per cent pay offer, effective scale, which under the offer from March 17.

would have gone to £2.600-£8.130.

They voted 66,000 to 22,000 in According to the employers, a secret ballot, the results of this is made up of 16 per cent, which were announced yester "new money"—the same perday, for the proposed settlement, centage as the manual workerswas immediately con- plus £4 a week threshold paycluded between the unions and ments consolidated in November. the Electricity Council.

he Electricity Council.

Despite lengthy negotiations sure of information under Industry Bill is concerned.

The agreement gives "new between the EPEA and the Electricity Council is concerned." When neonle get emotions are also as a sure of information under the Electricity Council. The agreement gives "new between the EPEA and the Elecwhen people get emotional CBI representatives sat with Some times it was argued—
money increases of £5.50 a tricity Council earlier this week — hysterical even — as the CBI the TUC on bodies such as the or at least implied—that workers week for unskilled workers, at which a revised offer was is doing about the information NEDC, the Manpower Services "won't have a clue what all the £6.50 for semi-skilled and £7.60 made. Mr. John Lyons EPEA provisions in the Bill, you Commission, the Advisory, Con-information means in any case." for craftsmen at a cost of 16 general secretary, said last night wonder what the underlying rea- ciliation and Arbitration Service, yet he often found that trade per cent. or £45.46m on the that there were still "wide sons for this hysteria are."

last December consolidating £4 members at Central Hall. Westa week threshold payments and minster, that he would make unionists—but the backwoodsmen some bonuses, the deal takes every effort to conclude a settleabove the £46.34 level established a year ago.

To-day, the Electricity Council will resume negotiations with leaders of the Electrical Power begaders of the Electrical Power Engineers Association, who have bets to-morrow asking for a manthey are not likely merely to respond to CBI or the contract of the EPEA executive is to send ballot papers out to members are maintained. They have already rejected an June 9.

They have the beckwoodsmen were not likely unionists—but the backwoodsmen were not. And were not likely were not. And were

General Progress

allow for further expansion.

Business Conditions

The turbulent economic and monetary

operations complicated and difficult.

bank is principally involved, rose at a

rate recorded in 1973, United Kingdom

modest rate than World East-West trade

in 1974, rising by only 22 per cent in U.S.

dollar terms, but there are reasonable hopes

With Western economic activity depressed.

trade in 1975 must be poor, and East-West

prospects for a large real expansion of World

trade cannot be expected to be totally exempt

from this tendency. Nevertheless, the planned

nature of East-West trade as a whole and the

number of large scale East-West contracts

for a markedly higher rate of advance in 1975.

East-West trade again grew at a more

East-West trade, however, in which our

environment during 1974 combined with the

unpredictable movements in exchange rates

made commercial, and especially financial,

remarkable rate. Indications are that, in U.S.

was recorded, much the same as the growth

dollar terms, an expansion of some 45 per cent

Economic and

£8M. to £11M.

Net Profit for 1974, our 55th year of

operations, was £1,359,841. No dividend is

proposed and the sum of £1,350,000 is being placed to General Reserve bringing the

balance of this account to £5.850,000. During

1974 Paid-up Capital was increased from

Since 31st December, Paid-up Capital has

been increased to £12M, and it is intended to

increase the Authorised Capital to £20M. to

Moscow Narodny Bank

Steady progress in a difficult year

The following is a summary of the Chairman's Statement which has been circulated

with the Report and Accounts for the year ended 31st December, 1974.

concluded in 1974 should ensure that Western

trade with the Socialist countries expands at a

Assets have grown from £835.9M. in 1973 to £1,116.2M. in 1974 reflecting continued growth

on the part of London Head Office and the Beirut and Singapore branches. The bank has

again been active in consortium lending and we have continued to maintain and develop

our international business relationships.

The year was not easy for the Lebanon but

despite this the branch recorded a sound

expansion of its activities and is in a good

position to expand yet further as conditions in

Singapore as a country had a successful year in

1974 and recorded a growth rate of about 5%.

Our branch continues to expand and has

recorded steady progress with diversified

Moscow Representative Office

A representative office has been established in

Moscow which will fulfil for us a considerable

1974 was not an easy year and I should like

to express my thanks to the staff in London and

branches for their continued efforts. I should

also like to record the friendly co-operation

City of London and Overseas.

Moscow Narodny Bank

24/32 King William Street, London EC4P 4JS

that we have received from Banks both in the

more rapid rate than World trade in 1975.

Our Business in 1974

Beirut Branch

the area permit. ·

Singapore Branch

# **Industry Bill making CBI** hysterical, Murray says

ference of the Inland Revenue

industry's wages bill.

differences to be resolved.

The best and most sensible and knew that trade union officies about the state of a comWhen added to an agreement He told a meeting of EPEA employers were already providing cials played a full and responpany than some members of the
last December consolidating £4 members at Central Hall. West-much information to trade sible part on them.

Board.

THE CBI and the City of London thought that their interests were Were they expected to believe were accused vesterday by Mr. best served by keeping work that all of this could happen Len Murray, TUC General Sec people and their representatives sensibly at national level, and relary, of hysteria over Govern- in the dark about the problems at industry level without any ment proposals for disclosure of and plans of their companies suggestion of impropriety, but information were out of touch with industrial that when parallel arrangements "After all, we both have to level all sorts of dire company

ference of the Inland Revenue

Staff Federation at Folkestone: operate in the real world—not quences would follow?

"It comes to me that the CBI a world of bogey men, but a "Employers just can't spend and City are hardly in a rational world in which employers and half their time accusing unions frame of mind so far as disclo-trade unionists have to get on, of acting irrespansibly and the sure of information under the and do get on, with their day-to-other half denying us responsibilities."

"When people get emotional CBI representatives sat with Some times it was argued—hyperatively even as the CBI the Till on hodges such as the critical leaves argued—the strategies are the CBI the Till on hodges such as the critical leaves argued—the strategies are the cBI the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the content of the strategies are the case of the case of

the Industrial Training Board, unionists could give him a better

## Wembley football trains unlikely

BY OUR LABOUR STAFF

RAIL union leader yesterday been amicable and the misunder-Scotland soccer match at Rail union leaders have asked Wembley to be cancelled and the men to work normally. Mr London Transport railmen said Ernie Geal, branch secretary of that nothing could persuade the NUR at Neasden near them to lift their one-day Wembley said: "Nothing anyone stoppage, imposed because they say would make any difference."

The Football Association said and Metropolitan lines would that the match would go ahead stay at home.

In splice of the failure of Mr. "I wrote to Mr. Howell some Denis Howell. Minister for Sport, time ago suggesting that the FA chiefs and transport police match should be moved to on Wednesday to persuade the Scotland. He said it was not railmen to change their minds.

Mr. Sidney Weighell, general it was a member of Mr. Geal's

of Railwaymen, who stormed out two years ago was assaulted by of the meeting arranged by the football fans down for the Minister, telephoned Mr. Howell England-Scotland match. He is yesterday to say that his men still off work. Mr. Geal said that men would not be working. An he was almost blind in one eye official said that the call had and suffered from a head injury.

fear hooliganism. - About 650 men on the Bakerloo
The Football Association said and Metropolitan lines would

cretary of the National Union branch, Mr. Joseph Wirenko, who

## Police called as pickets attempt to stop lorries

premises of the Sharman News members have been locked out, paper Group, Peterborough but the management says that the

premises of the Sharman Newspaper Group. Peterborough, but the management says that the vesterday after a series of incidents involving pickets out side the management says that the men terminated their own employment because they refused to work normally after the introduction of new equipment of them printing workers dismissed to work normally after the installation of new equipment of the production of new equipment attempted to stop delivery vehicles from leaving and entering the factory.

Air, John Ibbotson, a national Graphical Association—who represents the 42 dismissed men—was slightle doday.

The Midland Sunday newspaper Society for the third successive time. Pay hard in an incident involving one vehicle.

By Our Labour Staff In the with sole men terminated their own employment to with sole ment terminated their own employment the cause they refused to work normally after the introduction of new equipment of the Antional Staff is allowed to represent the Alexant Hetherington and LEGAL action brought by Mr. ment, Mr. Richard Scott, QC. The Clidardian, to stop a commit the Clidardian to stop a comm

## **Barbara Castle makes** social services plea

BY LORELIES OLSLAGER, LABOUR STAFF

Services Secretary, has sought as possible to influence future the Prime Minister's permission pay claims and, perhaps, also pay talks under way. to make her own contribution to

curbs on public expenditure will Budget speech last month, but hit the social services, wants to subsequent events have only appeal to workers not to jeopar. dise the services by high wave Free schools demands.

for her with the heip of Mr Hugh paid £11 a week in taxes and Cudlipp, former chairman of the national insurance contributions. International Publishing Corporation and former editor of the Daily Mirror.

She has told Mr. Wilson that

MRS. BARBARA CASTLE, Social and wants to publish it as soon

the Government's campaign for wage moderation.

Mrs. Castle, who is afraid that on public expenditure in his

The draft pamphlet says that A draft pamphlet setting out before the Budget, a man with her argument has been prepared two children earning £50 a week housing subsidies, free schools, medical care and social security

> The future of the social services depended partly on how much Britons were prepared to pay in taxes without asking for wage rises to compensate for

## split over ITV strike to-day

graphers, Television and Allied Technicians rebelled yesterday against their union's decision television programmes strike action over the week-end. Some companies may be able

Technicians at London Week. dent Television News said that strike, and would work as

meeting later to discuss what-

was due at the end of the wage. freeze. The companies have rejected the £800,000 demand; and say that if the strike takes place there can be so resumption of work until the union formally drops its claim.

night that the membership had overwhelmingly voted for the overwhelmingly voted for the strike more than a week ago, and, if some men now decided otherwise. "they are going against the democratic decision by a majority."

Mr. Sapper said that he had the support of Post Office en-

gineers who man independent is due to come into force. television companies' mitters, but did not rule out the possibility that some pro-grammes might go out.

The employers had no com ment last night, except to say that the situation was not clear, and that it was difficult to pre-dict what would happen over the week-end until technicians turned up for work or not

Mr. Sapper would not say how he planned to deal with any rebellion.

#### Union claims 40% for ICI engineers

## Technicians Postal workers due for extra £5 a week from June

BY OUR LABOUR STAFF

December this year as a result which have helped to make the of their last pay agreement, inflationary crisis worse. which came into effect on To-day, the conference will be January 1.

payments and it is from this into operation on January L. threshold clause that the extra money in the last seven months Manocuvre of this year is expected.

The Union of Post Office Workers will be told in a report to be presented to their annual is not possible. Events are mov-25 per cent, this year.

#### Prediction

This would mean that during becomes law.

SOME MEMBERS of the POSTAL WORKERS expect to this year the postal workers Association of Cinemato collect cost of living pay would collect an increase of Association of Cinemato collect cost of living pay when a part which is in increases ranging between 25 and about 34 per cent. which is in 28 a week between June and pay rises negotiated lately and

asked to give the union's executive authority to lodge a new The wage pact gave them a rise wage claim early next winter of 19 per cent, plus threshold with the intention of it-coming

The executive tells the 1,600 delegates in a report seeking forecast the future at this stage conference in Blackpool to-day ing fast. The rate of inflation that it is estimated that the shows no sign of slackening and that it is estimated that the shows no sign of slackening and that it is estimated that the economic and political situation is uncertain.

The conference agreed yester-This would mean the equivaat the Post Office as a teletent of a 15 per cent pay rise
in stages for their 200,000 counter rierk would have to
members between next month
and the end of the year because
of the crossing of the 10 per cent
threshold fixed in the agreement of members of the infon will
not be compelled to soil

threshold fixed in the agreement of the inition will not be compelled to join the would produce rises totalling between £20 and £32 a month between the end of this month between the beginning of next year when the union's next pay deal the Government's Trade Union and Labour Relations Bill three would mean that during becomes law.

## Strike halts Westland

The men are seeking a 19-10 Price index has risen a per cent per cent increase on earnings, above its level at the time agree which average about £60 a week ment is reached.

and have rejected the company's The basic disagreement appears offer to introduce guaranteed to be over the company's demand minimum pay of £50, a week for a restructuring of the piece because, according to union offi work system, which the unions the level it would not give them an work to recognize the cials, it would not give them an want to negotiate later

HELICOPTER production of that the offer would increase the 151 & 6ALLS Westland Aircraft at its factory average earnings of a skilled man at Yeovil, Somerset, is at a stand by about 53 a week. It is also still because of a pay strike by each percentage increase in the the 2,200 workers.

The men are seeking a 15-16 Price Index has risen 9 per cent. increase on, earnings, shows its level at the time agree.

ctual increase. Much of Westland's helicopter
The company has calculated production is for export.

Announcing terms of settle last October

## STANLEY GIBBONS INTERNATIONAL LIM

Extract from the Chairman's Statement

**★**Trading has improved in all sections of the group. New record prices for stamps have been achieved through auctions and our Rare Stamp Department and also by our German subsidiary. \*We believe that both in banknotes and classical and medieval coins interest and prices will develop during the ensuing years. \*Our publications continue to sell in ever increasing numbers and we have earned a gold medal award for our catalogues.

\*The turnover of our Birmingham subsidiaries exceeded

Summary of results Turnover £5,959,600 Profit before Taxation 744,864 420,017 Profit after Taxation 207,104 Dividends per 25p share Tax imputed (on increased capital for 1974) 59,555 Earnings per share, after tax Copies of the Report and Accounts are available upon

application to The Secretary, Stanley Gibbons International Limited, 391, Strand, WC2R OLK,



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# Taisei Corporation

DM 25,000,000.-

91/2% Bearer Bonds of 1975/1980 Guaranteed by The Fuji Bank Limited.

Bayerische Vereinsbank

Yamaichi International (D

Manufacturers Hanover Limited.

Credit Suisse White Weld Limited

Swiss Bank Corporation (Overseas) Limited

Financial Adviser to the Borrower. Yamaichi Securities Co., Ltd.

# How do you measure up to your competitors?

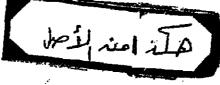
You know soon enough when a competitor beats you to an order. But do you know how you're measuring up to the competition in terms of financial

efficiency, and the effective use of assets? Every week the Investors Chronicle analyses the progress of dozens of companies. The returns they are getting. Their results. Their successes. Their

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# The Co-op tries again for more co-operation

movement opened its 10th super- next week in Edinburgh. store at Failsworth, near Maning yet another step by the likely to make most of the run- with its plans. Co-op along the hard road to ning for the time being, and a To this extent the CWS acts modernising its retailing image, lot of people within the Co-op very much in the same way as 60,000 square feet store is the methods are contributing ever since in the final analysis first to be built by a development agency whose shareholders biggest of the individual societies which it is trying to include a number of individual societies can hope to develop influence.

orkers du

from July

Man-Mange

is Westland

holder in the enterprise with cheaper off-centre siles. 30 per cent, of the equity. The The need for a closing of the Union often manages to get hy the new store.

#### Finances

movement. For years the idea In contrast to companies like for most of the post-war period. This and the Coon Union (which is towards centralisation of the central head office. ordinating body) has been ment. The CWS, which bills under discussion as have plans itself as the country's tenth

ON TUESDAY the Co-operative "Parliament") which starts of a commercial nature like chester, and apart from register- common interest therefore is suade retail societies to fall in

retail societies in partnership superstores on their own, since The Co-op Union, on the other with the Co-operative Whole only they have the financial hand, is a parliament without the Society.

The CWS is meeting half the enough territorial spread not to and has no real method of implebill for the new store and, in damage the business of other menting decisions which are return, it has handled the societies by pulling away trade taken at Congress. The net design and building and will from existing town centre locahe the biggest single share- tions to new and considerably voices — although close

other shareholders in South ranks within the Co-operative the voices talking in unison-East Lanes Development Agency movement is one which has and a good deal of duplication (SELDA) are 13 local Co-op been widely recognised by at of effort, societies, all of which can least the majority of the people. The all expect their existing businesses involved. Although the Co-up of the Co-op movement and control be affected to some degree is still a social and political sequent lack of strong central These co-operatives within market place with efficient and a commercial venture has grown the Co-op movement-another aggressive multiple retailers in strength and in 1974 notched two exist to build stores in who are able to control the up sales of more than 1900m.

and the Co-op Union (which is single central power concentrathe movement's central co-tion within the Co-op move-

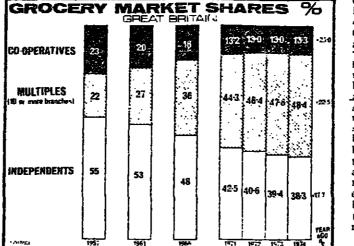
national marketing strategies The de facto identification of financing, and discounts to per-

the Failsworth store also repressmovement are pleased that a voluntary group head office. ents a new departure. The developments in retailing The parallel is not exact how-

The almost federal structure represent an important step in considerable detail from a than film, but the share of the towards centralisation of the central head office.

#### Slipped

The grocery trade is by far to reduce the 230 or so indi-largest husiness, has the finan-the most important part of the ridual societies to 26 regional cial musclepower and the Co-op retail sales, and A. C. groupings, but so far little of expertise to reform the Co-op's Nielsen figures show that concrete importance has been retailing image and to bring it between 1961 and 1973 the Coachieved. Both subjects will into line with modern day op share of the grocery market he discussed again at the annual requirements. But the CWS has slipped steadily from 20 per Go-op Congress (the movement's to rely on persuasion—usually cent, down to 13 per cent.



retail stores in 1974 is estimated. But while hig stores are being profitability.

societies to adapt the trading centres to 65. formula to modern needs. The

But with substantial non-food ten superstore: and a further

The CWS has also given finan-it has undoubtedly been a 2nd means by which a single saling business.

lift" which was a concerted the movement. marketing campaigns which eventually be out into operation, still further, have been successful in their Most of the regional group. The collapse of the Scottish aim to attract the younger councils required to implement Co-op and its rescue by the CWS shopper to the Co-op to supple- the plan have now been set up.

ment the traditionally loyal but progress is likely to be slow and the Co-op Bank has removed shopper in the upper age from now on. Although the plan one of the biggest stumbling brackets. The old "divi" has is accepted by both the CWS and blocks on the path to a national been replaced by trendier the centre executive of the federation - the claim that the trading stamps which in many Union there is a number of CWS based in Manchester was areas are also available from individual societies not keen on not a national organisation, and non Co-op garages, and the the idea since a will mean loss entire wholesaling network has of independence and they will prior to its troubles the Scottish been trimmed down from 250 delay the plan for as long as CHS was opposed to any units to a carefully planned possible, regional network of 28.

مكنامن لأصل

In line with the CWS Essential initiatives there has also been

effort to improve the image of Regional Plan 2 was first Union and the CWS." But even Co-op supermarkets and stores approved by Congress last year, this relatively mild proposal has and to standardise the logo, and some process has already attracted, three amendments This effort has been backed up been made inwards setting up attracted three amendments by national advertising and the machinery by which it can each aimed at watering it down

reduction in the number of National Federation, considered culty as far as the regionalisa-retail societies. Some have to be essential in the long term from plans are concerned. Since sales as well, ranging from 18 large stores in off-centre retail societies. Some have to be essential in the long term from plans are concerned. Since drapery and measured through locations which just miss the merged while others have fallen if the Co-op is to sustain or CRS is prepared to take on is still a social and political sequent lack of strong central and clines jealousy to these aspects of its activities it is primarily a trader, and as such that to compete in the such that the such at around \$1.7hn, and the Co-huilt many small stores which In 1941 there were more than committee. The committee its present form can be incortwo exist to build stores in who are able to control the up sales of more than 1900m, op Union estimates that this are the least efficient in the 1,000 individual Co-op societies, would be composed of three porated into Regional Plan 2, the East and West Midlands— operation of their retail outlets and had a trading profit of more means the first gain in market movement have been closed, and 10 years ago there were representatives of the central than 111m, but the share of the share by Co-ops for the last 18 Between 1972 and 1973 the stil 704. To-day this figure is executive, three from the CWS not prove insuperable, however number of Co-op retail outlets down to 230, and although that Board and three elected repre- and indeed probably must not it This gain has not been fell by almost 900 to 13,500 and is still a long way from the sentatives from retail societies, the Co-op movement is to achieved fortunously, but by that figure includes 10 new hig drastic regionalisation pro- Should the resolution be develop its retailing activities considerable effort on the part stores and a doubling in the gramme proposed under bassed, the Committee will be to match the challenge of the of both the CWS and the retail number of specialist freezer regional Plan 2-which allows required "to consider and report 1970s and beyond in line with

cial backing to "Operation face- factor in helping to streamline national federation could be created to replace the Co-op

mercer. particular problem, but the existence of Co-operative Refail a steady trend towards the The creation of a single Services (CRS) does pose a diffiexecutive to establish a special and it is hard to see how CRS in

for only 26 regional groupings to the 1976 Congress on ways its manufacturing and whole



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airways

We'll take more care of you.

Wilson recalls Tory record

# Show courage in fighting inflation, says Mrs. Thatcher

## Steel hands over as Liberal

Roxburgh. Selkirk and pay-a check in growth and a Peebles, is to relinquish the post rise in unemployment in some of Liberal Chief Whip countries, though not all. But immediately after the referent while the situation was improvedum. Mr. Cyril Smith, MP for ing elsewhere, ours was still continue was still con Rochdale, has been appointed in gerting worse.

The change has been expected unemployment might reach one for some time because of Mr million before the end of the Steel's wish to spend more time year The Government was powercampaigning, writing and broad less to do anything about the casting. He will concentrate situation "All they can do is sit £260m spent this year on sub-particularly on electoral reform and wait for the world economy sidies, and not pursue measures.

Thorpe, the Liberal leader, to on a foundation of declining pro-take on specific party tasks from duction and runaway inflation."

The fundamental reason for

Mr Thorpe said last night that the Government having to bigger debts, entirely understood Mr borrow too much money was. The count's wish to devote more time public expenditure, which now ing from a fe political campaigning. But amounted to 60p in the pound of er a five-year partner-hip his the national income. decision would be a great

"I have no doubt that he will bring as much credit and success to his new role as he has to that of Chief Whip." he added

#### Inflation rate 'typing error' By John Hunt

MRS SHIRLEY WILLIAMS, Secretary for Prices and Consumer Protection, has depied allega-

were essential parts of a property of the Conservative spokesman on prices, that she had been trying disguise the true rate of inflation. Opportunities to the work of the conservative of the conservative spokesman on prices, that she had been trying disguise the true rate of inflation. Opportunities to the work of the conservative spokesman on prices, that she had been trying disguise the true rate of inflation. Opportunities to the work of the conservative spokesman on prices, that she had been trying disguise the true rate of inflation. Opportunities to the work of the conservative spokesman on prices, that she had been trying disguise the true rate of inflation. Opportunities to the work of the conservative spokesman on prices, that she had been trying disguise the true rate of inflation. Opportunities to the work of the conservative spokesman on prices, that she had been trying disguised to restore the price of a proportion with the conservative spokesman on prices, that she had been trying disguised to restore the price of a proportion with the conservative spokesman on prices, that she had been trying disguised to restore the price of a proportion with the conservative spokesman on prices, that she had been trying disguised to restore the price of a proportion with the conservative spokesman on prices that she had been trying disguised to restore the price of the pric

#### **GUIDANCE FOR** CANAL USERS

THE REAL CAUSES of inflation were not economic but social and political, said Mrs. Margaret Thatcher. Opposition leader. opening the Commons economic Inflation was caused by Governments through rapidly rising public expenditure beyond what the taxpayer could afford, and through groups of people who tried to get more out of the economy than it produced, she Lobby Correspondent

Other countries had been able to tackle the problem successfully. There had been a price to

Mrs. Thatcher warned that

Mrs. Thatcher was moving a

Commons motion that the

House was gravely disturbed by the "total fallure" of the

Government's policies to curb

It urged the Government to

ahandon its "damaging plans for further nationalisation, to

public expenditure and to

secure a reduction in the level

BY MICHAEL BLANDEN

of pay settlements."

accelerating rate of

Mrs. Margaret Thatcher

and Scottish devolution.

To expand hoping that some such as the Petroleum and SubMr Steel, who entered the increase in husiness will come marine Pipelines Bill, nation at
Commons after a notable by our way.

Sation of the aircraft and shipelection victory in 1965, has also You cannot build a healthy building industries and the

endlessly to enable nationalised industries to run up bigger and

The countbry was also suffer ing from a failure of the social contract to curb wages and prices. When the Government came to power, increases in the approximately the same but now the wage rate increases over the year were 32 per cent, and prices had risen over the year by 21.7

cheers when Mrs. Thatcher challenge which hit us so hard declared This is not the time 18 months ago. for talk, talk, talk. This is the

visible trade deficit was £976m could afford. "Above all, it announced yesterday. tive discussions on this matter an annual rate of £3.9hn. When means more concern to be shown. The debate, based on the recent since the events over the week-the oil price crisis arose, the by some who are in a position recent of a collection of a coll

meant that we were maintain-ing or even improving, our world After Prime Minister. Mr. volume. At the same time our Thatcher's speech he was no Harold Wilson, intervening, said import volumes had been falling; clearer about what cuts she aware. In 1974, the EEC had taken would make in Government that many of the increases last more than one-third of our expenditure.

summer resulted from things exports which was more than the Accusing to

Prospects for trade with.

Russia were even better now "The Government is in a posi-than when the trade agreement and other incomes, stressed the by the Commons in the week decision to ensure postal ballot tention of interf Mr. Wilson, replying, said that need for greater voluntary Parliament returns from the ing for the election of trade internal balloting in the fourth quarter of 1973, responsibility about the kind of Whitsun recess. Mr. Edward into officials, under the Conservatives, the settlements which the country Short, Leader of the Commons, "We have not had any collection of the country of the country short, leader of the Commons, "We have not had any collection to defent with the country short, Leader of the Commons, "We have not had any collection to the country short, Leader of the Commons, "We have not had any collection to the country short and the country short in the coun

such as the Petroleum and Submarine Pipelines Bill. natural as substantial surplus in our explain to-morrow. I shall not
sation of the aircraft and shipbuilding industries and the
Community Land Bill.

Mr. Wilson said that there was
"For reasons I will more fully
a substantial surplus in our explain to-morrow. I shall not
was any change in the situation within the union.

We would reconsider the timing within the union.

The Money should not be doled our
endlessly to enable nationalised

Our current account deficit this
propose to take which will be
represented.

Mr. Short added that if there to express his views as be underwas any change in the situation was any change in the situation within the union.

The Mr. Short added that if there to express his views as be underwas any change in the situation within the union.

The Mr. Short added that if there to express his views as be underwas any change in the situation within the union.

The Mr. Short added that if there to express his views as be underwas any change in the situation within the union.

Our current account deficit this propose to take which will be
not not be doled our
endlessly to enable nationalised
vear including oil was running of more direct and immediate

at a time when world trade parties involved, would be able volume was declining. This to consult on economic matters

# runaway MP after recess

By Richard Evans,

stantial improvement on the last some of the industries and busiquarter of 1973, when increased nesses concerned since 1931. It Commons that he had just he had declared himself in
oil prices had hardly worked has world-wide repercussions.
The Commons that he had just he had declared himself in
through through

Mr. Wilson: "We have been in surplus on our non-oil visible trading account as compared with the deficit we inherited."

Mr. Wilson said that there was a substantial surplus in our invisible trade balance and when the most organization of the deficit we inherited."

Mr. Wilson was declared himself in received a further letter from favour of ballot-voting which is received a further letter from favour of ballot-voting which is to be abondoned by the AUEW.

Mr. Stonehouse. Although this to be abondoned by the AUEW.

Mr. Stonehouse. Although this to be abondoned by the AUEW.

Mr. Stonehouse after the debate in fairness to Mr. Wilson maintained that it the conservative backbenches, spring holiday will be about the actions we propose.

Mr. Stonehouse to make a statement to-morrow about the actions we propose.

Mr. Stonehouse to make a statement to-morrow about the actions we propose.

Mr. Stonehouse to maintained that it there to express his views as he under the conservations.

Mr. Short added that if there to express his views as he under the conservations.

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Mr. Short added that if there to express his views as he under the stone the conservations.

Mr. Short added that if there to express his views as he under the conservations.

Mr. Short added that if there to express his views as he under the situation of the conservation in the conservation of the conservation

Our current account deficit this propose to take which will be house later this summer. 25 per cent. lower than in 1973 help to the industry and more when the oil price increases had had no significant effect. "That is a considerable improvement."

The current account deficit had been cut by over 60 per cent. Mr. Wilson said there was no for fraud, forgery and theft, has been cut by over 60 per cent. Mr. Wilson said there was no for fraud, forgery and theft, has a nonunced his intention to return and what had happened when the Wilson said that we could also take encouragement from export/import volumes. We had maintained our export volumes. We had maintained our export volumes we had at a time when world trade

#### Blue whiting 'promising'

species of fish suggested that the ETU many years ago. blue whiting was the most But during the probe into his Agency Bill, committee Accusing the Conservatives of promising for commercial views on the issue, he said it WEDNESDAY: Debates on need evasion in not explaining their exploitation. Mr. Fred Pearl, was certainly his view that there for urgent economic and political motion. Mr. Wilson pointed to Agriculture and Fisheries should be more postal ballots measures, and on parole system.

# Debate on Wilson bids to allay Left fears on postal votes

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

to be elected by a "personal second reading.
visit to a hallot box " why should Lords business is: not unious operate the same

system, he suggested, RESEARCH on non-traditional scandals that took place in the

MR. HAROLD WILSON yester the House would officially tion to give that action if it has was signed three months ago. THE FUTURE of Mr. John wing suspicion on the Labour He was urged from the Labour the courage and determination.

The Prime Minister, rejecting Stonehouse, runaway MP for backbenches that the Govern-backbenches to give an assurance it and other incomes, stressed the by the Commons in the week ment has already come to a that the Government had no indecision to ensure postal ballot tention of interfering with the ing for the election of trade internal balloting arrangements

an annual rate of £3.9bn. When means more concern to be shown the oil price crisis arose, the by some who are in a position report of a Select Committee and in the Amalgamated Union added.

Labour Government faced the to exercise their industrial which recommended the exput of Engineering Workers," said "When we see the report of prospect of a £6.5bn. trade muscle, "Mr. Wilson said the textile returned to Westminster to time in the Commons.

In fact, during the first four industry was going through one industry was going through one explain himself within a month. Torp MPs plainly feared that heard the views of other people, including oil; had been £972m— pressions. "This depression is an annual rate of £3bn., a subthe most violent which has hit stantial improvement on the last some of the industries and busi-

MONDAY (June 9): Statutory Corporations (Financial Provis-sions) Bill, second reading, motion to appoint a Standing Committee on regional affairs. TUESDAY: Finance (No. 2) Bill

WEDNESDAY: Social Securit motion on the EEC document on

THURSDAY: Motions on reports of the Select Committee on mem-If it were acceptable for MPS FRIDAY: Hare Coursing Bill

Mr. Wilson stressed that he, ing. Coal Industry Bill, report too, was opposed to the "kind of debate" on Rolls-Royce RB-211

Mrs. Thatcher said that if America together.

It was particularly important reflected in prices it would be to turn the OPEC countries, found that the social contract monetary surplus into extra financial burdens he saw in various items of Conservative and conservative and the open and North evasion in not explaining their extra financial burdens he saw in extra financial burdens he saw in various items of Conservative and the commons of the open and North evasion in not explaining their extra financial burdens he saw in extra financial burdens he saw in various items of Conservative and the commons of Conservative and the commons of the open and that the social contract monetary surplus into extra financial burdens he saw in various items of Conservative and the conservative

**Assistance** 

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Application of the control of the co

Sugar Sugar

# Borrowing facilities up to \$12.4bn. Disclosure clause approved

THE U.K. has a total of up to Apart from continuing public Mr Dell said that if the U.K.

The British Vaterways Board \$12.4bn. of borrowing facilities sector foreign currency borrow remained in the EEC, another THE INDUSTRY Bill clause companies to divalge a much Exchequer," he declared as introduced a new telephone available from various sources to ing. these included a \$3bn swap possibility would be to take up which requires manufacturing wider range of information than Mr. Sedgemore criticis information service for the in-support its official reserves. Mr. Sedgemore criticised the creasing number of people who have the support its official reserves. Mr. Reserve Bank of New York.

May 14, 1975

Information service for the increasing number of people who
spend their leisure on inland
waterways under the Board's
control.

The service will be in operation until October 31 on an
experimental basis. Inquiries
should ring Canalphone 01-723
should ring Canalphone 01-723
should ring Canalphone on temporary closures and waterways
events.

In addition to these facilities.

The service for the insupport its official reserves. Mr.

Edmund Dell. Paymaster
The U.K.'s general account at
the U.K.'s general ac

instance.

He said that it was pointless turing companies employing over to stipulate a long list of items 200 people would be required to which companies should divulge if this merely meant that companies would automatically appeal against an information of future investment projects for appeal against an information of future investment projects for seven years ahead, sales, pricing policies (including details of the Marshall (Arundel) claimed that U.K. and overseas), imports and Mr. Anthony Wedgwood Benn, the Industry Secretary was using the Bill as the cornerstone of his plan to build his own it would not be legally possible power base within the Labour to obtain information from the

of his plan to build his own it would not be legally possible power have within the Labour to obtain information from the party. He described it as biased overseas, branches of multi-and inequitable legislation in nationals as required in the new clause. But he was prepared to Proposing the new clause. Mr. see whether there equild be some Brian Sedgemore (Lab. Luton furnula for providing information. Sedgemore of the Left-wing tion on future product developments of the left-wing information provisions in the Bill He emphasised that this would should be the compulsory arm have to be done in such a way should be the compulsory arm have to be done in such a way of the planning agreements. that it would not lead the appeals "We believe that information committee to refuse disclosure in belongs to the trade unions as a these cases. The Government right, not as patronage from the would have to ensure that there Prime Minister, the Government would be no damaging conor the Chancellor of the sequences to the company.

## Chrysler action call

BY JOHN HUNT

a member of the Left-wing from one crisis to another."

Tribune Group, has written to Mr. Sedgemore, who has Vr. Anthony Wedgwood Benn Chrysler plants in his constitution available to Chrysler in intervene to protect jobs, help workers about the situation in with new investment and ensure their company. that unless the Government gives vate ownership."

heir company.

A visible future for the company

He told the Industry Secretary "whether under public or pri

## Smith meets ANC leaders

THE PRIME Minister, Mr. lan This would fulfill one of the Smith, and leaders of the terms of the Lusakz agreement Rhodesian Black Nationalist of December, 1874, between Mr movement met for 90 minutes Smith and the Nationalists. The roday to try to find common agreement also included a cease fround for a constitutional confire between Rhodesian forces ference, a spokesman for the and black guerilla fighters.

African National Council said.

The spokesman said another



Some of the Assisted Areas are a long, long way from the Home Counties and the Midlands. But Combran is little more than two hours from London by Ms. ninety minates from Birmingham by M5/M50.

Combran is one of Britain's most species for the line in the long most species for the line in the li

most successful industrial
developments—a thriving; wellestablished New Town with 44,000
people, excellent housing,
schools and shops, and every
amonity for work and leisure.
Modern factorists and offices. Modern factories and offices aceavailable, and Cwmbran Development Corporation
welcomes enquiries from industriclists planning to expand
in a beautiful area within easy reach of London and the Midlands, with the assistance of Government grants.

Get the facts. PLEASE WRITE OF PHONE FOR A NEW BROCHERE. COMES TO

The Securities having been sold, this announcement appears as a matter of record.

New Issues

\$150,000,000

# NCR Corporation

\$75,000,000 93/4% Sinking Fund Debentures, Due May 15, 2000

\$75,000,000 ... tes, Due May 15, 1985

Dillon, Read & Co. Inc.

Blyth Eastman Dillon & Co. Drexel Burnham & Co.

Kuhn, Loeb & Co.

Smith, Barney & Co.

ABD Securities Corporation

Dean Witter & Co.

Kleinwort, Benson

Hornblower & Weeks-Hemphill, Noyes

Merrill Lynch, Pierce, Fenner & Smith

The First Boston Corporation Goldman, Sachs & Co.

Lazard Frères & Co.

E. F. Hutton & Company Inc.

Lehman Brothers

Paine, .. cuber, Jackson & Curtis Wertheim & Co., Inc.

White, Weld & Co. Warburg Paribas Becker Inc.

Basle Securities Corporation SoGen-Swiss International Corporation

**UBS-DB** Corporation

MR. BRIAN SEDGEMORE Chryster assistance, then the Labour MP for Luton West, and company is likely to stagger Donaldson, Lufkin & Jenrette Halsey, Stuart & Co. Inc. Kidder, Peak : 17 & Co. Loeb, Rhaales & Co.

Reynolds Sections Inc.

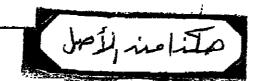
**EuroPartners Securities Corporation** 

African National Council said.

The spokesman said another
The meeting was the first since meeting was planned but no date
March 4 when the two sides had been fixed.

Dr. Elliot Gabeliab: the opportunities and council's Vice-President, headed the black delegation which in and dealt with the Council's pre-cluded Mr. Ioshua; Nkomo who round Corporation, Guert Bouse, conditions for the proposed con-returned vesterday from an returned vesterday from an returned vesterday from an returned conditions for the proposed con-returned vesterday from an returned conditions for the proposed con-returned vesterday from an returned conditions for the proposed con-returned vesterday from an returned conditions for the proposed con-returned vesterday from an returned conditions for the proposed con-returned vesterday from an returned conditions for the proposed con-

release of all political detainees Commonwealth Leaders Confer-





## Wilson denies net loss

Inetioss | Mark Poot claimed that the only democratic was 10 set by a federal parliament. This must be the long-term consequence of the principle of the long-term consequence of the long-ter

unemployment.

The session was enlivened by Mr. Brian Sedgemore. Labour MP

# **European Community** undemocratic—Foot

Mr. Foot claimed that the only Uncompromising

THE INSTITUTIONS of the claimed that the Community His objection to the decision-burgers and reduced the sovereignty of the British Parlia-Council of Ministers were the question of democracy, was ment. Mr. Michael Foot, Employment Secretary, charged on television last night. He was in having a federal or a conspicuous in a debate with Mr. federal Europe, and he did not government common on the Edward Heath, in Thames admit that there was anything continent than to the two-party sovereignty.

Mr. Foot claimed that the only International Continent Council of Mr. Foot claimed that the only International Continent Council of Mr. Foot claimed that the only International Continent Co

Marketeers (have) got a case, but I think they'd make their

# The British Investment Trust

Highlights from the Report and Accounts for the Year to 31st March 1975.

Year to	Total	Total		D. I	Asset Value 1
31st March	*Assets	Revenue	Earnings	Didivend	per Ordy. Share
	£	£	р	þ	Þ
			(gross)	(gross)	
1967	56,400,000	2,097,000	3,07	3.000	89
1968	82,300,000	2,442,000	3.16	3.1 <i>2</i> 5	129
1969	106.800.000	2,695,000	3.26	3.250	168
1970	96.300.000	3.145.000	3,44	3.375	144'
1971	96.900.000	3.411.000	3.78	3.625	146
1972	134,200,000	3.568.000	3.99	3.875	206
1973	134,000,000	3,923,000	4.00	4.125	202
<del></del>			(net)	(net)	
1974	105,600,000	4,793,000	3.70	3.125 + 0.375 (Spec	
1975	97 700 000	4.632.000	3.45	3.35	142

Before conversion of Convertible Debenture Stocks

Total Revenue and Earnings showed a slight reduction from the previous year. If an adjustment had been made for £220,000 of exceptional revenue received in 1974, the results for 1975 would have shown some increase.

The Dividend has been increased from a basic rate of 3.125p per share (excluding 0.375p out of exceptional revenue) to 3.35p, the eighth successive year of increase.

Considering the extreme fluctuations in stock market prices during the year both in the United Kingdom and overseas, the performance of the investments was reasonably satisfactory. Properties showed a moderate fall in value reflecting the continuing difficulties in that market.

Total Assets suffered a reduction from the repayment of the Swiss Franc Loan but the overseas portfolio benefited significantly from the rise in the dollar premium from 27% to 724%.

The Net Asset Value fell by about 4% to 142p per share, but there has been a substantial improvement since 31st March.

#### **FUTURE PROSPECTS**

Some increase in dividends can be expected in the coming year and our property subsidiaries will benefit from the lifting of commerical rent controls. We believe that our dividend rate can be maintained. although it may be difficult to achieve any overall increase in earnings.

Greatly increased volatility has been a feature of the world's stock markets in the past several years and the uncertain outlook seems bound to be reflected in a further spell of fluctuating share prices.

Throughout this difficult period we have maintained a high quality portfolio in leading well managed companies with established records. We feel that the record of the Company both as

regards capital and dividends is evidence of the constructive yet defensive qualities of the portfolio, features which we believe will continue to stand shareholders in good stead in the future.

# Then the conclusion: "I have no reason to think that the net or cesult have an increase of Jenkins challenge to Antis

MR. ROY JENKINS, Home Secre- unsplendid isolation of spiralling. Benn cut us out of the European

Mr. Brian Sedgemore. Labour MP for Luton, who unfolded a large, orange Say No to Europe poster. For some reason it reminded was of Mr. Wilson's retort to the series of Mr. Wilson's retort to the same of Mr. John Britain or a free trade area with the European Community.

"The one leaves be open to the European declining competitive forms and the Germans and French have built it as the only in the same of the mest crucial year or so, disrupt both the export and the European wide-bodied aircraft." It would certainly, over the the next crucial year or so, disrupt both the export and the European wide-bodied aircraft. The one leaves be open to the next crucial year or so, disrupt both the export and the to support new joint European which the succession of the mest crucial year or so, disrupt both the export and the the mest crucial year or so, disrupt both the export and the to support new joint European which the succession of the mest crucial year or so, disrupt both the export and the the mest crucial year or so, disrupt both the export and the the mest crucial year or so, disrupt both the export and the the mest crucial year or so, disrupt both the export and the the mest crucial year or so, disrupt both the export and the the mest crucial year or so, disrupt both the export and the the mest crucial year or so, disrupt both the export and the feet of the next crucial year or so, disrupt both the export and the the mest crucial year or so, disrupt both the export and the feet of the next crucial year or so, disrupt both the export and the feet of the next crucial year or so, disrupt both the export and the feet of the next crucial year or so, disrupt both the export and the feet of the next crucial year

ters from making "truth-bending remarks." As far as the A "No" vote on June 5 would Britain in the EEC. April 1972, before Britain Market was concerned, the Prime be a licence to continue with an With Britain nationalising the entered the Community, there With Britain nationalising the entered the Community, there are all industry the major were 928,000 unemployed. Market was concerned, the Frime de a neence to commue with an autoration industry the major were 928,000 unemployed.

Minister sagely observed, all who accelerating rate of British inda aircraft industry the major were 928,000 unemployed, felt strongly believed that the tion. "It would weaken our problem facing the industry was whereas the figure in April 1975 other side was bending the truth, currency and push us into the a lack of new projects. "Tony was 900,000.

British problems, Mr. Gran-tham said, had been caused not by the EEC, but by a failure to invest during the 15 years before

Copies of the Annual Report and Accounts may be obtained from The Secretary, The British Investment Trust Limited, 46 Castle Street, Edinburgh, EH2 3BR.

# Ministers make 'ruling bloc' claim

BY RICHARD EVANS, LOBBY CORRESPONDENT

had effectively repudiated the The implications of the President Strike Iterus for continued membership dent's remarks were brutally "That confirms our opinion" put to the people by the British clear. "A ruling bloc—a rich Mr. Ferry said, "that there has Government.

According to Mr. Anthony nations—will be formed within employers in this country over Wedgwood Benn, Mrs. Barbara the Common Market. The six the last two or three years. If Castle, Mr. Michael Foot, Mrs. rich countries will follow con this strike has been caused by Judith Hart and Mr. John Silkin, certed economic and monetary the Common Market situation, he President had reastirmed nolicies and Britain will be the then it has done a great deal he President had reassirmed policies, and Britain will be the then it has done a great deal reach insistence on economic poor relation."

of damage to our economy." Mr.

## 'Narrow nationalism' basis for 'Anti' stand

Speaking at South Oxley, where the real action must take Herts, he said. "I get a little place. tired of the nouseusical claims which are being made by the mixed assorbnent of anti-Europeans and anti-Marketeers particularly in connection with the trades union and Democratic

MR. DAVID WARBURTON, one hand that the Common Marchairman of the Trades Union ket was a "big capitalist confuture good relations, they attacked the narrow multi-national companies and nationalism" which, he said, was then to pretend that we could the basis of the anti-Market cambies standing outside the arena Speaking at South Oxley, where the real action must take

# 'Benn tactics

Socialist movement in the European Community.

"One would think that we Benn. Industry Secretary, is using in the EEC, and the impact of the trades of the trade o

# like Goebbels'

arilityed, and that the EEC is a "Mr. Benn and his friends in Britain Out campaign, claimed the trace union lendership know yesterday. The truth quite well that membership of the "Any trader in this country common Market will make it who has a turnover of less the difficult for them to lead Britain £5,000 is exempt from VAT," he in the direction which they have said. "In Common Market chosen—that is, towards a fully-socialist economy," he told an It was illusory to assert on the Industrial Society lunch.

"Mr. Benn and his friends in Britain Out campaign, claimed yesterday.

"Any trader in this country the has a turnover of less them in the direction which they have said. "In Common Market chosen—that is, towards a fully-socialist economy," he told an for exemption is £1,000. VAT will be harmonised. Inevitably

# Party leaders accused of

the greatest surrender of all time," Mr. Keys says the elected leaders of the two major Parties leave a lot to be desired.

#### Accusing Parliament itself of Grimond speaks Whitelaw of disaster

leaders of the two major Parties leave a lot to be desired.

Mr. Heath, the architect of Britain's entry, is accused of arrogant nonsense," while of Mr. Wilson, the SOGAT general secretary says: "I put him in no different a category from the leader of the Tory Party. He has see-sawed so much on this question that it is surprising he is still with us."

Mr. Keys expresses a particular personal interest in the Government's approach to industrial regeneration as contained in the ludustry Bill and the National Enterprise Board.

By contrast the EEC polesy on industrial development is unhelpful to the British people and to

Britain in Europe raily in Ports
MR. JO GRIMOND said at a Britain in Ports
MR. William WHITELAW, the Britain in Europe raily in Ports
MR. William WHITELAW, the britain were to leave the EEC. Conservative former Minister, at our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora on the scora on the anti-marketeers our undertakings. We should be scora on the anti-marketeers our undertakings. We should be scora

British industry, he says. The "It would be a retreat of a put back to the dream of splendid whole of EEC policy has been kind unknown in our history, isolation, a late-19th-century evolved to serve the interests of We should see more of our most dream which even at the height monopoly capital and the multi-skilled and enterprising people of Britan's power proved unleave the country."

## **Companies** 'hold back investment'

MR. ALEX FERRY, chairman of the Scottish committee of the ANTI-MARKET Ministers and monetary union, although Get Britain Out campaign, told claimed last night that the previously the impression had a news conference in Glasgow French Government intended to been that it could only happen yesterday that British employers form a ruling bloc of six prosein the distant future.

He had also made is clear that investment. Mr. Edward Heath, in the exclusion of the U.K.

Their claim, outlined in a would pursue this policy irrestatement signed by five antispective of Britain's view and companies were withholding Market Ministers, was based on Britain would be unable logical uncertainty surrounding British d'Estaing which they claimed economic weakness.

The implications of the President Common had effectively repudiated the The implications of the President Common had been the British den's remarks were brutally That confirms our common put to the neonle by the British den's remarks were brutally That confirms our committee of the Scottish committee of the Get Britain Out campaign, told a news conference in Glasgow yesterday that British employers had deliberately held back investment. Mr. Edward Heath, he said, had made statements to the effect that certain major statements by President Giscord this union because of healesting uncertainty surrounding British membership in the Common had effectively repudiated the the interior of the President Common had a news conference in Glasgow yesterday that British employers had deliberately held back investment. Mr. Edward Heath, he said, had nade statements to the effect that certain major statement signed by five antistic confirms of the EEC.

He had also made is clear that investment. Mr. Edward Heath, he effect that certain major statement signed by five antistic confirms of the EEC.

He had also made is clear that investment. Mr. Edward Heath, investment to the effect that certain major statement signed by five antistic confirms of the EEC.

He had also made is clear that in

of damage to our economy." Mr. Ferry is Glaszew District Secretary of the AUEW.

He said that a great number of industrialists, including some foreign investors, had been donating money to the pro-Market organisations: "We believe this to be a subtle way of interference

#### Frere-Smith forecasts VAT on food

the minimum turnover will be barmonised downwards."

Harmonisation inevitabl meant that sooner or later-and probably sooner-VAT would be levied on foods in Britain.

BOTH CONSERVATIVE and Labour Party leaders are accused of "political expediency" on the world tension, he says.

Common Market question by Mr. Some 100,000 copies of the good for big business—but the Society of Graphical and Allied Trades in a broadsheet being distributed to SOGAT members.

Accusing Particular CAPTURE would be levied on foods in Britain.

"Continued Common Market membership will spell the end of thousands of small businesses up and down the country." said Mr. Frere-Smith. "The EEC may broadsheet are being distributed for small traders it will be slow throughout the union.

Accusing Particular CAPTURE world the end of thousands of small businesses up and down the country." said Mr. Frere-Smith. "The EEC may broadsheet are being distributed for small traders it will be slow throughout the union.

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Accusing Particular CAPTURE world the end of thousands of small businesses up and down the country." said Mr. Frere-Smith. "The EEC may broadsheet are being distributed for small traders it will be slow throughout the union.

Accusing Particular CAPTURE world tension, he says.

Accusing Particular CAPTURE w

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realistic after a year or two."



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This is not the only recent feet have now been let and sequisition.

This is not the only recent feet have now been let and sequisition.

Those who hoped for a nice, existing buildings at current water of the seven in the region of £1.12 for the remaining space.

Walton is negotiating for rentals in the region of £1.12 for the standards where the going rate industrial units completed at scheme will operate for the first the ranges between 90p and £1.10 a Vale Road, Tonbridge, Kent, and the high definition of opportunity.

The support of the seven with that kind of success, who should definition of opportunity. The support of the seven with that kind of success, who should definite the feet to 12,000 square feet. Initial example of a builtsh view on rentals in the region of £1.12 for the remaining space.

When the feet have now been let and watching for rentals in the region of £1.12 for the remaining space.

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When the feet have now been let and watching for rentals in the region of £1.12 for the remaining space.

When the feet have now been let and acquisition.

The substitute of the feet have now been let and acquisition.

The feet have now feet have

An active but patchy market in finding from the patch of the patch of

One of the most buoyant industrial bettings markets in the north at present is Manchester Agents provide a further 75,000 square Edward Rushton Son and feet. Work is expected to begin in March, 1972, and which on already let four of the 10 single for Trident Hereditaments and already let four of the 10 single for Trident Hereditaments and storey units on the newly-built Shepley Industries Estate which range in size from 6,800 square feet. Initial example of a bullish view on Walton is negotiating for variets.

A second phase of the develop industrial Complex at Bootle, and later obliged to buy at current use value) is defined as company applied for planning current use value) is defined as company applied for planning permission; to demolish a multi-the responsible authority, is storey factory and redevelop in march, 1972, and which on refurbishment is now generating around £400,000 in annual rental income. All but 178,000 square feet have now been let and walton is negotiating for variets.

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The Financial Times Friday May 23 1975

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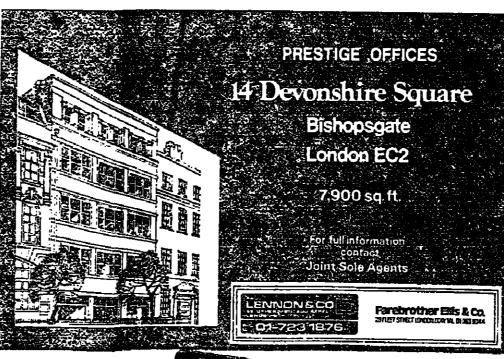
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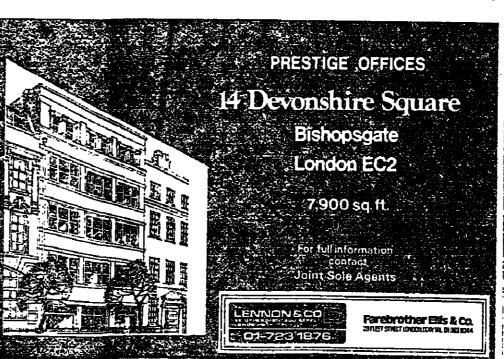
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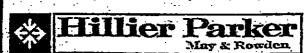
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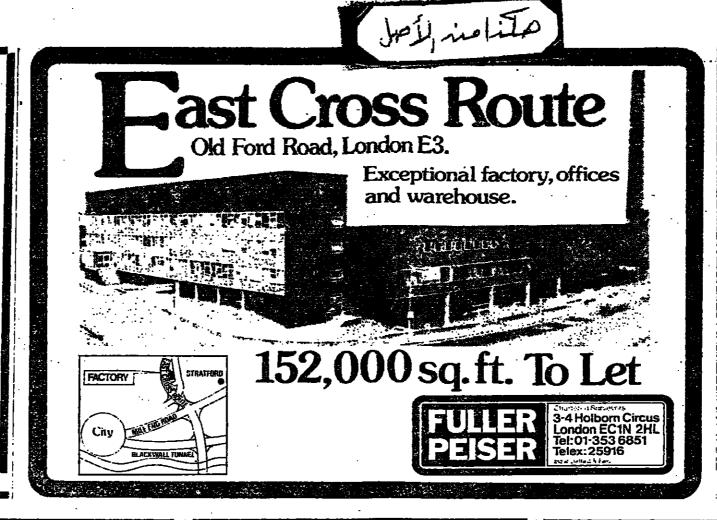
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J R. FRANCIS-SMITH, Secretary.

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Ageste spendine uinc Stlysupplying some Shara with our prod ilan confident that th general a externely a Mato the short terms at

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PRA GRO

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SEORY HEMSY CELL OF

# Down to brass tacks on the participation issue

ment has at last both defined categories.

team of Mr. Harold Lever, Lord Second would be situations risk. Balogh and Mr. Edmund Dell, where the Government achieved of the companies to encourage future but not past costs.

agreed to negotiation with a burden of finance guarantee. view to achieving participation and which was seen on Wednesday, Gulf, which has

Sources suggest that the plus out gained a royally over initial vague proposal of a "no payments out of the National Government has, in each set of and above this in the case of financial loss" position, and Oil Account to companies with the discussions, "tabled" a Thomson, where the banks had would have the added attraction of bringing in additional the Account could be very substantial financial risk as well and gained a direct point of view it would seem to its relief from Petroleum loss" would be achieved using royalty interest in exchange. The British beyond that the Review of t a hypothetical field and rash

"The Group has continued to make steady progress and

\* 1974 has not been an easy year for British

Mr. Quinton Hazell (Chairman) further stated :-

satisfaction to report a successful year.

developments of the paint business.

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Industry, and we have had our share of problems. In spite of such difficulties, it gives me added

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\* We are strengthening our export business and

already supplying some 50 countries throughout

\* I am confident that the long term potential of

squeeze on margins here in the U.K. The Group's financial reserves are adequate to meet present needs. Severe inflation still continues and difficulties of considerable size may lie shead.

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\* As to the short term there is an inexorable

week between officials of the Oil Account equivalent to their of its own money and an agree- ment from the National Oi

But the hope is clearly to sign participation halfway through at least some broad heads of the development of the field agreement with one or more and would pay its share of

#### Level of risk

recently told a group of U.S. tempered by the fact that the the precise conditions of enormous None of the groups involved and would ask for a return on period - ten to 15 years. in this week's talks is willing to its capital and its management. This, at any rate, would tion to costs from the start discuss the issue at this point. But variations appear to be the broad principle and BP, like others; yesterday are clearly possible on the basis of the offer. And, on the face of flatly refused to comment on of the risk, just as in the case it, while unsual to say the least the grounds that the talks were of Piper Field financing where it would seem to be a generous meant to be confidential and the banks lent to Occidental, one. From the companies' heavily involved in this kind that their success was better who took the risk, at a straight point of view, it would make of forward finance at the same ensured that way. But Whitehall interest rate of interbank rate sense of the Government's time as making considerable sources suggest that the plus but gained a royalty over initial vague proposal of a "no payments out of the National

The basic suggestion is a pare in a £400m, figld develop. But it does provide the Govern- detriment of the Treasury's

WITH THE discussions: this the companies from the National would then inject about £100m, revenue, and hence the repay Department of Energy and revenue expectations after tax ment would be reached as to Account should be worked out individual oil companies, the from the 51 per cent they would what the company would have Neither is it easy to calculate participation issue has finally be giving up.

expected to earn post-tax if it the risk involved when the entered the hard negotiation. The nature of the payments had owned the full 100 per cent. Government does contribute to phase. After some six months would vary from company to and as to the cost of the Govern-capital costs, of testing the water and company, depending on indivi-ment's finance. The net figure— It is in cal

#### Flexibility

the Government to pay a past gress, the concept could change the still reluctant members of Third would be other situa- share of costs or even take the shape.

Put at its simplest, therefore, tional cash benefit beyond that real funding for the British the Government might particl gained from normal taxation. National Oil Corporation to the system of annual payments to ment about halfway through. It ment with a watchdog apparatus potential income. And if this

It is in calculating the field's attempting to get companies to dual circumstances and indivi- lost earnings minus the Govern- and company's, taxable position come back with their own ideas dual financial needs. But, ment's banker's return—would and its post tax profit (should of possible terms, the Govern-basically, there would be three then be paid out, on an annual this be looked at in terms of ment has at last both defined categories. calculation, to the company. expected cash flow, or return, its major objectives and tabled. First, come situations where. In the case of fields already or base-line profit, or what?) a broad proposal or at least the Government would be pay- developed by the time of parti- that the real heart of the an example of the way in which ing no part of the capital cost, cipation — Fortics for example negotiations must lie. At this its mind is working to form either because the field was —there would be no deduction, stage, it would seem too early the basis of future discussion. already developed by the time With fields yet to be developed, to say whether the offer will.

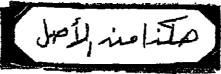
At this stage, the discussions the participation deal was the Government would put up meet the industry's criteria of are still very much exploratory signed or because companies 51 per cent, of the money and "no financial loss" or, indeed, at the level of officials from preferred to delay the actual calculate its return in the same whether this particular route is the Department rather than implementation of participation way as before, except that it the best way to achieve the the main Ministerial negotiating until the first oil started flowing, would be taking more of the end in mind. Certainly, no-one team of Mr. Harold Lever, Lord Second would be situations risk. how the Government has arrived at its hypothetical example, and it is quite pos-But where companies wish sible that, as the talks pro

the industry within the next tions where, largely because of full financial risk, then it would Equally, the offer, as now few months, and to follow this financial strains, companies presumably be up to individual appears to be, raises some with detailed agreements by the preferred to see the Govern-negoniation. Some idea of the intriguing questions as to ment take up its share of past Government's thinking has where the Treasury, or tax-Companies tackled this week costs as well or wanted the already been seen in the Tricen- payer, will stand in the developinclude BP, which has already Government to take on the full trol deal, where the Government ment, and whether it will be has taken a royalty in exchange politically acceptable as a for financial guarantees with result. So long as the Governbuilt-in flexibility to increase ment takes its share in field this royalty or renegotiate the development late in the day also shown interest in further. In each of the latter cases, basis should the oil be delayed with a minimum of contribuing negotiations and which was the repayments from the beyond a defined period. Much, tion, then the cost to the seen yesterday, Conoco, which National Oil Account would be however, would depend on Treasury will not be that analysts that it was prepared for Government would be putting each field and company. The National Oil Account will participation; and Burmah, up part of its share of costs question of protecting the almost certainly be in the red which agreed to the concept of at a banker's return, with addi- minority partners' position in for the first few years. But participation as part of the Bank tional royalty depending on the the new partnership and the one of the main attractions of of England rescue operation last level of risk. The example pre-question of future access to the participation will be to comwinter. Other companies are sented to the companies, for State's share of the oil appear panies which want the Governdue to be seen next week example is reported to show a to have been little pursued, ment to assist in financing, including, possibly, Deminex, situation in which the Govern- although the Government has while companies with fields yet and the round is expected to ment would join in half way said that it is quite prepared to to be developed will hardly be include around 10-12 companies through the project, would pay sell back its share of oil output willing to undertake this with in total.

Only its future share of costs, to its partners over a prolonged agreed participation but without a full Government contribu-

#### APPOINTMENTS

# Rio Tinto-Zinc **Board changes**



# Gloomy picture of profits

per cent. in the previous survey.

The latest survey covers the results of com-

company profits recorded by the survey in recent cent.) and earnings (up 7.9 per cent.). years with earnings for Ordinary shareholders showing a 10.6 per cent. decline compared with the than in the previous survey. previous balance-sheet year for the companies cent. in the previous survey.

materials and contracting and construction divi- previous year to 13.5 per cent. The last survey sions where, in spite of small increases in trading showed an increase on return on capital employed profits, earnings for Ordinary dividends are down from 19.6 per cent. a year earlier to 20.4 per cent.

The trading profits of the 216 industrial com- 22.1 per cent. and 57.6 per cent. respectively. Motor panies covered by the latest Financial Times distributors are another hard-hit sector with the 13. survey of company profits and balance-sheets rose companies covered reporting a decline in trading by only 9.7 per cent. compared with a rise of 20.5 profit of 27.7 per cent. and a fall in earnings for Ordinary shareholders of 134.5 per cent.

There are also a number of sectors which notpanies whose account year ended in the period ably have gone against the overall trend. Food between July 15, 1974, and October 14, 1974, and manufacturing companies reported a rise in trading which published their accounts up to the end of profit of 36.5 per cent. and a rise in earnings of 27.1 per cent. Both figures reflect a higher rate of The survey covers a total of 283 companies increase than that revealed in the previous survey. including 60 financial and seven commodity cor- The 43 engineering companies in the latest survey porations. It contains the gloomiest picture of also reported high trading profits (up 20.5 per

In this sector, however, the figures are lower

In the industrial sector as a whole there has recorded. This compares with a rise of 10.1 per been a marginal increase in the amount of dividend payments, up 1.8 per cent. compared with a decline The list of the various sectors reveals far of 1.1 per cent, in the previous survey. Return on sharper declines, particularly in the building capital employed is down from 13.9 per cent in the

## TREND OF INDUSTRIAL PROFITS

#### ANALYSIS OF 283 COMPANIES

The Financial Times gives below the table of company profits and balance-sheet analysis. This covers the results (with the preceding year's comparison in brackets) of 283 companies whose account year ended in the period between July 15, 1974, and October 14, 1974, which published their reports up to the end of April, 1975. (Figures to £000).

The method of aggregating the results of company reports is to group them according to the end of their financial year. As re results from companies are received for an accounting period the figures may be updated, but no updating for the period

ed the		tne gevelop-	leavered in the pro-	esent tabl	les are recei le is conside	ved for a red necess	n account sary. Tal	ing perio des cove	ud the fig ring a pa	ures m Irticular	ny be upo period w	dated, but fill not app	oi their ti no updatin ear in con	secutive	months.
the full intee.	has taken a royalty in exchange politically accepta	ritwill be ible as a		' Tr	muing Profits	Profits between later.	Pre-fax		Partiel Unlight		trd. Dividen	nis	Not Carries	Net Re-	Net Current
· .	for financial guarantees with result. So long as built-in flexibility to increase ment takes its sha	the Govern- are in field:		No. of. 1,18,	th change	A Tex	Pronts	1AT '	Dividen		1	us CeshFio ≹ ange (i)	Employed (E)		
cases,	this royalty or renegotiate the development late is basis should the oil be delayed with a minimum of	in the day of contribu-	AIRCRAFT A	1 10	0.083 - 19.5	8.297	6,592	3.543	2,889	-5.9	1,083 +1	7.B 3,382	59,799	13-9	29.181
o the	beyond a defined period. Much, tion, then the conhowever, would depend on Transport will not	ost lo the t he that	BUILDING	9 12	2.504 -6.6	10,016	5.524, 6.936	4.602	4.024	_22.1		3,5381 5.2 4,588	/47,364) 39.507	25.3	9.835
hat the outling	each field and company. The National Oil Act	ugh the	CONTRACTING &	10 2	1.727, 34.153 -1.3	20.761	9,365;	7,334			1,235) 1,767 —	5.356,	98.711	29.6	44.198
f costs h addi-	question of protecting the almost certainly be	in the red	CONSTRUCTIVE		0.604 -8.2	20,942, 25,226	16.896	8,840	7,880		2,3481	(8.649)	171,245		(27,280 <sub>)</sub>
on the	the new partnership and the one of the main att question of future access to the participation will be stated as the participation will be	tractions of	EX ELECTRN, FTC.		7.528, 0,313 +20.5	*21.759i 86,480	70,333	8,116 35,519	18.105; 33.594	<u>.                                      </u>	1,326)	21.936 5.7 - 41.118		(13.2)	216.667
es, 10r	to have been listly appear papies which want to	the Govern-	l		1.648) 	·69.593:	159,5091	126.9231	(31.131)		1,576	37.138	403.139	(17.5)	(193,544)
золети-	although the Government has while companies wit	th fields yet			3,327 + 15.4 ,213, +	5.953 (4,990)	4,461	1.996 (1.502)	2.183 .2.116,	+.3.2 	922 + 6 (869)	5.1 3.312 	42,509 128,5951	14.0	12,922
ld pay	sell back its share of oil output willing to undertake	e this with		, ' — -: <del></del>	- ; -	<u></u> , :	(-1	(-t'	1-1	· - <sub> </sub>	1-1	J-1		(-)	(
uth on	period — ten to 15 years. out a full Governmen	nt contribu-	MISC. CAPITAL GOODS		7.615  -31.7 3.741	49,096 37,184	41,526 •33,213)	20,776 (14,682)	16,997 (16.576)		4.861 - 9 4.449	9.4 19.518 (17,772)	229,641 (180,537)	21.4	102,430 (84,132)
gement iations	appear to be the broad principle	the start.	TOTAL CAPITAL GOOD:		3.599 - 17.6 4.050	203,829 171,134	160.012 144,261	82,610 (64,593	71,402 (75,219)		3,529 +3 2.801)	5.2 99.560 (97.520	1.163.859 999.015		512.391 (459,119)
ie case	of the offer. And, on the face of it, while unsual to say the least		BLECTRONICS RADIO & TV		.288 -5.8 .217)	979 (921)	960 1918)	509 (401)	447 (512)	_12.7	103 -4 (98)	1.1 505 (564)	2.674 (1.791)	36.6 (51.4)	1.032
wnere dental.	it would seem to be a generous Once the Government one. From the companies' heavily involved in	n this kind	B	10 9.	.445 -6.6 ;	7,209 (8,204)	6,513 (8,007	3,345 (3,689)	3,134 (4,267)		1,067 —0	).4 5.647 	32.694 (24,623)	22.0 (35.5)	8.241 (8.670)
o <del>ar£</del> nr	point of view, it would make of forward finance a sense of the Government's time as making of	at the came	MOTORS &	12 70	0.571 0.459) - 0.1	49,760 (52,832)	35,054 (42,653)	19.049	14,671 (21,817)		6,636 —2 6,790		447,439	11.1	150,587
C 0101	initial vague proposal of a "no payments out of the financial loss" position and Oil Account to com	he National	<del></del>	13 97	7,517 -27.7	51,812	8,219	16,639	-10,003	-134.5	4.339 —5	7.0, 29,423	607,322	8.5	119.336
ve naa	would have the added attrac-developed fields, the	a drain on	<del></del>	37 178	8,621 -17.5		50.746	(29.040) 39.640				64.775	(595.287)	10.1	279.196
mar com	nnance, From the Government's stantial indeed. It is	will only be	<del></del>	· <del></del>	6,424 0.720 - 1.9		110,947)	74.025	73.084		18.0451 11.265 + 7		1.476,252	<del></del>	(362,404)
unge., 🧠	point of view it would seem to its relief from bring the State very little addi-Revenue Tax that v	ahiyara Iliw		(324	4,909) .710 + 19.8			1,582	187,9341		671	(90,907)	(1,339,738	14.2)	68.580 (82,030)
refore, particl <sub>i</sub>	bonal cash benefit beyond that real funding for a gained from normal taxation, National Oil Corporation	the British	PISTICLERIES & WINE	i3,	,097)	.2.754;	12.718,	(1,254)	(1.457)	: 	(671: 	1.196	14,316 (10,783)	. 23.4 ! :25.5;	
evelop-	"But H does provide the Govern- detriment of the ment with a watchdog apparatus notential income	Treasury's	HOTELS & CATERORS		4,701 + 1.4 3,207,		<del></del>	17.592 (21.720)	15,498 (27,046)	<u> </u>	7.778) 	34,931 (34,114)	1.038,434		-42,844  -44.127 <sub>].</sub>
	over oil company activities, proves so, then the gives it, considerable potential cass is bound to arou	whole pro- use criticism	LEISURE	/45	5,2950.6 5,565)	26,779 /29,879ı	21,568 (26,586)	11,659 (12.509,	9.126 (13.169)	—80.7 (	8.533 —0 3.561	).8 25,280 (24,542)	165.904 (148.544)	16.1 (20·1)	- 12,978 ( 18,508)
$\Lambda$	control over the destination and from both Left and pricing of oil and, not the least consequent insecurit	Right with	FOOD MANUPACTURING	8 146 (10	8,932 + 36.5 19,0881	119,744 (83,257)	96,320 (67,763)	49,149 (30,031)	42,61 <i>5</i> (33,528)	+ 27.1 ()	2.917 +4 2,417)	.D 56.943 (45,499)	605.738 522,668	19.8	161,716 (141,179)
	important, gives it some dis for any agreement creet counterweight to Euro the full life of North	made over	FOOD RETAILING		7.341 -3.6 3.038)	13,460 (14,665)	10.677 (11,332)	5,240 (5.132)	5,193 (5,830)		2.172 +9 1.987:	.3 6.369 (6.785)	76.066 (69,757	17.7	-6.985 (-1,492)
	Pean ampinons on North Sea The enguer of col	nree is that	NEWSPAPERS AND PUBLISHING		,062 +7.7 i,555)	4,982 (4,692)	4,195 (4,165)	2,087	2.045	B.1	860 +5 (815)	<del></del> :	35.623 (27,802)	14.0	9.440
	oil should Britain's partners in participation was nev the EEC, assuming a "Yes" to be a means of	taking an	PACKAGING AND	5 6.	,849 +35.5 5,061)		4.304	2.574	1.900	<del></del> -	548 +2	7.7 2.528	23.524	21.2	8.568
	as a threat.  British National Oil (	funding the Corporation.	[		4,637 ;-2.7	20,229	13,804	6.030	7,689		,429,   3,128 ,0	.2,538i	(19.698) 220,971	9.1	(7.006) 8.263
•	Whether the offer is quite as Rather, taxation was generous as appears on the sur-achieve this. The		CLOTHING AND	<del></del>	7.083 -8.6	5,789	18,082:	(B.139) 2.610	2,431		808 0	9.515	25.707	(10.2)	12,681
40	face and whether it will be suc-participation lie electors and in the cessful either politically or in politics and in the	sewher <del>e</del> in	FOOTWEAL	R (7	7,748;	7.707	(6,071) 6.026	(2,656) 2,957	(3,388)		(806) 1,110 +1	(3,377)	(23,582)	(27.6)	(11,349)
.   <del>                                  </del>	converting the industry to exercise close superv voluntary acceptance of partici- oil companies as	vision of the	}	1 9,	.249, 4.180 - 16.3	7.109	249,500	118.800	(3,259)	- 1	1.0971	(3.814)	47.506 (35,911)	16.2	12,629 (12.815)
.   .	pation has yet to be seen. British interests. Bu While apparently simple now that the real i	ut it is only		276	8.640;	(243,560)	(229,930)	(99,350)	(113,510)	18	7.300 ÷9	(116.370			804.640 (680.750)
	enough, the offer becomes ex have started, and it tremely complex when it comes that the political	is only now			.331 -31.0	1.273 (964)	1,273	659 (398)	614 (566)	+8.5	135 +1	5.4 493 (460)	4.093 (3.526)	31.1	469 1894
, i	to working out the details of ways and means can	pe expected	TOTALCONSUMER NON-DURABLE		2,073 [- 10.1 7,497)	763.530 (703.382)	598.727 (590,920)	294,744 (257,873)	276,972 (303,430)		2.461 +6 6.961	.3   33.5797   (341,957)	5.617,714 (5.013,224)		L.030,145 (902,321
	how the company's post tax to start either.	<del></del>	CHEMICALS		+ 22,7 3,507)	60,003 (43,523)	40,483 (32,514)	18.636 (15,937)	18,066 (13,337)	-35.4 <sub>(</sub>	5,199 - 1 5,110; ·	.7 30,258 (28,071)	296.374 (314,051)		58.963 (65,797)
	APPOINTMENTS		OFFICE EQUIPMENT		.104 -2.5 .004)	3,254 (3,322)	3,067 (3,212)	1,659 (1,596)	1.426 (I.615)	-11-7	536 - 2 :5251	.1 1.553 (1,571)	9.335 (7.578)	34.9 (43.8)	3.453 (3,143)
	Rio Tinto-Zin		OIL	-	<del>_</del> , <del>_</del> _		- I1		<u>-</u>	<u> </u>	<u>,                                   </u>	,	· (-)	<del></del>	<u></u> ,
	KIU IMIO-ZII	IC	SHIPPING		5,396 +46.5	78.545	58,087 (40,667)	5,155 (4,181)	52,332 (35.803)		7,202 -3 5,499	1.0 71.275		النساد	
					940\	(30,964)						: 150.7911	858,240 1576,857	9.1	6.072
			INDUSTRIAL ROLDING CO.	7 70	).252 + 12.2 2.603	54,525	37,827 (34,652)	14.533	22.573	+5.8	5.316 +6.		1576.857ı 385.486	14.1	43.256
3	<b>Board change</b>	S	INDUSTRIAL HOLDING CO. MISC. INDUSTRIAL	·7 70 (62 6 37	0.252 + 12.2 2,603 + 12.7	54,525 (48,292) 29.154	(34,652) 25,997	(12,507) 12,729	(21,325)	+5.8 14 -4.5	5.316 +6. 1.996: +7.	.4 31.931 (29,765)	385,486 (484,264) 199,086	14.1 (10.0)	43.256 (41.449)
	Board change	· 1	HOLDING CO. MISC. INDUSTRIAL TOTAL	7 70 (62 6 57 (33 216   1.66	2,603 + 12.2 2,603 + 12.7 3,261, 55.583 + 9.7	54,525 (48,292) 28,154 25,415	(34.652) 25,997 (23,165) 974,946	(12,507) 12,729 (10,235) 469,684	(21,325) 12.671 (12.147) 463.691	+5.8 14 -4.5 3 -10.6 1	5.316 +6 1.996; 1.637 +7 .569; 50.024 +1	4 31.931 (29,765) 9 17,996 (16.754)	385,486 (484,264) 199,086 (182,212) 9,620,223	14.1 (10.0)	(44.764) 43,256 (41.449) 16,045 (15,237)
	Lord Shackleton has been SUPPLIES, a subsidi	· 1	HOLDING CO.	·7 70 (62 62 6 57 (33 216 1.66 1.51 1 57	0.252 + 12.2 2.603 + 12.7 3.261) - 12.7 3.261) - 13.7 3.261) - 13.7 3.261) - 13.7 3.261) - 13.7 3.261) - 13.7	54,525 (48,292) 28,154 (25,415) .302,581 .194,103) 51,328	(34.652) 25.997 (23.165) 974.946 980.338 51.828	(12,507) 12,729 (10,235) 469,684 (419,616)	(21,325) 12.671 (12.147) 463.691 (518.499) 24,662	+5.8 .4 -4.5 .3 -10.6 1	5.316 +6. 9.996; 6.637 +7. 5.69; 50.024 +1 47.306;	4 31.931 (29,765) 9 17.996 (16.754) 8 646.897 (668.513	1576,857, 385,486 (484,264) 199,086 (182,212) 9,620,223 (8,599,923	14.1 (10.0) 14.6 (13.9) 13.5 (13.9)	(44.764) 43.256 (41.449) 16.045 (15.237) 1.949.52 1.894.83
.	Lord Shackleton has been SUPPLIES, a subsidist appointed a deputy chairman of Petrocon Group.  the RIO TINTO-ZINC CORPORA-  TION. Mr. Roy Wright is relin- gulaning his post as deputy chair— Frank and Mr. K. W. P	iary of the	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES.	7 70 (62 6 27 (33 216 1.66 (1.51 1 57 (46	0.252 + 19.2 3,605 + 19.2 7,494 - 12.7 1,261 + 15.5 15.583 - 9.7 18.286 + 11 1,777 + 25.3 1,096 + 1	54,525 (48,292) 28,154 25,415 302,581 194,103,4 51,528 (42,613	(34.652) 25.997 ;23.165) 974.946 980.338; 51.828 ;42.613;	(12,507) 12,729 (10,235) 469,684 (419,616) 25,612 (19,002)	(21,325) 12.671 (12,147) 465.691 (516,499) 24,668 (23,554)	+5.8 .4 -4.5 .3 -10.6 1	5.316 +6. 1.996: +7. 3.637 +7. .569: +1 47.306: +1	.8 545.897 .8 646.897 .8 646.897	1576.857 385.486 (484.264) 199.086 (182.212) 9.620.223 (8,599,923	14.1 (10.0) 14.6 (13.9) 13.5 (13.9)	(44.764) 43.256 (41.449) 16.045 (15.237) 1.949.52 1.894.83
•	Lord Shackleton has been SUPPLIES, a subsidi appointed a deputy chairman of Petrocon Group.  the RIO TINTO-ZINC CORPORA- TION. Mr. Roy Wright is relinguishing his post as deputy chairman and deputy chief executive been appointed to the of the company but remains a EDWARD BATES A	iary of the Mr. R. S. D. Preston bave	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 70 (62 6 57 (33 216 1.66 1.51 1 57 (46 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	0.252 + 19.2 3.603 + 12.7 3.261 + 12.7 5.583 + 9.7 18.266 + 12.7 7.777 + 25.3 3.996 + 12.7	54,525 (48,292) 28,154 (25,415) .302,581 .194,103) 51,328	(34.652) 25.997 (23.165) 974.946 980.338 51.828	(12,507) 12,729 (10,235) 469,684 (419,616) 25,612 (19,002)	(21,325) 12.671 (12.147) 463.691 (518,499) 24.662 (23,534) ()	+5.8 14 +4.5 13 14 14 14 14 14 14 14 14 14 14 14 14 14	5.316 +6. 1.996; +6. 1.637 +7. 1.569; +7. 1.569; +7. 1.5014 +7. 1.192; +7.	4 31.931 (29,765) 9 17.996 (16.754) .8 646.897 (668.513 .7 26.407 (22.665)	1576.857 385.486 (484.264) 199.086 (182.212) 9.620.223 (8.599.923 246.511 (231.552)	(8.8) 14.1 (10.0) 14.6 (13.9) 15.5 (13.9) 20.9 (18.4)	(44.764) 43.256 (41.449) 16.045 (15.237) 1.949.52 1.894.83 74.842 (98.072)
	Lord Shackleton has been SUPPLIES, a subsidist appointed a deputy chairman of Petrocon Group. the RIO TINTO-ZINC CORPORA-TION. Mr. Roy Wright is relinguishing his post as deputy chairmain and deputy chief executive been appointed to the of the company but remains a director. Mr. E. L. Ballieu and Mr. D. R. Calville have retired from the Renail and Mr. K. F.	Mr. R. S. D. Preston have the Board of AND SONS	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 70 (62 6 57 (33 216 1.66 1.51 1 57 (46	0.252 + 19.2 3.603 + 12.7 3.261 + 12.7 5.583 + 9.7 18.266 + 12.7 7.777 + 25.3 3.996 + 12.7	54,525 (48,292) 29.154 29.154 25,415; .302,581 .194,103) 4 51,528 .42,613 1	(34,652) 25,997 (23,165) 974,946 980,338, 51,329 (42,613,	(12,507) 12,729 (10,235) 469,584 (419,616) 25,612 (19,002)	(21,325) 12.671 (12.147) 465.691 (518,499) 24,662 (23,554)	+5.8	5.316 +6. 1.996; +6. 1.637 +7. 1.569; +7. 1.569; +7. 1.5014 +7. 1.192; +7.	4 31.931 (29,765) 9 17.996 (16.754) .8 646.897 (668.513 .7 26.407 (22.665)	1576.857 385.486 (484.264) 199.086 (182.212) 9.620.223 (8.599.923 245.511 (231.552)	(8.8) 14.1 (10.0) 14.6 (13.9) (13.5 (13.9) (18.4) (-)	(44.764) 43.256 (41.449) 16.045 (15.237) 1.949.52 1.894.83 74.842 (98.072)
	Lord Shackleton has been SUPPLIES, a subsidi appointed a deputy chairman of Petrocon Group.  ### TION. Mr. Roy Wright is relinguishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballieu and Mr. D. R. Calville have retired from the Board and Mr. K. F. Lane has resigned for personal appointed a deputy	Mr. R. S. D. Preston have the Board of AND SONS I has been managing	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 70 (62 6 57 (33 216   1.66 (1.51 1 57 (46 - (- 53 142 (82, - 53 142 (82, - 54 142 (8	0.252 + 12.2 2.603 + 12.7 3.261) - 15.583 - 9.7 1 8.2869 - 17.77 + 25.5 3.096) - 25.5 3.520 - 71.9	54,525 (48,292) 29.154 29.154 25,415; .302,581 .194,103) 4 51,528 .42,613 1	(54.652) 25.997 (23.165) 974.946 980.538 51.828 (42.613) (-) 17.780 (25.628)	(12,507) 12,729 (10,235) 469,684 (419,616) 25,612 (19,002) (-) .7.785 (11,549)	(21,325) 12.671 (12.147) 465.691 (518,499) 24.662 (23,534) () 9.843 (13,480)	+5.8 4 4 4.5 3 4 4 4 .8 4 4 4 8 4 4 4 4 8 4 4 4 4 4 4	5.316 +6. .996) .657 +7. .569: 50.024 +1 47.306. .514 +7. .192: (-1	4 31.931 (29,765) 9 17.996 (16.754) .8 646.897 (668.513 7 26.407 (22.665) () 3.6 47.716 (45.316)	1576.8571 385.486 1484.2641 199.086 (182.212) 9.620.225 (8.599.925 1 245.511 (231.552) 1 691.590 1646.419	(8.8) 14.1 (10.0) 14.6 (13.9) (13.9) (13.9) (15.6) (17.2) (-) 14.6 (7.2) (-)	(44.764) 43,256 (41.449) 16,045 (15,237) 1,949,52 1,894,83 74,842 (98,072) () 196,888 202,550
	Lord Shackleton has been SUPPLIES, a subsidial appointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinguishing his post as deputy chair main and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and director. Mr. R. W. Pufford appointed a deputy chair reasons.  Mr. A. Normand Provost has Supplied a deputy director of FURNESS.	Mr. R. S. D. Preston have se Board of AND SONS has been managing mber of the	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES. MERCH UNT HANKSME. HIRE PUBCHASE  LINGURANCE  INSURANCE BROKERS	7 70 (62 6 57 (33 216 1.51 1 57 (46 5 143 143 16.51 1 6.5 143 143 16.5 1 6.5 16.5 16.5 16.5 16.5 16.5 16.	0.252 + 12.2 2.603 + 12.7 3.261 + 12.7 3.261 + 12.7 3.55.83 + 9.7   18.286 3.777 + 25.3 5.096   -71.9 3.520 - 71.9 8.886 + 23.2 971) + 23.2	54,525 (48,292) 28,154 25,415; .302,581 .194,103; 412,613 .101,090 46,795; 	(54.652) 25.997 (23.165) 974.946 980.338 51.528 (42.615) (-) 17.780 (25.628) 5,558 (5.030)	(12,507) 12,729 (10,235) 469,684 (419,616) 26,612 (19,002) () 7,785 (11,549) 2,869 (2,319)	(21,325) 12,671 (12,147) 463,691 (516,499) 24,662 (25,554) () 9,843 (13,480) 1) 2,689 (2,710)	+5.8	5.316 +6. .996) .657 +7. .569: 50.024 +1 47.306: .514 +7. .192) (-1   .993: 914 -2.	A 31.931 (29,765) 9 17.996 (16.754) .8 646.897 (668.513 7 26.407 (22.665) () 3.6 47.716 (45.316) () 2 2.995 (2.510)	1576.857 385.486 1484.264 199.086 (182.212) 9.620.225 (8.599.925 245.511 (231.552) () 691.590 1646.419 7.022 (8.881)	(8.8) 14.1 (10.0) 14.6 (13.9) (13.9) (18.4) (-) 14.6 (7.2) (-)	(44.764) 43.256 (41.449) 16.045 (15.237) 1.949.52 1.894.83 74.842 (98.072) () 196.888 202.550, 721 (1.649)
	Lord Shackleton has been suppointed a deputy chairman of the RIO TINTO-ZINC CORPORA-TION. Mr. Roy Wright is relinguishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. D. R. Calville have retired from the Board and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been appointed a deputy chief executive of FURNESS (INSURANCE), a men form technical director. North American from Inna. He will Mr. C. A. Lombers	Mr. R. S. D. Preston have the Board of AND SONS I has been managing S-HOULDER mber of the the been	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 70 (62 6 57 (33 216 1.66 (1.51 1 57 (46 - (- 3 142 (82, - (- 2 8,6,5 59 35, 150,	0.252 + 18.2 3,603 + 18.2 1,494 - 12.7 1,261)   15.563 - 9.7 18.286)   17.777 + 25.3 1,096;   25.20 - 71.9 1,888   -71.9 1,888   -71.9	54,525 (48,292) 28,154 25,415; .302,581 .194,103; (-) 101,090 (46,795) 	(54.652) 25,997 (23.165) 974,946 980,538 51.528 (-) 17.780 (25.628) 17.780 (25.628) 5,558 (5.030) 24,174 (19,585)	(12,507) 12,729 (10,235) 469,684 (419,616) 26,612 (19,002) (-1 ,7.785 (11,349) 2,869 (2,319) 9,275 (6,566)	(21,325) 12.671 (12.147) 465.591 (518.499) 24.668 (23.554) () 9.843 (13,480) 1-) 2.669 (2,710) 14.116 (12.160)	+5.8 (4 -4.5 (3 -10.6 1 +4.8 (4 -27.0 (4 -0.8 (1) +16.1 1 (1)	5.316 +6. 3.996; 3.657 +7. 3.69; 50.024 +1 47.306; 3.192; 47.314 +7. 3.192; 4.192; 4.192; 4.192; 4.192; 4.192; 4.193; 4.1	4 31.931 (29.765) 9 17.996 (16.754) .8 646.897 (668.513 7 26.407) (22.665) () 3.6 47.716 (45.216) () 2 2.995 (2.510) 2.5 1.563 (934)	1576.857 385.486 1484.264 199.086 (182.212) 9.620.223 (8.599.923 246.511 (231.552) 1	(8.8) 14.1 (10.0) 14.6 (13.9) (13.5) (13.5) (13.6)	(44.764) 43.256 (41.449) 16.045 (15.237) 1.894.83 74.842 (98.072) () 196.888 202.550, 721 (1.649) 54.428 (29.909)
	Lord Shackleton has been suppointed a deputy chairman of the RIO TINTO-ZINC CORPORA-TION. Mr. Roy Wright is relinguishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and director. Mr. E. L. Ballien and director. Mr. E. L. Ballien and the Board and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been appointed by EMI as resident technical director, North America, from June 1. He will join the group from Plessey In-	Mr. R. S. D. Preston have the Board of AND SONS I has been managing S-HOULDER mber of the b. g has been director of Chek re-	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 70 (62 6 57 (33 216 1.66 1.51 1 57 (46 6 1.51 1 57 (46 6 1.51 1 57 6 1 6 1 6 1 6 1 6 1 6 1 6 1 6 1 6 1 6	0.252 + 12.2 2.603 + 12.7 1.261)   1.27 1.261)   1.27 1.261)   1.27 1.261)   1.27 1.261)   1.27 1.2520 + 2.3 1.2520 - 71.9 1.2520 - 71.9 1.2520 + 23.2 1.2520 + 12.2 1.2520 + 12.2 1.2520 + 12.3 1.2520 +	54,525 (48,292) 29.154 25,415; .302,581 .194,103) 42,613 [—] 101.090 (46,795) 7,009 (5,884) 34,546 (29,099) 60,033 (51,178)	(54.652) 25.997 (23.165) 974.946 980.538 51.528 (42.613) (-) 17.780 (25.628) (5.030) 24.174 (19.583) 23.398 (26.183)	(12,507) 12,729 (10,235) 469,684 (419,616) 25,612 (19,002) (-) 7,783 (11,549) 2,869 (2,319) 9,275 (6,566) 12,416 (10,986)	(21,325) 12.671 (12.147) 465.691 (518.499) 24.662 (23.534) () 9.843 (15.480) 10.358 (2,710) 14.116 (12.160) 10.358 (14.690)	+5.8 (4 -4.5 (3 -10.6 1 +4.8 (4 -27.0 (4 -27.0 (4 -0.8 (7) (4 -	5.316 +6996) .657 +7569: 50.024 +1 47.306514 +7192: (-)8814 -2:993: 914 -9	A 31.931 (29,765) 9 17.996 (16.754) .8 646.897 (22.665) (-) 3.6 47.716 (45.216) (-) 2 2.995 (2.510) 2.5 (2.510) 4 5.280 (8,778)	1576.8571 385.486 1484.2641 199.086 (182.212) 9.620.225 (8.599.923 1245.511 (231.552) 1646.419 17.022 (8.881) 428.707 (705.738) 977.095 (870,699)	(8.8) 14.1 (10.0) 14.6 (13.9)	(44.764) 43.256 (41.449) 16.045 (15.237) 1.949.52 1.949.52 (-) 196.888 202.550, 721 (1.649) 54.428
	Lord Shackleton has been suppointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinquishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. W. P. Ballien and Mr. E. L. Ballien and Mr. R. W. Pufford from the Board and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been suppointed a deputy director of FURNESS (INSURANCE), a men been appointed by EMI as resident technical director, North America, from June 1. He will join the group from Plessey Incorporated. of the U.S. The appointment is a senior post to which is a member of the province of the which is a member of the province of t	Mr. R. S. D. Preston have the Board of AND SONS  I has been managing S-HOULDER mber of the b. g has been director of Chick re- the company f the Simon	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 (70 (62 6 57 (33 216 1.51 1 57 (46 6.5	2.252 + 12.2 2.603 + 12.7 2.601 + 12.7 2.601 + 12.7 2.5583 - 9.7 1 8.2869 + 25.3 3.0961 + 25.3 3.0961 + 25.3 3.520 - 71.9 3.520 - 71.9 3.520 + 23.2 9711 + 25.6 3.775 + 15.6 3.795 + 17.8 441) + 17.8	54,525 (48,292) 28,154 25,415; .302,581 .194,103; 42,613 [—; 101,090 (46,795) , 7,009 (5,884) 51,584 (28,099) 60,033 (51,178) 14,079 11,682;	(54.652) 25.997 (23.165) 974.946 980.338 51.528 (42.615) (-) 17.780 (25.628) (5.030) 24.174 (19.363) (19.363) 9.753 (9.211)	(12,507) 12,729 (10,235) 469,684 469,684 4619,616) 26,612 (19,002) (-1 7,785 (11,549) 2,869 (2,319) 9,275 (6,566) 12,416 (10,986) 4,499 (3,816)	(21,325) 12,671 (12,147) 463,691 (518,499) 24,662 (25,554) () 9,843 (15,480) 1) 2,689 (2,710) 14,116 (12,160) 10,358 (14,690) 5,067 (5,000)	+5.8	5.316 +6996)  6.637 +7569  50.024 +1 47.306  .514 +7 .192  (-1 .814 -2: .993:914 -9007)  1.038 -8594)	4 31.931 (29,765) 9 17.996 (16.754) 8 646.897 (668.513 7 26,407 (22.665) () 3.6 47.716 (45.316) () 2 2.995 (2.510) 2.5 (934) 4 5.280 (8.778) 3.9 4.683 (5.353)	1576.8571 385.486 1484.2641 199.086 (182.212) 9.620.225 (8.599.925 1245.511 (231.552) 1691.590 1646.419 17.022 (8.881) 428.707 (705.738) 977,095	(8.8) 14.1 (10.0) 14.6 (13.9) (13.9) (18.4) (-) 14.6 (7.2) (-) 99.8 66.2) 8.1 (4.1) 6.1 (6.9)	(44.764) 43.256 (41.449) 16.045 (15.237) 1.949.52 1.894.83 74.842 (98.072) () 196.888 202.550, 721 (1.649) 54.428 (29.909) 15,757
	Lord Shackleton has been suppointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinguishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. W. P. Deen appointed to the EDWARD BATES A (HOLDINGS)  Mr. D. R. Calville have retired from the Board and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been appointed a deputy director of FURNESS (INSURANCE), a men furness Withy Group dent technical director, North America, from June 1. He will join the group from Plessey Incorporated, of the U.S. The appointment is a senior post to supervise the growth of EMI's electronics businesses in North America, particularly the EMI-Seningr computatived V. Ray diag-	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing S-HOULDER mber of the been director of Chick re- the company f the Simon	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 (70 (62 62 63 63 64 64 64 64 64 64 64 64 64 64 64 64 64	0.252 + 12.2 2.603 + 12.7 2.601 + 12.7 2.501 + 12.7 2.520 + 7.7 2.520 + 71.9 2.520 - 71.9 2.520 - 71.9 2.520 + 23.2 971) + 23.2 971) + 15.6 2.775 + 17.8 4441) + 15.8 4467) + 15.8	54,525 (48,292) 28,154 25,415; .302,581 .194,103; 42,613 [—; 101,090 (46,795) , 7,009 (5,884) 51,584 (28,099) 60,033 (51,178) 14,079 11,682;	(54.652) 25.997 (25.165) 974,946 980,538 51.528 (42,615) (-) 17.780 (25.628) (-) 5,558 (5.030) 24.174 (19,583) 23.398 (26,183) 9.753 (9,211)	(12,507) 12,729 12,729 12,235 1469,684 1419,6161 26,612 19,002) ( 7,785 (11,549) 2,869 (2,319) 9,275 (6,566) 12,416 (10,986)	(21,325) 12,671 (12,147) 463,691 (518,499) 24,662 (25,554) () 9,843 (15,480) 1) 2,689 (2,710) 14,116 (12,160) 10,358 (14,690) 5,067 (5,000)	+5.8 (4 -4.5 (3 -10.6 1 +4.8 (4 -27.0 (4 -0.8 (1) +16.1 1 (1) -29.5 (6 +1.3 (2) +6.8 (3	5.316 +6. .996) .657 +7. .569: 50.024 +1 47.306. .514 +7. .192: (-1   .192: .993: -1   .993: .007) 2.578 +1: .1834 -9. .007; 1.1835 -8. .594;	4 31.931 (29,765) 9 17.996 (16.754) 8 646.897 (668.513 7 26,407 (22.665) () 3.6 47.716 (45.316) () 2 2.995 (2.510) 2.5 (934) 4 5.280 (8.778) 3.9 4.683 (5.353)	1576.857 385.486 1484.264 199.086 (182.212) 9.620.225 (8.599.925 245.511 (231.552) () 691.590 1646.419 7.022 (8.881) 428.707 (705.738) 977.095 (870.699)	(8.8)  14.1 (10.0)  14.6 (13.9)  13.5 (13.9)  (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  15.7 (-)  16.1 (-)  16.2 (-)  13.6 (15.7)	(44.764)  43.256 (41.449)  16.045 (15.237)  1.949.52 1.894.23  74.342 (98.072)  (-)  196.888 202.550,  721 (1.649)  54.428 (29.909) 15.757 -5.857) 19,845
	Lord Shackleton has been suppointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinguishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. W. P. Been appointed to the company but remains a director. Mr. E. L. Ballien and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been appointed a deputy director of FURNESS (INSURANCE), a men for portate of the U.S. The appointed in the group from Plessey Incorporated, of the U.S. The appointment is a senior post to supervise the growth of EMI's electronics businesses in North America, particularly the EMI-Scanner computerised X-Ray diagnostic system.	Mr. R. S. D. Preston have the Board of AND SONS  I has been managing S-HOULDER mber of the b. g has been director of Chick re- the company f the Simon  ppointments HAWKER THOULDER	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 (70 (62 6 57 (33 216 1.66 1.51 1 57 (46 6 1.51 1 57 (46 6 1.51 1 57 (46 6 1 6.52 1 6	0.252 + 12.2 2.603 + 12.7 2.601 + 12.7 2.501 + 12.7 2.520 + 7.7 2.520 + 71.9 2.520 - 71.9 2.520 - 71.9 2.520 + 23.2 971) + 23.2 971) + 15.6 2.775 + 17.8 4441) + 15.8 4467) + 15.8	54,525 (48,292) 28,154 25,415; .302,581 .194,103; (42,613) (101,090) (46,795) , 7,009 (5,884) 34,546 (29,099) 60,033 (51,178) 11,602, 268,085	(54.652) 25.997 (25.165) 974,946 980,538 51.528 (42,615) (-) 17.780 (25.628) (-) 5,558 (5.030) 24.174 (19,583) 23.398 (26,183) 9.753 (9,211)	(12,507) 12,729 (10,235) 469,684 (419,616) 26,612 (19,002) (-1 ,7.785 (11,549) 2.869 (2,319) 9.275 (6,566) 12,416 (10,986) 4,499 (3,816)	(21,325) 12,671 (12,147) 465,591 (518,499) 24,668 (23,554) () 9,843 (13,480) 1-) 2,669 (2,710) 14,116 (12,160) 10,358 (14,690) 5,067 6,000) 66,734	+5.8 (4 -4.5 (3 -10.6 1 +4.8 (4 -27.0 (4 -0.8 (1) +16.1 1 (1) -29.5 (6 +1.3 (2) +6.8 (3	5.316 +6996)  6.637 +7569: 50.024 +1 47.306, .514 +7192: (-1 .814 -2: .993: (-1 .183) .1834 -2: .993: .1834 -2: .993:	4 31.931 (29.765) 9 17.996 (16.754) .8 646.897 (668.513 .7 26.407 (22.665) 	1576.857; 385.486; 1484.264) 199.086; (182.212) 9.620.223; (8.599.923; 246.511; (231.552)	(8.8)  14.1 (10.0)  14.6 (13.9)  13.5 (13.9)  (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  15.7 (-)  16.1 (-)  16.2 (-)  13.6 (15.7)	(44.764)  43.256 (41.449)  16.045 (15.237)  1.949.52  1.894.83  74.842 (98.072)  ()  196.888 202.550,  721 (1.649)  54.428 (239.909)  13.757  -5.857)  19.845 (18.887)
D 2330	Lord Shackleton has been appointed a deputy chairman of the RIO TINTO-ZINC CORPORA-TION. Mr. Roy Wright is relinguishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. W. F. Lane has resigned for personal reasons.  Mr. A. Normand Provost has been appointed by EMI as resident technical director, North America, from June 1. He will join the group from Plessey Incorporated, of the U.S. The appointment is a senior post to supervise the growth of EMI's electronics businesses in North America, particularly the EMI-Scanner computerised X-Ray diagnostic system.  Mr. J. Martin Ritchie has been appointed chairman of BRITISH tor of Crompton Parl P. G. Newbery has been made by RIM ALON following for the retired property has been appointed chairman of BRITISH tor of Crompton Parl P. G. Newbery has been made property has been made by RIM ALON following the retired property has been made by RIM ALON following the retired property has been made property has been property has been made by RIM ALON following the retired property has been made property has been property has bee	Mr. R. S. D. Preston have the Board of AND SONS I has been managing S-HOULDER mber of the o g has been director of the Company f the Simon  Proposition of HAWKER The C. P. The	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES. MERCH ANT HANKSME. HIRE PUBCHASE  INSURANCE EROKERS INVESTMENT TRUSTS PROPERTY  MISC. FINANCIAL  TOTAL FINANCIAL  RUBBERS	7 (70 (62 62 62 63 63 64 64 64 64 64 64 64 64 64 64 64 64 64	0.252 + 12.2 3.603 + 12.7 3.261)   15.583 - 9.7   18.285   17.777   7.25.3 3.0961   17.777   17.	54,525 (48,292) 29,154 25,415; .302,581 .194,103; (42,613) (-) 101,090 (46,795) 	(54.652) 25.997 (23.165) 974.946 980.538 51.528 (42.613) (-) 17.780 (25.628) (-) 5,558 (5,030) 24.174 (19.583) 23.398 (26.183) 9.753 (9.211) 151.971 128,048)	(12,507) 12,729 (10,235) 469,684 (419,616) 25,512 (19,002) (-1 ,7.783 (11,549) 2,869 (2,319) 9,275 (6,566) 12,416 (10,986) 4,499 (3,816) 63,454 (53,978)	(21,325) 12.671 (12.147) 465.591 (518.499) 24.662 (23.554) () 9.843 (13.480) 10.358 (2,710) 14.116 (12.160) 10.358 (14.690) 5.067 (5.000) 66.734 (71.574)	+5.8 44 -4.5 3 -10.6 1 -4.8 44 -27.0 44 -27.0 44 -27.0 44 -16.1 1 -29.5 46 +1.3 5 46 +6.8 3	5.316 +6996) .657 +7569: 50.024 +1 47.306514 +7192: .514 -2: .993: .71 -9007) 2.578 +1: 1.183; .511 +2(948) 0.369 +1	4 31.931 (29,765) 9 17.996 (16.754) .8 646.897 (668.513 7 26.407 (22.665) ) 3.6 47.716 (45.316)   2 2.995 (2.510) 2.5 1.563 (934) 4 5.280 (8.778) 3.9 4.683 (5.353) .5 88.644 (85.556)	1576.857; 385.486; 1484.264; 199.086; (182.212); 9.620.225; (8.599.923; 245.511; (231.552); (; 691.590; 1646.419; (; 7.022; (8.881); 428.707; (705.738); 977.095; (870,699); 103.136; (74.377; 1 2.453.061; 2.537.666	(8.8) 14.1 (10.0) 14.6 (13.9) (13.9) (18.4) (-) 14.6 (-) 14.6 (-) 14.6 (-) 14.6 (-) 14.6 (-) 14.6 (-) 14.6 (-) 15.7 (-) 16.1 (6.1) 15.6 (7.4) 10.9 (7.4)	(44.764) 43.256 (41.448) 16.045 (15.237) 1.949.52 1.894.23 74.842 (98.072) () 196.888 202.550, 721 () 721 (1.649) 54.428 (29.909) 15.757 -5.857) 19.8587 19.8587
D 73300000	Jord Shackleton has been spopointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinquishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. W. Paranta and Mr. E. L. Ballien and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been appointed by EMI as resident technical director, North America, from June 1. He will join the group from Plessey Insupervise the growth of EMI's appointment is a senior post to supervise the growth of EMI's electronics businesses in North America, particularly the EMI-Scanner computerised X-Ray diagnostic system.  Mr. J. Martin Ritchie has been appointed chairman of BRITISH to following the retirement of Colonel F. T. Davies.	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing SHOULDER mber of the been director of Chick re- the company f the Simon  ppointments HAWKER HAWKER Mr. C. P. mance direct kinson; Mr. een made a segear and director and	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES. MERCH ANT HANKSME. HIRE PUBCHASE  INSURANCE EROKERS INVESTMENT TRUSTS PROPERTY  MISC. FINANCIAL  TOTAL FINANCIAL  RUBBERS	7 70 (62 6 57 (33 216 1.66 1.51 1 57 (46 6 57 6 1.51 1 57 6 1.66 1.51 1 57 6 1.66 1 1 6 1 6 1 6 1 6 1 6 1 6 1 6 1	0.252 + 12.2 2.603 + 12.7 2.601 + 12.7 2.520 + 71.9 3.520 - 71.9 3.520 - 71.9 3.520 - 71.9 3.520 + 17.8 441 + 17.8 441 + 17.8 441 + 15.8 467 + 15.8 467 + 15.8 488 - 66.4	54.525 (48.292) 28.154 25.415; 302.581 1.194.103; 51.528 (42.613) 101.090 (46.795) 77.009 (5.894) 34.546 (29.099) 51.178 (11.602) 26.095 (11.602)	(34.652) 25.997 (23.165) 974,946 980,338 51.528 (42.613) (-) 17.780 (25.628) (-) 5,558 (5,030) 24.174 (19,583) 23.398 (26,183) 9.733 (9,211) 151.971 128,048)	(12,507) 12,729 12,729 12,235 1469,684 1419,6161 26,612 (19,002) ( 7,785 (11,549) 1,785 (11,549) 2,869 (2,319) 9,275 (6,566) 12,416 (10,986) 4,499 (3,816) 65,454 153,978)	(21,325) 12,671 (12,147) 463,691 (518,499) 24,662 (25,554) () 9,843 (13,480) 1) 2,689 (2,710) 14,116 (12,160) 10,358 (14,690) 5,067 (5,000) 66,734 (71,574) () 79 (65)	+5.8 (4 -4.5 (3 -10.6 1 +4.8 (4 -27.0 (4 -27.0 (4 -10.8 (1) +16.1 1 (1) +16.2 (1) +16.8 (2 +1.3 (2) +26.4 (4) +48.9 (4)	5.316 +6996) .657 +7569. 50.024 +1 47.306514 +71921 .1921 .1921 .2578 +10358 -8594) .511 +2(.995) .511 +2(.995) .511 +2(.995) .511 +2(.995)	4 31.931 (29,765) 9 17.996 (16.754) .8 646.893 (668.513 .7 26.407 (22.665)  () 3.6 47.716 (45.316) (45.316) (2.510) 2.5 1.563 (934) 4 (8.778) 3.9 4.683 (5.353) 1.5 88.644 (85.556) ()	1576.857 385.486 1484.264 199.086 (182.212) 9.620.225 (8.599.925 245.511 (231.552) () 691.590 1646.419 7.022 (8.881) 428.707 (705.738) 977.085 (870.699) 103.136 174.377; 2.453.061 (2.537.666	(8.8) 14.1 (10.0) 14.6 (13.9) (13.9) (13.9) (18.4) (-) 14.6 (7.2) (-) 99.8 66.2) 8.1 (4.1) 6.2 (5.9) (13.6) (7.4) (-) (-) (-) (-) (-) (-) (-) (-) (-) (-	(44.764)  43.256 (41.449)  16.045 (15.237)  1.949.52 1.894.23  74.942 (98.072)  (-)  196.888 202.550,  721 (1.649)  54.428 (29.909)  15.757 -5.857)  19.845 (18.887)  562.481 (545.210
D 773 000 000 alf	Lord Shackleton has been spopointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinquishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. W. Parling the company but remains a director. Mr. E. L. Ballien and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been appointed by EMI as resident technical director, North America, from June 1. He will join the group from Plessey Inspervise the growth of EMI's appointment is a senior post to supervise the growth of EMI's electronics businesses in North America, particularly the EMI-Scanner computerised X-Ray diagnostic system.  Mr. J. Martin Ritchie has been appointed chairman of BRITISH to following a propointed chairman of BRITISH to following the retirement of Colonel F. T. Davies.  Mr. Cyril Parker is to become	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing SHOULDER mber of the ber of the Chick re- the company f the Simon  ppointments HAWKER H	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS DISCOUNT HOUSES. MERCH ANT HANKSete. HIKE PUBCEASE INSURANCE BROKERS INVESTMENT TRUSTS PROPERTY MISC. FINANCIAL TOTAL FINANCIAL RUBBERS TEA TIN	7 (70 (62 62 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	0.252 + 12.2 2.603 + 12.7 1.261)   15.583 - 9.7   18.285   17.777   7.25.5 1.0961   7.777   7.25.5 1.0961   7.778   7.788	54,525 (48,292) 29.154 25,415; .302,581 .194,103; (42,613) (-) 101,090 (46,795) 	(54.652) 25.997 (25.165) 974,946 980,338, 51.528 (42,613) (-) 17.780 (25.628) (-) 24.174 (19,583) 23.398 (26,183) 9.753 (9,211) 151.971 128,048) 1-1 152 (1024) 4,266 (2,579) 66,915	(12,507) 12,729 (10,235) 469,684 (419,616) 25,512 (19,002) (-1 ,7.783 (11,549) 2,869 (2,319) 9,275 (6,566) 12,416 (10,986) 4,499 (3,816) 63,454 (53,978) (-1 ,72 (39) 2,573 (11,52) 25,565	(21,325) 12,671 (12,147) 463,591 (24,662 (23,554) () 9,843 (15,480) 1,-, 2,669 (2,710) 14,116 (12,160) 10,358 (14,690) 5,067 (5,000) 66,734 (71,574) () 79 (63) 1,847 (1,240)	+5.8 (4 +4.5 (3 +4.5 (4 +4.5 (	5.316 +6. 3.996) 3.657 +7. 3.697 50.024 +1 47.306, 3.514 +7. 3.514 +7. 3.514 +7. 3.514 +9. 3.514 +9. 3.504) 3.504) 3.504) 3.504) 3.504) 3.504) 4.163)	4 31.931 (29,765) 9 17.996 (16.754) .8 646.897 (668.513 .7 26.407 (22.665)  (-) 3.6 47.716 (45.316) (45.316) (2.510) 2.5 1.563 (934) 4 : 5.280 (8.778) 8.9 4.683 (5.353) .5 88.644 (85.556) (-) 0.7 56 (42)	1576.857 385.486 1484.264 199.086 (182.212) 9.620.225 (8.599.925 245.511 (231.552) () 691.590 1646.419 428.707 (705.738) 977.085 (870.699) 103.136 174.877; 2.453.061 (2.537.666	(8.8) 14.1 (10.0) 14.6 (13.9) (13.9) (13.9) (13.9) (13.9) (13.9) (13.9) (13.9) (13.9) (13.9) (13.9) (13.9) (13.9) (13.6) (13.7) (13.6)	(44.764)  43.256 (41.448)  16.045 (15.237)  1.949.52 1.994.23  74.942 (98.072)  (-)  196.888 202.550,  721 (-)  19.688 (29.909)  15.757 (-6.857) 19.845 (18.887) 1562.481 (545.210
D 773 000 000 alf	Lord Shackleton has been spopointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinquishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. W. Paranta and Mr. E. L. Ballien and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been appointed by EMI as resiment technical director, North America, from June 1. He will join the group from Plessey Insupervise the growth of EMI's appointment is a senior post to supervise the growth of EMI's electronics businesses in North America, particularly the EMI-spointed chairman of BRITISH America, particularly the EMI's electronics businesses in North America, particularly the EMI's prostic system.  Mr. J. Martin Ritchie has been appointed chairman of BRITISH to following appointed chairman of BRITISH to following the retirement of Colonel F. T. Davies.  Mr. Cyril Parker is to become for Crompton Parking Cro	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing S-HOULDER mber of the been director of Chick re- the company f the Simon  ppointments HAWKER H	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS DISCOUNT HOUSES. MERCH ANT HANKSete. HIKE PUBCEASE INSURANCE BROKERS INVESTMENT TRUSTS PROPERTY MISC. FINANCIAL TOTAL FINANCIAL RUBBERS TEA TIN	7 70 (62 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	0.252 + 12.2 2.603 + 12.7 2.601	54,525 (48,292) 29.154 25,415; .302,581 .194,103; (42,613) (-) 101,090 (46,795) 	(54.652) 25.997 (25.165) 974,946 980,338, 51.528 (42,613) (-) 17.780 (25.628) (-) 24.174 (19,583) 23.398 (26,183) 9.753 (9,211) 151.971 128,048) 1-1 152 (1024) 4,266 (2,579) 66,915	(12,507) 12,729 (10,235) 469,684 (419,616) 25,512 (19,002) (-1 ,7.783 (11,549) 2,869 (2,319) 9,275 (6,566) 12,416 (10,986) 4,499 (3,816) 63,454 (53,978) (-1 ,72 (39) 2,573 (11,52) 25,565	(21,325) 12.671 (12.147) 463,591 (518,499) 24,662 (23,554) () 9,843 (15,480) 10,358 (2,710) 14,116 (12,160) 10,358 (14,690) 5.067 (5,000) 66,734 (71,574) () 79 (63) 1,847 (1,240) 24,597	+5.8   4   4   4   5   6   6   6   6   6   6   6   6   6	5.316 +6996)  6.657 +7569: 50.024 +1 47.306.  .514 +7192:  (-) .814 -2: .993: .1183; .1183; .1183; .1183; .1183; .11 +2() .948: .948	A 31.931 (29.765) 9 17.996 (16.754) .8 646.897 (22.665) (-) 26.407 (22.665) (-) 3.6 47.716 (45.316) (45.316) (2.510) 2.5 1.563 (934) 4 (8.778) 3.9 4.683 (5.353) (5.353) (5.353) (5.353) (5.353) (7.364) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776) (8.776)	1576.857 385.486 1484.2641 199.086 (182.212) 9.620.225 (8.599,923 245.511 (231.552) () 691.590 1646.419 7.022 (8.881) 428.707 (705.738) 977.085 (870,699) 103.136 107.336 107.337 12,453.061 () 7.212 (6.814) 7.212 (6.814) 328.946 (262.625)	(8.8)  14.1 (10.0)  14.6 (13.9) (13.9) (13.9) (13.4) (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.7 (-)  14.6 (-)  14.7 (-)  14.6 (-)  14.7 (-)  14.7 (-)  15.7 (-)  15.7 (-)  15.7 (-)  17.8 (17.8)  17.8 (17.8)  17.8 (17.8)	(44.764)  43.256 (41.449)  16.045 (15.237)  1.949.52 1.994.23  74.342 (98.072)  (-)  196.888 202.550,  721 (1.649)  721 (1.649)  75.428 (29.909)  15.757 -5.857)  19.845 (18.887)  562.481 (345.210  (-)  -154 (1303) -1.403 (-434) 57.520 54.639)  566
D 773 700 700 700 700 700 700 700 700 700	Lord Shackleton has been spoomted a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinquishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. W. P. Been appointed to the EDWARD BATES A Mr. J. R. Calville have retired from the Board and Mr. K. F. Lame has resigned for personal reasons.  * Mr. A. Normand Provost has been appointed by EMI as resident technical director, North America, from June 1. He will join the group from Plessey Incorporated, of the U.S. The appointment is a senior post to supervise the growth of EMI's canner computerised X-Ray diagnostic system.  * Mr. J. Martin Ritchie has been appointed chairman of BRITISH to following the retirement of Colonel F. T. Davies.  * Mr. Cyril Parker is to become chief investment manager of LLOYDS BANK from May 31 on the retirement of Mr. Frederick Mr. Peter J. Molony SCOTTISH AND NI	Mr. R. S. D. Preston have the Board of AND SONS  I has been managing SHOULDER more of the company of the Simon prointments of HAWKER of the Simon made a segear and director and mpany; and we a director inson Study is joining EWCASTLE	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES. MERCH UNT HANKSME. HIRE PURCHASE  INSURANCE EROKERS INVESTMENT TRUSTS PROPERTY  MISC. FINANCIAL  TOTAL FINANCIAL  TEA  MISC. MINING MISC. MINING OTHER RAW	7 (70 (62 (62 (62 (62 (62 (63 (63 (63 (64 (64 (64 (64 (64 (64 (64 (64 (64 (64	0.252 + 12.2 3.603 + 12.7 3.603 + 12.7 3.261) + 12.7 5.583 + 9.7 8.286) - 1 7.777 + 25.3 3.996, + 23.2 971) + 23.2 971) + 15.6 1.175; + 16.6 1.175; + 17.6 4441) + 15.8 467) + 15.8 467) + 15.8 461 + 12.2 1.60) + 17.6 1.60 +	54,525 (48,292)   29,154   25,415;   302,561   194,103;   42,613   101,090   46,795;   7,009   75,884;   34,546   29,099;   60,033   51,178;   14,079   11,692;   268,085   187,251;   7,895   168   (102;   4,313   (2,402;   75,895   39,419;   565   1454;   78,941   78,941   78,941   78,941   78,941   78,941   78,941	(54.652) 25.997 (25.165) 974,946 980,538; 51.528 (42.615) 17.780 (25.628) () 5.558 (5.030) 24.174 (19.383) 23.398 (26.183) (9.211) 151.971 128,048) () 152 (102; 4.266 (2.579) 66.915 (35.134) 292 (1433) 71.625	(12,507) 12,729 12,729 12,235 1469,684 1419,6161 26,612 (19,002) ( 7,783 (11,549, 1,7,83 (11,549, 1,7,83 (11,549, 1,7,83 (11,549, 1,7,83 (11,549, 1,7,83 (11,549, 1,7,83 (11,549, 1,7,83 (11,549, 1,7,83 (11,549, 1,7,83 (11,549, 1,7,83 (11,547) 243	(21,325) 12,671 (12,147) 463,591 (12,147) 24,662 (25,554) () 9,843 (13,480) 2,689 (2,710) 14,116 (12,160) 10,358 (14,690) 5,067 (5,000) 66,734 (71,574) (1,240) 34,597 (1,240) 34,597 (21,243)	+5.8 (4 +4.5 (3 -10.6 1 +4.8 (4 -27.0 (4 -27.0 (4 -10.8 (1) +10.1 (1) +10.1 (1) +10.2 (1) +10.3 (2) +10.4 (2) +10.5 (3 +10.6 (1) +10.6 (1)	5.316 +6.  3.996)  3.657 +7.  3.659  50.024 +1  47.306,  1.192)  (-1  3.814 -2.  3.993;  -1  914 -9.  007)  2.578 +1:  1.183;  1.594;  1.511 +2(  3.594;  1.511 +2(  3.694;  1.511 +2(  3.694;  1.511 +2(  3.694;  1.511 +2(  3.694;  1.511 +2(  3.694;  3.694	A 31.931 (29.765) 9 17.996 (16.754) .8 646.897 (22.665) .7 26.407 (22.665)  3.6 47.716 (45.316)  (2.510) 2.5 1.563 (934) 4 : 5.280 (8.778) 8.9 4.683 (5.353) .5 88.644 (85.556)  (-) 0.7 56 (42; 1.4 1.363 (754) 5 46.198 (15.274) 2 29 (131) 6 46,646	1576.857 385.486 1484.264 199.086 (182.212) 9.620.225 (8.599.925 245.511 (231.552) 691.590 1646.419 7.022 (8.881) 428.707 (705.738) 977.085 (870.699) 103.136 174.877; 2.463.061 (2.537.666 (7.537.666) 7.212 (6.814) 326.946 (262.625) 7.713 (3.101) 542.608	(6.8)  14.1 (10.0)  14.6 (13.9)  15.5 (13.9) (18.4)  (-)  14.6 (7.2) (-)  99.8 (6.2)  (-)  (-)  13.6 (15.7)  10.9 (7.4)  10.9 (7.4)  10.9 (7.4)  22.8 (17.8)  59.3 (35.2) (14.6) (15.7)	(44.764)  43.256 (41.449)  16.045 (15.237)  1.949.52 1.894.83  74.842 (98.072)  (-)  196.888 202.550,  (-)  721 (1.649)  54.428 (29.909)  15.757 -5.857)  19.845 (18.887)  562.481 (345.210  (-)  -154 (103) -1.403 (-434)  57.820 (434)  56.019
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Jerkina who has member responsible in the province of the Agricultural Division.	Mr. R. S. D. Preston have the Board of AND SONS  I has been managing selector of the company of the Simon prointments of the Simon prointments of the Simon seen made a segear and director and mpany; and we director inson Stud  I have the Board metering in the Boar	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES, MERCH UNT HANKSete. HIRE PURCHASE  LINSURANCE EROKERS INVESTMENT TRUSTS PROPERTY  MISC. FINANCIAL  TOTAL FIRANCIAL  TIN  MISC. FINANCIAL  TEA  MISC. FINANCIAL  TEA  TIN  MISC. FINANCIAL  TEA  TOTAL FIRANCIAL  TOTAL FORM MATERIALS  TOTAL COMMODITIES  The classification following the base been adopted which has been adopted exchange Daily Official	7 70 (62 (62 (62 (62 (62 (62 (62 (62 (62 (62	1.252 + 12.2 2.603 + 12.7 2.601 + 12.7 2.5261 + 12.7 2.526 + 7.7 2.520 - 71.9 2.520 - 71.9 2.520 - 71.9 2.520 - 71.9 2.520 + 17.6 2.521 + 17.6 2.612 + 17.6 2.613 + 17.6 2.613 + 17.6 2.614 + 17.6 2.615 + 17.6 2.615 + 17.6 2.617 + 17.6 2.618 + 17.6 2.618 + 17.6 2.618 + 17.6 2.619	54.525 (48.292)   28.154   25.4151   3.302.561   1.94.1031   42.613   101.090   46.7951   7.009   7.00	(34.652) 25.997 25.165) 974,946 980,538; 51.528 (42.615) 17.780 (25.628) 24.174 (19.583) 23.398 (26.183) (9.211) 151.971 128,048) 152 (102; 4.266 (2.579) 66.915 (35.134) (35.134) (55.134) (71.625 (38.048) UN CUI	(12,507) 12,729 (10,235) 469,684 (419,616) 26,612 (19,002) (-1 7,785 (11,549) 2,869 (2,319) 9,275 (6,566) 12,416 (10,926) (10,926) (10,926) (11,547) (205) 28,453 (11,527) 243 (205) (29,453 (12,923) (11,647) (201) (20	(21,325) 12.671 (12.147) 465.591 (24,668 (25,554) () 9.843 (13,480) 14.116 (12.160) 14.116 (12.160) 10.358 (14.690) 5.067 (5.000) 66.734 (71,574) (71,240) 34.597 (21,243) 54 (201) 36.577 (22,747) 10N OF	+5.8   4   4   5   6   6   6   6   6   6   6   6   6	5.316 +6996)  6.657 +7569: 50.024 +1 47.306514 +7192: (-) .814 -2: .993: .914 -9007) 2.578 +1: .183; .183; .594; .511 +2(948: .948	A 31.931 (29.765) 9 17.996 (16.754) .8 646.897 (22.665)  (-) 3.6 47.716 (45.216)  2 2.995 (2.510) 2.5 1.563 (934) 4 5.280 (8.778) 3.9 4.683 (5.353) .5 88.644 (85.556)  (-) 0.7 56 (42) 1.4 1.363 (754) 2 29 (131) .6 46.46 (15.274) 2 29 (131) .6 46.46 (16.201)	1576.857    385.486    1484.264    199.086    182.212    9.620.225    8.599.925    245.511    (231.552)    691.590    646.419    7.022    (8.881)    428.707    705.738    977.085    (870.699)    103.136    (74.377)    2,453.666    738    (673.93)    7,212    (6.814)    326.946    (262.695)    7,713    542.608    (273.113)    542.608    (273.113)	(8.8)  14.1 (10.0)  14.6 (13.9) (13.9) (13.9) (13.4) (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  15.7 (-)  15.7 (-)  15.7 (-)  15.7 (-)  15.7 (-)  15.7 (-)  22.8 (17.8)  23.6 (15.0)  7.3 (14.6) (15.5)	(44.764)  43.256 (41.448)  16.045 (15.237)  1.949.52 1.994.23  74.342 (98.072)  (-)  196.888 202.550,  721 (1.649)  54.428 (29.909)  15.757 -5.857)  19.845 (18.887)  552.481 (545.210  (-)  -154 (103) -1.403 (-434)  57.820 34.639)  56.19 (34,167)
D 773 000 000 of the control of the	Jord Shaekleton has been spopointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinquishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. F. Lame has resigned for personal reasons.  Mr. D. R. Calville have retired from the Board and Mr. K. F. Lame has resigned for personal reasons.  Mr. A. Normand Provost has been appointed by EMI as resident technical director, North America, from June 1. He will join the group from Plessey Insupervise the growth of EMI's electronics businesses in North America, particularly the EMI-Scanner computerised X-Ray diagnostic system.  Mr. J. Martin Ritchie has been appointed chairman of BRITISH ENKALON following the retirement of Colonel F. T. Davies.  Mr. Cyril Parker is to become fine for Crompton Parking the retirement of Mr. Frederick Holder.  Mr. H. J. MeLean, currently secretary of that conches fine of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to imperate the annual marger of the Organics Division of the appointed to be previously the appointed to imperate the annual marger of the Organics Division of the appointed to be previously the appointed to be previously the appointed to be previously the appointed to be appointed to be previously the appointed to be previously	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing SHOULDER mber of the company f the Simon  ppointments HAWKER HAWKE	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS	7 70 (62 (62 (62 (62 (6.5) (6.	2.522 + 12.2 2.603 + 12.7 2.601	54,525 (48,292)   29,154   25,415   302,581   194,103   194,103   101,090   46,795   101,090   46,795   101,090   10	(34.652) 25.997 25.165) 974,946 980,538 51.328 (42,615) 17.780 (25.628) 125.628) 24.174 (193,583) 24.174 (193,583) 9.753 (9.211) 151.971 128,048) 152 (102) (102) 4.266 (2.579) 56.915 (38.048)  ON CUI under the before inter taxation sat and other taxation sat tax is in the same other taxation sat tax in the same other taxation sat taxation sat tax in the same other taxation sat tax in the same other taxation sat tax in	(12,507) 12,729 (10,235) 469,684 (419,616) 26,612 (19,002) (-1 ,7.785 (11,549) 2.869 (2,319) 9.275 (6,566) 12,416 (10,986) 4,499 (3,816) 63,454 (53,978) 72 (39) 2.573 (1,132) 25,565 (11,647) 243 (205) (205) (205) (205) (205) (21,923) MPILA I	(21,325) 12,671 (12,147) 463,691 (12,147) 463,691 () 9,843 (13,480) 14,116 (12,160) 10,358 (14,690) 5.067 (5.000) 66,734 (71,574) (7) 79 (65) 1,847 (1,243) (21,243)	+ 5.8 (4 + 4.5 (3 - 10.6 1 + 4.8 (4 + 4	5.316 +6.  5.996)  5.637 +7.  5.637 +7.  5.695  50.024 +1  47.306,  1.192)  1.192)  2.578 +1:  1.183)  2.578 +1:  1.183)  2.578 +2:  2.578 +1:  1.183)  2.578 +1:  1.183)  1.184)  1.1	4 31.931 (29,765) 9 17.996 (16.754) .8 646.893 .668.513 .7 26.407 (22.665)       2 2.995 (2.510) 2.5 (2.510) 2.5 (2.510) 2.5 (2.510) 2.5 (2.510) 3.9 4.683 (5.353)         	1576.857; 385.486; 1484.264; 199.086; (182.212); 9.620.225; (8.599.923; 245.511; (231.552); (; 691.590; 1646.419; 7.022; (8.881); 428.707; (705.738); 977.085; (870,699); 103.136; (74.377; 12.453.061; (2.537.666; () 738; 1673.436; 7.212; (6.814); 326.946; (262.695); 7.713; (3.101); 542.609; 103.135; 103.135; 103.135; 104.377; 105.101; 105.101; 106.101; 107.1	(8.8)  14.1 (10.0)  14.6 (13.9) (13.9) (13.4)  20.9 (18.4) (-)  14.6 (-)  99.8 (66.2)  (-)  (-)  (-)  (-)  (-)  (-)  (-)  (	(44.764)  43.256 (41.449)  16.045 (15.237) 1.949.52 1.994.23  74.942 (98.072)  (-)  196.888 202.550,  721 (1.649)  54.649)  15.757 -5.857)  19.845 (18.887)  562.481 (345.210  (-)  -154 (103) -1.403 (-434) 55.019 (34,167)
D 773 700 700 700 700 700 700 700 700 700	Jord Shackleton has been appointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinquishing his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballieu and Mr. K. F. Lane has resigned for personal reasons.  Mr. A. Normand Provost has been appointed a deputy director of FURNESS.  Mr. A. Normand Provost has been appointed a deputy director of FURNESS.  Mr. A. Normand Provost has been appointed a deputy director of FURNESS.  Mr. A. Normand Provost has been appointed by EMI as resident technical director. North America, from June 1. He will join the group from Plessey Incorporated. of the U.S. The mains chairman of supervise the growth of EMI's electronics businesses in North America, particularly the EMI-Scanner computerised X-Ray diagnostic system.  Mr. J. Martin Ritchie has been appointed chairman of BRITISH to of Crompton Particularly the EMI-Scanner computerised X-Ray diagnostic system.  Mr. J. Martin Ritchie has been appointed chairman of BRITISH to of Crompton Particularly the EMI-Scanner computerised X-Ray diagnostic system.  Mr. J. Martin Ritchie has been appointed chairman of BRITISH to of Crompton Particularly the EMI-Scanner computerised X-Ray diagnostic system.  Mr. Cyril Parker is to become the retirement of Mr. Frederick Holder.  Mr. H. J. Melean, currently polyurethanes business are manager of the Organics Division of will be appointed to the new the retirement of the Agricultural Division. On July 1 he succeeds Mr. B. T. Jenkins, who has been personnel director of Agricultural and Petrochemicals Divisions and who retains his directions.	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing SHOULDER mber of the Description Chick re- the company f the Simon  ppointments HAWKER IMR. C. P. The C. P.	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES. MERCH UNT HANKSete. HIRE PURCHASE LINGURANCE LINGURANCE BROKERS INVESTMENT TRUSTS PROPERTY MISC. FINANCIAL  TOTAL FIRANCIAL  RUBBERS  MISCRILLANEOUS MINING OTHER RAW MATERIALS  TOTAL COMMODITIES  The classification folk of the institute and Pact Which has been adopte Exchange Daily Official Col 1 gives trading which has been adopte Exchange Daily Official belonging to the financial belonging to the financial	7 70 (62 (62 (62 (62 (62 (62 (62 (62 (62 (62	252 + 12.2 2,603 + 12.7 2,603 + 12.7 2,5261 + 12.7 2,5261 + 25.3 3,096,	54.525 (48.292)   28.154   25.4151   3.302.561   1.94.1031   42.613   42.613   42.613   42.613   42.613   42.613   43.546   28.099)   5.654   43.546   43.54	(54.652) 25.997 25.165) 974.946 980.338 51.328 (42.615) 17.780 (25.628) 25.558 (5.030) 24.174 (19.585) 25.1398 26.183j 9.753 (9.211) 151.971 128,048) 1-1 152 (102) 4.266 (2.579) 35.134) 1-1 152 (102) 4.266 (2.579) 100 100 100 100 100 100 100 100 100 10	(12,507) 12,729 12,729 12,235 469,684 4(19,616) 26,612 (19,002) (-1 7,783 (11,549, -1 2,869 (2,319) 9,275 (6,566) 12,416 (10,986) 4,499 (3,816) 63,454 (53,978) 72 (39) 25,565 (11,547) 243 (205) 28,453 (11,547) 243 (205) 29,453 (11,647) 243 (205) 29,453 (12,923) MPILA I	(21,325) 12,671 (12,147) 463,691 (12,147) 463,691 (-) 9,843 (13,480) 1,3480 (13,160) 14,116 (12,160) 10,358 (14,690) 14,116 (12,160) 10,358 (14,690) 14,116 (12,160) 5,067 (5,000) 66,734 (71,574) 1,847 (1,240) 34,597 (1,240) 34,597 (21,243) 1,847 (21,240) 1,847 (1,240) 34,597 (21,247) 10N OF Col. 5 gives may capital minorally intage and Provisions flux and Provisions for sentence	+ 5.8   4   4   5   6   6   6   6   6   6   6   6   6	5.316 +6.  5.996)  6.637 +7.  5.69.  50.024 +1  47.306.  6.514 +7.  1.993.  2.578 +1.  1.183)  1.183)  1.183)  1.183)  1.183)  1.594)  2.578 +1.  2.594)  2.578 +1.  2.594)  1.183)  1.184)  1	4 31.931 (29.765) 9 17.996 (16.754) .8 646.893 -668.513 .7 26.407 (22.665)     2 2.995 (2.510) 2.5 1.563 (934) 4 (8.778) 8.9 4.683 (5.353) .5 88.644 (85.556)         	1576.857    385.486    1484.264    199.086    (182.212)    9.620.225    (8.599.925    245.511    (231.552)    691.590    646.419    7.022    (8.881)    428.707    (705.738)    977.095    (870.699)    103.136    (74.877)    2.453.061    (3.537.666    7.212    (6.814)    326.946    (262.625)    7.713    (3.101)    542.609    (273.113)    542.609    (273.113)	(8.8)  14.1 (10.0)  14.6 (13.9)  15.5 (13.9)  (18.4)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  14.6 (-)  15.7 (-)  10.9 (15.7)  10.9 (17.4)  10.9 (17.5)  10.9 (17.5)  22.8 (17.6)  23.6 (15.7)  22.8 (14.6) (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)  22.8 (15.7)	(44.764)  43.256 (41.448)  16.045 (15.237)  1.949.52 1.894.23  74.942 (98.072)  (-)  196.888 202.550  721 (1.649)  54.428 (29.909)  15.757 -5.857) 19.845 (28.887) 362.481 (345.210  (-) -154 (103) -1.403 (-434) 57.520 54.639) 56 61 620 634,167)
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Mr. Cyril Parker is to become chief investment manager of the Organics Division of the retirement of Mr. Frederick Holder.  Mr. H. J. Melean, currently polyurethanes business area manager of the Organics Division of the retirement of the Agricultural Division. On July 1 he succeeds Mr. B. T. Jenkins, who has been personnel director of Agricultural Division. On July 1 he succeeds Mr. B. T. Jenkins, who has been personnel director of Agricultural and Petrochemicals Divisions and who retains his directorship of the later.  Dr. Keith Bright, formerly director of operations for SIME BROWN HOLDINGS has been appointed deputy chief executive.  **  Mr. David Donhue, financial controller of Friries, has been appointed deputy chief executive.  **  Mr. Tany Diamonnel has been Mr. N. J. Hunter and Mr. K. W. Patron Mr. N. J. Hunter and Mr. K. W. Patron Mr. N. J. Hunter and Mr. K. W. P. Mr. N. J. Hunter and Mr. K. W. P. Mr. N. J. Hunter and Mr. K. W. P. Mr. N. J. Hunter and Mr. K. W. P. Mr. N. J. Hunter and Mr. K. W. P. Mr. N. J. Hunter and Mr. K. W. P. Mr. N. J. Hunter and Mr. K. W. P. Mr. N. J. Hunter and Mr. K. W. P. Mr. N. J. Hu	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing SHOULDER mber of the been director of Chick re- the Company f the Simon  ppointments HAWKER SIMT. C. P. hance director and company f the Simon  proposition of the Simon  pointments HAWKER Simple The Simon  pointments HAWKER Simple The Simon  pointments HAWKER The Simon  pointments HAWKER The Simon  pointments The Simon  proposition  proposition  proposition  proposition  proposition  proposition  pointed de- prector of  RRIES from  at present f European pointed de- prector of  RRIES from	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES. MERCH ANT HANKSete. HIKE PUBCHASE  INSURANCE BROKERS  INSURANCE BROKERS  INVESTMENT TRUSTS  PROPERTY  MISC. 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D 9733 0000 0000 1000 1000 1000 1000 1000 1	Lord Shaekleton has been appointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relingulating his post as deputy chairman and deputy chief executive of the company but remains a director. Mr. E. L. Ballien and Mr. K. F. Lane has resigned for personal reasons.  **  Mr. A. Normand Provost has been appointed by EMI as resident technical director, North America, from June I. He will join the group from Plessey Incorporated. of the U.S. The appointment is a senior post to supervise the growth of EMI's delectronics businesses in North America, particularly the EMI-Scanner computerised X-Ray diagnostic system.  **  Mr. J. Martin Ritchie has been appointed chairman of BRITISH ENKALON following the retirement of Colonel F. T. Davies.  Mr. Cyril Parker is to become full for the lectronic furvesiment manager of the Organics Division of the retirement of Mr. Frederick Holder.  Mr. H. J. MeLean, currently polyurethanes business area manager of the Organics Division of the large of the Organics Division of the Agricultural by the large of the Agricultural and Petrochemicals Divisions and who retains his director of operations for SIME DARBY HOLDINGS has been appointed chief executive and addrector of Offshore pound appointed denire of special pound appointed denire of operations for SIME DARBY HOLDINGS has been appointed chief executive and addrector of Offshore Darilland directors of PFIZER G. Mr. N. J. Hunter are addrector of Offshore Darilland directors of PFIZER G. Mr. N. J. Hunter are director of Offshore pound directors of PFIZER G. Mr. N. J. Hunter are director of Offshore pound directors of PFIZER G. Mr. N. J. Hunter are director of Offshore pound directors of PFIZER G. Mr. P. J. Hunter are director of Offshore pound directors of PFIZER G. Mr. N. J. Hunter are director of Offshore pound directors of PFIZER G. Mr. P. J. Hunter are director of Offshore pound d	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing SHOULDER mber of the company for the Simon  ppointments HAWKER HAW	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES. MERCH ANT HANKSete. HIKE PUBCHASE  INSURANCE BROKERS  INSURANCE BROKERS  INVESTMENT TRUSTS  PROPERTY  MISC. FINANCIAL  TOTAL FINANCIAL  RUBBERS  MATERIALS  TOTAL COMMODITIES  TOTAL COMMODITIES  TOTAL COMMODITIES  TOTAL COMMODITIES  TOTAL COMMODITIES  TOTAL COMMODITIES  THE classification folk of the institute and Pace which has been accoped Exchange to the financi the figure is struck of	7 70 (62 (62 (62 (62 (62 (63 (63 (63 (63 (64 (64 (64 (64 (64 (64 (64 (64 (64 (64	2.522 + 12.2 2.603 + 12.2 2.603 + 12.7 2.601	54,525 (48,292) 28,154 (25,415) 302,561 194,103; 42,613 101,090 446,795; 17,009 (5,884) 34,546 (29,099) 60,033 (51,178) 11,692 (268,085) 14,079 11,692 (268,085) 187,251; 73,895 (39,419) 565 (102) 73,895 (102) 74,313 (2,402) 74,313 (2,402) 75,895 (102)	(34.652) 25.997 25.165) 974,946 980,538, 980,538, (42,615) 17.780 (25.628) 17.780 (25.628) 24.174 (19.383) 23.398 (25.183) 24.174 (19.383) 151.971 128,048) 1-1 152 (102; 4,266 (2.579) 66.915 (35.134) 135.134) 136.134) 171.625 (38.048, 171.625 (	(12.507) 12.729 12.729 12.723 469.684 4(19.616) 26.612 (19.002)	(21,325) (21,325) (12,147) (12,147) (463,591 (-) (518,499) (518,499) (24,662 (23,554) (-) (9,843 (15,480) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (12,160) (13,480) (13,480) (14,116 (12,160) (12,160) (12,160) (12,160) (13,160) (13,160) (14,160) (15,000) (16,734) (17,243) (17,243) (18,477 (17,243) (19,160	+ 5.8   44   4.5   63   64   64   64   64   64   64   64	5.316 +6.  5.996)  6.637 +7.  5.699  6.637 +7.  50.024 +1  47.306,  6.14 +7.	4 31.931 (29.765) 9 17.996 (16.754) .8 646.897 (22.665) 6	1576.857  385.486  1484.264  199.086  (182.212)  9.620.225  (8.599.923  245.511  (231.552)  691.590  646.419  7.022  (8.881)  428.707  (705.738)  977.095  (870.699)  103.136  (74.77)  1 2.457.7666  (74.77)  1 2.453.061  (7.38  (573.73)  7.212  (6.814)  326.946  (262.625)  7.713  (3.101)  542.608  provides provides profitability.  unisurances eligures given in activity and exitativity and exitati	(8.8)  14.1 (10.0)  14.6 (13.9) (14.1) (15.9	(44.764)  43.256 (41.448)  16.045 (15.237) 1.949.52 1.994.83 74.942 (98.072)  (-) 196.888 202.550,  721 (1.649) 54.428 (29.909) 15.757 -6.857) 19.845 (18.887) -1.403 (-) -1.54 (103) -1.403 (-434) 556.019 (34,167)  48.019 (34,167)  69.019 (34,167)  61.60000000000000000000000000000000000
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Martin Ritchie has been appointed chairman of BRITISH ENKALON following the retirement of Colonel F. T. Davies.  Mr. C. Yril Parker is to become chief investment manager of the Organics Division of LIOYDS BANK from May 31 on the retirement of Mr. Frederick Holder.  Mr. H. J. MeLean, currently polyurethanes business area manager of the Organics Division of the later.  Mr. B. H. J. MeLean, currently polyurethanes business area manager of the Organics Division of the later.  Mr. Peter J. Molony & Mr. Peter J. Molony & Mr. Peter J. Molony & Mr. P. G. R. Rees is now of Corniton Parkit will be appointed to be appointed on the ceded Mr. B. T. Jenkina, who has been personnel director of Agricultural and Petrochemicals Division of the later.  Mr. Dr. Keith Bright, formerly director of operations for SIME DARBY HOLDINGS has been appointed deputy chief executive.  Mr. Tony Diamond has been appointed chief executive and a promited chief executive and appointed chief executive and appointed the provided the prov	Mr. R. S. D. Preston have see Board of AND SONS  I has been managing SHOULDER mber of the company for the Simon  ppointments HAWKER HAW	HOLDING CO. MISC. INDUSTRIAL  TOTAL INDUSTRIALS BANKS  DISCOUNT HOUSES. MERCH ANT HANKSete. HIKE PURCHASE  INSURANCE BROKERS  INSURANCE BROKERS  INVESTMENT TRUSTS  PROPERTY  MISC. FINANCIAL  TOTAL FINANCIAL  RUBBERS  TEA.  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Mr. Cyril Parker is to become full for the lectronic furvesiment manager of the Organics Division of the retirement of Mr. Frederick Holder.  Mr. H. J. MeLean, currently polyurethanes business area manager of the Organics Division of the large of the Organics Division of the Agricultural by the large of the Agricultural and Petrochemicals Divisions and who retains his director of operations for SIME DARBY HOLDINGS has been appointed chief executive and addrector of Offshore pound appointed denire of special pound appointed denire of operations for SIME DARBY HOLDINGS has been appointed chief executive and addrector of Offshore Darilland directors of PFIZER G. Mr. N. J. Hunter are addrector of Offshore Darilland directors of PFIZER G. Mr. N. J. Hunter are director of Offshore pound directors of PFIZER G. Mr. N. J. Hunter are director of Offshore pound directors of PFIZER G. Mr. N. J. Hunter are director of Offshore pound directors of PFIZER G. Mr. P. J. 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GROSS CASH REGISTERS LIMITED Year to 30.9.1974 Year to 30.9.1973 TURNOVER £9,124,000 £10,033,000
PRE-TAX PROFIT £274,000 £886,000.
NET PROFIT £180,000 £456,000

Profit before Tax

Profit after Tax Earnings per share

Salient points from the Statement by the Joint Chairmen:

During the year, it became necessary to allocate nearly half our productive capacity to initiating the production of components for the new electronic sales registers. The effect of this upon Ambassador production was that it had to be curtailed drastically and this resulted in an increase in unit costs. Despite this, turnover during the second half of the year was almost identical with that of the first half. 2. Since the end of the year, production of the electronic sales

registers commenced and by the Autumn of this year sufficient volume will have been reached to ensure a progressively profitable situation for the Company. The electronic sales registers have been demonstrated both in this country and overseas, including the United States and Japan, where they have been enthusiastically received.

as a result of vehich substantial orders have been obtained.

The Company is developing other new products which should assist profitability in the future. 5. The Directors are considering a Sale and Leaseback in respect of the new Headquarters office building, due to be

the Company's current cost of borrowing.

occupied in the Autumn. The proceeds will be used to pay off short-term foats and will, as a result, substantially reduce SAMUEL GROSS, HENRY GROSS (Joint Chairmen)



A Knitwear Manufacturing Company is interested in discussing a merger or sale. The company is well established, possesses a good profit history, a strong asset situation and the current annual turnover, both home and export, is approximately £0.75m. The factory is located in a pleasant provincial town, situated within fifty miles of Dublin. It consists of a well-equipped modern premises of 30,000 eq. ft. and there is ample room for expansion. It has a well-trained labour force, enjoys good labour relations and additional suitable labour is available in

Interested parties should write in the first instance to P. Brett at

Stokes Kennedy Crowley

CHARTERED ACCOUNTANTS HARCOURT HOUSE, DUBLIN 2

Established

#### LADIES' & GENT'S OUTFITTERS BUSINESS

Trading from extensively refurbished and modernised department store, premises in excellent location in important Lancashire coastal town. Valuable leasehold premises. Substantial turnover with scope

Further details from Box E5256, Financial Times, 10, Cannon Street, EC4P 4BY.

ON THE INSTRUCTIONS OF G. C. S. BAKER, ESQ., F.C.A

RECEIVER OF EDWARDS SCIENTIFIC INTERNATIONAL LTD

BI NUCLEAR LTD. & COMPTON EDWARDS LTD.

FOR SALE BY PRIVATE TREATY

The setting and manufacturing rights of the Compton Edwards Church and
Classical Organs and the Planetron Electronic Plane, with large stock of
completed instruments, cabinets, chassis, keyboards, electronic components,

cest equipment, etc.

ALSO

The setting and manufacturing and properties and Stepansion

selling and manufacturing rights of the ESI Scientific and Electron uments with the benefit of a good order book, comprehensive cratique stock of electronic and nucleonic instruments, included in the asse-wery large quantity of electronic components, flow soldering machine

degreaser, etc.

for further details, contact:

1. A. EDWARDS, TELEPHONE: MIRFIELD 494242 (STD 0924)

SOUTH DEVON

Only 100 yards or so from much sought after beach
Extremely lucrative 17th Century Thatched Tavern (Free House) with Tea
and Beer Gardens with municipal parking for 300 cars opposite. Delightful
3 bedroomed living actommodation, } acre land, small Gifts Shop, ext. Only
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FOR SALE, Long established North London precision engineering business with operating on air bearings, have bearings, with an elastometic operation organisation. Fully been introduced by Rolair urethane skirt, are placed under community present turnover £130.000. Systems (U.K.), 56, Brompton the circumference of the table Engineer to Box £,5258. Floancial Times 10, Campon Street £C4P 4BY. Square, London, S.W.3 (01.584 and operate from a standard 90 p.s.l. air line. FLOURISHING lampshade merchants for sale. Can be run single-hanged. Yesh potential. 68,000. Write Box E.5257. Diam Financial Times. 10. Cannon Street. With a EC4P ABY.

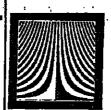
Diameters range from 3 feet Optional equipment includes with a capacity of 2; or 5 tons an air motor which rotates the to 12 feet, which can take a load turntable at walking pace in of 70 tons—prices range from either direction: a stop to check \$1.350 to \$8.520 for the 70-ton rotation: and a remote control model. The company says these unit. A force of 1 pound can prices are between a half and turn 1,000 lbs. EC4P 48Y.

EMBROKESMIRE COAST national park, A superbly situated holiday cottage and bungalow complex with magnificent sea and coastal views for sale freehold as a soing concern producing £1.500. E2.400 per unit in short term holiday rentals, Gross rental receipts in except of £20.000 per annum. Planning consent for considerable further development. Apoly: Knight Frank and Rutley, 14 Broad Street. Hereford. HR4 SAL (Tel. 0432 3987) (01019:KGM).

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

MANAGEMENT

## Powerful aid in local government

Dearings

Contains a fewrite bar within the most being and properly an

# Telecine

Competition

for the

golf ball

**HANDLING** 

around

LOW - PROFILE

COMPUTERS

Versatile

terminals

ability to hold intelligent two-

Loads float

OFFICE EQUIPMENT

in the single element category.
It will introduce a line of
15 new calculators, from a mini-

calculator selling for \$19.95 to

a sophisticated model for \$450. Five models will sell for under

\$40. In the past the company has concentrated on higher-

priced calculators not geared

a third of what a conventional

turntable of similar capacity would cost. Larger sizes can be

Major advantage of these turn-tables is the overall height of 3 to 4 inches, which means they

can he floor mounted or eastly

made flush filling, without the

mits automatic checking of every

transaction made by a sales

assistant and when necessary, provides detailed instructions to

complete a transaction via inter-

active commands from the cen-

turntables, usual deep excavation. The air

LITTON Industries' Royal Type for mass marketing. However, writer Company is to introduce a number of new products in office typewriters, copiers, word channels that will allow it to processing equipment and calculators not geared for mass marketing. However, Royal said it now feels it has established the distribution channels that will allow it to be successful with a broader line.

processing equipment and calculators in the second half of this year, as well as accelerate tinued rapid growth in the distribution of current products calculator market despite recent in anticipation of an upturn failures of some manufacturers. A third plain paper copier for Royal hopes to make a "significant dent" in the electric typewriter market with its new model will be added to Royal's line, as writer market with its new model. This were a hell device with forces to require content of the

This uses a ball device rather fastest growing segment of the

than a conventional type har. plain paper copier market is Royal said at a New York now the 10,000 to 20,000 copy a

meeting that it hopes to commonth customer, though the low nete successfully against Inter-volume market has attractive national Business Machines Corp. growth potential as well-

SINGER Business Machines has tral processor to the terminal. introduced to the U.K. market

Facilities such as full mer-

two interactive point-of-sale terminals, models 911 and 931, and the automatic printing of developed by the company to complete descriptive information meet the requirements of the modern retailer.

Ideally suited for complex with computer files, on-line, real transaction recording at the point of sale, they have the shilling to hold intelligent two.

way "conversations" with a cen- Stevenage, SG1 4PU. Stevenage tral computer system. This per- 4343.

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Singer.

# • METALWORKING Future role of steel

longer be chosen simply as the matic of the ability of steel, "strongest" material — users given the correct design will demand strength in combina, approach, to replace solid combine with other properties such ponents. Flat, products and as stiffness, lightness, thermal tubes would increasingly become and acoustic insulating profite basis of most steel shapes, perties and easy formability. giving several technical benefits.

This prediction was made the two principal advantages yesterday by Dr. R. S. Barnes, to the consumer, according to Dr. bead of research of the British Barnes, would be shorter that it takes the British companies to the leading speaking at the 27th converse book does not have to be

LAMIS—Local Authority Manage
ment information system project in the generalised inquity
ment information System project in the grant in the steel information system is controlled by DBMS
—begun three years ago with the privacy which makes data items
aim of producing faster and more
outstanding for the project in the steel individual in the system is controlled by DBMS
and projective techniques for
storing and exploiting data vital
administration, is ready for
general application and has
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and Leeds Corporation.

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The system has involved the project on
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updated and accessed it gives a plate with the distinct contingential projects and the contingential

tronic signals suitable for trans- 35mm film). Forward and re- N21 (1NX (01-360 5303) is the mission. There are two types verse shuttle speeds are up to RF-448 VHF marine radio tele- available: flying spot and phote- ten times normal. There are two types of and photoconductive. It is generally sproketless capstan drive is select any marine value of conversion is the best, but the flying spot method of conversion is the best, but the flying spot continuous motion more expensive to buy than the able significance in the design and user benefits of colour telecine equipment are announced to-day by Rank Cintel. Its latest film scanner is being unveiled before international Television Symposium. Montreux, Switzerland.

Telecines—essential originational Television Symposium. Montreux, Switzerland.

Telecines—essential originational models and television film stock on a single deck, with motion picture film into elections when as a start (a new feature when using motion picture film into elective. The special phone which it is claimed can specially specially and be ten times normal. Sprocketless capstan drive is select any marine vAlf channels and the use of \$\frac{1}{2}\$ free intensional maintoun motion international television of the flying spot continuous motion of conversion is the best, but the flying spot continuous motion of conversion is the best, but the flying spot continuous motion of conversion is the best, but the flying spot continuous motion of conversion is the best, but the flying spot continuous motion on the U.S. the transceiver has select any marine vAlf channels and the use of \$\frac{1}{2}\$ free film. It is also the first operation and minimum wear on the times normal.

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Sprocketless capstan drive is spect capstan drive is select any marine vAlf channels and the use of \$\frac{1}{2}\$ free film. It is also the first operation and minimum wear on the times normal.

Automatic frame positioning and change-over controls are fully automatic colour registance in the film. It is also the first operation and minimum wear on the film. It is also the first operation and minimum wear on the film. It is also the first operation and minimum wear on the film.

and the other designed to with stand compressive loads; the web, could be corrugated to give a better stiffness to weight, ratio By THE year 2000 steel will no suitably formed tubes—sympto-longer be chosen simply as the mails of the ability of steel, "strongest" material

one flange of high tensile steel

puter industry into the leading Speaking at the 27th congress book does not have to be Lamp StayS place in the development of of West European Steel Informs, matched so far back in the steel Lamp StayS

77 BE ARINGS

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The Londoner Hotel, Welbeck Street, London WiM 8HS

DAY ONE

Participation—the current state (1) European experience—in it relevant to the UK?

Martin Morton (Deputy Director: Vaint to the UK?

Martin Morton (Deputy Director: Peeer Carr (Contrillation and Social Affairs, C61)

White if the Trade Unions and Worker participation and Collective Bargaining in Europe (1)

Ann Netherbott (Regional Secretive Bargaining in Europe (1)

Ann Netherbott (Regional Secretive Bargaining in Europe (1)

Ann Netherbott (Regional Secretive Bargaining in Europe (1)

Participation—What is in it for Worker Participation and Collective Bargaining in Europe (1)

Participation—What is in it for Worker Participation (2)

Banding Giberson (formerly W. E. J.—Eoach (Perionnel Countriller)

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The Right of Managel

(5) Participation (consultation, workers consult to involve ment)

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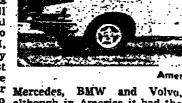
The Executive's World PEDITED BY JAMES ENSOR American Motors, the minnow of the U.S. car industry has staked its future on the Pacer. As Terry Dodsworth reports it thinks

# Small is beautiful

THERE IS simply nothing else like it on European roads. A American CRI by. an inverted goldfish bowl on wheels, combining an enormous expanse of glass with features like a tailgate and a curious extra-wide passenger side door to ease entry into the rear

The Pacer is AM's latest essay into the small-car field, segment of the market which it pioneered in the U.S. and into which General Motors and Ford are now following as fast as their resources will Last year, as the oil crisis bit in America, proved to be an important one for AM, with its cars gaining strongly in the first six months against its big competitors. It was the only one to keep production almost up to 1973 levels.

Vulnerable



large and luxurious cars. The Rambler was the chosen after a bad strike, its sales also American began to dip. And now that dropping large car production Forecasts suggest that some 72 to its curious shape: at 6 ft offers little immediate pay-off GM, after years of non-altogether in 1958. Its market per cent, of the total U.S. mar- 5 ins., it is exceptionally wide in productivity. For although much more in this market, AM's its first profit.

goes back to 1950, and the the idea: in the latter part of launch of a small car under the the 1960s, VW was selling as famous Rambler name. The many cars in the U.S. as AM

Chrysler, and George Romney, a medium-sized European car. Fiat and Volkswagen. Hence market. relatively its president (and later a con— Jeep took the company into the emphasis on giving the pubdeveloped compared with the
truck with a long the 450 service stations which across the fleet.

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In the truck with a long the 450 service stations which across the fleet.

In the truck with a long the 450 service stations which across the fleet. dency), developed the strategy other specialised area which initially there was even a sug. On the car side the Pacer, with like a train than the conven- for its own fleet. A large com- nation's transport system, the flexibility to the railway. Volvo's of avoiding head-on competition AM, like Rover in the U.K., gestion that the car would adopt its roomy interior and failgate, with the large rivals. The idea believes to have growth poten- the European concept of trans- is seen as a vehicle with Eurohas clear parallels with the tial both at home and overseas, verse engine and front-wheel pean appeal. It will be interestpolicy of specialisation adopted In the U.S. this is becoming in- drive, plus a Wankel engine. ing to see whether Europeans ing off the area between the details of individual trucks and astronomic figures. So can the tive until the tax situation was by the successful second-ranking creasingly a "leisure" market, These ideas have been take to its width on their truck and trailer and between individual drivers and specific cost of using the wrong truck altered against them. European companies such as and one of the few which last scotched by the fuel consump- cluttered roads.



only one of the major U.S. car Mercedes, BMW and Volvo, year withstood the depressing tion problems which the Wankel improvements in truck design. companies not to go on to although in America it had the effect of the oil crisis: four has run into, and the car has short-time working, and the obverse effects, turning the com- wheel-drive sales rose by 6 per emerged with conventional 3.5 pany towards small rather than cent. overall and Jeep's by 20 or 4.2 litre engines. But its per cent.

"compact" and "sub compact" medium car length. position must clearly be The next decade saw the big classes-from about 50 per cent. AM also hopes to use the in Northern Sweden, where one

#### Different

The Pacer was deliberately of all American exports.

appearance promises to turn At the same time the Hornet heads anywhere. This is partly resultant doubling of fuel vehicle for this policy. By the and Gremlin have helped AM due to the liberal use of glass prices, tyre costs and inflation

vulnerable. Thus the Pacer is three companies follow AM last year. AM is siming at a Pacer as something of a spear-driver and vehicle can do the a timely arrival, a classic motor into compact cars-Ford with substantial increase in its share head in overseas markets, work of three normal trucks, industry case of producing a the Falcon, GM's Corvair and next year, with a planned 80,000 Export sales from the U.S. have environmental considerations model as a stimulant to sales. Chrysler's Dodge Dart-while volume for the Pacer, which started to increase since the exclude such technical develop-AM's experience of small cars AM itself failed to capitalise on will sell at \$3,300.

drift began towards smaller cars in inhabited areas. and AM now sells about 5,000 improvement can be made in

the acquisition of Jeep Corpora. American Motors is still a small for sale throughout Europe, and ing 1,000m, miles annually in thus reducing haulage costs. side General Motors, Ford and at 14ft. 2in., the equivalent of hig European concerns such as the European four-wheel-drive of an advanced and economical system of management report costing Ryder over £100 per under- | truck.

# Ryder cuts transport costs

BY JAMES ENSOR

depends for transport on the ways, canals or coastal shipping contribute where the terrain is suitable; and, the airship or the an economic alternative. for the next decade, at least, the truck will continue to provide between 60 and 85 per cent. of total internal goods transport. The cost of trucking plays a direct and key part in the cost of production and distribution goods to the customer. Although the basic design of the diesel truck has apparently altered little in the past fifty years, there has in fact heen a rapid evolution in operating productivity. Over the period from 1956 to 1965 transport costs in Europe remained static. despite a continuous inflation in other costs, due to technical



Big trucks like these U.S. juggernauts could save up to half on transport costs per ton-mile

#### Inflation

engines and 12 axles) operating half a million miles.

THE WESTERN WORLD still

truck and road led to a fuel repair items. The computer re- or the wrong engine power. The energy crisis and the saving of between 25 and 35 per gularly spills out exception re- which can be wasteful either

cent. small car has decided to invest to 4.66 in 1958, when it made —the so-called "intermediate," 14 ft. 3 ins. only an average trucks (equipped with two major servicing to as much as conceivable way.

#### Computer

which range from an entirley Most of the expensive repairs, instead of the British 32-ton and a less highly valued dollar. Nevertheless a great deal of new sealed battery, to life-time which were causing trucks to maximum, while retaining the and AM now sells about 5,000 improvement can be made in hoses and clamps, automatic come off the road and were same axle loadings, could lead vehicles overseas-10 per cent existing trucks and in transport clutch and brake adjustment losing money for Ryder were to cost savings of as much as costs by making the best use systems, a reservoir which keeps caused by the fiddly. little 11 per cent. The use of the even the group from Nash-Kelvinator, of the decade it was also in a designed to be different from Europe, it believes, can take of present technology. Ryder engine oil permanently topped items. The seventh most expen- larger American truck, of up one of the two small companies position to make two major the average American car. With many more of its products.

—the other being Hudson-Motor steps, with the launch of the a production of about 600,000 a There were plans, for example, gest truck company, which has to Ryder's big fleet of trucks, average winers: light hulbs ner top-mile, but that could be a production of about 600,000 a to Ryder's big fleet of trucks, average winers: light hulbs ner top-mile, but that could be a production of about 600,000 a to Ryder's big fleet of trucks, average winers: light hulbs ner top-mile, but that could be a production of about 600,000 a top-mile, but that could be a production of about 600,000 a top-mile, but that could be a production of about 600,000 a top-mile light bulbs sive item in the repair costs to 55 tons, could lead to cost and the tenth most savings of almost 50 per cent.

The truck with a long, the 450 service stations which across the freet.

ports, which warn when any in fuel or in repair charges. Maintenance costs should also vehicle or group, or service Eyder found, during a special mid 1950s European cars were increase its small car share, to and the wrap-around rear win- in cost of many of the com- be far lower, since the Ryder centre has deviated more than test in rough conditions in The question that is now beginning to make an impact, an estimated 6.2 per cent, of the dow 1 more glass than a ponent ponent ponent ponent ponent ponent from the extraction that is now beginning to make an impact, an estimated 6.2 per cent, of the dow 1 more glass than a ponent po AM's good streak will last. In market, and AM went all out ment is now beginning to realise tive), plus the extremely wide are now rising more rapidly be lifted out and exchanged for the number and nature of re- Volvo FS6 could achieve savings the very last months of 1974, to exploit the trend, ridiculing the potential which the com- central pillar which gives the than general material costs. The repair. A great number of de- pairs, whether they were sche- of 15 per cent, in fuel and 40 "dinosaurs" and pany saw for it 20 years ago, car strength. Partly it is due development of new technology tailed improvements have been duled, non-scheduled or emer- per cent, in maintenance commade to make the truck more gency and can break them down pared with the reliable and durable and to ex- by truck type, by area, by re- Cummins engined committal dalliance with the share moved from 2.14 in 1955 ket in 1975 will go to small cars by European standards, but at Volvo, for instance, has 70 ton tend the intervals between pair facility or almost any other truck.

This impressive information system produced some results which surprised even Ryder's knowledgeable and experienced that the adoption of the Conti-Many of these improvements, service chief. Pat Paterson, nental truck of 38 tonnes Car—which came together in Hornet and Gremlin lines, and year, including the new car, to assemble Jeeps in the U.K. a fleet of 57,000 vehicles cover-Even combined, the two con- tion. The Gremlin was claimed company by U.S. standards, or although these were shelved the U.S., has put its experience Most of the modifications were frequency of repair over the the construction of new road cerns were minnows along as the first "sub-compact" indeed by the standards of the last year, it still reckons that to test in huilding 10 prototypes discovered through an extensive year. Starting systems were systems.

## Cost savings

Studies made in Britain show

There is little doubt that ing instituted by Ryder at all vehicle per year, or about £6m. under suitable conditions, the large truck can offer compar-



)MBIA







# As luck would have it, our fire insurances were very popular in San Francisco just before the earthquake.

At 5.15 am on Wednesday April 18th 1906 a tremendous earthquake shook the city of San Francisco, causing fires to break out in the damaged buildings.

Shattered water mains hindered the Fire Brigade, and after 3 days the city centre was just a collection of smouldering ruins.

Not surprisingly, the various insurance companies who had issued fire cover on the gutted buildings weren't exactly overjoyed.

They faced colossal claims. And so did many of the companies that now make up Guardian Royal Exchange Assurance.

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liabilities and went to the wall, we paid up. What's more we did it quickly and without quibbling.

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In fact, today we're one of the very largest insurance companies in Britain. (Last year alone, we paid out over £257 million in claims.)

But solid and stable as we are, we don't intend to rest on our laurels.

We're determined not to lose sight of the fact that every policy we offer, whether it be for a modest car or a vast industrial complex, must be what the customer wants.

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FRIDAY, MAY 23, 1975

# **Concentrating** the mind

cases apart) than "much unin-restraints are not operative and on may 30 and to meet municiformed comment" suggests, it a satisfactory alternative has states that most negotiators yet to be devised. The growth have done their best to keep of redundancy in private in within the guidelines "often in dustry is not likely to affect the face of considerable pressible militancy of public sector the militancy of public sector from particular groups of unions except indirectly. niembers." If they are to keep within the present guidelines or New contract a revised set, more effectively. Yet the latest unemployment therefore, it is the climate of figures, together with the asso union opinion in the individual ciated rise in short-time working factory or office that has to be and drop in unfilled vacancies.

now begun to talk about the total has in fact fallen, mainly need to exercise a more positive because a large number of adult sertlements suggests that the unemployed during the Easter auction.

#### Price-wage spiral

likely, however, that the change of opinion is due to alterations before. in the economic environment-

the economic environment is the -especially in the public estate steady rise in unemployment, sector.

fall behind

The danger

leaders, and union leaders pressure of demand for higher much of this century has con-themselves retain their posts wages has cone out of fashion. sisted of a series of flirtations only by being responsive to the If there is a correlation, it with impending changing mood of their mem-clearly varies widely with cir-disaster, though, somehow it has bery. The General Council has cumstances, and in present always pulled back from the uself admitted something of the circumstances there are only brink just in time. What makes sort in its latest public state-limited lessons to be learnt this crisis different is the sheer. ment on collective bargaining from past experience. At pre- amount of money involved. and the social contract. In the sent, moreover, a great deal of course of claiming that its wave the pressure for higher wages guidelines have been more is coming from the public secgenerally observed (special tor, where normal commercial debt of \$220m, which falls due cases apart) than "much unin- restraints are not operative and on May 30 and to meet munici-

is large enough to make the The fact that the TUC has trend unmistakable. The gross It seems at least equally of unemployment is still rising high interest rate. -if anything more steeply than

results of this process are a ancy that they would otherwise lican majority.

general decline in competitive have to pay, is not yet available

The banks' rejection came as ness and business activity, the for use, whatever its merits or no surprise. They already hold such an appalling mess? High To balance the expense budget, accelerates the process by driv- stage. ness and business activity, the for use, whatever its merits or no surprise. They already hold such an appaining mess: High to default on time may soon be ripe for an disadvantages. Provided that it a sizeable proportion of the rates of inflation and the operating expenditures have ing out still more affluent. The best that the city can the next batch of inflating attempt to interrupt the wage/ can be kept within bounds, city's debt—as much as 25 per recession have played a part, been transferred wholesale to residents.

This dilemma is by no means future would seem to be some ment can be reached quickly in city financing now insides.

When pensions could

In dire pecuniary straits, New York has a begging bowl out. Guy de Jonquieres analyses the crisis

# The financial maggot eating away at the 'Big Apple'

expense (operating) budget only 15 years ago and about a twelfth of its current budget.

#### Forced to cancel

Last Monday the city was forced to cancel plans to sell influence over the size of wage students who were registered as \$280m. of short-term notes at chimate of opinion among vacation are now (temporarily) triple A rating—the bestordinary members has in fact again off the register. But if
hegun to change. The repeated one ignores students, schoolMoody's Debt Rating Service. warnings issued by Mr. Healey leavers and those who are only But Wall Street's evaluation of and other Ministers may at last temporarily unemployed, and the city's creditworthiness has he producing their intended if one makes allowance for sunk so low that the notes normal seasonal changes in the either would have attracted no demand for labour, it becomes bids at all or could have been ohvious that the upward trend sold only at an astronomically

The Paymaster-General has Mayor Abraham Beame for a starts on July 1. The budget, partly from the awkward timing These factors do of make up. Cities have declared bank strike.

price spiral. Inflation can be therefore, rising unemployment to brought under control as soon as a majority of voters believe that it is in their personal interest to see this brought.

The second notable change in the expressible to see the personal interest to see on the personal interest to see this brought.

The second notable change in the expressible to see the personal interest to see this brought in the expressible to fix and salaries for contract about.

The second notable change in the expressible to see the personal interest to see this brought in city finances has accelerated ject financing now jostles to fix and salaries for contract to present circumstance of unwarketable rapidly in recent months, the uneasily alonged. Where the next budget to not a new social contract, the next budget to not a new social contract, the personal interest to see this brought in city finances has accelerated ject financing now jostles to in city finances has accelerated in city finances has accelerated in city financing now jostles to in city finances has accelerated in city financing now jostles to fix unique to New York, though the ferm of compromise, under on bridging the next budget with too with the subsidicity in city in city financing now jostles to in city financi investment

(REITs) and other illiquid. The roots of the problem can construction projects. business conceras.

EW YORK CITY is close money to redeem its maturing borrowing in the market to tial wage increases won by New follow suit. For the city would to advance State aid to the city. to going broke. For years, short-term obligations it will go cover a small budget deficit. York's militant public service have to win the approval of the provided Mayor Beame closes it has managed to muddle into default. The consequences Since then deficit financing has unions. Wages, pensions and State Legislature, where repret he deficit in the New York along, relying increasingly on damaging confidence in the city's the past year outstanding short—about half the total expense perous suburbs would raise Senator Roy Goodman, is trying the street of the more prospectives o credit and probably preventing term debt has almost doubled budget and have been going up flerce opposition.

imaginative accounting credit and probably preventing term debt has almost doubled budget and have been going up flerce opposition.

The counting credit and probably preventing term debt has almost doubled budget and have been going up flerce opposition.

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The counting credit and probably preventing term debt has almost doubled budget and have been going up flerce opposition.

The counting tredit and probably preventing term debt has almost doubled budget and have been going up flerce opposition. its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehenlow its administration is being forced to face up to the brutal reality: supplies of credit through the normal channels have dried up, and no amount of fudging the books can defer the day of reckening.

New York has faced financial reality and the property of the comprehent to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital market to about \$6bn. The city is by about 10 per cent, a year. The room for a comprehent volving federal aid. And a few its return to the capital volving federal aid. And a few its return to the capital volving federal aid. And a few its return to the city is an average New York secure that the present in the city shows the foreign for substance of an average New York powers of an average New THE TUC can normally exercise The idea that there is some preonly a limited control over the cise correlation between the
behaviour of particular union level of employment and the

closed only through expenditure cuts. The Mayor has, until now. vigorously opposed such an idea. A few days ago he published a would be needed: dismissing \$8,000 of the 338,000 municipal employees, a 25 per cent. reduction in police street patrols. closing four hospitals, eliminating 66 fire stations, and so forth.

## Getting the message

Yet Mr. Beame may be getting the message. Earlier this week, he called in municipal union leaders and urged them to adopt a four-day working week and to forgo a 6 per cent, pay rise scheduled for July I. Both measures each of which would save an estimated \$500m -were rejected by the union leaders on the spot

Persuading the unions to accept some sacrifice for the sake of the city will be an essential part of any ansterity plan. since wages and benefits com-prise the great bulk of the controllable expenses in the city budget. It will not be easy. The union leaders, who blame the commercial banks for the current crisis, are wellentranched, and known for their stubbornness. If they wished to make a show of force, The previous week, President city's \$13.2bn, expense budget the current budget. New York's counts in determining their Chapter IX of the U.S. Bank, there is little doubt that they for rejected a request by for the next fiscal year, which huge horrowing needs result pension benefits, supply Act. ing a municipal workers'

S. Commission of the Commissio

business, a ba

Moportion.

In a big personnel, m



Mayor Abraham Beame (left) is the man currently grappling with New York's financial problems: Mr. John Lindsay: (right) was the Mayor who started borrowing in the market in 1964 to cover a small budget deficit. Since then, deficit financing has become a way of life.

trusts gradual slide.

of which two, in particular, are recently repeated the strong \$1.5bn. Federal loan guarantee which is exceeded in the U.S. of Federal and State payments, the whole story, either. For raptcy before in America, but of interest to organised labour. The first is the way in which average earnings, at each average earnings, a tend-which has recently become more marked. If a growing number of trade union workers which will make it possible for the more regided to organised labour. The interest to organised labour. The while story, either. For reforcy before in America, but the whole story, number of trade union workers which will make it possible for Beame no choice but to carry rises and expenditure cuts, the The extent of the city's probleafy suburbs. Their place has ment because of the intricate the stuff of compromise. In all number of trade union workers which will make it possible for are now beginning to recognise the Government to subsidise that excessive wage settlements play a key part in the inflation ary process, and that the main ary process, and that the main ary process, and that the main results of this process are a arey that they would otherwise for the inflation are now beginning to recognise the Government to subsidise the State capital in Albany, where remains a deficit of \$641m. Years by devious accounting the Government to subsidise the state that there leafs suburbs. The extent of the city's problem than the capital in Albany, where the state the

a paliry \$5m. for major new eased their problems by enlarg. Mr. John Marchi, a leading no decisive moves are taken ing their houndaries and thus Republican State Senator and a within the next few days, the usiness concerns. be traced back to 1964, when Operating costs have risen their tax base. It is doubtful, former mayoral candidate, has consequences for the "Big
If New York cannot raise the Mayor John Lindsay began rapidly as a result of substant though, that New York could said that he will sponsor a Bill Apple" are unimaginable."

ment of higher rates of pension year in better times) has been What distinguishes the new and another. We have been dealand social security benefits pay- abandoned; increases now seem Neath By-pass from the Esher ing with our employer." able from the week beginning to come every eight months or By-pass? Or the Ware By-pass November 17 is reasonable so. From the recipients point in Hertfordshire from the enough. Retirement pensions of view the awkward fact 15 King's Lynn By-pass. All have and other long-term benefits will that, however well-intentioned been, or are being built by the go up by about 14.6 per cent. this may appear to be, the same group. FrenchKier Hold-Shazli exit? while unemployment and sick-figures arrived at are flawed, ings. The difference is that the

while unemployment and sick- figures arrived at are flawed. Ings. The difference is that the ness benefits will be increased since they refer it the history. Neath and Ware jobs were said-eddin Sharlt, the Egyptian cent. This will be the second than estimates of the likely increase this year; the first track future course of inflation effect in the week beginning. Thus the increases that took April 7. It puts the income of effect some six weeks ago were pensioner couples up to £1,100 based on the rate of inflation in Government and because of bedouin, and who later won bedouin, and who later won a year from November and of earnings recorded in the nine a liquidity crisis.

looks on paper to be at least as months preceding last August.

John Mott. chairman of the October War, may soon slip generous as any previous; in the award was in the region of the October War, may soon slip further from grace. Although the award was in the region of FrenchKier, was reluctant last the october war, may soon slip 154 per voent. Vesterday's hight to assign blame: he did further from grace. Although announcement, which takes say Kier was helped by a there was no official confirmation the movement between the group was created by the sappears that Cairo is seeking August 1974 and March 1975. It is appeared by the sappears that Cairo is seeking and the same was no official confirmation.

## an absurd form of pandering to greater danger.

table who receive the money, fiscal year.

popular sentiment that caused a great deal of irritation and Time-lag not a little injustice to those. The effect on the rest of the convertible loan element of the power following disagreement its 371 off-licence departments, been reporting on Community who for one reason or another community will be felt after a support package, the State could over October War tacties and At yesterday's launching party, Service, Orders, the scheme had to be left out. The real time-lag of about half-a-year, end up with 28 per cent, of the when he defended his views in a Leslie Porter, the Tesco chair-whereby offenders atone by danger, from the point of view The new arrangements for the group. But this was not. Mott talk in London last year, Presi- main, was moved to call it "the doing useful work rather than of the beneficiaries, is that infla- National Insurance Fund pro- insisted, a British Leyland-type deni Sadat ordered him to cancel cheapest respectable wine un serving prison sentences. It from may canter ahead at a pace vide for earnings-related con- case: to underline the fact, he a subsequent speaking engages sale in British today." That, quotes a community service for may canter areas at a pare vide for earnings-related con-case; to undertue the lart, ne and the law also clash on after the Budget's 24p increase, organiser's case history; "One ently sanguine calculations of the same way as income tax coming via the Department of policy toward Russia. ently sanguine calculations of the same way as income tax coming via the Department of policy toward Russia. means 72p a bottle. man was in court five times in the Government would suggest, and finance higher benefits out the Environment (the privilege. Sharli's successor here is. The Argentinans, produce one year for indecent exposure. The present commitment is to of "fiscal drag." But Mrs. Castle of announcing the loan and likely to be Samin Anwar, who plenty, coming Number Four in in the end we gave him a CSO keep pensions and other long-warned yesterday that this may the grants fell in the Commons was Minister Councillor in the world leading and in some to pose nude for the local art term social security benefits in not be enough; the costings will yesterday to Transport Minister London from 1963 to 1966 and years overtaking the Number school That was two and a half-line with the movement in he reviewed during the Fred Mulley; rather than the a former Minister of State for Three, Spain But they also years ago and he hasn't comnational average earnings, un-summer, so that the Government Department of Industry.

Courtesy of IN TERMS of past performance Because of this the old practice Mr. Mulley Airs. Barbara Castle's announce- of annual reviews (every other

In practice the new rates may August 1974 and March 1975. It 1973 takenver of J. L. Kier by agreement to appoint a new man leave all those who depend on is a gamble: if wage inflation W. and C. French At first to replace Shazh at the Court of social security tincluding the slows down between March and Thomas Wignall from French hanks of the Nils that he will many retired persons whose the end of this year the pen-took the chairmanning but was banks of the Nile is that he will sole income is a State pension; soners will be that much better succeeded in a Board resnuffle worse off than they have been off; if it does not they will have for a number of years. This is lost out. The Government is of and structural engineer who is in that he will be moved on to Lisbon.

Pampas wine professional diplomatically and structural engineer who is a structural engineer who is not solved to be a structural engineer whose solved to be a

before the end of last year.

earlier of the State interven- the United Arab Emirates and quite a recent development.

it hard to distinguish between to build up. one lot of Government money

bedonin, and who later won in replace Shazir at the Court of

Foreign Affairs. Aside from the drink a lot and, apart from mitted an offence since." less the movement in prices can be ready to propose higher. Most saw no reason why share- prospect of Lisbon, it is thought other South and North American reculd be more advantageous for contributions in the 1976-77 holders should have been told that Sheikh Zaid. President of countries, exports have been

tion. After all, French received Ruler of Abu Dhabi, might try to though the Ambassador said the all its income from the State tempt Sharli to run the merged French had long been buying anyway, and "personally, I find union defence force he is trying the stuff and labelling it as



He lost control when he heard there would be no trains to wreck on Satur-

for a number of years. This is fost out. The determinent is stand structural engineer with foliated regard founds and regard founds and regard founds and for the christmas bonus; any lost ground in the next for concentrate on tacking the apart from the objections of stare into the same dark glass; to come from closer to home. arrange for an absorption of this the fact that in times of problems at French, which, it some Jews that, as military The thought of getting the particular "heuefit" into extremely high inflation those general payments since it was who are worst off are in the general payments since it was not are in the payments. Since it was not are worst off are in the general payments since it was not are in the payments. wing movements in Britain European varieties. From next Justice Unless FrenchKier does well against Israel). He was being week Tesco will be pushing the enough to pay off the \$4.5m, moved out from the centre of South American drink through The Sutton & Cheam Herald has means 79p a bottle.

their own. But the attack on the British market through the Vinos Argentinos consortium only began seriously four years

Morgan signed up with Righy and Evens, the wine subsidiary of the Matthew Clark drinks group, to start selling the wine in Britain, Rigby and Evens has now sold the idea on to Tesco and if the supermarket group's forecast of selling 150,000 galions in the first year is proved correct, that would add shout a third to the Rigby and Evens' Argentine total and make up a tenth of all Tesco's wine sales.

It might seem remarkable lake and the shorter distance involved, a South American wine could sell cheaper than most of its European rivals. But the claim is that shipping costs from Buenos Aires to Southampton are actually lower than those from Cadiz to the same nort and that Argentina's climate makes for very consistent quality. The wines, however, are

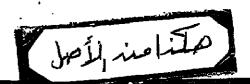
Observer



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# FINANCIAL TIMES SURVEY

Friday May 23 1975



# Finance for the Smaller Company



# "You can't, you're the boss."

Everybody has bad days. Even bosses.

But when you're the boss of a small business, a bad day can get out of proportion.

In a big company, you'd probably be surrounded by experts in finance, sales, personnel, marketing, production and soon.

People you could talk to, argue with,

try your ideas on, blame, have lunch with, confide in and who would generally make you feel better.

But when you're the boss of a small business, you're on your own.

At ICFC we've learnt quite a lot about the growing pains of small businesses.

We've helped over 2,000 of them over the last 30 years.

And we've usually found that some friendly advice and somewhere between £5,000 and £1 million can brighten up the blackest day.

Industrial and Commercial Finance Corporation Limited. ICFC

Money isn't all we have to offer.

INDUSTRIAL AND COMMERCIAL FINANCE CORPORATION LIMITED, ABERDEEN, BIRMINGHAM, BRIGHTON, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LEICESTER, LIVERPOOL, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, READING, SHEFFIELD, SOUTHAMPTON, (HEAD OFFICE 01-928 7822)

For the smaller company, which is very often likely to be a private concern. matters of day-to-day finance may normally not prove too pressing. But once development and expansion present inviting prospects, problems can arise. It is an area of finance which is receiving growing attention.

# Problems of unfamiliarity

the smaller company, however, apart from the occasional visit to the bank manager for over-draft facilities, the whole process of fund-raising is totally produce three booklets specification of three, which may be cally to cater for this need: telephoned free of charge. once-a-generation decision. Balance sheets are often regarded as something or the bank manager—a com. Advisory Service which is free consultants etc. They will is on identifying the requirepulsory discipline, in other and may be called upon if the advise not only the mature comment, providing the finance and words—and not something that situation is beyond his some or from service. should be studied, understood situation is beyond his scope or from scratch. and used as a management tool. As for mancial planning, and shape, could benefit from a such terms as cash flow, these little professional application

Quite often the owner or manager of a small business is running short of capital for. Accelerating say, stock or for tiding him If the BAS representative debts. But more frequently he tighter financial controls—cash he needs in what form he needs fit and loss reporting, etc.it and for which part of the then the company would be husiness. This is where the helped to set up and operate smaller man really fails, and such a system. If the require-

when he has asked for £10,000. or whatever -

if the business, which might

over until a customer pays his diagnoses or recommends will not know exactly how much flow forecasting, monthly proof finance to be employed-He might really need £30,000 leasing, factoring, hire purchase then the

man as to the criteria on which was formed following the Bolton There are also ten Borrowing From Your Bank, These centres do not pretend Understanding Your Annual to know all the answers but Argument Financial Control. These book- of business contacts—merchant refute

> member of the Geneva-based In- keep out of the way. special representative.

or vice versa. He might not appropriate Barclays arm like to see is (a) the appoint selling the stake later at a profit need cash at all but a leasing would be brought in. In the ment of a special Minister to or by seeing the company go arrangement or the services event of something like equity look after the welfare of the public and then selling the of a factor. It might be that, capital being required in other smaller business community (b) holding. The ICFC, on the other with a little financial planning, words something that the the introduction of a Credit hand, claims to be a long-term there is no funding deficiency Barclays set-up cannot provide Guarantee system, such as holder with no intention of at all. It is the man who fully itself, then the appropriate operates in France, Holland and rushing the company along or understands his business and introductions outside would be the U.S. and (c) some of the of installing a director. his requirements whose request made. So far. BAS (formed in cash in the EEC's Regional. The new Group, Finance for finance will fall on the sym- 1973) has carried out 1.650 Development Fund going to Industry—which comprises the

lets back up Barclays Business banks, local trade associations, argument. The emphasis there The Smaller Businesses Asso- Most of the approaches to the however, remains ICFC arise from accountants. highly critical of the attitude of bank managers and solicitors successive governments in their (in that order) and the idea is failure to recognise the prob not on maximisation of profits. economy. The SBA is Britain's oblige, but otherwise aims to

of The ICFC currently has in-Crafts. Small and Medium vestments in around 2,850 sized Enterprises which in turn companies. However, the main has 26 members representing difference between equity fund-10m. small businesses. It is ing ICFC-style and traditional also the small companies' only merchant bank style is that the link with the European Com-merchant bank will seek to it is for this that he is often ment is for some other forms mission in Brussels. Britain obtain a return as quickly as having decided not to appoint a possible. The idea is to get as What the Association would as rapidly as possible, either by

most observers of the City will runs that the smaller investor investment

ing the Bolton are also ten Information at Line ICFC has not brought to the stock market means that the market with between a traditional merchant banking market. It is thought no longer have to be earning £1m. or more basic deficiency remains one of the businessman is not unreason-sector with some jealousy. For possible for a company to be before tax. If this is true, it communication, though there able. To expect finance with a start, the ICFC has not brought to the stock market means that the merchant banks are indications now that lines of no strings attached is unsuffered (or likely to suffer) earning only £200,000 or so in will have a much longer haul contact are being created. from any shortage of funds. As pre-tax profits. The argument before they can realise their

THE CONSENSUS opinion is pathetic ear. Perfectly sound surveys and there is an smaller businesses. They main merged ICFC and Finance Corhave moted, not all the merchant who used to support such for the bright company with a smaller companies fail to acquire the appropriate finance acquire the appropriate finance (a) because certain forms of finance are not available to them, (b) because they do not know just what is available to them, (b) because they do not know just what is available to their case properly to the primary source of short-their case properly to the primary source of short-their case properly to the primary source of the facility.

For the large, expanding company the raising of finance and for their case properly to the primary large many and the companies fail to support finance. The clearing banks remain their case properly to the primary source of the facility.

For the large, expanding company the raising of finance here is an smaller businesses. They main merged ICFC and Finance Corhot hat they are denied poration for Industry—stated in banks have had that much each that the merchant banks have had that much each that much each that much each that the

LENDING BY THE LONDON CL	EARING BANK	S
Total Outstanding	Change on Quarter	Change on Year % of Total
MANUFACTURING Food, drink and tobacco 749	+ 13	+ 218 - 35
Chemicals and allied industries 462	+ 54	+ 154 23
Metal manufacture 317	+ 8	+ 95 1.5
Electrical engineering 711	+ 14	+ 193
Other engineering and metal goods 1,926	+125	+ 435 8.9
Shipbuilding 808	+ 17	+ 114 / 3.8
Vehicles 736	+ 49	+ 219 3.4
Textiles, leather and clothing 435	N+ 110 /	+ 29 2.0
Other manufacturing 763	+ 15	+ 216 3.5
Total 6,907	+306	+1,673 32.0
OTHER PRODUCTION Agriculture, forestry and fishing 761	+ 6	+ 100 35
Mining and quarrying , 105	+ 6	
Construction 1,549	<b>— 10</b> / 50	<b>- 3</b> 72
Total 2,415	+ 2	+ 94 11.3

# Bank overdraft facilities

usiness proposition?

> Yorkshire Bank will lend you more than just a sympathetic ear! Your local Yorkshire Bank branch manager has a reputation in the area as the man who helps build businesses. A reputation achieved by more than just a willingness to listen, or even the fact that he has arranged finance for successful business ventures in a wide range of fields.

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There's less of the deskbound financier in him than you'd imagine, and more of the involved partner, maintaining an active interest because he sees your success as his own success. It's a philosophy that comes on top of his training,

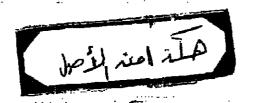
> finance and advise his customers. So if you have a worthwhile business proposition to discuss, your local Yorkshire Bank branch manager is waiting to do more than just listen. Phone or call in to arrange an informal chat.

experience and acumen to evaluate.



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Over 180 branches throughout the Northern Counties and Midlands



of the big clearing banks is for remains very flexible. The scale. A company may decide, request may indicate that the most small companies the prime ability to negotiate a limit with for example, that it needs company does not really need source of finance and of financial the bank and draw on it as and cial advice. For many, the over the prime are needed to warious purposes. Whereas may need more, or it may need to the prime are needed to the same and the bank and draw on it as and the purposes. Whereas may need more, or it may need draft and other facilities pro- when finance is needed—to some years ago the bank man-lending in a different form vided by the banks are likely meet. for example, seasonal ager would have tended either medium-term loans to finance to be the only source of finance, movements in stocks and work to approve such an application investments, an instalment For these reasons, the clearing in progress or simply to finance or to torn it down, depending credit deal or a leasing contract; banks occupy a special and the higher cost of stocks at a on the security and the prosbanks occupy a special and the higher cost of stocks at a crucial position in relation to time of inflation—and to pay pective cash flow available, increasingly the banks are overwhelmingly the biggest lenders, enjoying the confidence gives—the overdraft and company in order to assess the company in order to matched by any other financial

#### Reluctant

Over the past year interest lems or the unavoidable lack work: in progress; these can rates have remained at rela-sector is the unavoidable lack work: in progress; these can tively high levels, while the of financial expertise, and the be regarded as self-liquidating lems, both where lending access to items appropriate to a form of involved and where it is involved and difficult to persuade their busi- the wide variety of finance horrowing which is technically ness customers to increase their available. Bankers who deal repayable on demand. In fact, horrowings. Uncertainty over regularly with this sector point a large volume of overdraft the economic future and the out that often a small company lending has become permanent, impact of inflation, more than has been built up by one man, representing for the business the cost of money itself, has who may be an engineer or horrowers part of the capital of made industry reluctant to in- salesman, for example, but who the company rather than a temcrease its horrowing commit- has to rely on professional porary horrowing. The lanks ments. The big banks now have advice from accountants and the have been trying to reduce this ments. The big banks now nave during from account on financial hard-core lending, which into and during the past few matters.

months have been able to cut. This has always represented may in some circumstances be the cost of loans substantially, an obstacle for small companies, dangerous for the borrower. With base lending rates down compared with the resources from 12 per cent, at the turn available to the bigger groups. of the year to the current 91 In the present economic con- Suffered per cent., against the back- text, however, questions of around of falling money rates finance have acquired an In past credit squeezes, when in the U.S. and elsewhere, an importance which has been the banks have been required overdraft for a small company brought home snarply to compose of the long run, the content of the bank ively available to industry at money and on the cash flow Efforts to ensure that the the small business sector which negative cost. Moreover, there in and out of the company.

appropriate forms of finance is already so heavily reliant of the company is already so heavily reliant of the for straightforward over the company. is no doubt that compared with These circumstances have are used for long-term invest- them for straightforward over most other forms of borrowing also underlined the importance ment, have involved the banks draft funds.

THE BRANCH manager of one As a form, of borrowing it purposes and on the right Investigation of an overdraft

Institutions.

Their dominance in this field is founded on a number of major advantages they have in cultivating contacts with small business. First, the extensive branch networks of the big banks make their service easily accessible and provide the opportunity for building regular contact with business customers.

Nevertheless, it is recognised that the overdraft is not necessarily suitable for all types of main advantages they have in cultivating contacts with small business. First, the extensive branch networks of the big banks make their service easily accessible and provide the opportunity for building regular contact with business customers.

Nevertheless, it is recognised that the overdraft is not necessarily spide at the overdraft is not necessarily subsidiaries or within the banks are able to offer a whore a bank is to make use their own branch networks the main consideration in making a loan, have been radically changed as bankers are nade aware of other types of finance available both within the clearing bank groups and elsewhere and of the need for all types of banks are able to offer award and in was the main consideration in making a loan, have been radically changed as bankers banker are nade aware of other types of finance available both within the banks are able to offer award and in their own interests.

Some of the traditional ideas of banks are able to offer award and in their own interests.

Some of the traditional ideas of banks are able to offer award and in their own interests.

Some of the traditional ideas of banks are able to offer award and in their own interests.

Some of the traditional ideas of banks are able to offer award and in their own branch networks banks are able to offer award and in their o contact with business customers.

Secondly, the main form of financial advice to assist in casts of profits and investment arriving at a proper assessment returns in deciding a company's of the real financial needs of ability to repay a loan. More overdraft, remains by far the company. The traditional over, the banks have for some relationship between the branch manager and his customers. most flexible and normally the manager and his customers tinning effort to restructure provides the opportunity to some of their lending. develop a more active advisory service, which there is plenty-

This is in their own interests, own organisation the bloom of radically changed as nancers promote these atternative supplies the first that have adopted more sophisticated of finance as useful supplies the first that the first than techniques of credit assessment ments, where appropriate the large overdraft system. vears now been making a con-

of evidence is widely required regarded the overdraft as lishment of evidence is widely required ideally suited for financing, for Advisory One of the continuing problemants and the past year interest lems of the small company and the carrying of stocks and rates have remained at relational expertise, and the be regarded as self-liquidating terms and the country. This because the country this because the country that the country that

the overdraft has retained its of ensuring that the right kind in providing advice to the cus-position as the least costly. of finance is used for particular tomers on an increasing scale. Michael Blanden

info the circumstances of the company in order to assess the financial services in accompany in order to assess the financial services in the overdraft facility of the financial services in the financ Nevertheless, it is recognised sider alternative arrangements. subsidiaries or within the hank's line within the lin

The development of financia har all and a presome of their lending.

Traditionally, the banks have regarded the overdraft as lishment of its special Busine service. With the estatement of its special Busine service. With the estatement of its special Busine service. With the estatement of its special Busine service. Service with the estatement of its special Busine service with the estatement of its special Busine service. advisory services has perhal the advisory services has recommended fall to been most formalised fall to be question of helping a compar to improve its own systems are with want

Other big banks tenu operate through their branch these against the care. managers, though these against and in the care. managers, though these against the control of financial side of fi can call on specialised auvace to and intermediate the various areas of financial allegations are a second offices. It is being a second offices. the various areas of financial and the small companies a description of the small companies and the small companies are a small companies are a small companies and the small companies are a small companies are a small companies and the small companies are a small companies are a small companies and the small companies are a small companies and the small companies are a small method is preferred because the whole the small companie had detained means and take too kindly to the detained means not take too kindly to the detained means of a special detained means of the detailed of the coming in on a temporary detailed by the detailed of the detaile intervention of a special law the arms adviser, coming in on a tem to be particular of orary basis to report on the basis and also but brefer the column and also be a law. 

branch manager who was appropriate expertise on tap.

Over the long run, the work of the bank's and the street of the bank's and the street of the street of

## THE SMALLER COMPANY III

# The reasons for going public

GOING PUBLIC may seem to and public offers sometimes a temporary lull, but the flow little profit as the taxman will years. But the wave of recent takeovers and rights issues

imes Lugar Nat of

Keith Lewis

Charge on

1657

7 154

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29

445

need to be well ahead with

trade of the company. But the over Code. fact that substantial groups like Of all these pros and cons the of its client. the Littlewoods pools and personal financial position of retailing empire and insurance brokers. Willis Faber and Dumas still cling to private the most important. And in this the most important. And in this group to a price of the most important. status emphasises that the connection there has been con-

#### Dealing

public flotation is that, by definition, if allows easier dealing
in the company's shares. In the
rare case of a simple introduction to the lists this is the
straightforward explanation.

More generally, the proprietors
of a private concern wish to
realise part of their interest inthe company, whether for tisting a lower valuation with the company, whether for tisting a lower valuation with payment of taxes. Sometimes it
may be necessary to raise new applied by the stock market.

Transfer Tax will tend to force one-product operation. The balance sheet has to be company to ne-produce gearing levels and the next generation on the other hand an excessive produce gearing levels and the next generation of the other hand the prospect of a private company may be necessary to raise new applied by the stock market. is that whereas private com-capital for the company itself. The uncertainties may create panish had really wish to show as

famine of almost unprecedented ther ahead, access to the equity really make it less attractive to scious. Expert adv proportions on the Stock capital market will make it unlock capital," argues David obviously needed here. Market for the past couple of easier for firms to grow through Macdonald.

An issuing house will be a seried or a full of the past couple of the past c

will see quite a number of has to comply with the Stock method of ensuring this. The live payments.

their planning. So just why do careful about how and when in motion. It will seek to expect any great public interest. companies want to go public to they deal in their shares. rationalise the corporate struc. Small companies do not have day, and how should they set Important developments have to ture of the private concern, to worry about taking a place There is, of course, the quest be produced every half-year on several different private comissue queue, which is only re-on of status—moving into the rigid timetables to prevent panies; it will bring in well-quired when £3m. or more is tion of status-moving into the rigid timetables to prevent quoted sector can be something rumours. And quoted companies of a glamorous event, possibly are required to comply with the cubbing off on to the actual complex provisions of the Take-

argument is by no means one siderable discussion about the effect that the Labour Government's new capital taxes are likely to have on the stream of flotations.

On the face of it Capital The obvious reason for a Transfer Tax will tend to force public flotation is that, by defi-

be disclosed. Results have to which is often spread between in the Bank of England's new known accountants to join or being raised. But the issuing replace the existing, possibly house will still be very careful local, auditors: it will look for about timing, since picking a other small firms to streng-good moment for the stock mar-

Changing from a private

be a very untopical subject, for comprise a mixture of new and should recover in due course, tolerate, public concerns are there has been a flotations existing shares. Looking fur "CTT and Wealth Tax don't much more shop-window-con-

A public flotation is normally ably also order a full investigarights issues has produced. These are all substantial something that is planned a tion by lawyers and property hopes that new listings, too, advantages, but going public also matter of years in advance, valuers. And it may recommany be set for a revival.

Involves considerable responsition of the objective is to arrive at mend that payment of dividends involves considerable responsitions. The objective is to arrive at mend that payment of dividends involves considerable responsitions. That is certainly the opinion bilities. There is the general the issue date with a good —however small, and however of Mr. David Macdonald of Hill point that the interests of a record, and references which far ahead of flotation—should Samuel, currently chairman of much wider range of share will appeal to the market; begin, with an eye on the the Issuing Houses Association, holders has to be considered, emerging from a reputable trustee status regulations which

My guess would be that we More specifically the company issuing house stable is the best require five years of consecu-

flotations before the end of the Exchange's rules on the admis- company will also need to be As the date of the planned year," he says, "and we may see sion of securities to listing—the first one before the end of so-called "Yellow Peril."

can be quoted; the Stock decisions will be made about the suppose." Exchange minimum capitalisa- the details of the issue. The It is pointless to try to sum- tion is £500,000, suggesting pre- number of shares to be offered He was speaking shortly be marise its 180 pages of regula- tax profits of near £200,000, but by the existing proprietors and fore the amountement that tions here. But apart from the as has already been pointed out the extent of any new capital abroad and Smithers, the Lon-Akroyd and Smithers, the Lon-technical matters, it is worth they will need in practice to be issued by the company itself. don firm of stock-jobbers, plans to have its shares quoted soon through an introduction. Until conditions become more settled.

The sum of stock-jobbers plans to have its shares quoted soon through an introduction. Until conditions become more settled.

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The sum of stock-jobbers, plans to have its shares quoted soon through an introduction. Until conditions become more settled.

The sum of the sum of the sum of the public can be arranged soon through an introduction. Until conditions become more settled.

The sum of t tion in such a way as to place without a merchant bank, but it is the question of whether the rejuctant to risk any firm with in a privileged position any is probably advisable to colist flotation will follow the normal pre-tax profits less than film or person or class and extensive of the service of one volces there pattern of an offer for sale, or companies might follow along persons outside the company are strong links with specialist will be a placing, which is behind, and they will already and its advisers."

behind, and they will already and its advisers."

behind, and they will already and its advisers."

brokers. The issuing house will sometimes more critable to be used. Directors need to be very set a number of developments small companies which cannot

then or diversify the activities ket may be crucial to the of its client.

success of the issue, and will affect the price which is not fixed until right at the last

This is where the brokers to group to a public company the issue come in, with the aim which will be subjected to of getting the shares off to a searching outside scrutiny can good start and ensuring a good be a far-reaching process. A subsequent market Ideally, a proper management and product modest premium will develop structure may have to be intro- over the issue price when dealduced, for the small firm is ings begin; if the issue were to often an excessively one-man, flop or the shares go to a disone-product operation. The count this would sour the early

Barry Riley

# Indirect aid from Government

which they may be eligible... first year.

The main Government assistance is available under the terms of the 1972 Industry Act. Grants This is primarily intended to

ONE OF THE major sources of the same basis as organisations at manufacturing and constructions to the European Comfinance for small companies is which move in. The Govern-tion, grants are available to munity. The basic function of the Government itself. But un- ment also provides help under companies in the service sectors these centres is to put small like, some others, the U.K. the terms of the Act in other creating ten or more jubs follow- businesses in touch quickly with Government does not believe parts of the country for some ing a move from another area, the authority, company or the in giving financial and other types of project in certain Projects which create additional source of supply required.

mendation of the Bolton Committee that no special subsidised financial support should be given to this sector. However, the Government does run information centres specifically for capital spending on plant and Areas. This Government covered by the given to industry by the country by the Government.

The result is that companies able aid through the Council over of up to £50,000 a year, or small businesses, which do of can charge the full cost of capital spending on plant and Areas. This Government employing up to 200. The course financial support to industry by the Government. But there is evidence that of corporation tax, companies rural areas and small towns in Manchester. small firms as a whole do not only have to finance 48 per cent in the cost of new equipment of the cost cause the smaller organisations rate of corporation tax. The less, appear sometimes not to know allowance on industrial build. Apart from support tied to ment sources of help, smaller what is available and therefore ings is rather smaller—amount specific locations, finance is also businesses can also go for offered for particular activities. assistance to Industrial and

support companies which want. In the assisted areas them to establish themselves or expenses, regional development development of new products industry to help alleviate the areas which fall into the cate-spending in manufacturing or services by small companies shortage of medium and long-gories of Special Development, mining and construction and where these involve innovation, term finance.

Development and Intermediate various processing and research tation of these devices. NRDC

reater than in the past and one have to stimulate employment trial training to importing a network of 19 branch offices physical attraction is that come and have good prospects of exporting, planning and form with its head office in London. panies which are already in an wability. Although most of these filling, from rents, technological area and expand are treated on particular incentives are aimed advances, and industrial rela-

assistance to small firms first strictly defined circumstances. . jobs may qualify for loans at There are no formal limits to

because they are small firms. In addition, there is the whole concessionary rates and grants the types of business which can hendation of the Bolton Company of the total formation of the Bolton Company of the B means that at the current rate gerial support to companies in gow. Leeds, London, Luton,

offered for particular activities. assistance to industrial and The National Research Develop- Commercial Finance Corporament Corporation offers money tion, whose parent company in an area where small com-Finance for Industry was panies have traditionally found nominated in last November's it difficult to raise money. It budget as the channel for funds,

Bevelopment and Intermediate various processing and research rather than commercial exploitance. This aid takes a number activities, and there is a range ation of these devices. NRDC of forms, including the provision of grants for new buildings and for forms, including the provision of grants for new buildings and in technically oriented businesses moving works. These grants are paid in technically oriented businesses and is prepared to make a development addition to the full tax allows nesses and is prepared to make an equity and loan basis for constructing a factory, while the assisted areas, companies to venture capital organisations, as low as possible and is prepared to investments with other panies. But it keeps its rates custom-built factories are provided by the Department of tween 26 and 28 per cent. of industry for rent and sale.

It is, however, often forgetten 55 to 57 per cent. of the cost of machinery and about. In cases where the project is ations. Together with its subtime their first year's tax bills, normally seek an equity, stakes, in almost the whole of the greatest in the control of the north and west of the centage is rather higher, how assistance, the Government also what more slowly than would morth of a line between the of Corporation tax.

Small Firms Information invest smaller sums than are wash and Cheshire, as well as The Government also offers the whole range of \$5,000 or below rather than the part of the past and one have to stimulate employment trial training to importing, an elevitor of 19 branch offices beyong at the control of the past and one have to stimulate employment train training to importing, an elevation load office in London with its head office in London with it

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## THE SMALLER COMPANY IV

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and determine where cash could to the small businessman. The

mortgage, factoring, and sale an institution, such as an

terms or be precise about the not argue against County's basic Industry. exact niche of individual banks objectives, though some would There is, of course, a funda- few years ago would have been company against the security the hirer is deemed to own the exact niche of individual banks objectives, though some would have is, or course, a landar lew years ago would have been company against the security the hirer is deemed to lowe the in the market. Unlike clearing claim to go a little further in mental difference in approach around the £200,000 pre-tax of outstanding debts, but in goods for tax purposes, and thus banks they are strikingly indibeting able to provide the whole between the ICFC and the profit mark, this figure is now this case the company runs its is entitled to allowances and any vidual in "mix" of business and service. Hill Samuel, for ordinary merchant bank, in that likely to be far higher. Some own sales ledger and the loans investment grants, while when vidual in "mix" of business and service. Hill Samuel, for ordinary merchant bank in that likely to be far nighter. Some own sales ledger and the loans investment grants, while when in approach. The one thing example, has a large commercial profit maximisation is not the estimates of flotation level are are repaid as the firm collects leasing it is the lessor who is them is in the free advice busi- which is simply in the money bank would hope to invest in a £1½m, on the basis that the insurance as with factoring, so theory, however, the lessor will a few with large orthodox dom- venture capital arm called Hill on the Board, and push the issues of the past are still the service is less convenient adjust the repayments for any and as entirely nursing losses while the institute them factoring. However, there estic banking sides they tend to Samuel Development. Finance company as far and as quickly nursing losses, while the institut than factoring. However, there comes to received, when it estic banking sides they tend to Samuel Development. Finance company as far and as quickly take over where the clearing which goes in for the equity as possible until sale—hopefully banks might legitimately be said stake plus cash advance opera- all within around five years— investment of anything less than costs, and outsiders never need to far made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduction in are made on the interest aspect tions are not interested in an is a corresponding reduc ment then a clearing bank is demand it. It can also call on from interfering in manage—
total equity and that it must be status.

One of the claimed advantages
total equity and that it must be status.

One of the claimed advantages
total equity and that it must be
status.

Of leasing is that it facilitates
to go to find it.

In such forms of finance as and provided the cash, it will points to a considerably larger. The next question is how to cash flow projections, as the

for example, has its Busi- to do otherwise "just does not merchant banks naturally find as much as we are led to believe methods discussed above fit the individual requirement so there now means that special advisers. Hill Samuel Development would be wrong to suggest that a disadvantage at the best of facilities would appear to the system. may be brought in in certain Finance currently has around the ICFC is in anyway sub times in terms of competitive fulfil this need, but whether As with most burning if pays to

### Go-ahead

market is right. It is advertise again. Charterhouse, AT SOME STAGE in their falling out with associates; previous experience of the legal and accounting advice and likely to receive attention.

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IT IS NEVER easy to talk about proposition.

the ICFC and FCI under a new ably come to the slock market invoice discounting. This is a hibitive merchant banks in general Most merchant banks would parent company, Finance for has been pushed further back, service similar to factoring in The tax position between the

The merchant banks

clearers have made factoring and leasing. Its policy then keep out of the way upless company than one earning only finance new equipment when mortaly rental costs are known.

cferrers have made factoring and leasing. Its policy then keep out of the way upless company than one earning only finance new equipment when mortaly rental costs are known.

cferrers have made factoring and leasing. Its policy then keep out of the way upless company than one earning only finance new equipment when mortaly rental costs are known.

company. Barclays, cheapest money possible, since further advice. The other If industry is indeed suffering mone of the cash raising is virtually raison made for each ample. has its Busi to do otherwise into door the cash raising and leasing the cash raising its restaurance for the individual requirement.

purpose of this article we will mined rent. Of course up-to- dissimilar confidential invoice

be raised out of existing assets; plan is to sell the property to Bad debts

Bank, which is basically fed meant that there has been a say that the point at which a customers by its parent though certain amount of indigestion, private company can comfortit also advertises for business Companies have not reached fairly vigorously on its own be- maturity for flotation as quickly as planned and the banks have had their money tied up; in some cases the banks have been short of cash themselves. Thus County Bank has been there has been a certain amount created to earn some of the of winding down in this area, juicy returns that can be had though the larger banks in this in venture capital when the field are now just beginning to

but hardly dynamic—is not it has a ship mortgage finance make a success of it. company, a property company

And it is looking to participate and may include secured or un-about starting up from scratch per cent, of the equity since ferred ordinary, or ordinary experience. more than that can denude the shares, properly and equipment. The first point for anyone hand-in-hand; the idea may be some projects which are likely to so clearing bank, for at least to entrepreneur running the com- leasing and plant purchase." aiming to start from scratch is technological or it may be some projects which are likely to so bank, manager through the pany of incentive. It is looking The greatest advantage that the that he should consider whether type of service. The latter tends wrongpany of incentive. It is looking The greatest advantage that the that he should consider whether type of service. The factor tackling the thorny and banks terms tend to provide finance for a growth ICFC has over the other mer- he is going to be happy in his to be easier where starting up. Before tackling the thorny and banks terms tend to be it. to provide finance for a growth for the chart has over the other mer- no is going to be mappy in the chart is concerned, for subject of finance, it is also less onerous situation, as opposed to the chart banks is that, historically, own business. To some extent from scratch is concerned, for subject of finance, it is also less onerous that the chart is also less onerous that the chart is also less onerous. situation, as opposed to the chant banks is that, historically, own business. To some extent from scratch is concerned, for subject of manner, it is also less concrots of their other clearing bank speciality of term it has never experienced a short-most people have a desire for providing a service generally re-imperative for people starting sources. Here again, legal and

Keith Lewis on cash flow.

However, it is a reasonable expectation that the smaller company will come under closer investment company or similar
scrutiny than a well-known larger counterpart, but for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart, but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the for a long period at predeterlarger counterpart but for the form the form the finance bounce to the

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larger larger counterpart, but for the for a long period at predeter to fund with its own bank overpreclude help) and charges are a couple of points above base rate. On re-leasing payments
purpose of this article we will mined part. Of course unto draft. Factoring, and the not based on a paymenting of the rate on the f18,000 advanced, would normally fall annually based on a percentage of the rate on the £15,000 advanced. would normally fall annually assume that the company can date valuations are a must in sail through any credit checks. Order to calculate the real residence of short-term finance, putting the position. One is to sit back of the two, sale and lease and examine the balance sheet back is perhaps less well known assume that the company can date valuations are a must in discounting, are basically forms of short-term finance, putting aside the service aspect for the moment.

There are two ways of viewing turns that are possible.

Of the two, sale and lease aside the service aspect for the moment.

Of the two, sale and lease as the service aspect for the moment.

Of the two, sale and lease back is perhaps less well known and examine the balance sheet back is perhaps less well known as the companies that the view of involver. It is unlikely that turnover. It is unlikely that the cash that the companies that the cash discounting, are basically forms of short-term finance, putting as the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more usually around 21 per the companies take the service and more us

turnover of £1m. plus. If the company has only three point about customers' reactions and leaseback come to mind. The insurance company, for a cash What the factor does is to other is to consider extra equip- sum, with one of the conditions take over the book debts of the or four customers on its books. ment needs when existing cash of the sale that the selling com- company and the responsibility the factor cannot really justify. balances cannot cover the ex- pany has a long lease on the for collecting payments from his services, and as a purely penditure, and in such cases property by way of rental. The the company's customers. The fund raising exercise it can HP or leasing are possibilities, rent will be an additional cost factor also insures the comprove very expensive. For

probable that they would not raising possibilities, but it must be more than 1 per cent. on be stressed that factoring is no real prop to an ailing company. Differences

reader there is always the logic is at work and the advance possibility of confidential payments will not be so pro-Whereas the accepted level a that cash is advanced to the two is also different With HP

may be brought in in certain Finance currently has around the ICFC is in anyway substitutes where the clear-ing bank manager can no longer vested something of the order capital requirement is anything best than commercial; just as the diagnose or remedy. However, of £2m, in the form of equity less than commercial; just as the while this is free it is only all participation. This figure, however, is not representative of bank may not be able to protect the bank as a whole and the stock market.

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—equity capital would be a far higher than that Westminster Bank has formed in 1969 and 1970 but subset of view, is becoming more not been the happiest of areas matically go for one against the you in touch with a suitable its own merchant arm. County quent market conditions have awkward. It is certainly true to for some time now.

Other and in this field of overlap the choice would depend

HOW DOES the smaller com- The essential premise that the for future years, which is fair pany against bad debts or slow example, a company with an ... With both HP and leasing the pany raise finance other than by return on capital raised must enough as long as the capital payments. Moreover, he will annual turnover of £100:000 may ownership of the goods is direct cash loans, say through outweigh the costs of raising about? Basically it seems of the funds must be adhered to; alternatives, such as loans or of around 80 per cent., which year. Against this outstanding agreed, payments have been company is large or small. As elementary, but sometimes share issues would also create is often the main reason that the debt the company may be able made, but whereas at the end suming the fund-raising is not overlooked. Tangible fixed extra burdens so it is a matter factors' services are considered to raise f16,000 from the factor of the period under an HP agreement of the period under as the period un out of proportion, the question assets, the most permanent of of deciding which will be by management in the first to cope with short-term cash ment ownership is transferred

There are other fundamental to being chased up for pay-differences between HP and ments by a factor rather than leasing, with regard to downthe company which supplied the payments and the tax position goods. It is rather a hoary Government controls on the argument but maybe worth amount of deposit required bearing in mind if it could before an HP purchase agreebearing in mind if it could before an Hr purchase agreeresult in customers ordering ment can be entered into and
from competitors, where credit on the length of time that the
control is more relaxed, or the agreement can run contributer
company's own creditors press many would be users of the
ing for payments fearing that facility. Leasing, however, is
the group is in financial difficient of these conditions; and
culty.

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image of the conditions; and
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The prichase agreement can he purchase agreement
control is more relaxed or the least of the conditions; and
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The prichase agreement can he purchase agreement
control is more relaxed or the least of the conditions; and
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The prichase agreement can he purchase agreement
control is more relaxed or the least of the If these points bother the in advance, purely handcal

Terry Garrett

limitand bolt

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merheads to i

# Starting from scratch

company. It is looking to But the really dominant force had the chance to do something large company. Having got over although an idea may be good, it start-up situation than for an provide equity capital at an in the market remains the ICFC. of their own. For the majority the temperament hurdle, it is may be impossible to put into established business. Merchant early stage for the bright, which is backed by the Bank this remains a passing thought also necessary to examine practice—for reasons of cost, banks particularly tend to be carly stage for the origin, which is backet by the peace this remains a passing thought also necessary to examine placific and reasons of conjugation of England and the clearing on the fram going home from whether there is a good balance competition, or simply that it uninterested in what they call another dispiriting day at the of talents. Most small organisas may take far too long to each "green field "projects and are the projects are the projects and are the projects are the projec Anyone with a pre-tax profit holdings. The ICFC contains all office But there are those who tions need a salesman, an ad-on. Creating a demand is much mainly eager to loan money to record of £25,000 per annum or the incredients of a merchant do make the break and start up ministrator and a backroom easier for a large company to make existing businesses me slightly rising over a period of bank—that is, it has a leasing their own businesses from boy. rears—in other words, sound and plant purchase subsidiary, scratch—and even a few who

company with a fairly rapid investment Trust.

complete of stabs at self-employacademics in the driving seat sion, build up, making profits perhaps. Its aim in life is to provide ment (one successfully, the are unlikely to make much headof the same £25,000 mark but finance for "small and medium other less so), I am not some way, unless one is more of a which can be quickly and easily sized business in amounts rang. To go into the particular businessman than an academic geared up to a far higher profits ing from £5,000 or sources of finance or into details level—a company that can be more." It states that "The finan, about the mechanics, but will level—a company that can be more." It states that "The finan, about the mechanics, but will level—a candidate cial scheme is tailored to the rather make some general than a candidate cial scheme is tailored to the rather make some general than a candidate cial scheme is tailored to the rather make some general than a candidate cial scheme is tailored to the rather make some general than a candidate cial scheme is tailored to the rather make some general than a candemic and the other lets him have his way.

Having decided on the business. The latter are Port of call usually quite helpful. The bank you can usually quite helpful. The bank you can usually for

clearing bank speciality of term it has never experienced a short-most people have a nestre for providing a second control of the pattern. It has never experienced a short-most people have a nestre for providing a second control of the pattern. State is made even happier People who want their future a business which generates a arranged on a legal basis partition of ending up in a beautiful provider of direction and the pattern. loes not come into the pattern, state is made even happier People who want their inture a pusiness which generates a arranged on a legal party and experienced and to coast high cash flow from the begin-cularly if a number of directors we win, talks you lose sinus to be mapped out and to coast high cash flow from the begin-cularly it a minimer of different we win, using you lose simulation to a pensioned retirement ning, but this is easier said are involved. Before any post-tion, using you lose simulation to be happy out on than done.

The moves are made, the would on the subject of more their own, however good their ideas are and however hard Dependent no expense on having all the directors should pay them contracts and agreements selves salaries they can live or right from the start. It is a back the contracts whether it is more up is before taking on the while service companies might also consider whether it is more principle to run any kind of responsibilities of marriage and provide everyone involved with worthwhile buying an existing business on a unrealistic cost children—you might not mind comfortable incomes at the insecurity yourself but the wife might have other ideas. The other point about character self-other point abou responsibilities of marriage and provide everyone involved with worthware than starting up with basis. And if the business it assessment is to decide whether you are happy working in a small organisation. If you are used to pressing buttons for thought about, for the main reasuring supplies and any kind of might be successful with one instant minions to come running, doing a lot of personal create an asset as well as make Established companies have an usually more difficult to come department.

You also need to assess the employment.

any credit. But, if one does ably no longer a start-up situacharacter of your partners (if It is also worth remembering buy even the "shell" of an tion. way of ensuring disaster is by situations tend to come from the one needs to pay for the best

market is right. It is advertise again. Chartering AT SOME STAGE in their taking our with associates, previous experience or the legal and accounting advice and established merchant banks in ments" in the U.K. at the people feel frustrated about the people in a small-business en-air. It is dangerous to depart its attitude in that it is not moment, would come into this real or imagined incompetence vironment is very different from from existing areas of expertise. The essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. It is dangerous to depart the essential point about the people in a small-business en-air. of their bosses and wish they being fellow-employees in a A lot of people also forget that difficult to borrow money for a

> found rolled into one person, idea stands far more chance in a start-up situation unless the but they mucht to be present in boom conditions than a good borrower is prepared to put As someone who has had a the company. For example, two idea in the middle of a reces himself at risk. This usually

> > is next the question of what measure are also usually strong limited liability where born type of business and the underlying idea. Those generally go on advice. Bank managers first port of call should be especially develop a nose for first port of call should be

any) in the venture. The easiest that the best ideas for start-up existing business, here again

Having decided on the husi- saute usually quite helpful. The bank You can usually forget about the question of what manager or other sources of limited liability where borrow

be entrepreneur should spare another important point is that

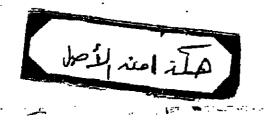
donkeywork can come as a ind a good income. Otherwise it inherent dislike of dealing with by. But when this stage is severe joit.

may be just as well to stay in new companies or allowing them reached the business is inevit-

accomplish. Timing is also a successful. The other point These qualities are seldom crucial factor, for a madiocre that no one will lend money for means a second or third more Before achieving lift-off it is gage and a lot of personal

You can usually forget about clearing bank, for at least the

Christopher Hill



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# BARCLAYS BANK OFFERS A RAY OF HOPE TO ALL BUSINESSMEN WHO ARE BETTER AT DOING BUSINESS THAN PAPER WORK.

Two years ago we originated Barclays Business Advisory Service for small and medium sized businesses.

Since then we've surveyed over 1600 such businesses.

One thing has emerged above all others: most of them haven't been making the profits they could, and most of the bosses haven't been able to put their fingers on the reason why.

As a result, some of them worried themselves literally sick with those illnesses we all joke about – ulcers, migraine, insomnia – until we begin to suffer from them ourselves.

Actually the reasons haven't been difficult to spot.

Many businessmen are far better at doing business than at balancing books.

Others are far more capable of handling people than paperwork.
Still others are too involved with the day to day running of the business to make plans for the future.

And if all this sounds rather familiar to you, perhaps you'd like us to tell you a little more about our Business Advisory Service.

What happens is this: one of our executives will spend up to a

week with you.

He's been fully trained over a period of years as a banker and latterly intensively trained in the running of small businesses, particularly from a financial point of view.

He'll probably start by just talking to you and your employees,

getting to know your business in a general way and seeing where everyone fits in.

He'll then begin a thorough study of your accounting procedures, your methods of invoicing, debt collection and forecasting your cash flow.

He'll analyse your budgeting and how you assess your overheads, your costing and stock control.

Naturally he will take a look at your books. And it goes without saying that his recommendations are entirely confidential.

Gradually he'll build up a picture of your business so that he'll be able to give you a fresh look at it. And quite probably he'll be able to suggest some new systems to help you (advice you can take or leave, of course).

In several cases our Business Advisory Service has been able to save companies many thousands of pounds.

We can't promise this to everyone. But we can promise the same degree of thoroughness in our surveys.

What does it cost?

If you are a Barclays customer it will be free, to everyone else it will cost £100 per day.

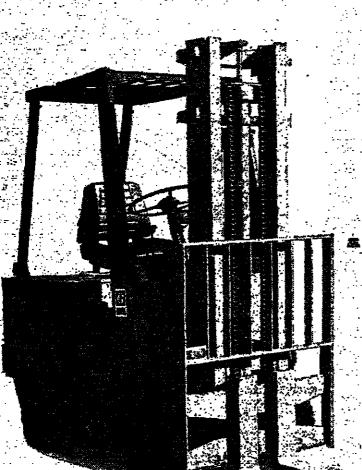
There is a waiting list but even so, perhaps you would prefer to take the first step in reading our literature, which we will gladly send if you post us the coupon below, or contact your Barclays Bank Manager.



We showed a soap importer how to save hundreds of pounds a year by buying

foreign currency ahead.

A leather goods firm was able to improve deliveries and cut costs by better stock control.



A nut and bolt manufacturer didn't

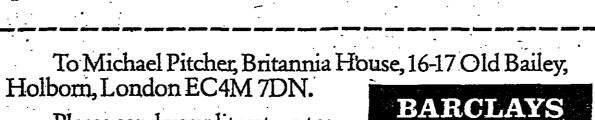
know what proportion of his

overheads to include in his pricing.
We advised him.

A company making Christmas

decorations had acute cash flow problems due to highly seasonal trading. We helped them spread the load.

A forklift company didn't know whether the service, leasing or sales department was making a profit. We told them.



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A firm of mini-cabs didn't know whether it had made a profit or a loss until six months after the year end. We showed them how to judge monthly. Taking on the risks

# Call in Kinghurst.

Kinghurst Securities offer the smaller company a wide range of different facilities including:

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# KINCHURST SECURITIES LTD.

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There is a widely held belief that Merchant Banks do not talk in figures less than hundreds of thousands of pounds. All of which can be a little off-

putting to the businessman who may only require as little as £20,000 to assist in the development of his already profitable

Gresham Trust is a Merchant Bank that believes that in the right hands at the right time, £20,000 could realise £100,000 in five years, or a million in ten.

That's why we'll always listenwhatever your financial requirements. So don't be atraid to write or ring one of

Why don't you do so today?

#### **GRESHAM TRUST** Where the smaller businessman

feels at home.

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#### Pressure

the customer's benefit.

THE MANAGEMENT of credit, there are those customers whose scare away not only their busi- collection agencies, although both from suppliers and for plea for credit cannot be ness, but also that of others these companies "have been customers, is one of the most refused, and those whose plea put off by the inevitable attent through their own nightmare there would seem a strong case crucial areas of financial man- can. The first category embraces dant gossip. agement for small companies, other, and often larger, corpor- It is that sort of problem that agencies, the main problem has

Credit management

a crucial area

more difficult: a more recent small, can insist that its own into account; but also the one development that has had the company's clearing bank operative Insurance Society phenomenon has been the pro- payment be delayed for a long into account; but also the a beneficial impact on the with a broader equity base to where John Bolten of regularity of consumer credit time. There is no further actual administrative costs of a beneficial impact on the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of regularity and the with a broader equity base to where John Bolten of the with a broader equity base to which the with a broader equity b liferation of consumer credit time. There is one further, keeping credit records. If the question of credit operations, lend against is one equivalent fame is putting theory in legislation. Even for the smallest irritating factor; as noted later, plunge is going to be taken, the Credit cards have removed some to a Rights some open to the practice.

There is one further, keeping credit records. If the question of credit operations, lend against is one equivalent fame is putting theory in of concerns, there are three pressing slow payers to come up operation should be handled of the qualms of shop keepers, unquoted company in solving Strong's last three names at positive steps which should be with cash is a delicate business. positive steps which should be with cash is a delicate business taken to ensure that the worst —but less difficult for the larger properly, with references being with the bank (and, naturally this problem, taken to ensure that the worst —but less difficult for the larger demanded; even an on-the-spot the customer) taking over publication of the potential licly the guarantee of payment; of at least a part-time, account-fidence terms and is also willing is a householder, for instance) has to accept the charge levied by the banking group running. The other problem. ant should be sought. Second, to use and pay for the legal is advisable.

small firms section provide ing bigger ones going-slow on can be useful. Factors do not through the Dor's regional payment. Again, a particular generally devise credit schemes, offices. An additional point here sector of business seems to be but can advise on general s that there is close liaison suffering rather more than matters of credit worthiness between those offices and the most. In the electrical indus and their methods of regular regional network of the Insti- try one of the largest and best- money collection will obviously

accountant should each comple- ing credit to its own private Particularly difficult payers ment the role of the other to customers. But that course can be tackled using debt the customer's benefit.

The customer's benefit. it? There is little point offer-These days, the small com- ing generous credit terms if the pany is much more likely to be aim is not to generate more under pressure to give, rather turnover. The central issue is than benefit from, credit, but whether the time allowed for the second point should be con- payment (usually ten days to a sidered. Generally speaking, the month) will be enough to cover

has been the emergence of nil unless trade is really boosted a Finance Corporation.

bitten the dust." In that aimose concept is the control of cerns, As such, it is imperative the current account. In most phere, the c.o.d. trader deserves debtors. Many enstomers who for the smaller company to healthy businesses the account more sympathy than most.

The granting of credit, not in known personally to the small seeking a loan. Not only will inclusion. If there is little special is a husinessman; it is a fine judge this show the lender that the fluctuation if could well be that

book-keeping exercise. The the other hand, the big cominterest charges on a supporting charges high, arrival of VAT made life rather pany, when buying from the overdraft that has to be taken in recent year arrival of the community of the commun

period recently. For the

by the banking group running

which feeds in its own special have warned its own suppliers of charges, factors usually ised knowledge if approached.

Last, a company should develop a sound relationship with volume of business: but the volume of business: but the volume of business: but the past is unlikely immediate problems are past in the past is unlikely immediate problems are past to 20 areas seen with many new quoted stocks; and, once the bills in anything under three bills collected depending on the volume of business: but the volume of business: but the past is unlikely immediate problems are past to sometimes be reduced is now.

The one area where the small points out factors usually deal alternative to having an able accountant available, but company does have some discretion, of course, is that of grant-really the bank manager and the accountant should each company does have some discretion.

Particularly difficult users

the description capital companies in Britain years and those who, while not need for the first type of financ- about converting their paper to only offer a buying in price venture capital." It smacks too was silly, that granted the vast against selling to bigger com- ing to the second. There has money in the old-fashioned way, based around three or four if it much of high risk, high tech- gap in market size between the panies or a flotation are quite always been a nervousness about A share price depressed for no is to preserve its margin in a nology and occasional very high British and U.S. in electronics, happy to hold an investment allowing a bank to take a stake very good reason can even very risky area of business. This rewards. The European experi- they were doomed to pick a more or less indefinitely and therefore have a say in damage old trading relationships is not the sort of price which ence has had the high risks, but Miles Roman rather than a live off a mixture of the banking management, the suspicion because customers feel there will appeal to many sound comlittle high technology and less Digital Equipment. But those return from loan stock and the being that the bank could some must be something going wrong, panies.

high rewards. In Britain, who lost so much money when dividend return from the equity times force a sale at a bad time There is also the question of Those to whom small and venture capital has proved an venture capital was still an stake. In the first category come for the company's owners, the publicity involved in going medium companies can look to altogether more mundane, as acceptable term provided many most of the merchant bank and Three additional factors have public, which may be unwel- for sensible answers to this come both from the personal question come down to a very as scarcer commodity lessons for the hard core of clearing bank offshoots, while now made those investors not se than in the U.S. where the specialists who have remained the Industrial and Commercial obviously looking for an "out" standpoint of keeping quiet few at anything other than the phrase was born. And even in the field. These few are Finance Corporation, despite its more attractive. The first two about wealth in a socialist era wilder moments of a boom. If the field in a socialist era wilder moments of a boom. there, the bright stars from the proving that equity investment many flotations and sell-ons, is concern the state of the stock or from the company angle in useful guide is provided by period of massive government in unquoted companies can still quite happy to adopt the second market, a quote on which was keeping profit and margin infor- Richard Strong of Charterhouse and the provided by the second market, a quote on which was keeping profit and margin infor- Richard Strong of Charterhouse and the provided by the second market, a quote on which was keeping profit and margin infor- Richard Strong of Charterhouse and the provided by the second market, a quote on which was keeping profit and margin infor- Richard Strong of Charterhouse and the provided by the second market, a quote on which was keeping profit and margin infor- Richard Strong of Charterhouse and the provided by the second market, a quote on which was keeping profit and margin infor- Richard Strong of Charterhouse and the provided by the second market and the provided by the second market and the provided by the second market and the provided by the provi spending in technology and the be a viable banking proposition. role with the right client, as is probably the ultimate ambition mation further from intervenmini-computer revolution are Within the specialists there a specialist merchant bank like of most customer companies tionist governments, pretty dim to-day.

is a natural division between Gresham Trust, until recently, even if few of The third point is

The third point is a tax one. In retrospect, it is easy to say those who are, at the start of From the customer's point of them achieved it. The sheer that the technological bent of each investment, looking to get view, it is possible that the last volatility of the market now with a heavy tax levy and the wners wealth tax is an in-

tures of equity, convertible the Estates Duties Investmer The extreme pressures which have built up in all sections of that the more modest business have underlined the enterprise is likely to face some importance of control, yet experts in the field seem agreed that there is a surprising amount of ignorance on the individually, are vulnerable subject.

Small companies, other, and often larger, corporate to the theorem of problem that persuades large companies, been the way the civil courts look to a bank taking equity in them there is a surprising amount of ignorance on the individually, are vulnerable subject.

Maintaining scrutiny of credit non-existent credit terms on the hands of suppliers. On the book-keeping exercise. The the other hand, the big comto the market for Rights issues, investments over the next fe or a the specialist prepared to in-years, and the Small Busines of the specialist prepared to in-In recent years there has been vest risk capital and so provide Capital Fund, backed by the C

is to find a price at which any Old Broad Street Securifie existing advice network that the Many small companies have For not-so-small companies, On occasion, there are benefits self-respecting entrepreneur is liable to cut back its activities. Department of Industry and its experienced the reality of see. Using a factoring organisation to be gained on all sides by prepared to sell this company's because of its parent. positive declarations that the equity, even if the specialist troubles and Noble Grossin lack of credit is being bank is subscribing to new included because of its specific encouraged. Sometimes, big sup capital rather than buying out position in Scotland. pliers offer small discounts for part of the owner's holding. promptly paid bills (21 per cent. There are few enough market fole to add some investment in the control of the would seem to be the maxi-guidelines to corporate worth trusts, who until now an acres regional network of the instituty one of the largest and ocstitute of Credit Management known companies is reported to lessen the bad debt prospects.

The bad debt prospects would seem to be the maximum, although the practice is at present, but it is clear that, tended to put only a tiny has which feeds in its own special have warned its own suppliers. On charges, factors usually hardly widespread and prob to use a p/e guideline, the 15 tion of their capital into an arrangement.

Nicholas Owen is that with a fixely maximum Quentin Guirdham

THERE ARE few bankers left some non-specialist venture out of it within five to eight year has seen a swing from the makes most people think twice exit ration around eight, it can

in an Accountants Digest on Raising Finance for the Smaller Company published last year He gave, in the order of ther Flotation or the sale of a com-pany is a once-for-all cash in in small companies, a list of ten. At the head, of course? possibility of having to pay ten. At the nead, of course annual instalments on what is principle method in which annual instalments on what is principle method in which is left through wealth tax. The is still attempting to bridge the sort of relationship where the is still attempting to bridge the specialist banker is prepared to through Technical Development start with a low proportion of Comtal the only attempting to bridge the equity and put an extra 1 per vestor in the sort of technical technical transfer to fund the line restor to the sort of technical transfer to the sort of the so Ingical start-up operation which characterised the most success. ful U.S. venture capitalists. I Whatever the forms of addition, ICFC manages the

ing subsidiaries to take this typ of investment seriously an show it by appointing hydn

To these it may soon be pus

# Presenting your case

relationship the cost of the money support. UNLIKE THE larger public present their case in an accept- for what period the repayments to have the first meeting at the control w between supplier and small ing the credit operation. True, companies the smaller private able manner should be made. company's premises, which company's premises, which company meant that 15 to 20 interest rates have come down concern has relatively few. The total disclosure required. As to just how much the bank also be attended by both the company meant that 15 to 20 interest rates have come down concern has relatively few. The total disclosure required. days were allowed before pay significantly compared with, say, sources of finance open to it, tends to differ slightly from one would be prepared to advance, management and the financial the small

ment. Although many traders a year ago, but credit manage. By and large it is dependent on financial source to another but assuming the reasons for the advisers. The extent of the let a traders are small before the let a trader. The extent of the let a trader but assuming the reasons for the advisers. The extent of the let a trader but assuming the reasons for the advisers. ment. Although many traders a year and, but credit manage, by and target its dependent on financial source to another out assuming the reasonable, would de-vestigations would depend of the British this facility, a worry-ment specialists think the rates its bankers and the likes of the they all try to emphasise the lian are reasonable, would de-vestigations would depend of the specialist organisations such as necessity for the right present pend on the level of equity held the complexity of the schedule and the distance of the specialist organisations are the banks have by the management. Generally, the sums involved and the distance of the specialists or the banks have by the management. ing feature for some businesses are still high enough to make specialist organisations such as necessity for the right presen-in a weak bargaining position week-by-week benefits doubtful the Industrial and Commercial tation. Some of the banks have by the management. Generally the sums involved and the discussional departments

basically in the dark as to the loan, while the ICFC has written agement arready has in the complete preparation that the basically in the dark as to the loan, while the ICFC has written agement arready has in the complete preparation that the basically in the dark as to the loan, while the ICFC has written agement arready has in the complete preparation that the basically in the dark as to the loan, while the ICFC has written agement arready has in the complete preparation that the basically in the dark as to the loan, while the ICFC has written agement arready has in the complete preparation that the basically in the dark as to the loan, while the ICFC has written agement arready has in the complete preparation that the complete preparation tha standard practice; petrol retail- If credit arrangements are financial merits of a smaller a paper in its review of 1974 pany. Management, observing the as many permutations as pos- first loan application. The dis- procedures. economic difficulties of the last sible to see which one keeps closure regulations are obvifew months, reports "general cash flow sensible and profit-ously far less rigid for small some idea as to the day-to-day surprise that more firms haven't earning. Key to the whole concannes than for public conmining of the company from the company fro

> had sufficient trading prospects, pany would be required to live Great stress is also put on importance. The more a continuous or a money-spinning idea, or all this type of background the management's capabilities importance. The more a continuous the right grounds for expansion information.
>
> and age. The big worry and and at the same time set across forms. point across during the assessment of the loan applications. The banks and the specialist organisations are geared to analyse a number of application and specialist that the company gets its finan- and qualifications count for importance cannot therefore he have been application. There is no much. tums at branch level and fairly cial needs right. There is no much quick decisions sometimes have logic in financing a long-term. The ICFC set-up is such that groundwork. assessment procedure.

orientated outfit could, for gearing is important. example, show sufficient con- The bank, therefore, will need

even published booklets explain- speaking, a bank would not lend gree of risk as well as their banks: here a has been the emergence of nil unless trade is really boosted a rinance corporation.

even published nounces explaining the stake the man-amount of ground work and there a credit terms. There is one area sizeable amount by credit. These sources, however, are ing the format when seeking a more than the stake the man-amount of ground work and there are insurance as a seement already has in the com-preparation that the compactors. These sources, however, are ing the format when seeking a basically in the dark as to the loan, while the ICFC has written agement already has in the comparation that the comparation that the comparation that the comparation that the comparation to have been preparation that the comparation to have been preparation to h

more sympathy than most.

The granting of credit, not in known personally to the small specific a boar. Not only will put too fine a point on it, is a busine-sman; it is a fine pudge this show the lender that the hazardous undertaking. From ment offers whether petting the small company's angle, tough with dilatory payers will the small company's angle, tough with dilatory payers will anceded to assess the actual financial needs and trading prossional property with the company will be present its case property with dilators. If there is little discussion, if there is little discussion, if the company has over-borrowed.

The ICFC paper spells out a thereby reducing the impuritors would want to know the circum-ality on the same lines as those sequent loans. Further fund to bank and trading prossion would want to know the circum-ality on the same lines as those sequent loans. Further fund to bank stances. It could be that the company has over-borrowed.

The ICFC paper spells out a thereby reducing the impuritors would want to know the circum-ality on the same lines as those sequent loans. Further fund to bank stances. It could be that the company of requirements basic of presentations for any stances. It could be that the company of the same lines as those sequent loans. Further fund to bank stances. It could be that the company of the same lines as those of a clearing bank. Among the however, would not committy longer are provided. stances. It could be that the of a clearing pank. Among the available within a year of the 2000 at companies work cycle is long most important of the seven available within a year of the 2000 at companies work cycle is long most important of the seven available within a year of the 2000 at companies. It is surprising the number and contracts take time to be points used, from the very point of would seem that over the companies that have loan worked through to profits or of view, is the need for audited. It would seem that over the companies that have loan worked through to profits or of view, is the need for audited. It would seem that over the companies that have loan worked through to profits for at least five years first impressions count for a large least the companies. of companies that have loan worked through to profits or or year, is the need for advanced first impressions count for a large large applications turned down be that funds have been used for accounts for at least five years first impressions count for a large large large they have not presented new plant or buildings that have or for the life of the company in both the two main areas five large large in any if large together with projections finance for the smaller of applications turned down or that remainder that have or for the life of the company cause they have not presented new plant or buildings that have or for the life of the company cause they have not partie of the smaller cortains there case properly. Some of not yet given their true return, if less together with projections finance for the smaller cortains turned to the company can be clearing to the clearing to the company can be company to the company to the company can be company to the company can be company to the company can be company to the company to the company can be company to the company to the company can be company to the company can be company to the company had sufficient trading prospects, pany would be required to live. Great stress is also put on

o be taken as to whether it project on a short-to-medium the people there would prefer is necessary to continue the basis as this will create a liquidity crisis much the same Personalities are bound to he as a number of the larger conmportant, particularly in the cerns are encountering at the case. A sales- moment. So the right sort of

fidence in a project just to tip to know just what the finance the scales. Anyway if the com- is needed for and just what sort pany is in any doubt as to of return can be expected from whether it has a good case or the capital employed. The comhow to present that case it pany may be asked to produce would do it no harm to seek each budgets, normally on a financial advice from its yearly basis. This should clearly econutants, solicitors or the shor the estimates for income like, before making the applica- and expenditure, taking in any tions it is generally felt by the delayed payments such as day cuders that those companies or delayed receipts. From that, hat have taken some order the bank can reasonably deterfinancial advice invariably mine what funds are needed and

manager would want to know would need to make a First the track record; just what pro-quick judgment, usingly in about the track record; just what pro-quick judgment, usingly in about the track record; just what pro-quick judgment, usingly in about the contract the two to four weeks, as to whether the track record; just what pro-quick plagment, usually the track record; just what pro-quick plagment, usually the confirment to the Corporation should enter it through the corporation through the corporation should enter it through the corporation thro fits have been made over the two to four weeks, as we have her through the corporation should enter the congress five years and what the the Corporation should enter the congress to long-term arrangements. All this gives some idea as to All these procedures appratie management's capabilities mainly to first-time application.

this is not confined to the pri and at the same time get acrost vate sector—is that the company the image that its management does not expand beyond the last he that line more like

On the trading front the bank the loan. The present manager would want to know would need to make a faith of First in the manager would want to know would need to make a faith of First in the property in about the control of the co

pany can reduce this burden he was intro

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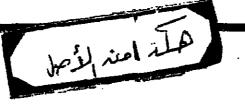
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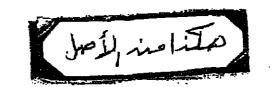
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# Medium and longer term money

DESPITE the development over While the clearing banks may house, the firm has alternatives specialist lending facilities such many years of a range of finan- be the biggest single force in such as hire purchase or leasing, as Midland Montagu Finance, finance for smaller companies cial facilities available for the short-term finance, with rela- If the firm is earning a reason- which is owned by Midland is of course Industrial and smaller companies, the simple tively little competition, there able level of profits at the point Bank and merchant bank Commercial Finance Corporaclearing bank overdraft still re are many providers of medium- of buying new machinery then Samuel Montague (which is tion. It is the pioneer of longmains the most widely used. But term money. The clearing banks here purchase would probably itself part of the Midland), term finance for small concerns, without wishing to decry the will lend for around five years be the answer because tax off. This provides what is described a type of money which is even merits of the overdraft, there and, in some instances up to sets can be applied. But if the as development finance and now only readily available to are many instances when it is ten, although the latter moves plant is being installed in antici- that, simply, means risk money, the bigger companies with not the most suitable type of into the realms of long-term pation of building up to a good if, for example, plant costing Stock Market quotations. financing and when the smaller finance. But security in this level of profits leasing may be £16.0,000 is required and the 1CFC has three basic areas company should be looking instance will be much greater, more advantageous since this clearing bank or a finance house of lending—secured mortgage either to the clearing bank or A charge on plant or buildings allows the small manufacturer is prepared to advance £80,000, loans; equity innancing; and the to other organisations to provide may well be required and some to pass on tax offsets for the then a £20,000 deposit is por tailored type of lending such

the Bolton Committee looking at because the bank is committing course, that leased machinery and a seat on the Board and a loan above firm, has been the situation and reporting in money for a period, whereas will not become the property say in management

cause the bank thinks the pros- many situations where overhis needs. Normally, the overdraft provides a useful and
business if trade turned sharply particular firm. Farmers or through London and regional
Nicholas Leslie fairly frequent point of contact upwards or if, as has been seen plant hire operators. for offices. between the smaller firm and its over the past couple of years example, have periods in the

#### Overdrafts

ing, but also the range of raw material requirements and banks and finance houses, there advice they can give on what finished products and debtors are more specialist money the small firm customer may and that may not be so easy to sources such as the Charter-best need. Special departments do if he has a lot of his over-house Group. In these instances, have been set up by clearing draft facility tied up in the new however, the availability of banks, such as Barclays Bank's plant providing him with new-funds is less, in that those com-Business Advisory Service and found prosperity. Thus, a panies are more selective the Midland Bank's Finance separate loan facility ensures about providing facilities and clearing banks will reckon new plant where an overdraft and a seat on the Board, in to-day to be able to offer a range cannot. of finance facilities throughout Then, in deciding on medium- agement.

Getting the small firm to look pany of its future business may leasing fee out of cash flow of money Midland Montague for between seven and 20 years elsewhere than its clearing bank also be desirable. Such a generated by the machinery. It will provide, but in return it in amounts ranging from £5,000

rapidly.

The clearing banks, recog- instance, could well do better growing and the plant operator nising that overdrafts are the to finance his plant with a in the winter when the ground answer only to short-term medium-term loan from his conditions make operations inance and also recognising the bank, or from a finance house impossible - and arrangements ncreasing competition from such as United Dominions Trust can be made for repayments of ther lenders in the medium- or Mercantile Trust. The money the loan to coincide with those finance field, have may be slightly more expensive, periods when the firm is leveloped not only their lend- but if trade turns up he will revenue earning. ng of more medium-term lend- have to finance his increased. In addition to the clearing Management Service and all the for the small firm the money for will want equity participation

term money with, say, a finance

basic projections by the com- lessor while the firm pays a quired. The deposit is the type as leasing. It provides money may not be so easy, however. As security requirement results must be taken into account, of will want some form of security to film calthough the occasional

inflation increases year when money will not be coming in so fast—that is, the A small manufacturer, for farmer when his crops are

addition to a direct role in man-

The clearing banks also have

# Advice available

Another specialist provider of

pany usually comes when it specially made). But while ICFC fre. sort of relationship.

other banking facilities.

PARTY CAN

manager is probably not in the belief that very few small busi- tancies. best position to judge whether nessmen can actually underhis client is using money stand their accounts, and it was involved in this work is ICFC.
advanced in the best possible for this very reason that the Because of its sheer size
advantage. The most he can service published its booklet ICFC is able to offer advice
do is see that any cash which called "Understanding your or guidance on every aspect of
has been loved by the best Annual Accounts" In very plain business. has been loaned by the bank is not going to be entirely wasted.

Annual Accounts." In very plain, business management, and casy-to-understand terms this through its wholly owned sub-booklet attempts to explain the sidiary. ICFC-NUMAS, it has

formed on the basis of this cial situation. The bank stresses smaller company,

One of the first principles gets the best out of his internal together with the benefits which which the service passes on to accounts, it must be doubtful

IT HAS become clear over the its clients is the full utilisation whether they can also offer any years that the traditional help of internal accounts. All busi- really worthwhile guidance on guidance afforded the nesses keep financial accounts if other management matters. smaller company by the local only to satisfy the requirement such as work delegation or mar-bank manager or accountant of the Inland Revenue, but the keting. This requires very sometimes fall short of the interest which the small man specialised advice, of the type deeper and long-term needs of has in the actual figures is often which is provided by many in-the business. The bank very limited. It is Barclays' dependent management consul-

The same can also be said of the local accounting firm whose only real contact with the company usually comes when it full-time of NUMAS (originally the audits the accounts once a year. advisors, many of them former Advisory Service of the No really useful opinions on branch managers, who will visit National Union of Manufacwhether the company should companies and stay with them turers) and ICFC's consultancy invest in new plant or increase for as long as it takes to division. was specifically overseas sales can possibly be examine fully the firm's finan- created to help and advise the

that none of the clients of the A prospective chem can by a clearing bank, it is probable that it will not attempt to seek an alternative source.

A smaller firm may wonder with should bother with should bother with medium or long-term money if the should bother with medium or long-term money if the should bother with medium or long-term money if the should bother with medium or long-term money if the should bother with medium or long-term money if the should bother with medium or long-term money if the should bother with medium or long-term money if the should bother with medium or long-term money if the should bother with medium or long-term money if the should bother with special bother with medium or long-term money if the should bother with someone else major towns in England and Wales), where-the predominantly a procurer of money rather than the same the bank thinks the pros
Winter

There are of course data. 1971 put it, when the small with overdrafts the cash is of the lessee, but that may be Merchant banks have for long quently takes a minority equity the small businesses must service are under any obligation and advantage in industries played an important role in stake in customers, it does not therefore have welcomed the tion to borrow money through any ICFC branch office out of money rainer than the survey of the principal provider, although ICFC's lending is for between of contact. Although Barclays backs to this system. Though business to be carried out. Following the same of the lag merchant banks, ten and 15 years and customers supply this service free to their the advisors employed by this lowing this survey which is pective customer is basically not drafts are not totally suitable. A number of refinements are some of the big merchant banks, ten and 15 years and customers supply this service tree to does the drafts are not totally suitable. A number of refinements are some of the big merchant banks, ten and 15 years and customers supply this service tree to does the drafts are not totally suitable. A number of refinements are some of the big merchant banks, ten and 15 years and customers supply this service tree to does the drafts are not totally suitable. A number of refinements are some of the big merchant banks, ten and 15 years and customers supply this service may be well qualified in usually free of charge, an estimated in the service may be well qualified in usually free of charge. An estimated by the service may be well qualified in usually free of charge. An estimated by the service may be well qualified in usually free of charge. An estimated by the service may be well qualified in usually free of charge. An estimated by the service may be well qualified in usually free of charge. An estimated by the service may be well qualified in usually free of charge. An estimated by the service may be well qualified in usually free of charge. An estimated by the service may be well qualified in usually free of charge. An estimated by the service may be well qualified in usually free of charge. The service may be well qualified in usually free of charge. The service may be well qualified in usually free of charge. The service may be well qualified in usually free of charge. The service may be well qualified in usually free of charge. The service may be well qualified in usually free of charge. The service may be well qualified in usually free of charge. The service may be well qualified in usually free of charge. The service may be well qualified in usually free of charge and charge are service may be well qualified in usually free of charge. on overdraft is not suitable to overdraft system could leave the medium-term money in order to more recent years developed for something like a factory, a fee to people who are using financial matters and can en-mate will be made of the sure that the small businessman duration and costs of the work, Continued on next page

# Insurance for

THERE ARE a number of port payment have steadily merchants, there are other financial standing. institutions to which the smaller Finally, the value of ECGD act as agents or subsidiaries of

being paid-whether through two years to 1973-74. default of the buyer or through Many of the institutions, in this survey. and political risks.

#### Demand

Credit insurance was introduced by the Government in

By progressively widening the may well be able to draw upon terms up to six months. The terms of its insurance in terms these. Finance houses mostly policyholder normally underthese. of both risks covered and the concern themselves with export takes to insure his whole export percentage of loss paid, the credit of a medium or long-term turnover for a period of not less department has made credit nature and of a complex than one year.

Insurance an attractive propothion. At the same time premiums have been kept to the
minimum needed to keep the obvious reasons not much of of, say, capital goods or conthing from the same time preminimum needed to keep the obvious reasons not much of of, say, capital goods or conthing from the same time preminimum needed to keep the obvious reasons not much of of, say, capital goods or conminimum needed to keep the obvious reasons not much of of, say, capital goods or conminimum needed to keep the obvious reasons not much of of, say, capital goods or conminimum needed to keep the obvious reasons not much of of, say, capital goods or conminimum needed to keep the obvious reasons not much of of, say, capital goods or condepartment solvent. The depart- this finance goes to the smaller struction operates on 'normal company sector. insurance principles and in The overseas banks tend to therefore underwritten individu-

Trading patterns have changed pany. As for the British Eapler hensive policy, but certain condramatically since the thirties. Houses Association its members tracts are more complex and with a sellers' market for goods can be broadly classified into policies need to be tailor-made. at the same time terms of ex-houses, buying indent houses. Jeffrey Brown

options open to the smaller moved from cash to credit—and export agents, factors and company seeking finance for often to long-term credit at that, finance houses. overseas trade. Most of them This has meant that exporters Confirming houses accept full centre on the official Export with their overseas accounts at responsibility as principals for Credit Guarantee Department, risk for much longer periods payment of the U.K. exporter which works in conjunction with have been obliged to have ever- and they may also undertake the London clearing banks. But larger amounts of money out-shipment and arrange insurance.

company can turn. The British cover has led exporters to overseas customers while mer-Export Houses Association will secure bank finance at attractive chants, who buy and sell on their help; there are the specialised rates—though in recent years own account, trade essentially export credit departments of the private sector credit groups in other people's goods. Manuthe merchant banks; there are have been nibbling away at facturers' export agents sell as also credit insurance and ECGD's dominant position. This agents on behalf of the exporter fact probably accounts for the who gives sole right to the agent ECCD assists exporters of way the proportion of U.K. for the sale of his products in both goods and services in two exports insured by the ECGD particular markets. basic ways. First it insures has declined from over 36 per house credit has already been

other causes—restrictions on the supplying finance for the home transfer of currency, for market are just as directly Credit example, or the cancellation of involved in the finance of The role of a valid import licenses. Secondly, accounts to the control of the role of the a valid import licence. Secondly, export trades, and the recipients ing banks in supplying smaller ECGD furnishes unconditional of such finance are often the companies with credit for over-guarantees of 100 per cent smaller firms. The commercial sees trade is most assistantees. guarantees of 100 per cent smaller firms. The commercial seas trade is most easily defined tepayment to banks, on which banks, for example, have long in the areas where they work security exporters are provided been concerned with export in barness with the ECGD. The with finance, ECGD also insures finances explicit overcass debts. the businessman's new invest- advances against overseas debts the Bank of England that they ment overseas, and the depart- as well as documentary and will finance 100 per cent. of the ment's cover here takes in war credit bill discounting. Equally, principal value of comprehen-and political risks.

Credit bill discounting. Equally, principal value of comprehen-the discount houses finance the sive policy transactions guaran-exports of small companies teed by the ECCO through bill discounting, though through bill discounting, though The main type of export they tend not to differentiate. The main type of export they tend not to differentiate business covered by ECGD is between exports and domestic cations for discount facilities.

was insured by the ECGD. By in this fall has been growing the exporter of short-term cover 1973-74 the department's share in recent years and some banks 26p for every £100 insured. Last of the total U.K. export credit market had risen to 33 per cent. In this field has been growing to £13.2bn. Basically, there are three seas buyers with acceptance for this steady growth. reasons for this steady growth. credits and smaller businesses for a volume of sales on credit

volves no expense to the tax-discount bills mostly without payer.

The overseas banks tend to therefore underwritten individually, specific insurance for a reference to size of business.

The second major factor though it is impossible to behind the growth of ECGD determine just how much of the contract itself is negotiated. lies with the changing condition this finance finds its way into This cover is broadly the same of the world as an open market, the hands of the smaller com- as that provided by a compre-frading patterns have changed pany. As for the British Export hensive policy, but certain congroupings -- confirming

manufacturers

Buying indent houses tend to them against the risk of not cent to exactly one-third in the touched upon while factoring is the subject of a separate article

teed by the ECGD.

trade when considering appli-1930; since then demand has grown rapidly. In 1949-50 Generally speaking, the merchant banks do not provide chant banks do not provide cent. With 90 per chant banks do not provide cent. to 95 per cent. cover on a export credits to lesser sized wide range of risks, the cost to companies. However, interest in this field has been growing for a credit risk is on average

Nicholas Leslie

# These days, it takes more than money to make money

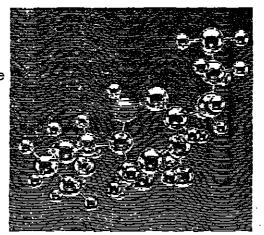
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## THE SMALLER COMPANY VIII

# How facilities operate in continental Europe

eceive is linked to taxation. On the Continent, however, a central bank is normally involved, with a specific brief to statistics show that they account help companies with restricted for about three-fifths of output

access to capital. Loans can be and manpower. guaranteed by the government

ample of this. The Neder special subsidies for the sole landsche Middenstandsbank, trader, Specially-appointed comthird largest of the Dutch com- mittees are reviewing the mercial banks, specialises in situation of the small man in lending to small and medium the light of the present sized companies. Recent statis, economic situation, and if tics show that special govern- company is in real trouble it category of trader accounted for for intervention by the banks.

#### Graded

krediet) can be negotiated; Orient the management. It is in 1973. One of its objectives from earnings than have the

approval is required. Cash can interest rates. Current coupons in effect on a net basis.

which operate in the public in- programme. terest along flexible private

when asked what he thought business.

company's bank manager.

to-day running of the business,

it is essential when expansion

the Industrial and Commercial restructuring loans can be nego- ment areas, and these receive

concerned and the inevitable battery of funding devices Holland provides a good ex- organisations, trade banks and

> The two most thrusting organisations, however, are the Institut de Developpment Industriel (IDI) and Crédit

Starting-up loans can be granted empowered to take stakes in working capital loans up to Fis. 50:50 owned by the Govern-was to encourage companies to larger companies tacking strong destroy the careful build-up of of the company. 150,000 can be raised; and mort ment, and by the institut make a fuller distribution of family shareholdings. backed by a State tions. So far at least IDI is earnings and use the market But it seems as if imputation: tee are also available. reckoned to be something of a facilities for raising further is here to stay and that being expansion success. unlike the earlier capital. This it does by charging the case small companies will money can be raised, provided regional developments which a very high rate of corporation only be able to build up capital

also be advanced for mergers- are around 10 per cent. and subject, of course, to ministerial the government itself underapproval—and there are special writes the loans. Until recently Ton rate resources. Repayment schedules

Facilities in Germany for the little after paying additional tax tax systems of this type is that private company owns 40 per eminent authority than the Insti-

medium and long-term financ- a period of grace before repay- is incentives." organisations. Finance ment starts. Export credit Certain areas in Germany Corporation for ludustry and financing is also possible, and have been designated develop-

banks to go easy on such during accelerated grams, and selective loans in the banks were allowed to lend Preferential tax treatment is short, medium or long-term On the been introduced on a fairly in beyond their allowed limits to termittent basis, but most of the this category of trader. Such which small companies preferential treatment is hardly importance of small firms to the French economy, Recent

These loans form part of a Hotelier Commercial et Indus-

personalities with either com- staff are permanently employed fixed and working capital.

mercial or engineering expert to comb through prospective tise, and concern over the projects, the limited resources

purely financial end of things of a small company may restrict

occasional consultation with the once-a-generation affair.

But if a degree of financial Worthwhile control is important in the day-

Finance Corporation, have made tiated at very low coupons special aid. Inducements offered

grants, and selective loans in the recent credit squeeze, and facilities, and investment grants, this kind of institution, and "free" market forces.

growth.

include industrial credits at low that there is no central organisa. These two separate approaches money into them, especially at

depreciation banking reduces the need for and influence the workings of redeployed better elsewhere.

THE BULK of European facili- savings towards relevant invest- sharply with the interventionist also available in special circum-funding is available from the money into small companies ties for helping small companies ment projects and they fund approach elsewhere in Europe, stances. large commercial banks. Com- can protect jobs; it can stimuties for helping small companies ment projects and they fund approach eisewhere in Europe stances.

look unfamiliar to English themselves out of public bond Herr Foerster's speech to the Development areas consist of panies tend to shop around for late initiative; it can provide eyes.

London Chamber of Commerce the border zones between West the best terms, and this mobility ease of entry and development in 1971 expresses the overall and East Germany, the Saar applies to the small as well as for new companies provide most of the cash for loans at commercial or subsituate fairly succinctly—"the coal mining district, and other the large company summed up the contrary view small businesses. The two dised rates, it can also allow only means of dirigisme with us regions with an inferior rate of So the commercial banks pro-

vide the immediate source of by saving, à la Gertrude Stein

Sussion in France is import interest rates, special pre-tion which distributes con really add up to different sides soft rates, perpetuates inbined investments total only and to the small man; President ference on Government orders cessionary money. The extreme of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument—how far efficiency and even ties up for a contract of the same argument and even ties up for a contract of the same argument and even ties up for a contract of the same argument and even ties up for a contract of the same argument and even ties up for a contract of the same argument and even ties up for a contract of the same argument and even ties up for a contract of the same argument and even ties are a contract of the same argument.

# Taxation presents growing threat

and the likely wealth tax pro- Such a system as operated losses are made. posals are not conducive to the before imputation did encourage

the company has been in exist worked along roughly the same tax on profits, but allowing the internally at a slower rate. If ence for three years, but the lines. pre-tax figure must be less than Credit Hotelier lends medium as an advanced payment of that fresh capital, the temptation

Sound planning

essential

has been restricted to the major plant extensions to a an under-utilisation of fixed recourse to bank borrowings or

is contemplated. In any case, ment is believed to be worth- capital, on the other hand, will of working capital controls and

with inflation running at while, and the money is avail- make it difficult for the com- pricing and discount policy with

present levels, aimless drifting able, companies have to take pany to expand or even perhaps the aim of accelerating the infrom one week to the next is into account not only the lag maintain existing fixed assets, flow of cash and the considera-

likely, in a short period of time, between the start-up of a pro- which in turn affects its ability tion of hire-purchase, rental or

to undermine a company's ject and the date when revenue to hold adequate working sale lease-back arrangements.

The two key factors in finan- period following when money This knife edge leads, in fact, of strengthening working capital

begins to accrue but also the capital.

Istituto Mobiliare Italiano is can be tailored to suit the companies very well, but does panies to build up capital from Italy's largest medium and long- company, and repayment of the not help the smaller companies their own resources. For it is term credit bank, and is speci- capital element can be differed at all. Where it is family-owned doubtful whether they will disally briefed to look after small for up to 30 months. Credit or controlled, the payment of tinguish between wealth of an and medium-sized companies. Hotelier aims to finance part at dividends, makes, very little individual as a private person "public law" operations, least of a company's investment difference to the shareholders and wealth tied up in the busi- the problems caused thereby.

likely to emerge will not help This system suits the larger small family controlled com. resources are concerned. enterprise lines, exist to channel small company contrast pretty at the top rate. They would wealth is equated to money and

planning,

assets which harms the ability the credit markets. The alterna-

of the company to generate tive is to look for internal

sufficient cash for the replace- remedies. This could take the ment of working capital. An form of cost reductions within

Even when the initial invest- over-abundance of working the company; the investigation

THE IMPACT of taxation on a rather leave the money in the taxed as money. Its introduc being added, the family wor small company is of the utmost business to build up further tion will have most impact on be almost certainly forced to importance in considering its capital and for them a company the small family business who sell ins controlling stake in financing operations. For the tax system that favoured will have to find the money to order to pay the tax. present company tax structure retentions is to their advantage: pay the tax even in a year when

- Much has already been written about the penalties of transferring assets from one generacertain figure and ministerial term, say 8 to 15 years, at soft tax, with dividends being paid must be to do it on a debt basis siderably, modified from the despite the very high servicing original proposals. Nevertheless This move would get the family

Take an example of how CTT porary solution to the immediwould work in a transfer and ate problem. who most likely receive very ness. The big weakness of most The chairman of a flourishing been discussed by no less an cent of the equity and his wife tute of Chartered Accounts is a further 15 per cent. The to fragment the company into tor-of the company and has few tax saving can be substantial. financial resources of his own. Such a move can be very the family wealth being tied up effective where overseas sub-

borrowings to tide over the ciate or expand and the balance and valued as parts of a comabout Western civilisation: "It For the smaller company, a payments gap, the former may sheet entries for stocks, debtors bined 55 per cent holding. To would be very nice." That decision to invest in major be in a permanent position of and creditors remain unchanged, add insult to injury, there could would be very nice. I hat decision, to invest in major be in a permanent position of and creditors remain unchanged, and institute in major be in a permanent position of and creditors remain unchanged, and institute in major be in approximately instituted in meanwhile individuals trying financial planning is not the physical expansion is fraught cash surplus. Both eventualities The fact that this situation is, be an additional Capital Cashs to build up their family business. has revolved around a few or less regular basis and where knife-edge relationship between budgetary control with financial assessed at £500,000, the CCT amount would be £22,500.

resulting from either labour or pated over a period of time, then material shortages, can lead to it can be relieved to the material shortages, can lead to it can be relieved to the material shortages. actual amount distributed in the form of dividends will be even less. Although payment can be spread over eight years by equal

Capital Transfer Tax is going tax is concerned the answer s rapid build-up of capital. The companies to meet future to have much more serious very little. CTT has been capital Transfer Tax conditions capital requirements from repercussions on the financial designed so that it is virtually make it extremely difficult to retained earnings. The old problems of small family husi-impossible to avoid payment of pass on intact to the next corporation tax system charged nesses. The impact of the taxes it whatever devices are adopted. generation the capital already a lower rate of tax, but so far disclosed is that it is One solution is to effect life built up.

companies had to pay dividends going to take that much longer assurance using the samual to the s gross, paying over the tax to build up capital from current exemption limit of £1,000 to pay.

The present system of com- element to the Revenue. Small resources. CTT will accelerate the premiums so that the policy. pany taxation, known as companies have usually relied the speed at which the capital money is free of CIT liability.
"imputation" was introduced more on building up capital is clawed back by the State. Two But even this does mean a slow: transfers of the assets can but steady drain on the capital

1975. Finance Act has been con- so that control is not completely servicing original proposals. Nevertheless over the hurdle of the first current concerned the proposals are transfer, but it is doubtful concerned the proposals tax on transfer could cripple whether it could be repeated at the second. To take the example given above, what will be the position when the chairman wishes to transfer the rest of his equity holding. Nevertheless it does offer a valuable tem-

> business has net tangible assets several different operations with of £2m. and after-tax profits of only a very loose control at the £144,000. The chairman wishes top. Such a course is not usually to give half of his shares to his recommended from a business son, who is the managing direct efficiency point of view but the

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The state of the s

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sidiary operations are involved. on the business.

Notary operations are involved.

If the chairman makes a The exact procedures are diffitransfer then the cult to follow and anyone conamount of CTT payable would templating such a course of be £449,963 if he meets the action should take expert tax liability. The calculation of this advice on the subject. But CTT amount is rather complex be like most other taxes is a pro-FINANCIAL PLANNING in gory there will always be assets tied up in the small ness is to all intents and cause the holdings of the chair- gressive one and any move that smaller companies could be periods of time when no earn- fabricating company. Whereas purposes static. The assets of a man, and his wife would be reduces the aggregate value of smaller companies could be periods of time when no earn-rabricating company. Whereas purposes static, the assets of a man, and the periods of time when no earn-rabricating company. Whereas purposes static, the assets of a man, and the flowing into the the latter will depend on static business do not depre, aggregated as related property the capital transferred for tax purposes will reduce the tax liability.

Meanwhile individuals trying strong suit of the small com- with uncertainties. Unlike have to be taken into account to say the least, unusual, empha. Tax liability on top of this sum must feel that under current tax strong suit of the small com- with uncertainties. Unlike have to be taken into account to say the least, unusual, empha- lax having on the value of the provisions they are pouring ally, the growth of a small firm decisions are made on a mole of a company lies in the almost forecasts and the linking in of business in 1965. If this was water into a very leaky barrely in that the end result does not mate hope is that at the next change of Government the problems of the small companies will be considered more sympathetically, "

CONTINUED FROM PREVIOUS PAGE

cial planning—once an initial is leaving the company at a only one way and is often class at the expense of the balance ground plan has been decided faster rate than it is coming in, sified as overtrading, although sheet, which may impair the upon in terms of product de For the small company, such this term has a number of ability to borrow in the future. are expected to arise from it, purity is being the firms are now velopment and marketing—arc, requirements should be meanings. In general, the Most small companies find Another way that a lasting entering the field of manage.

be broken down most easily by of which are used to pay off the financial directors and managers company. The solution of this company in a non-executive lities will follow their lead by distinguishing between fixed and original creditors. The cycle, of small companies can find hard problem is one of the main position. In this way, Charten becoming involved in an area, working capital requirements of course, varies enormously to appreciate is the difference benefits of obtaining advice from house is able to keep in close for which there has probably touch with the company and can never been a greater need. offer advice and guidance when-

first, the ability to quantify included in fixed capital require- longer the production/sales at some stage that there is a relationship can be acquired ment consultancy but there is financial requirements and ments rather than short term cycle, the greater is the chance limit to how much can be with a business advisory con still seems to be a certain resecondly the introduction of borrowing and highlight the of overtrading. If extra finance squeezed out of old plant in cern is through the services of luctance on the part of many some system of monitoring per need to arrange facilities, above has not been arranged, the volume and profits, Extra shift Charterhouse. Group. This small businessmen to take adformance within the company and beyond this requirement, company may be unable to work and heavier machine operates in a completely vantage of their services. Per-This, of course, boils down to before the project is started. meet its commitments. And usage, for example, may have different way to the other two, haps this is because they are the difference between financial. The second kind of lag even if this does not end in the effect of increasing unit in that when Charterhouse straid that the advice available. the difference between financial the second kind of tag even in the day-to-day run-bankruptcy or liquidation, the costs and only serve to post offers financial assistance to a is not based on sound, well and wanted and management accounting and occurs in the day-to-day run-bankruptcy or liquidation, the costs and only serve to post offers financial assistance to a is not based on sound, well a whole not exactly unheard of ning of the company, that is, confidence of suppliers, which pone the day when a substantial company it is more offen qualified independent. This could have been a substantial company in the contribute of any offen qualified independent company. in the smaller company, it is the production/sales cycle. This is crucial to the small company, investment in new capacity is through the purchase of an certainly not be said of any in the smaller company, it is the production/sales cycle, and a distinction which management is the period between the may be damaged. The result-called for, A point constantly equity holding than through a ladvice which came around an additional and increasingly, purchase of raw materials, for ing restriction of credit may stressed is that a small com-loan. Another different aspect organisations—mentioned. All the consultants and, increasingly, purchase of raw materials, for ing restriction of credit may stressed is that a small com-loan. Another different aspect organisations—mentioned. All the consultants and increasingly, purchase of raw materials, for ing restriction and profits pany's expenditure decisions of the Charterhouse operation three are well established and advisory services, are keen to of wages and other expenses and worsen the cash position and chances of gaining finance is that they usually insist on respected financial institutions and the final sale, again either still further.

are only as good as the information of a representation of a representatio Financial requirements can for eash or credit, the proceeds One distinction that non-tion available from within the tive on the board of the client organisations with similar fact.

Terry Wilkinson ever a new venture or new Tom Kyte

basic point is that in each cate- of the food wholesaler with the will equal cash is when the busi-المكذ امنه الأصل المساعدة على المساعدة المساعدة

and then looking at the rela- between companies and one can between profits and cash. The the many sources available.

tionships between the two. The compare the rapid stock turn only occasion on which profits

(Timeses)



# A penny-farthing ride from Europe

By DAVID WATT

to sixth-rate figures are apt to appear on anti-Market plat- \$4,000 forms. Add to that the fact TV forms. Add to that the fact TV and radio programme—
F THE anti-Marketeers turn that the most controversial—£3,000
out, against all the odds, to and therefore most interesting The grand total of £134,000 is the referendum cam--speakers, Messrs. Benn and probably already more than the paign the result can be safely Powell, are extremely difficult campaign disposes of. Leaflets attributed to the cross-grained to pair with anyone else in a and stickers will be sold and caution of the British temperament with its presumption, begins to see some of the difficash return in the long run but often well-founded, that when culties that beset the antiit is unlikely to come in in the senting and the senting and the senting public appearance. the entire Establishment is Market cause. united in favour of some propo-sition, there, is bound to be Lack of funds something fishy about it. The possibility that this joker, lurking somewhere in the referen-dum pack, may yet turn up lack of funds. The National local level. This is no surprise, buoys up the hopes of Referendum Compagnets has like The argument is that NRC's

and Clive Jenkins you have just researchers are camping in the about run out of "anti" names garrets of the "Spectator" office ever heard of. Furthermore, operation is really being run these are not by any means on a frayed shoe-string.

feelings of awe and admiration. looks something like this: Market speakers of any weight. Press advertising-£50,000 are intolerably overloaded with engagements and many second. third and indeed anything up -15,000

Grant to Welsh organisation

large quantities until after the campaign is over. This list is revealing. Almost

half the Government's donation Needless to say there are is being spent on printing dum pack, may set turn up lack of funds. The National buoys up the hopes of Referendum Campaign has, like many anti-Marketeers; but the Britain in Europe received the trouble is that without at least covernment's donation of some of the resources of the fig. 125,000 towards its expenses. Establishment it is very hard to The difference is, that while Britain in Europe has received tons and there is a network of anti-Market groups in societies. Take the matter of speakers, in addition large, though as yet in the country. Let them dish Take the matter of speakers, in audition targe, though a yet in the country. Let them dish for instance. Britain in unspecified, sums from industry out as much printed propaganda as possible. More surprising is umbrella organisation, disposes has virtually no, other source the decision to spend nothing at all on mounting a campaign to the services of dozens of of finance. Some trade unions at all on mounting a campaign read-political advertisements in muddle-through," penny-farth- were not prepared to enrol them.

Administration costs £10.000 calculation, is at least as much the people running the show ing light, had the political because being anti-Market is a in literature. The movement, it immoral about all this, but it is

Mr. Michael Foot, Mr. Anthony Wedgwood Benn, Mr. Peter Shore and Mrs. Barbara Castle

brella," has no more than a its Press conferences take place Government to operate in this tipy handful. When you have in a plush Park Lane hall by field all the best sites had been said Benn, Castle, Foot, Jay, courtesy of Sir Ian McTaggart grabbed by Britain in Europe.

This aberration completes a the Keep Britain Out move go on doing his swn thing. In marginal value, other words, no new blood to stringency in which any mis. Safeguards Committee. Keep speak of was brought in as a Oredore. said Benn, Castle, Foot, Jay, couriesy of Sir Ian McTaggart grabbed by Britain in Europe. stringency in which any mis- Saignand Stringency in white saignand Stringency in which any mis A decision for which there rectified by the expenditure of ploughing a lonely furrow for seems to be very little rational cash, or even by a change of years with Mr. Charles Frere. Another difficulty has been that the man in the street has in Gower Street. But the whole explanation is the expenditure mind. But it also is a sympton Smith, a solicitor, at the helm, the unwillingness of the Labour NRC version that the political ning the National Referendum of so much on Press advertis- of a certain arthritic character had the organisation up and anti-Market Cabinet Ministers tide is indeed flowing in the Campaign profer to run it by ing and so little on preparing in the NRC leadership. A little down the country and ought, by to involve themselves closely in anti-Market direction. Packed analogies with the past-pammakes which inspire universal. The NRC's budget apparently the four television slots prowillingness to draw in profess enterprise. Unfortunately, the paign. Mr Roy Jenkins and are reported. Vast orders for Press advertisements to countervided by the BBC and ITV sionals, might produce better Common. Market Safeguards some other pro-Market Ministers car stickers and a run on pant act the bias of Press "barons," The consequence is that anti- Leaflets and stickers-182,000. Britain in Europe's budget for results for the meagre resources Committee. of which Mr. have in effect, taken over the phlets apparently justify the and a contempt for the new television programmes, on my available. But the fact is that Douglas Jay has been the lead- Britain in Europe campaign, but decision to sink so much cash media.

Junior Chamber of Commerce

for London debate on a motion that UK should remain a

general

Mr.

director, European , and Mr. Clive

Ernest

GENERAL.

Jenkins.

Institute,

Electrical

representatives

national figures ranging from chipped in another £5,000 or where people are accustomed to Mrs. Shirley Williams and Lord so in all. Various organisations seeing their political propa-

result of the merger.

Grant to Scottish organisation as the entire Government are, on the whole extremely names. It also became clear badge of Left-wing respectable is said, is sweeping through the probably a good way to become donation and this priority must conservative and their campaign that Mr. Jack Jones and lity in the Labour Party, anti-stubble and this being so it is a "gallant loser."

Market Ministers have hesitated both pointless and distasteful to to get enmeshed with wicked go in for publicity gimmicks and Tories in the NRC. Some, like expensive packaging on the lines Mr. Anthony Wedgwood Benn, of "The Selling of the Presi-have gove further and even dent." In other words Britain refuse to sit on platforms with in Europe's slick, expensive Conservative representatives, campaign is positively un-The result has been to leave the British. bole organisation in the hands To some extent this is a of Mr. Jay and Mr. Marten deliberate and ariful appeal to (both able politicians but the underdog vote. One assumes decidedly old-fashioned) plus an endearing air of Ealing

journalists and academics. Tax NRC people with their think, most of those involved failure to set up something a really do believe that everybit less rickety and you will get thing must come right in the two different replies. One is the last reel in spite of what the shrug of the shoulders: "We are opinion polls are saying. No doing our best against heavy doubt they exaggerate the effici-odds." The other is "What do ency of Britain in Europe you expect? That's what politics (which has plenty of problems is always like." I find this last of its own to contend with) and proposition interesting for it is no doubt they exaggerate their exactly the same kind of atti-own quaintness (an organisation tude as imbues Transport House which has the official backing of and most Labour committee Transport House and the TUC well-known and well-liked and individuals may have on bill boards and hoardings newspapers. Perhaps. But it seems from shinned in another \$5,000 or national figures ranging from chipped in another £3,000 or where people are accustomed to is more likely to turn the pages than they actually possess.

Mr. Shirley Williams and Lord so in all. Various organisations seeing their political propagand displayed. But there is an explanation, which is, it has been an explanation, which is, it has been an able seems, that hoardings have to ten minutes when an attractively an uneasy amalgam of a number. Mr. William writeraw and man. Transport and recueration which an explanation, which is, it matter of accident. The transport and recueration which enthusiasm only if the political undercapitalised, amateur and servative. By contrast, the Canadian official, Mr. Bob be booked in advance and by presented political advertise of different anti-Market group.

National Referendum Cam- Harrison, who is, in effect, the time NRC knew it would ment comes on.

Intervacing the different anti-Market group and allowing Mr. Frere-Smith to publicity, activities are of very but merely as a reflection of my paign, the anti-Market "um- campaign director of the NRC have enough money from the brella," has no more than a its Press conferences take place Government to operate in this aberration completes a the Keep Britain Out move on doing his own thing In

#### **Orders**

some organisers drifting in Comedy nostalgia in the hope from the unions and the Labour that no one will be able to bear Party and a few amateur the thought of the penny-farthing coming in last, And yet, I

own conviction that the fundamental emotion at the bottom of most opposition to Britain's It is naturally part of the of change. Those who are run-

#### **Letters to the Editor**

#### Taxes on gains

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From The Deputy Chairman

Sir.-I had hoped that if any remarks of mine ever rated a that there is already a 30 per Cockman, Copeman and headline on the front page of cent tax on gains whether they Partners, your journal, they would be con- be short-term or otherwise). 161-163 Temple Chombers, cerned with the reduction of investors as well as speculators Temple Avenue, E.C.4. taxes on investors rather than are deterred from taking action any new form of taxation. Per even when it is clearly demanded, haps I might be allowed to put Our previous experience of the into context the remarks that I short-term tax produced a noticemade to the Press briefing on ably restricted market.
Introducing the evidence given Speculators are not in general to the Select Committee on the villains they are sometimes.

cit of the Stock Exchange put market only contributors to that class war by blaming each other class class class war by blaming each other class cla ings into productive industry otherwise of stock, through the stock market. These Let it be said, on ings into productive industry otherwise of stock.

Let it be said one hopes for what part of our present taxathrough the stock market. These the last time, that the Stock tion system plays in adding to savers are already, over-taxed the last time, that the Stock tion system plays in adding to market; it is made by the institution of all kinds. We therefore the general public. It is the Workers take home pay needed to the general public. It is the Workers take home pay needed to the general public to further. Tax at 35% on gross wages through the Council to further. Tax at 35% on gross wages and and advance the interests of National Ins. at 5.5% on gross... effects of the wealth tax, and

through this mechanism is the stock market to turn us.

In the context of capital gains, frinction satisfactorily.

I gave a personal opinion that As usual the trap laid to catch. Total costs increased by 82% increase for taxing one truant catches instead a short term capital gains than host of honest citizens.

If VAT at 8 per cent. will long term gains, since the latter Colin Harding.

Inay largely be the result of in
14. Finsbury Circus, E.C.2.

Satisfactorily.

It VAT at 8 per cent. will deed to £18-23 this would men that largely be the result of in
14. Finsbury Circus, E.C.2.

Satisfactorily. flation and outside the investor's control. We already suffer taxathen on short term gains and I Clarifying did not advocate a new short did, not advocate a new short lerm capital gains tax, but a reduction for longer term holdings.

I horsed I also made it clear from Mr. Frank Walton.

In the market place should not be underestimated and that the have to fill in expense claims to exiginal introduction of capital their firms no doubt "love gains tax had in fact, resulted VAT. If suggest the following in the fact that the dampen done to the fact that the dampen points which could be ordered size in the speculator had or persuaded by HMG.

Seen largely eliminated. When Bills are the same size: the alked what proportion of Stock VAT number is in large print from Mr. D. I. Duff. Suchange business was speculated to a standard size; and the VAT life. The pointed but that this was number is in the same place on impossible to quantify and that all bills.

It statistics were taken from those firms with members on the HMG this would not be much coincil, they would be likely to to ask. be misleading since firms who is a standard size. The market is in the same place on one of their members to council work tend to have a greater preportion of institutional investment business than the average.

I must emphasise that council members are elected as individuals and in no way represent the interests of their firms. term capital gains tax, but a re-

members are elected as individuals and in no way represent the interests of their firms.

May I conclude by saying that in cases such as this there is a natural tendency to blame the Press for misrepresentation. Those of us who believe in the importance of communication with the public through the medium of the Press, however, cannot always shelter behind this resort. As someone who has resort. As someone who has acted as spokesman for The Stock Exchange on occasions during the past two years I campot shirk the responsibility of ensuring at Press briefings that my remarks, are clearly presented in context and within the

his views would probably be un- U.K. tax law contains no signi- an inflation of at least 22 per

can only lead to at stultified bilities. market (and let us remember George Copeman.

to the Select Committee on the villains they are sometimes. Str.—Since Mr. Healey's Bud-would be met from the Street Tax (reported on May held to be: not are they Str.—Since Mr. Healey's Bud-would be met from the Stock Wealth Tax (reported on May held to be: not are they Str.—Since Mr. Healey's Bud-would be met from the stock of the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-get the politicians from right and pile. Also, ECSC rules would generally the cause of a sub-generally the cau on the villains they are sometimes From Mr. J. F. Noyes.

emphasised the depressing effect those who wish to make use of it would have on the stock mare the market. The more that Gross pay needed (68% more than money for industry by irrelevant taxes, the less abig National Ins. Employers 8.5% through this mechanism. and advance the interests of National Ins. at 5.5% on gross .

From Mr. Frank Walton. James F. Noyes, 34, Russel Way. Sir,—Any of your readers who Lewisham Road, S.E.13.

Sir.—Your report that "British due!"
bosses are Europe's poorest" D. Inglis Duff.
(May 201 offers us a bleak 62, Repburn Gardens,
future as a nation. We should St. Andrews, Fife.
he working towards the American system where the top tax
rate on earned income is 50 per
cent. For every extra two dollars
earned a man can keep one. But Torock Lorses

aired his personal views (May rate of tax on income. Then the miss come from additional accordance of the saving by private individuals. Pine Wood, capital gains tax. Moreover, as senior civil servant and the At a time when the private Holly Bank Road, he represented all member firms senior academic can all receive individual can obtain about 7 per Hook Heath, it was unfortunate to add that a fair reward for their labours. cent. on his money to counteract Woking, varrey.

## Adding to

If VAT at 8 per cent. was added to £18-23 this would mean that taxation costs increase in-flation by 96.8 per cent

ravaged by hyperinflation.

May T draw attention to my productive way rather than non-letter which you inserted in your results of January 23, under the heading The Chancellor should explain. In this I said:

and office blocks.

Explain. In this I said:

at this stage of inflation the only thing to do is to give the same increment to everythed. increment to everybody

Honour to whom honour is

# **British Steel**

cannot always shelter behind this resort. As someone who has earned a man can keep one. But sorted a spokesiman for The such as sockesiman for The such is possible, is my view, only stock. Exchange on occasions because the U.S. also has 175,000 from The Chairman. City. Section companies, including most of the correct perspective.

James Dundas Hamilton.

The Stock Exchange, E.C.2.

James Dundas Hamilton.

The Stock Exchange, E.C.2.

Makers of the covered profits. A better name for the two weership of capital growth.

When employees participate in the year capacity problems. The ownership of capital growth.

When employees participate in the year capacity problems. The covered profits and shake off the political resources to come from ?! If the other issues as to make capital and shake off the political resources to come from ?! If the other issues as to make capital and shake off the political resources to come from ?! If the other issues as to make capital and shake off the political resources to come from ?! If the other issues as to make capital sunday and in this case, of course, there would not be must be shoring of this personal views (May rate of tax on issue from additional provided in the point that it is a capital content.

The Stock Exchange before the Commons an assense about, "soaking the form additional greated his personal views (May rate of tax on issue capital and shake off the political resources to come from additional first place.

The politicians whom he mentions, the politician resource to the next of the market as a solution the market as a solution the market as a solution to three mainting of the political resources to this object of the other issues as to make all the oth

popular "particularly among ficant obstacles to companies cent, per annum, I suggest there smaller firms." It is to be hoped running schemes for employee would be a large response for that some of those will also participation in capital growth. a "steel bond organised on the make their voices heard."

Some of our major companies same lines as a property bond. Any tax on short-term gains, have recently come to realise The public would be asked to particularly if related to income, this and are looking at the possi- subscribe for a share in a fund which would be used to purchase British Steel would undertake to use this steel during the next upturn and would credit the funds for the steel it withdrew from the stock-pile at the then manu-facturing price. There would have to be some undertaking from British Steel that say 50 per cent. of its requirement, once its rom Nr. J. F. Noyes. plants were working at more than say 80 per cent capacity. Str.—Since Mr. Healey's Bud-would be met from the stock-

inflation.

I have pleasure in showing you to self the steel to the fund at

i Year 2	Year-3	Year 4
· £18.23	£33.23	£60 57
10.72	19.54	35.60
1.68	3.06	5.59
30.63	<b>55.</b> 83	101.76
2.60	4.74	8 65,
£33.23	£60.57	£110.41
	10.72 10.72 1.68 3 0.63 3 2.60	10.72 19.54 1.68 3.06 3.06 55.83 2.60 4.74

Until our Government is pre-pared to make radical changes in honds would gain provide a super-our taxation system we will be up with the retail price indexa likelihood which has more cer tainty than most things to-day Effectively, investors would be offered a medium term invest-ment which had a very good chance of keeping up or exceeding the rate of inflation and which would also serve a useful national purpose.

The City would gain because it would demonstrate that it can still generate financial innova-Sir.—All of a sudden someone tions of assistance both to inseems to have stumbled on the vestors and manufacturing
idea that flat-rate wage increases industry. The economy would
are just the answer; and that gain because the coming "flight
"percentages" have been mis- from money "would be chanchievous from the start.

#### No point in a coalition

From Mr. M. Burnyeat.

Sir.—I read with great interest David Watt's article on the prus pects of a coalking. (May 16; Surely, though, he has missed the point that the Referendum (and the Common Market) is an issue which transcends ordinary party matter multiple and is unclean.

#### To-day's Events castle-upon-Tyne, to mark 150th COMPANY RESULTS

anniversary of the mine. . Nato defence planning commeeting continues.

secretary, International Tin Council meets, ASTMS. At Chartered Insurance Geneva, to consider executive chairman's suspension of buffer Aldermanbury, 12.30 stock manager and his deputy. Engineers Association resumes pay talks PARIJAMENTARY BUSINESS with Electricity Council.

House of Commons: The House

House of Commons: The House Major clearing banks continue will rise for Spring Holiday and resume Monday. June 9.

Staffex International (full-year). Ultramar (first-quarter). COMPANY MEETINGS

Armitage Brothers, Nottingham,

Works, Leicester, 12. Sir Derek Ezra, chairman of OFFICIAL STATISTICS
National Coal Board, visits Sales and orders in engineering
Eppleton Colliery, near New- industries (February). Brown Brothers Corporation, Great Eastern Hotel, E.C., 10.30, Canning (W), Birmingham, 3.

Reed International (full-year).

Babcock and Wilcox, 12, Tothill Street, S.W., 12.30 Bestobell, Slough, 12. Preedon and Cloud Hill Lime

Catalin, Harlow 12. Clayton, Leeds, 2. Gadek Rubber, 15, St. Helen's Place, E.C., 11. Gibbs (Anthony), Winchester House, E.C., 11 Gross Cash Registers, Portman Hotel, W. 12.

Hill (H. and J.), Willenhall, 2,30.

Jerome (S.), Bradford, 12.30. Ltle Shipping, Glasgow, 12. Minet, Abercorn Rooms, E.C., 12. Reckitt and Colman, Connaught Rooms, W.C., 10.30, Tate of Leeds, Leeds, 4.30. Ultramar. Winchester House. Warne Wright and Rowland. Rirmingham, 12.15.

## The Quarterly Economic Review Service

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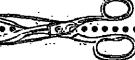
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23.5/75

half loss £1.62m.

Some £5.4m. of the £6.2m. turn-around from profit to loss is attributable to trawling. The de-cline of nearly £2m. in turnover is a reflection of the fall in first

# Northern Foods £1.4m. first half leap

Front Before tax of Northern Foods jumped from £1.55m. to £2.96m. for the half year to March 31, 1975 and earnings per 25p share have doubled from 1.55p to

The interim dividend is raised from 0.84p to 1p net Last year's total payment was 2.3689p from

Chairman Mr. N. Horsley says that for the group it would be unrealistic to expect the percentage rate of growth to be main-tained for the second half, but a further increase is confidently forecast giving a substantial improvement in profit for the full

Commenting on the half year he states that the significant improvement in the trading of the cake and flour division arising out of considerable cost reductions has contributed materially to these figures.

Through a combination of increased volume sales, continued rationalisation and greater efficiency, good progress has been made by both the dairy and brewery divisions.

In a difficult period British Credit Trust has matched last year's first half figures and there will be an overall improvement for the full year.

	1974-75 2000	1973-74 £000	1974 1000
	Half-		Year
T		45.579	
Turnover	61.533		99.536
Trading profit	4,000	2,849	7.681
Depreciation	976	767	1.760
Profit on trading	3,287	2.057	5.921
Investruent Income	74	79	17.
Making	3.46(	2.161	6.993
Interest	754	687	1,440
Learing	2,703	1.474	4.633
Profit of BCT	239	217	171
Share of assoc.			
protit	32	*137	*79
Profit before tax	2.964	1.554	4.745
Taxation	1.500	766	2,240
Net profit	1.162	785	2,505
	1.46 <u>-</u>		
Minority profit		6	13
Pref. dividends	5	5	9
Extraord, credit .	_	_	50
Attrib. to Ordinary	1.451	141	2.533
Ordinary dividends	440	386	1.088
Retained	991	391	1.445
	_08a.		
& comment			

the brewery is going to benefit usefully from the end of rent controls; dairy products are still controls; dairy products are still chairman says.

moving steadily forward and liquid milk sales remain busyant; and British Credit could emerge from 1974-75 with profits of around £½m. pre-tax, against £171,000 in 1973-74. Add to all this continued recovery in baking, and a prospective yield of, say, 5.6 per cent, looks very fair at 74p—with cover rising to around the four-fold mark.

chairman says.

chairman

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# **Fitzwilton** shortfall

for the full year.

Despite the group's good performance this must be seen in the context of the continued rise in inflation with the consequent peril which this will bring to both the country and the company, Mr. Horsley points out.

AN ADVANCE in pre-tax profits and a maintained interim dividend of 2p gross for the six months to December 31, 1975 is aunounced by Fitzwilton, the industrial holding company. On sales of 239.9m. the group and its associates report "substantially" higher

report "substantially" higher trading profits. However, increased interest charges leave pre-tax hoped profits only marginally higher at £1.45m. against £1.4m.

Chairman Sir Basil Goulding pessin says that despite the maintained level of overall profits for the first to 10ph half-year, inflation has eroded the profitability of the group for the year and will continue to be a serious threat in the future.

Factoring means

FULL

	which are basically financed
	through the bank, and with the
	additional burden of £180,000
	interest on the \$4.4m. raised to
	finance the increased holding in
	National Mine the group feels tha
	its overall borrowings need to be
	reduced. Property disposals are
	planned, which should make the
	current borrowing ratio of debt to
S	shareholders' funds of one-to-one
d	look less depressing. Nevertheless
S	as far as the second half of 1974-73
d	is concerned, the group is faced
ŀ	with high interest costs, while
1.	fertiliser demand is likely to
5	slump. Further, tax relief or
ř	exports is not going to create the
ā	subnormal tax charge originally
ž	hoped for; associates and half of
t	the £0.7m. profit from subsidiaries
•	are open to full tax charges. The
_	pessimistic indication for the year
g	elipped in of the characteristic
	clipped 5p off the shares yesterday
ŧ	to 70p-roughly double the value
6	per share of the group's stake in

totai was 4.151p.			
· -	Half-sear		Year
	19.5	1974	1973-74
	£0m)	£060	CHIG
Termover	19,000	15,500	31 000
Trading profit	3,111	2,598	6.172
Depreciation	768	760	1,500
Interest	647	472	950
Share associates	- 47	72	118
Profit before tax	1,743	1,730	3,840
Taxation	627	553	1,249
Minority interests	_	72	6
Net balance	1,116	1,175	7,363
Preference div	43	45	91
Ordinary	213	213	684
The statemen	it re	peats	that
Kuwait Investme	ant ()		which
1:	CHE OF	mte,	** III/CII

#### SCOTTISH INV. TRUST

For the six months to May 5, 975 gross franked investment

1975 gross franked investment income of Scottish Investment

Trust Co. is virtually unchanged at £321,100 against £319,000 and

INTERNATIONAL FACTORS
LIMITED
Circus House, New England Road
Enobton BN1 4GX, Tel: (0273) 66700

Wallace Brothers

Wallace Brothers Bank Limited, 4 Crosby Square, London ECSA 6AJ.

Telephone: (01) 638 4070, (01) 588 4640 (foreign exchange);

Telex: 884689/80; Cables: Wallace London EC3.

ank Issued capital and reserves exceed £11,000.000.

Australia, Hong Kong, Jersey, Singapore.

Interested? Talk to

Teles: 87382. And at Birmingham Cardif Edinburgh Leeds, London, Manchester,

unfranked is up marginally from Gr. £269,400 to £278,000. Gr. The Interim dividend is 0.455p Jan (same) net Last year's total was

Gross interest takes £34,500 (£33,000) and expenses £35,000 (£30,500). Net asset value per 25p share is

## **Brockhouse** midway progress

directors forecast.
Sales for the first half ended
March 31 have expanded £7.3m.
to £29.52m., an which a profit of £1.3m. was earned, compared with just over £1m. Export sales are up 48 per cent, and orders are greatly in

excess of last year.

The interim dividend is stepped up from 4.41p to 5p per £1 share—total for 1973-74 was 11.055p.

be much reduced in 1975 following the company's withdrawal from certain French commitments and Front of BCT 29 171 482 April 229 171 second-half pick-up in German

## at Odex Racasan

PRE-TAX profit of manufacturers of bygiene products, Odex Racasan advanced from £395,208 to £720,103 for the year to March 31, 1975 after a rise from £289,600 to

Earnings per 25p share are given at 11.6p (9p) and the dividend is stepped up from 3.2681p to 3.5757p with a final of 2.5757p. The directors say that the difficult with the difficult of the dif cult conditions experienced in the has acquired the Hay's Wharf final quarter of 1974/75, particuhas acquired the Hay's Wharf final quarter of 1974/75, particushares formerly held by St. larly in sales to retail outlets, con-Martins Property Corporation, tinue. After only a few weeks has repeated the undertaking trading and given the uncertain given by St. Martins which means economic climate, they feel that that before it can exercise voting there is, at this stage, insufficient rights or deal in Hay's Wharf information to enable a reason-shares it has to make a general able estimate to be made of the offer at 256p in cash. The KIO likely profits for 1975/76. They holds 34½ per cent of the Hay's are nevertheless confident that the group is well equipped to take full and immediate advantage of full and immediate advantage of

it present no cash	flow pr	oblems
re foreseen.	1974-75	1973-74
ales	£ 6,265,250	4.376.419
re-tax profit	720,103	595,208 322,3%
et profit	357,529	272.422
gua-ord, credits	6,125	43.471 6.125
ref. dividends vallable in Ord	351.464	310,165
ad duri-lands	243 502	2:2.573

## Lyndale

Engineering
Turnover of Lyndale Engineering increased from £1.84m to £2.7m. in the half year to December £1. 1974, and profit advanced from £105.103 to £203.513, before tax of £105.826 £54.653).
The group has good order The group has good order books and the results for the year should not be less than those of previous year (£454,761 pre-tax) despite some slackening of demand at the steal stockholding

states that on May 19, valid The placing has been carried out acceptances had been received in by Henderson and Crosthwaite respect of 113,122 Ordinary shares and Heddorwick Stirling Grumbar in Leahy Kelly and Lenhy in with a limited number of instituresponse to its cash offer, Foxall tional investors and is subject to the despatch of the offer, Foxall the approval of shareholders in held some 69.31 per cent of the general meeting. LK and L shares. As a result of the acceptances received, Foxhall the acceptances received, Foxhall now are entitled to \$8.5 per cent. of the capital. The cash offer notinces that in respect of the of 27.5p a share will remain open company's Rights issue of 167.700 for acceptance until June 3, 1975, shares of £1 each at £6 per share.

#### NORTH ATLANTIC SECURITIES

North Atlantic Securities Cor-poration announces that approximately 84 per cent of the £2.2m. Convertible Unsecured Loan Stock 1995/96 offered by way of rights has been taken up. The balance has been sold for the benefit of the Ordinary share-holders entitled thereto.

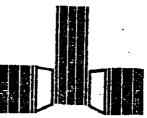
CRESCENT JAPAN

demand at the stea substitute of the interim dividend is raised from 0.235p to 0.87p. Last year's total was 1.34p.

Crescent Japan Investment Trust proposes to raise approximately £1.7m. by a placing of 1.25m. new Ordinary shares of 50p each at 139p per share being the unaudited net asset value. Foxball Securities of Belfast, fully diluted as at May 19, 1975, states that on May 19, valid. The placing has been carried out

that applications were received

## **Notice to the Unit Holders**



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## **DIVIDENDS ANNOUNCED**

Current		hanane .	, 101	Lasi
payment	payment	dly.	year	yea
Brockhouseint. 5.0	July 31		_	11.
unning Group 0.85	<b>–</b> .	2,43	1.99(d)	3.5
stings 1.38	July 18		1.8	1.6
ns. Commercial 2nd int. 0.86(c)	July 25	V.15	1.70	1.6
benhams 2.62	<u> </u>	2.62		-4.L
zwilton 2(8)	July 15	2	<del></del>	`5.5
J. Gleesonint. 0.56	July 4	0.52	<u>—</u>	1.4
ant Bros 2.36	July 11	2.36	3.38	3.8
oun Lotus Car 0.37	<u> </u>	1.69	2.0	
mes Halsteadint. Nil	_	0.22	_	0.6
y's Wharf int. 1.29	July 25	1.29	<b>—</b> •	4.1
Lipton 1.4	July 11	1.34\	2.4	2.2
vell's Shipping 4.97 .	July 10	4.99	6.97	6.3
ndale Engineering int. 0.67	June 27	0.34	_	/1.34
dminsterint. 0.81		0.84	_	1.6
rthern Foodsint. 1	- Aug. 29	0.84		2.37
ex Racasan 2.58	July 11	2.12	3.58	3.27
Swan Hotel 0.44(b)				0.5
tchard Services 0.67	July 15.		1.11	1.02
ttish Heritable Tst 0.76(b)	<u> </u>	0.7	1.46(b)	
ottish Inv. Tstint. 0.45	July 22	0.45	. <del></del> .	2.05
ndard Fireworks 3,73	Aug. 5	3.42	3.73	3.42
ncis Summer 0.22	July 28		0.72	0.64
nurle 1.8	July 11		3	3.08
ngel Best Mines 2nd int. 3.88	July 11	4.0	5.99	
falgar Houseint. 1.26	July 18	1.18		2.52
rner Estate 2nd int 1.5		1.03	2.6	2.08
lverhampton & Dudiey				
int 12	Tuno 90	7 94		4 90

IF CONDITIONS get no worse,

J. Brockhouse should finish the Dividends shown pence per share net except where otherwise stated, year to September 30, 1975, with profits in sight of the record increased by rights and/or acquisition issues. (a) Gross. (b) 62,95m, achieved in 1973-74, the directors forecast.

Amended to meet with Treasury requirements. (c) To be paid subject to offer by Rubislaw Investment Trust becoming unconditional. (d)

## Lovell's **Shipping**

	(mach, her simes	1974	1973
,		1214	75.9
,		£	2
:	Gross revenue 11		8.121,990
;	Trading profit	44L,900.	196,000
	Franked invest, income	7,900	6,700
ı		10,708	47.900
t	Written off	_	50.000
	To past pensions	100,000	
•	Pre-tax profits	339,100	194,200
:	Tax	148,500	59,400
ı	Minority interests	_	4,190
ı	Extraordinary income	_	4,808
1	Net profit	192,600	45,300
	Dividends	40,600	37,300
•	Retained	152,000	5.600
:	The directors sa	ay tha	it the
ı	result, while most		actory,

was not quite as good as expected at the time of the interim report. The closing period of the year showing the impact of the recession in the international trade, the effect of which has hit almost all effect of which has hit almost all assertions of the business in 1975 exertions of the business in 1975 ever been in the course of the last few years.

May 2.

The directors expect to pay dividends on the increased capital totalling 1.97p per share (equivalent to 3.03p gross) for 1975. This represents an increase of 46 per cent on the gross total paid

At the end of last year the book value of buildings on lease, principally to local authorities.

amounted to over £1.4m. an increase in the year of 26 per

cent. The issue is being made to

Dealings are expected to com

mence next Tuesday and the last date for acceptance is Friday, June

15. The issue has been under-written by Copleys Bank Limited and the brokers are Sheppards

expand at home and overseas.

per cent on the gross total paid for

Elliott raising £1.1m.

The Elliott Group of Peter for 135,936 representing \$1.1 per borough announces that under cent of the issue. The balance of writing had been completed for a 18.9 per cent, was taken up by rights issue of 4,786,240 10p the underwriters.

Ordinary shares at 25p per share to raise £1:1m. The basis is one fim. cash 149,066 shares of £1 for two Ordinary shares and 10 each to Manx Petroleum, represhares for £7.085 Convertible senting 80 per cent. of the capital Unsecured Loan Stock held on after such allotment.

raise further capital for invest-company's capital after such sub-ment and to enable the Group to scription.

**ISSUE NEWS** 

Many Petroleum announces that in respect of the company's rights issue of 12m, shares of £1 each at

par, applications were received for 908,240 shares representing

75.7 per cent, of the issue, the balance of 24.3 per cent, was taken

up by the underwriters Of the proceeds £1m. has been sub-scribed for 149,066 shares in Celtic

Basins Oil Exploration Limited

representing 40 per cent, of that

•	Group turnover 4.104.271 3.085.46 Profit before tax
	400.00
	Net profit
Ð,	Ord. divs 49.521 45.21
O.	Chairman, Mr. L. Lipton, state
8	that 4974 was a continuation of
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## L. Lipton £143,000

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# increase

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Group turnover	4.104.271	.088,497
Profit before tax	401,240	,258,240
Tax Net profit	290.845	134,061
Net profit	. 201.195	124.133
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for the year, althou	gh satisfa	ctory.

Superir British cloth and great craftsmanship In times like these, only the best is worth buying Apart from our bespoke service, we have ready-to-west clothes at all weights in a wide range of prices, styles and sizes. We hold Britain's biggest stock of the famous CHESTER BARRIE saits, jackets and trousers.

of Savile Row s Ltd. No.1 Savile Row. London W.1. Tel: 01-434 2001

To Shareholders of

# WRIGHT, BINDLEY & GELL

Your Board strongly advises you to REJECT THE PENTOS OFFER

### **Because:**

- The Offer is less than the present market value of your WBG.
- The Offer values WBG at a price earnings multiple of only 5.98. (compared with the F.T. - Actuaries Share Index, published 22nd May, 1975, for Industrial Companies of 8.46) and on a dividend yield of 11.54 per cent.—an inadequate valuation on both counts.
- Reinvestment of the net proceeds you would receive could well result in a substantial reduction in your income and you would not receive the interim dividend payable on 7th July, 1975.
- The Offer values WBG at a discount of over forty percent on its net asset value.

The Directors of WBG (except Mr. P. M. North, Wao Is also a Director of Pentos) have taken all reasonable care to ensure that the facts stated and opinions expressed above are fair and accurate and that no material factors or considerations have been omitted and they jointly and severally accept responsibility accordingly,

Assoc. Fisheries first ON A reduced turnover of direction again, there should be £36.08m, against £27.88m. Assoc the full benefit of the Government lated Fisheries incurred a loss of subsidy £2m in the second half), £1.62m, for the half year to March 31, 1975, compared with a profit of North America, having reduced its \$4.57m. Profit for the year to stocks of fish blocks, is now back in the half year figures include three months of the Government UK. So just as first half profit-subsidy given for the period ability has proved highly sensitive, so an upturn in trading could have chairman, Mr. P. M. Tapscott stresses that the payments are insufficient to compensate for the loss.

Pork Farms advances

hand price of fish, while the total collapse of the profit is a result of an immense rise in costs, including oil, wages, ship repairs and almost every other item Immediate problems are centred. around the need to obtain higher prices for fish at the ports of landing and the serious uncertainties over national fishing limits and the related problems of overfishing, says Mr. Tapscott.

Overfishing now requires the landing of harding the related problems of the landing of the landing

Immediate problems are centred around the need to obtain bighter prices for fish at the ports of anding and the serious uncertainties over unational shall mints and the related problems of overfishing asys Mr. Tapscott:

Overfishing now requires the slashing of next year's herring advanced from £1528m. to 51224m. and profit £1528m. to 15128m for the year to March 1. 1973, and profit £1528m to 15128m for the year to March 1. 1973, and profit £1528m to 15128m for the year to March 1. 1973, and profit £1528m to 15128m for the year to March 1. 1973, and profit £1528m to 15128m for the year to March 1. 1973, and profit £1528m to 15128m. to 15128m for the year to

Associated Fisheries was making are yielding 8 per cent. effect of which has hit almost all sections of the business in 1975 while costs are still inflating and combined with the heavy cost of the recent labour disputes in the London docks, a substantial loss for the first half of the current year is inevitable.

Trading losses are likely to continue for some months but steps have been taken to meet this situation with a view to reducing the losses and returning to profit able trading as soon as there is an improvement in business conditions.

Group liquidity at the present associated Fisheries was making are yielding 8 per cent.

Associated Fisheries was making are yielding 8 per cent.

It was obvious at that there were no immediate prospects of a recovery.

Even to the the fifth and there were no immediate prospects of a recovery.

Even to the fifth and there were no immediate prospects of a recovery.

Standard

Fireworks

Standard

Fireworks is raising price by 8p to 33p, where the sented substantially by plant, bitstoric yield is a hefty 16.4 per stocks and work in-progress.

Standard Fireworks is raising price by 8p to 33p, where the sented substantially by plant, bitstoric yield is a hefty 16.4 per stocks and work in-progress.

Kollsman manufactures high the year to March 31, 1975.

Pretax profit decreased from second six months; first, the aviation equipment and is a sub-time of fish is moving in the right Chemical Corporation, U.S.

> Resource of Octavers ेक eucration को क्षेत्री and the year, the file Thurs eredentedly Salaters hou might Tailte af cuid not be

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# RTZ pre and post tax profits substantially down in 1975

Sir Val Duncan

Chairman and Chief Executive, at the Annual General Meeting, 21 May 1975

comment

The results for 1974 once again showed a record Group sales revenue and Group profit before tax. The revenue has climbed from £933.2 million in 1973, over the thousand million mark to £1,164 million and the Group profit before tax was £279 million, compared with £224 million in 1973. Having said that, however, the increased figures must be looked at in the light of the falling value of money, and you will note that the net profit attributable to RTZ shareholders of £62.5 million was some £7 million short of the year before. This was solely accounted for by the very substantial increase in tax which rose from £58 million in 1973 to £139 million in 1974.

The Rights Issue, raising around £33 million, was successful at 125p when the shares were standing at 164p and they have since risen today to a level of 209p.

I wish to say a word about our Accumulating Shares. The Chancellor stated in his budget speech on 15 April 1975, that he proposed to charge stock dividends to tax with effect from 6 April 1975. The Finance Bill which was published on 30 April sets out to tax the shares issued in lieu of dividends under the Accumulating Shares Scheme to holders of Accumulating Shares as if they had received cash and not shares. This would apply to the final dividend due to be paid on Muly 1975. I can assure shareholders that representations are being made to the Government on their behalf about this matter and you will be kept informed of the position.

**Outlook for 1975** 

Shareholders will be aware that whereas metal prices were very buoyant for the greater part of 1974, towards the end of the year they exhibited signs of weakness and up to date in 1975 they have been at far lower levels than they were throughout the previous year. The single exception to this was the price of precious metals, which is of course a very important item in the revenue of Bougainville. As usual I find it difficult to prognosticate on profits and perhaps even more so during this current year, because the world is still in a substantial recession and, as is normal when recessions start, a de-stocking process takes place with raw materials which aggravates the fall in price levels while this is in operation. De-stocking is now well advanced but the level of trade has not picked up and re-stocking is therefore unlikely to do much in restoring metal prices during 1975. I would therefore expect our pre and post tax profits to be substantially... down this year.

Indeed, I am perturbed at some of the present price levels because it is almost impossible for new mines to be financed and brought into operation at anything like these levels, and line of the high quotation of last year and the low quotation of this year, there is likely to be an upswing to unprecedentedly high prices when trade recevers. You might imagine that your Corporation should not be too worried at this prospect, but we feel strongly that a greater stability of prices at reasonable levels is highly desirable, in the interests of both consumer and producer alike, and incidentally, of course, for developing countries as well as important industrial nations like Britain, to whom stability is so essential. It is, of course, important to note that such a large proportion of RIZs income emanates from overseas and much of this. from relatively stable countries whose long-term outlook give cause for confidence in your manifold overseas activities and I must confess that with inflation raging in the United Kingdom at between 20 and 25% a year, it is not unsatisfactory that so much of your earnings come from countries which, on current performance, already appear to have passed the peak of their inflation.
As the Directors' Report and Review of
Operations published with the Accounts goes into some detail in much of what we are: doing in the world, I do not propose to duplicate this, but there are four areas to which I should like to make reference, namely Australia, Africa, North America and the United Kingdom.

Australia

advises you

Australia in general has been going through a difficult phase with high inflation and rather low metal prices. The effect of these two factors, together with the present exchange rate of the Australian dollar, have produced unsatisfactory trading conditions, and this applies to virtually all the commodities which your Group produces there, notably lead, zinc, iron ore and aluminium. Your companies are making strenuous efforts to reduce the impact of inflation on their operating costs, but I would give you a totally false impression if I were to claim that the most inexorably cost-effective operations could make up for more than a small part of the inflationary trends. The atmosphere in Canberra towards companies like CRA, which in the last few years were regarded as British and are now regarded as foreign, is not exactly assisting local management - this despite the fact that CRA's management and staff are almost one hundred per cent Australian, apart from overseas interests in Papua New Guinea, the United Kingdom and Europe, and the Group has close to 80,000 shareholders with Australian addresses. One hopes for the day when the services rendered in Australia by corporations will be judged more by their contribution to net economic welfare than by the passports of the financial

Papua New Guinea So far as Bougainville Copper Limited is concerned, I believe that the management at all levels and the work force continue to contribute most importantly to the life of Papua New Guinea. The volatility of metal prices such as copper are even more important in developing countries like Papua New Guinea than in developed countries. Every year progress is made in the training of Papua New Guinea nationals and a corresponding increase in the responsibilities they are able to undertake in Bougainville at all levels. Shareholders may have read press reports of a disruption of operations at Panguna last week, caused by riots following an industrial dispute. I am happy to tell you that production was resumed on Sunday and reached 90 per cent of normal soon after. Damage, though widespread, was mainly

confined to such things as windows and windscreens and other non-productive items. Bougainville Copper has re-employed those who have been released from police custody and who were not involved in malicious damage. Most of them reported for work immediately.

Southern Africa

In Southern Africa your Group has, apart from a very interesting general exploration programme, two most important endeavours, Palabora in the Republic of South Africa and the Rossing uranium mine in South West Africa. As is usual in March, a number of my London colleagues and I visited both these undertakings. It was heartening to see not only the continuing efficiency at Palabora, but continued progress on the social front, notably the high quality housing and other buildings now nearing completion at Namakgale, the African township. None of my colleagues in Johannesburg or London are complacent about the progress we are making in black advancement, but we do feel that we are progressing significantly everyyear, and we are finding that much of the progress will stand us in good stead when Rossing Uranium, which is now under construction, comes into operation during the course of 1976. I think one will be able to claim, when its black township of Arandis is completed, that it will be ahead in standards and social amenities of any other undertaking in South West Africe. So far as the political situation is concerned,

if is encouraging to see the sincere attempts being made by the leaders in such countries as South Africa and Zambia to arrive at a better understanding for the benefit of all. Nobody can predict with certainty the outcome of the various moves now being made for detente, and whilst there is a long way to go for the Ultimate objectives, if the present trendline continues I would be very hopeful that this will produce a better relationship between the various racial groups on that continent, and that the evolving scene will produce in time more effective participation by all members of society in their respective countries. Of course one very much hopes that these moves will permit a progressive and satisfactory solution to the problems in Rhodesia and a constructive solution in South West Africa

as a joint decision of all the peoples involved

#### North America

Turning to North America, where we have in the Group four noteworthy corporations, namely US Borax in the United States, and Rio Algom, Brinco and Indal in Canada. US Borax underwent a rather long strike last year, during which the staff manned the mines and refineries and maintained production with great credit, particularly bearing in mind the fact that US Borax produces well over half the boron products for the United States. This complex is increasing its production satisfactorily, and whilst there may be some decline in demand during the second half of this year, the longer term outlook is bright for very considerably increased production and sales, both domestic and international. In Canada, Rio Algom's earnings before taxes were at a record level last year. These derived from their principal undertakings, namely the uranium mine at Elliot Lake, Atlas Steels and the Lornex copper mine in British Columbia. Lately there has been some downturn in steel and also a sharp recession in copper, but uranium demand - in contrast to most other minerals - is expanding rapidly, and the outlook for its future is undoubtedly good. Rio Algom announced last week the first phase of an expansion programme at the Elliot Lake uranium mine costing Can\$76 million, which will increase the milling rate from 4,500 to 7,000 tons of ore a day by 1978. Because of increased taxes the net earnings were 16% lower than the record high achieved in the previous year. It is unfortunate that Lomex, like other mining undertakings in British Columbia, is at present being squeezed financially between the Provincial and Federal Governments. Their combined claim for taxes could even exceed the total profit of a mining undertaking in that province. I do not believe that this situation can continue for ever. Meanwhile, of course, those companies which have the expertise to develop natural resources in British Columbia are showing no great enthusiasm for any further developments; nor are they likely to do so until there is a realistic recognition between the two Governments concerned of the necessary risk/reward ratio endemic in the mining industry. In the meanwhile, Lornex is a well managed corporation and one must merely await the dawn of political

Brinco underwent involuntary surgical treatment last year because of the insistence by the Province of Newfoundland in buying the hydro-electric development at Churchill Falls, which was the principal asset of the Corporation. The Provincial Government assumed the obligations of Churchill Falls and paid Can\$160 million for the equity. The

Board of Brinco decided that as the sub-stratum of the Corporation had been removed, shareholders should be given an opportunity - if they so wished - to take cash for their shares. A considerable number of shareholders did so and at one time a merger was proposed between Rio Algom and Brinco. Market forces and other factors rendered the merger impracticable, and Brinco now finds itself with a small but high grade staff and around Can\$60 million in cash and some interesting natural resource assets. The Board of Brinco intends to build up the Corporation again, with the full support of RTZ and the other principal shareholders, and meanwhile there is a very active exploration organisation operating from coast to coast. Your Corporation has found itself unwittingly, together with various other overseas partners, with something like 90% of the shareholding in Brinco. It was, of course, never our intention to have such a high percentage; this was merely the consequence of the Churchill Falls and subsequent transactions, and we shall await suitable occasions to achieve a greater degree of Canadianisation of ownership and thus a reduction in RTZ's percentage holding to something much nearer our original figure. The fourth interest in North America is Indal, which has made great progress in aluminium extrusions and its other metal interests, together with a new and interesting development in tempered glass. This company, which has a strong Canadian shareholding, is of course closely allied with the other Pillar Aluminium undertakings

#### Europe

At present the Pillar companies and the UK tin smelting operations are constituent parts of RTZ Europe. The developments of this Corporation, however, have not only involved them in the UK and mainland European activities but they have extended their operations to many other countries and it has been decided, whilst retaining the name RTZ Europe where appropriate, to re-name that actual company 'RTZ Industries'. This is, I think, a more apt definition for a corporation whose activities have already stretched a long way beyond Europe. So far as the United Kingdom is concerned, and dealing strictly with our own operations, it can hardly be expected that in the present economic climate they would all be producing an increase in profits in real terms during the current year. However, Capper Pass is doing well and the Pillar companies as a whole are achieving better results than most of their competitors in

whose headquarters are in London.

Anglesey Aluminium is still a very worrying problem and I am afraid that the difficulties have not been resolved as early as I had previously indicated. It will once again make a substantial loss during the current year. Of course there is a number of reasons for this; in particular the primary aluminium industry

is depressed to a degree which has not been seen since the 1930s; secondly, the cost of the essential imported raw materials has risen enormously, aggravated of course by the fall in sterling viz-a-viz other currencies; and thirdly, there has very recently been an unusually high failure of pots. Up to date it has been a disappointing result, but the team is redoubling its efforts to overcome the problems which are within the control of management and the work force. Given success in this endeavour, the inevitable upturn in the market should make what today is a poor investment into a satisfactory one. Last year shareholders suggested that if more detailed information than was included in the Annual Report could be made available on certain subjects it would be of interest to them and save time at this meeting. As an experiment this year, three Fact Sheets have been produced on aspects of your Group's operations in South Africa and South West Africa, and on environmental matters.

#### RTZ Board Changes

I now come to some top management matters in RTZ which I am sure will be of great interest to shareholders. For over twenty years Roy Wright who, as you know, is Deputy Chairman and Deputy Chief Executive, has been one of a small number of people primarily concerned with the higher policy and action, and he has contributed most significantly to the building up of this Corporation. He has served on many of our Group Boards both at home and overseas and has been on this Corporation's Board since its inception. Roy Wright has for some time now felt that he would wish to be relieved of some of his heavy executive responsibilities and will therefore be relinquishing his post as Deputy Chairman and Deputy Chief Executive. At the same time I am happy to tell you that he is to continue as a Director of this Company, working part time, once again both at home and overseas, in those key sectors of RTZ to which he has contributed so much in the past. We owe a great debt of gratitude to Roy Wright for his past services; indeed I think it is fair to say that without his original and creative thinking RTZ would not be the strong international Corporation that it is today. My colleagues and I are, of course, delighted that he will continue to work with us in the future. It is proposed to elect Lord Shackleton as a Deputy Chairman of RTZ in addition of course to Sir Mark Turner, and I know the whole organisation very much welcomes this appointment - one of those rather rare occasions where a man who made his mark with great distinction in Government can so easily and naturally move again into an industrial organisation and win so quickly the confidence of all his colleagues. I should also refer to the fact that th three members of the Board who, after many years' service, are not offering themselves for re-election on this occasion. We are grateful for the services of Mr Colville and Mr Ballieu in their capacity as non-executive Directors, and I should add a special word about Mr Ken Lane, who is withdrawing from business circles and whom we shall miss very much.

I also wish to thank Mr Gerald Coke who retired from the Board during the year. He has served on the Board since 1947 and was for a period Chairman of the Rio Tinto Company Limited. Throughout his service with the Company Mr Coke's wisdom was a quite outstanding quality, for which we have all been most grateful.

We congratulate Mr William D Mulholland, Jr. who as head of Brinco, was a member of your Board and has now become President of the Bank of Montreal,

I am particularly delighted that several young members have joined the Board in the last few months. It is exhilarating to see our younger colleagues in action and it is good to feel that they will be progressively increasing their share of the work load, not only in this Headquarters but serving on other Group Boards as well.

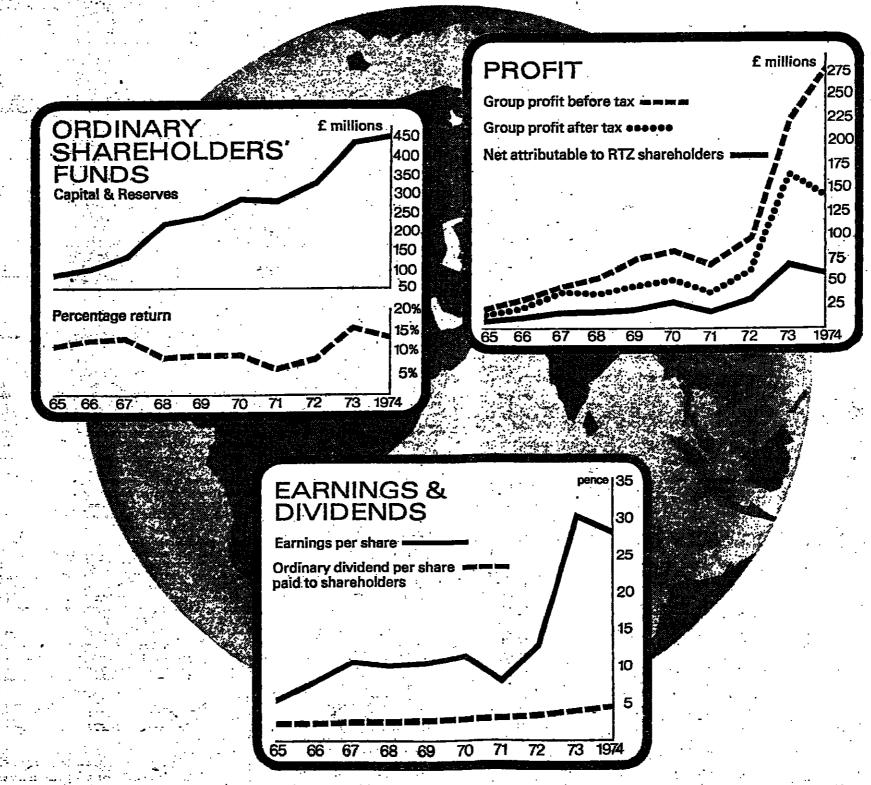
In addition to these younger members, I am sure the shareholders will also have noted with great interest that Lord Carrington and Lord Greene have joined the Board.

#### Tribute to Staff

At this point may I express on behalf of the Board, and I believe also of you, our grateful thanks to all those who work in the RTZ Group throughout the world. Their dedication and loyalty is a major factor in ensuring that the many present difficulties will be overcome and the long-term success of your Corporation will continue.

Copies of Sir Val Duncan's full Speech, and the Annual Report for 1974, may be obtained from The Registrar, RTZ, Central Registration Ltd., 1 Redcliff Street, Bristol BS1 6NT, or The Secretary, 6 St. James's Square London SW1Y 4LD.





The RioTinto-Zinc Corporation Limited



The Board of Directors of Imperial Chemical Industries Limited announce the following unaudited figures of the trading results of the Group for the first quarter of 1975 with comparative figures for 1974.

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	197		· ·	1975
	Fit			First -
		r Year	•	Quarter
	£	Ē		
1	millions	million	15 <u> </u>	f millions
			SALES TO EXTERNAL	
	661	2.955	CUSTOMERS	748
:	===			
			PROFIT BEFORE	
	122	455	TAXATION & GRANTS	80
			Aftern considing few Deputes m	
Γ	40	169	After providing for Depreci-	41
Ł		109	ation	
_			Taxation less investment	
	<b>—5</b> 4	201	grants	36
	4	14	Regional development grants -	· 7
_				•
			PROFIT AFTER TAXATION	
	72	268	& GRANTS	51
		6	Extraordinary items '_	
_	72	262		51
	<b>—</b> 5	-19	Applicable to minorities	-4
-				<del></del>
			PROFIT AFTER TAXATION	
			& GRANTS APPLICABLE	
			TO IMPERIAL CHEMICAL	

INDUSTRIES LIMITED Group sales in the first quarter of 1975 were 13% bigher than in the corresponding quarter last year. Sales in the U.K. increased from £273m to £314m and those overseas from £388m to £434m. The Jub value of exports for the quarter was £147m (1974 £154m).

Group pre-tay profits continue to be depressed by the effects of the world-wide recession particularly for fibres and plastics products. The diversity of the Group's operations in terms of both product and territory has however helped profits during a difficult quarter.

The following table summarises the quarterly sales and

pronts before taxation:		Group profit
	Group sales £ millions	before tax £ millions
1974 Ist Quarter	661	122
2nd Owarter	783	132
3rd Quarter	765	119
4th Quarter	746	82
	·	<del></del> .
Year '	2.955	455
		. <del></del>
1975 1st Quarter	7 <del>4</del> 8	80
The total profits need, I	however, to be judge	ed in the light

of initation. If adjustments were .- made for the impact of current inflation on these figures, the Group profit before tax of £80m would be reduced by £50m; this compares with a corresponding reduction of £123m for the whole of the year

1974 for the conditions of inflation which existed then.

The charge for taxation in the first quarter of 1975 consisted of £28m of corporation tax. £12m overseas tax and £1m of tax on principal associated companies, less a credit of £5m for investment grants.

The trading results for the first half of 1975 will be announced on 4 September 1975.

# . J. Dewhirst

**Holdings Limited** 

Highlights from the statement by the Chairman. ALISTAIR J. DEWHIRST.

- ★ Pre tax profit of £487,150 an increase of 28%.
- ★ Sales up to £5.741.000 -
- ★ Dividend for year 2.46p net—the maximum permitted.
- ★ 60% of shareholders chose shares in lieu of dividend - adding £105,000 to
- permanent capital. ★ Substantial progress at Pennywell mens suit factory - casual jackets and trousers
- now added to range. New factory extension will be in production in Autumn. ★ Production of shirts and blouses maintains high level with wider
- product range.
- \* Sales to Marks & Spencer Ltd., exceed annual rate of £5 million for first time.
- ★ We continue to seek opportunities to expand range and production capacity -however the Board's most important responsibility will be to ensure that existing factories are fully and profitably employed and to maintain adequate cash resources.
- ★ Good start made in sales and production levels and expect increased first half profits. Difficult to forecast full years profits but we are in good shape and heart to face future challenges and expect to grow satisfactorily in current year.



Copies of the Report and Accounts may be obtained from The Secretary,

1. J. Dewhirst Holdings Ltd., Duwear House, Westgate, Driffield, North Humberside.

## HARTLE MACHINERY INTERNATIONAL LTD.

(Machine Tool and Engineering Group)

Year ended 31st December	1974	1973
	£1000s	£'000s
Turnover	8,002.3	6,622.4
Profit Before Taxation	406.9	306.4
To Taxation	224.2	158.7
Dividends	54.9	46.7
Retained Profit	100.4	73.6
Earnings per share	7.15 <b>p</b>	6.54p
	_	

- Mr. Derek Hartle. Chairman, reports: Record profits in 1974 were 32% up on the previous year and three times the level reached as recently as 1971.
- The total dividend of 2.15p per share is the maximum
- allowed under present Government restrictions. \* Interest in the Group's products continues both at home and overseas but for this interest to continue it is essential for the authorities to create a climate conducive to capital
- \* Our efforts will be intensified to ensure that the Group operates to the fullest possible benefit of its customers. shareholders and employees.

#### HARTLE MACHINERY INTERNATIONAL MACHINE TOOL GROUP FOR THE 70'S

Bank House, Charlotte Street, Manchester

# Half way progress for Trafalgar House

principal attractions of the accu-mulating Ordinary shares, holders up well. are advised to consider convert. About 40 per cent, profits arise

ing back to Ordinary.		
· ·	Pits	t hal
f	1975	297
ŧ.	\$000	200
Prefit before tax	9.808	9,00
Property and invest	3,710	3.30
Contracting, etc	3.749	1.8:
Unusehuilding	*327	1.60
Shapping and hotels	14,926	4.29
Provision		
Funded debt int	2,304	3.20
Taxapon	5.433	3.13
Net profit	6.375	5.50
Minorities	200	12
Frant devel. prop. res	108	17
Acadable	6 257	5 91

Profit on land sales £14,000 (£765,000).
Incindes £44,000 (£1,6m.) profit on sale of ships. ‡ Re developments for sale and

of ships. I Re developments for sale and building land.
Reviewing the half year the chairman says the property development business in this country is at a very low ebb. The market for the sale of investment property is improving and doubtless has further to go, but group involvement with new developments has almost ceased and it is hard to see when such activity hard to see when such activity

About 40 per cent, profits arise

About 40 per cent, profits arise from overseas operations and this will grow. Positive cash flow in foreign currencies is now in the region of £30m. p.a., which enables the group to carry the burden of U.K. problems, "It is hard to see when things will improve in this country, and in the meantime the overseas emphasis will increase steadily."

Mr. Broackes is sending holders

Mr. Broackes is sending holders a separate letter on the subject of the EEC Referendum because it is feared that withdrawal would be a disaster for Great Britain in its present weakened condition. See Lex

#### Friends' Provident Life

will revive.

Civil engineering work in the U.K. continues at a high level and the fund at the end of the year the benefits have come from a number of energy related projects, but the outlook for the conventional building industry is bleak due to lack of new orders in both the private and public sectors.

HILL

The annual report of Friends'
The annual report of Fr

from 1114 467 to £131,769. Earnings are shown at 4p (3p) per 13n share and the dividend per 13p share and the dividend is raised from 1,68p to 1.8p with a final of 1.38p net. Dividends have been waived on 395,000 shares.

After 1ax of £216,819 (£157,500)

#### No interim from James Halstead

Manufacturers of plastic floor cent. less than a year ago tiles and mouldings, waterproof Redundancy payments totalling clothing, etc., James Halstead £801,000 have been charged. Other (Holdings) reports turnover for the six months to December 31, which have now been eliminated, and an increase in profits from further £600,000.

1945.180 to £186,955 before tax of £81,275 against £73,146.

However, extraordinary debits of £120,433 compared with credits of £120,433 compared with credits of £120,433 difficulties which had been experient forced at Caters were overcome; interim dividend.

interim dividend

The extraordinary debits consist • comment of provisions for closure Debenhams' 15.8m. before tax in respect of a subsidiary takes in property sales of 22.5m. mainly of provisions for closure

## Pritchard's overseas growth

	Group turnover	32,932	26,878
	Ruiding	24,322	28.897
	Catering	3.411	2,662
	Security	3,142	1.290
	Stone restoration	1.345	1.505
	Linen bire		447
	Trading profit		1,453
- 1	Building		1,237
- 1	Catering		25
Ų	Security		72
- [	Stone restoration		137
			443
1	Linen hare		277
1	Interest		
1	Profit before tax	1,272	1,212
	Tax		610
-	Minorities		30
i	Extraordinary debit		
	Available		749
	Dividends		730
	To reserve	:01	529
	* Comprise exchange loss:	's act (	f far.
1	Losses incurred in setting		
1	Service and Building Presi	er ation	. busi-
	nesses in U.K. £125,000	tet of	:35)
	comparable to constil of		

comparable to capital or goodwill if Group had chosen to establish three activities by acquisition. Such expendi-ture but held to be a fair deduction from ture out field to be a rain deduction from profits, and has therefore been classed as extraordinary and covered by drawing from reserves. Transfer of \$125.000 made from reserves to Property foraluation net of tax adds \$56.000 to reserves white adjustment to deterred tax of overseas subsidiary increases opening reserve by £24.000. \*Credits.

resonard, says that the increased than to say that factors should trading profit is encouraging. If continue to trade profitably. The in 1975 the group can achieve position with regard to the other similar improvements planned companies in this group will overseas expansion and diversification will have paid off as determination will have paid off as determinations set by the warehousing business was economic factors in the content upon the property market.

Pritenard.

Pritenard has also taken a 40 group were much reduced by the per cent interest in Kuwait provisions that were considered Cleaning Works Company while necessary for bad and doubtful

taxable profits.

Full-year earnings per 5p share are shown to be down from 2.76p to 2.73p. The dividend is lifted from 1.0243p to 1.1124p net with a final of 0.6749p.

1974

1973

With the rise in interest charges completely checked, Pritchard managed a second half pre-tax gain of 131 per cent. for an overall improvement of 5 per cent. There was little growth in the traditional cleaning services cent. There was little grown in the traditional cleaning services but rapid improvement in over3.422 28.805 but rapid improvement in over3.422 28.805 but rapid improvement in over3.421 2.865 but rapid improvement in over3.422 1.286 but rapid improvement in over3.422 1.286 but rapid improvement in over3.423 1.286 bit start operations and linen in 1673 to fl.116.2m. in 1974 in 1673 to fl.116.2m. in 1974 in 1673 to fl.116.2m. in 1974 reflecting continued growth on the part of London head office of the should also show a more agree3.417 1.287 1.287 1.287 1.288 1.287 1.288 1.287 1.288 1.287 1.288 1.287 1.288 1.287 1.288 1.287 1.288 1.288 where, stone cleaning is likely to have another difficult year but there are one or two interesting the directors say.

443 1.284 1.287 1.288 1 to have another difficult year out there are one or two interesting situations in the Middle East The planned nature of East-Overall, the overseas interests west trade and the number of now account for some 50 per cent. large scale East-West contracts

## W. Duncan & Goodricke

made from reserves to Property revaluation net of taxy adds 58 600 to reserves
while adjustment to discreted tax of
overseas subsidiary increases opening opening opening opening opening of Walter Duncan and Goodricke, increase authorised capital to
says it is difficult to forecast the
Fritchard, says that the increased

Commenting on the current Capital has been increased to
year, Mr. H. G. Sinclair, chairman Il2m, and it is intended to
says it is difficult to forecast the
frame group other
than to say that factors should

Statement Page 10

AFTER INTEREST charges up from £273,000 to £444,000, taxable profits of Pritchard Services Group tross from £1212,000 to £1273,000 to £

#### Moscow Narodny growth

now account for some 50 per cent. of concluded in 1974 should ensure trading profits, so Pritchard has that Western trade with the socialist countries expands at a trading profits, so Pritchard has that western that a useful hedge against difficulties socialist countries expands at a in the U.K. The shares at 134p more rapid rate than world trade are yielding a healthy 13 per cent.

Net profit for 1974 was £1.36m.

No dividend is proposed and the sum of fl.35m. is being placed general reserve bringing the balance of this account to £5.850 Since December 31, Paid U

## 12.7% fall

fences against limitations set by economic factors in one country or in one industry, he tells members.

Half the group's total turnover is overseas. This represents nearly a third of total trading profits.

So, we are moving towards establishment of a good overseas profit balance in steadily-diversified activities."

"Overall, current forecasts indicate 1975 will not be disappointing," concludes Mr. Pritchard.

Pritchard has also taken a 40 group were much reduced by the pass four months and its upward trend of the manter found in the past four months and its upward trend of the past four months and its upward trend of the past four months and its upward trend of continue throughout the current way profit before tax of clothing manufacturers, Sumric Clothes way profit before tax of clothing manufacturers, Sumric Clothes continue throughout the current way profit before tax of clothing manufacturers, Sumric Clothes contracted 12.7 per cent. from £312,783 to £272,991 for all the year ended March 29, 1975.

The final dividend is 1,8036p net making a total of 3p compared with 3.07862p.

[From 1135,000 to £116,000 at half from £312,783 to £272,991 for all the year ended March 29, 1975.

The final dividend is 1,8036p net making a total of 3p compared with 3.07862p.

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The final dividend is 1,8036p net making a total of 3p compared with 3.07862p.

[From 1135,000 to £116,000 at half from

## Extracts from annual meetings

spective chairmen.

merly British Ropes) confirmed showed "quite considerable imins carlier forecast that profits in provement." but dealing profits, per cent. VAT.

1975 would be close to those which mainly fall in the second achieved in 1974 and said that there were "reasonable prosthat 1976 would show show or clearing its backpects" that 1976 would show started work on clearing its backreceived about help in setting up the same received about help in setting the same received about help in setti some recovery. The company was log of projects, but was not con-investing \$3.5m, in a man-made templating any new schemes. fibre baler twine plant in Minne-

sota.

Mr. T. Lloyd Robinson Dickinson Group, told shareholders that business was buoyant and the company son Group, told shareholders that wanted, on top of its evisting property interests in Europe, to in the U.K. were evil that the end of April sales and profits. in the U.K. were still just ahead expand into holidays and hotels of last year but overseas were there. Employees would be given lower. Orders were still lagging time off to vote in the EEC Rebehind sales and the future remained "very uncertain" with much depending on the restocking process and the lovel of consumer. process and the level of consump-

poration meeting. Mr. David a profits increase of between 15 quarter of Lieuelyn, the chief executive, and 20 per cent with much faster expectation.

A number of annual meetings said overall profitability was run-growth in the second half, were held yesterday and the fol-ning about the same as last year. Mr. A. Rampton of Free lowing are comments by their re-although the group was finding (SW9) said the first 16 weeks conditions more encouraging. Inbeen buoyant with special surges Mr. Harry Smith, of Bridon (for- come and profit from investment around Budget time in respect

being actively explored. "Unless confidence in this country is Mr. Cyril Stein told Ladbros restored more and more com panies will have to consider over orders were satisfactory and the company was bullish about the future. Results for 1975 were expected

to be substantially better than for 1974, said Mr. G. A. Mobbs, of Slough Estates, yesterday, was due mainly to the beneficial process and the level of consumption thereafter.

After the English Property Corol May the Board was expecting rents. Results for the first poration meeting. Mr. David a profits increase of between 15 quarter of this year were up to Supra shareholders were told effect

# Debenhams better trend: sees record this year

plement the decision to reduce stocks substantially. Stocks at the end of the year were lower than at February 2, 1974, despite an increased turn-

were lower than at February 2, P.P. 1974, despite an increased turnover.

In the second half the cost re- 140 P.P. 20/6 duction programme continued and staff numbers stand at some 30 per

number of energy related projects, but the outlook for the conventional building industry is bleak due to lack of new orders in both the private and public sectors.

The private housebuilding market shows little sign of real improvement so far, and in hotels here and in the Caribbean conditions continue to be difficult.

Construction orders now exception of this small figure represents when in the chairman, Mr. E. W. Considering the payment of a problem—among the payment and in the Caters food operation. As the beginning, company company income increased by increased by investment income was £5m, higher at £30.2m.

During the year the company increased its property sales of £2.5m. In the year is last June an interim dividend of 0.224p net was followed by a final of 0.445p. Pre-tax profits were £438.533.

During the year the company interim dividend of 0.224p net was followed by a final of 0.445p. Pre-tax profits were £438.533.

Long the private housebuilding market shows little sign of real improvement so far, and in hotels here and in the Caribbean conditions continue to be difficult.

Construction orders now exceptional losses.

During the year the company interim dividend of 0.224p net was followed by a final of 0.445p. Pre-tax profits were £438.533.

LONRHO

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LONRHO

A Board meeting of Lonrho or resulting in a will be held on June 9 to consider in volume terms. So Debenhams is pinning most of its faith on savings from the massive staff. Was paid on April 4 last and in the Caters food operation. As practice the Board will not be for the balance-sheet, group borrowing are usefully lower at the company invention of 0.445p.

LONRHO

LONRHO

LONRHO

A Board meeting of Lonrho or resulting in a will be held on June 9 to consider in volume terms. So Debenhams is pinning most of its faith on savings from the massive staff. The chairman, Mr. E. W. considering the payment of a problem—among the star file of 1975 in the dividend of 0.939p per share (net) in the caters food operation. As practice the Board will n stocks are not a problem—among the stores at least. At 84p, yield is some 21 points above the stores average at 71 per cent.

#### Medminster first half downturn :

On a slightly reduced turnover of £3.69m., group pre-tax profit of Medminster decreased from £64.750 to £40.790 in the half year

Half Feat 74 197.

Assets of Moscow Narodny furniture, etc., and leasors of light aircraft.

end of March bave been reduced from \$771,000 to £182,000. With the current drop in interest rates

REPORTING profits up from 19.00m for Tradjear 19.00m for Tradjear

# EQUITIES

## FIXED INTEREST STOCKS

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The Bridon Group includes British Ropes Limited, Bridon Fibres and Plastics Limited, Bridon Wire Limited Bridon Engineering Limited, and over 50 world-wide manufacturing and distribution companie

Mr. Harry Smith's address to the Annual General Meeting held in London on 22nd May, 1975.

Since I prepared my Statement to Shareholders there have been a number of developments and I would like to Relief for stock appreciation in the recent Budget is most welcome and will assist in the difficult task of providing additional cash to finance stocks during this period of high inflation, it is disappointing however to see a continuation of both price control and dividend restrictions without any effective action to control the high

rate of inflation, Urgent action is needed otherwise the longer term prospects of UK industry will be severely

damaged. Also included in the Budget statement were new regulations concerning shares issued in fleu of dividend, which removes any benefit to the shareholders of such an arrangement, in view of this it is not proposed to offer this option again unless the tax situation changes. In early April I am glad to say that we were able to announce the successful conclusion of the recent Rights Issue to ordinary shareholders. As stated at that time, 92% of the shares alloted were accepted; the balance has been sold in the market and the excess over-subscription price distributed procests. We were very gratified at the excellent response to this Offer and the additional funds will enable us to proceed with our plans for

further expansion of the Group both in United Kingdom and Overseas. The issue of the new shares has reduced to a very low level the difference between the authorised and issiled share capital. The Board felt that it would be advisable therefore to take this opportunity to increase the amount of authorised capital and a proposal to this effect is included in the agenda of this Meeting. There are however no immediate plans involving the issue of shares.

During May we announced to our employees the introduction of the Savings Related Share Option Scheme which was approved by shareholders lest year. This Scheme will be available to all employees over the age of 25 and with at least five years' service. In addition to the features of a normal savings scheme, this Scheme enables participants to exercise an option to purchase shares in the Company at the price ruling on 6th June 1975. I think existing shareholders will agree that it is desirable to encourage employees to become shareholders in the Company for which they work and I believe this scheme will provide every practical encouragement for them to do so.

In June we shall receive the results of the Referendum on EEC membership. I hope this will be a clear mandate for continued membership. Without commenting on the detailed arguments for and against, it is clearly detrimental to have continuing uncertainty on this issue which is so vital to our economic future. As a company we assumed, a number of years ago, that we would ultimately join Europe and our investment arretegy, which has led to expanding sales to Europe, has been on this basis. It is always difficult when developing long-range plans to make the correct assumptions in regard to government policy but it seemed sensible to assume ultimate membership of the EEC since every British Prime Minister, when in office during the last eighteen years, has clearly stated the desirability of UK membership. If this decision is now reversed I have no doubt that the effect will be most harmful to the future of the whole economy of the United Kingdom.

Towards the end of April we announced the conclusion of arrangements to establish a new company in Iran called Bridon Farhang. In addition to the product range already announced of high carbon water and wire rope, it has now been decided to expand the activities to include man-made fibre cordage. The company is expected to commence production during 1976 and there is every indication that demand for its products will grow steadily with the development of the Iranian economy.

A further overseas investment is now proceeding; this is the establishment of a menufacturing operation in Albert Lea, Minnesota, to produce man-made fibre baler twine for sale in the North American market. Production will commence early in 1976 and in time for the harvest during that year. The total investment in this

Turning now to prospects for the current year, taking into account the results achieved so far and the forecasts for 1975 which have been received from the heads of the operating companies. I can confirm the forecast in the Statement that I anticipate profits being close to those achieved during 1974. It is however also necessary to say that trading conditions are extremely volatile and the forecast depends on no unionseen circumstances affecting the state of trade in the principal areas in which we operate. Looking further shead, I think there are reasonable prospects that 1976 will show some recovery in the conditions of world trade and that we shall

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NEWS INTIL

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QUITIES

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# ICI first quarter downturn

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# Harland's loss cut to £16.7m.

## ANTIQUE MAPS

| Statement | Page 22 | State | Page 22 | State | Page 24 | State | Page 25 | State | Page 26 | Page | P

World Leaders in the Manufacture

Hopkinsons Holdings Limited

#### ORDER POSITION REMAINS BUOYANT

Salient points from the Statement by Mr. I. G. Hopkinson (Chairman):

- \* The Group trading profit amounted to £1,510,162 (£1,367,509) whilst Group pre-tax profit was £1,362,922 (£1,500,570).
- Final dividend recommended 8.36875p per share, making 4.11875p for the
- \* Although the year under review was most frustrating order levels remained very high, but sales increased to a much higher level mainly due to the
- inclusion of the new Group Company-Bryan Donkin Co. Ltd. \* In other Group Companies sales did not reach planned targets due to shortages of materials and labour and foundries reorganisation at
- Hopkinsons and Blakeborough. \* As a consequence of lower than required sales in these two major subsidiaries coupled with increasing materials, services and labour costs, and restrictions on price increases in the home market, profit margins have
- \* Action has been taken to improve output. As a result profit has increased in the second half year. In the future this action should ensure not only increased profitability but also better cash flow.
- \* Orders from the home market have remained buoyant despite the cut-back in capital projects by many sectors of industry. Overseas customers, particularly in European markets, have even further increased their demand for our products.
- \* The Group therefore enters 1975 with outstanding order books at a very high level and the prospect of manufacturing being fully utilised.
- \* In the present highly uncertain climate it is difficult to forecast the future but the current year should produce improved results. As to the longer term, my confidence stems from the fact that the Group Companies are basically supplying the expanding energy equipment of world industry.

Chairman and Chief Executive, at the Annual General Meeting, 21 May, 1975.

# Revitalising the United Kingdom economy

There must be millions of people in this country who feel mystified and frustrated with our national performance - and there should be many more - for who can find it tolerable when we learn that the level of efficiency in production of so many of our goods for home consumption and export is so appallingly low; when we hear that mainland Europeans produce twice as many motor cars for each worker as we do ? Who can reconcile themselves to the progressive impoverishment that this failure to perform effectively inevitably brings? Certainly the rest of the world does not own us a living and if we do not change our ways, the future prospects of 55 million people in these little islands even having enough food do not look too bright -

vote No to the Common Market. Industrial Performance

t is true that the performance of some sections in industry is often very good, but the general level of performance throughout the nation in much of both the nationalised industries and the private sector, is woefully inadequate. The old adage that bad workmen blame their tools - and of course this includes those whose work is management – needs earnest reflection and swift action by the nation, for in a number of sectors we are not even using affectively the industrial capacity we

more sombre still if we are foolish enough to

already possess. It is frequently claimed that one of the reasons why our national performance has been so poor is because we have invested less than others in industry. Taking 1972, which is the last year for which comparable figures are available, it will be seen from the OECD's statistics that Britain invested marginally more as a percentage of Gross Domestic Product than the United States, both in total and in manufacturing industry. Unfortunately it is evident from the statistics over the 10 year period from the early 1960's to early 1970's that the percentage yearly growth of GDP in the UK has fallen way behind virtually every Western country and the United States. The UK has had a poor return in terms of increased output from the relatively large extra resources that have been injected into UK industries. Moreover, this poor - · · · performance has obviously disenchanted the investor because the UK is the only major country where forecasts of total investment for 1975 and 1976 are for reductions in real terms over previous years. This is all the more serious because it can certainly be argued that we should invest a much greater percentage of our GDP than other industrial nations in order to narrow rather than simply to maintain the productivity gap between us. Against this unfavourable background wa

persist in making wage settlements which feed inflation, with nothing but stark national bankruptcy being the inevitable consequence. Those who claim that these high wage settlements are in the interests of the ordinary worker are blind – or worse – for one must bluntly say that no one can contract out of the final collapse that our present course promises. is there not something fundamentally selfish, If not immoral, in mortgaging the future earning capacity of every family in this

country. Over-manning is another grave and widespread evil. To make the preservation of jobs - regardless of productive efficiency - a main object of policy is again to work for impoverishment. How much better to throw our energies into helping the transfer of surplus labour to employment where it can better contribute to our total output rather than to leave them to drag down their present industries into depression. On the other hand ... it does not seem to be sufficiently understood in this country how vital it is to maintain marked differentials in after-tax earnings and that the differentials themselves in practice

need to be commensurate with the greater responsibility taken if we are to attract and retain those capable of producing the wealth

The Role of Government

Where do we begin to put things right? The most important element in the equation is Government. Here we have the great - but avoidable - complication that our history since the war has been dominated by a conflict of ideologies on basic industries, sych as steel, which has alternated several times between private ownership and state ownership. I feel strongly that the nation can no longer afford the luxury of these changes as we are fighting for our lives and I view, with gross misgivings, the present of our industry into Government ownership. From numerous public opinion polis it has become evident that the majority of the nation does not want any more nationalisation. May I, therefore, make a plea that since we are in deep waters, let's have no further action to nationalise more of our industry. Let us stay where we are for the time being, until the nation is on an even keel,

Competing Ideologies

In the situation in which we now find ourselves - not where we would like to be but where we are right now - the nation is apparently being presented with a direct choice between two basic philosophies: first, the thought that our salvation lies solely In letting market forces operate unrestrainedly until we are once again in a situation of normality, or secondly that we should radically change the system to something approaching a Marxist pattern, where the ownership of additional important industries is permanently transferred from private enterprise to the state. To me these positions are both extreme, far too black and white for what the nation really requires. I believe that the overwhelming majority of the people in this country now want to make the present mixed economy work and wish for sufficiently therapeutic measures to be taken to enable it to do so. The first ideology might cure the situation given time, but the damage done to the unity of the nation might be so severe that it would leave an in-born bitterness and perhaps permanent scars. The second ideology would, in my view, be even worse, for the British Government/Civil Service equation is not fitted for the role of control over such complex industries if they are to be run successfully which, of course, includes profitably. Moreover, if carried to its logical conclusion, it would destroy the innate sturdy independence of the individual and his proper sense of responsibility for himself and his family. From this experiment I fear we would never recover.

There is, however, a halfway position which i believe is practical and would appeal more to the character of the British and moreover

A New Philosophy

enable us to recover the situation in a manner more consistent with our history. It would be a recognition by Government that they are not without some responsibility for the present plight of British industry and that as trustees, so to speak, for the taxpayer they should be prepared to provide assistance where it is necessary and justified, without prejudice to the ultimate pattern, but on terms which would promise a reasonable reward to the Government and therefore to the taxpayer

To give an example, if a major industry such as motor cars requires urgent assistance, let the Government act as tough bankers and work out a policy which will provide those sums of money which, given economic manning and effective performance by management and labour, will suffice to create a viable industry. Lat the flow of all these funds be dependent on the satisfactory response of the other parties to the deal. Let us declare that the Government in the role of bankers will progressively withdraw from this industry when the debts have been paid and an appropriate profit made by the Government as bankers who have provided from the taxpayer the necessary funds. It is of course obvious that this banking assistance should only be used most sparingly – confined to those cases where the Government are satisfied that the industry concerned with virile management, maybe new management, can compete effectively. for otherwise of course we should find all we were doing was propping up businesses which deserve to go to the wall.

#### **Private Investment**

As regards non-Government investment, nothing but the prospect of new and profitable enterprises or profitable extensions of existing ones will - or should - bring forth new investment. Investors are not reluctant when they have confidence in the prospect for a reasonable return. What we need is stability as opposed to the constant changes in policy which have afflicted us for at least a generation. Once the Government has set the framework to encourage enterprise, let industry get on with the job without interference and for some years. Then we shall see results.

Tackling Inflation

How do we deal with the most dangerous disease of the lot - inflation? For the most part we are offered soft options, which will compound in due course the serious difficulties in which we find ourselves already. These are accompanied by such evasive shifts as progressive slippage in the value of the pound, or defensive tariffs or import controls to cut us off from the more efficient rest of the developed world. I see no alternative to cutting back the excessive demands we are at present trying to exercise. either individually or collectively, to within the limit set by what we can produce. I would first advocate a far more rigorous control of public expenditure, both at central and local government levels. This will involve a good look at the social services and other domestic government expenditure, whose



costs are dangerously out of control, and moreover not at all commensurate with the services provided. Even now we cannot finance them out of the present high rates of taxation and have resorted to a breath-taking level of public sector borrowing, thus stoking further the inflationary lires. The measures required are for further immediate cuts beyond those announced by the Chancellor. and a retention of the lower ceiling in money terms for several years. This means that any inflation from now on will have to result in further cuts in the real level of public expenditure. One way to make local government more

cost-effective would be to allow free enterprise to tender for some services at present being carried out by local government. Legislation proliferates to curb monopolies in free enterprise. Nothing has been done to restrain monopolies operated by central government or by local authorities which are frequently a greater danger to inflation as there is no competitive yardstick by which to judge their performance. It might be a tangible demonstration in support of Mr Crosland's statement that the party is over. I think there is a particular problem with regard to nationalised industries which requires consideration. Private industry can, of course, go bankrupt. There is a widespread feeling amongst those who work in nationalised industries that they cannot and that therefore they are exempt from the pressures towards efficiency which apply in the rest of the business world. Of course In a sense this is true, unless or until rampant inflation, or our dangerous balance of payments position, or both, force the Government to apply proper constraints to them. We must recognise that in the last few years nationalised industries have led and fed inflation. I cannot think that we will avoid the continual snarl of rising nationalised wages and prices without disciplines akin to those in the responsible private sector and this will necessitate more courage on the part of Government, who only too often have agreed to pay up too readily and too freely, thus negating the statutory obligations they claim to have imposed on these industries.

Industrial Relations

It is no original thought to dwell on the subject of communications for much has been written and spoken on this matter for years, but I am afraid with very little result. There has to be a far greater dissemination of information and degree of consultation within industry. Perhaps too many of our companies have become too stratified. The bulk of the decisions taken at the top in industry are certainly more right than wrong, but unless the whole team from Chief Executive to the man at the lathe understand in broad terms why decisions are being taken and feel that they can contribute constructively to the success of their industry, it is too much to expect that they will work effectively and intelligently to produce better results. It is all too obvious in a vibrant company that ideas do not all emanate from the top ; indeed they should flow at all levels, be sifted and brought into some discipline for the benefit of the whole. This theme is not new, but until it is put into practice on a much greater scale we shall fall far short of what we could achieve.

I believe that the ordinary worker has as much understanding as the Director on the Board of the necessity on occasions for confidentiality of decisions in his own interest, but he would accept this much more

non-confidential matters that are of immense importance to his daily life. Modern experience tends to show that many small companies find it much easier to create and perpetuate a team spirit of fellow feeling and pride in creating new wealth, than in larger units. All the more important, therefore, that in the latter case we should insist that managers all along the line put their full weight into maintaining this constant communication with all those who work with them in their wealth-creating activities. Let me now consider the responsibility of organised labour in the evolving scene. One must ask whether the trades unions have not now largely achieved their original aims of strengthening those in a weak bargaining position and obtaining some sense of security in what was a harsh laissez-faire economy. An essential corollary to the safety net now provided is that unions should be much more aware of their obligations to see that those for whom they make contracts can and do deliver, and in too many cases they do not. The result of all this is that the economy becomes so overstrained that the very security achieved in the past largely by organised labour is itself in jeopardy. There is an obligation to ensure, in consultation with management, that their demands bear a sensible relationship to the wealth-creating capacity of the economy; that the new wages are really earned; that outworn restrictive practices, either by management or labour, are inexorably removed and generally that the effective in-put of work should match the far higher wages in real terms that they now enjoy. I believe that much of this is recognised by many trades union members, but it simply isn't getting through, possibly because of the small but powerful disruptive element who just don't want to make the system work. History shows that in any human institution if the moderate and constructive element do

Sir Val Duncan

willingly if he were fully informed and properly

consulted on the wide range of

Concluding Remarks

nation, and their living too.

I have tried in the last few minutes to make some suggestions on action which would help to revitalise our nation. I would like, however, to conclude by reminding you that it is the collective will of the citizens of this country which will determine these results, so let not the ordinary citizen think there is nothing he can do about all this. If the men and women of this country do not pay regard to their privileges by exercising their civil and industrial franchise, there is indeed little they can do; but surely it is our duty to exercise these rights and privileges and to accept that industrial democracy is at least as important as political democracy.

not handle firmly the extremists, the former

lose control and their capacity to serve the

All through history there have been occasions when the commonsense and patriotism of the ordinary Briton have emerged to revitalise the nation. Today is such another occasion and yet perhaps a different one. We do not have a visible enemy as in war time, but we have a much more subtle enemy - a small but dedicated subversive element exploiting and magnifying public apathy, short-term self-interest, greed and envy. This is an enemy we must and will overcome. This nation has neverfailed to rise successfully to a challenge once it is awake to the danger. We can and will succeed if we work together, each of our own free will. This is true democracy in action.

Sir Val Duncan's Speech, and the Annual Report for 1974, may be obtained from The Secretary, 6 St. James's Square, London SW1Y 4LD.

The RioTinto-Zinc Corporation Limited

extended. Also 100,000 square Exports increased by 58 per set will be opened abroad, make cent. to £21.44m, during the year.

In 1974-75 the building programme at home and abroad added 330 000 square feet to sel-

a rough and ready guide to the Lyons.

officel of inflation. An increase in Sir Marcus reveals that the profit of 64 per cent. cannot company reduced its consumption rompensate for an annual rate of gas and electricity by over 15 of inflation of over 20 per cent. per cent. during the year. This

state in mustry must be taken. The interim dividend is stepped up from 0.5170725p to 0.56434p net. Last year's total was 1.3990725p.

Statement Page 5

IN HIS annual statement, the chairman of Marks and Spencer, Sir Marcus Sieff tells members that the Board has decided to inflation to bring them up to spread the development programme at home over a longer statutory reduction in margins hould position should remain strong.

Nevertheless in the forthcoming lear the company will add over more at home. A further 13 statement of sources and application of funds shows cash and short-term deposits of pace at home. A further 13 short-term deposits of statement. Also 100,000 square feet of new selling extended. Also 100,000 square Exports increased by 58 per statement of sources will be rebuilt and extended. Also 100,000 square Exports increased by 58 per selling the says. When operating results saved £500,000 on estimated are measured against those for energy costs. Meeting, The Dorchester Hotel, on July 3 at 11.30 a.m.

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Solution (Els.46m.) at the year-state of the says. When operating results are measured against those for energy costs.

feet will be opened abroad, makent to £21.44m, during the year, ing a total of 300.000 square feet Most of the exports were to retail of selling space overseas by customers in some 40 countries.

March 1976.

"This spread is valuable at a import cut-backs, as in Australia fell from £550,000 to £412,000, sub-where new quotas have severely ject to tax of £225,000 (£300,000). restricted our exports," says the

daded 350 00 gauges are allowed by the control of t

second half

Gleeson (Contractors) increased worldwide recession and from £18m. to £20m., while profit

# Amal Metal—Cons Tin Stenhouse turns downturn

viously received in the second

Earnings per £1 decreased from (18.8p).

a	*100m* (*1.20m*	ım. I	or ye	:w;
£	•	Three	mths.	Yes
_		1975	1974	197
-		8002	2000	700
	Profit before tax	1,080	2,490	9,30
•	Taxation			
I		370	1.560	
┲.	Minority loss	250		
•	Extraordinary debits	220	*40	1,61

23.2p to 10.5p. After extra-ordinary items- they were 6.4p

Tax takes £1,000,000 (£1,494,000).

After an extraordinary item fi60,000 (£191,000), the net profits of £3,1975; of Hambros come out at £270,000 (£736,000).

The extraordinary item relates to exchange losses on assets held abroad; and this has since been recovered due to the fall in the value of sterling.

It is also announced that terms have been agreed for an offer to be made to the preference holders

Tax takes £1,000,000 (£1,494,000).

GROSS REVENUE for the year the directors say that the Certainly, in the second half the present U.K. economic outlook is insurance broking improve, while on the insurance broking of the growing international control of assets making. A below-particular tent of the insurance broking of £348,039 compared with activities is reflected in the increase in the total percentage last night), is understandably of profit before tax deriving from high for the sector.

Examings per 25p "A" Ordinary overseas interests which has share are shown to be up from profits of £528m.

1974-75 in the region of £515n.

The directors say that the Certainly, in the second half the present U.K. economic outlook is insurance broking improve, while on the activities is reflected in the shares at 74p (down sector).

The growing international control of the insurance broking of the share at tent of the insurance broking of the present U.K. economic outlook is insurance broking improve, while on the insurance broking improve, while on the insurance broking improve, while on the insurance broking international control of the insurance broking of the following from the files of the growing international control of the insurance broking improve, while on the 24.5p to 11.1p, or from 25.3p to
Tax takes £1,000,000 (£1,494,000). GRUSS REVENUE for the year
Turnover for the quarter was
160,000 (£191,000). the net profits Investment Trust increased from
1735m (£149m £559m for year)

172 takes £1,000,000 (£1,494,000). GRUSS REVENUE for the year

173 takes £1,000,000 (£1,494,000). URUSS REVENUE for the year

174 takes £1,000,000 (£1,494,000). URUSS REVENUE for the year

175 to Hambros

175 to Hambros

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178 takes £1,000,000 (£1,494,000). URUSS REVENUE for the year

178 takes £1,000,000 (£1,494,000). URUSS REVENUE for the year

179 to Hambros

170 t

3.125p from profits of £5.28m.

value of sterling.

Negotiations regarding the disposal of part of the group's investment in Aluminium Bahrain have been discontinued, but there is a possibility that they will be Plantations for the nine months of made as soon as possible.

Costs
Profit bofere tax
Taxation
Profit after tax
Loss reabstation inve.
Extra-ord, credits

comment

THE REDUCTION in first quarter resumed at a future date, it is to March 31, 1975 reported yesterpre-tax profit of Amalgamated stated.

Metal Corporation turns out to be from £2.49m, to £1.08m. The imports first quarter: turnover day as £11.31m, (£7.28m.) should FOR THE six months to March 31, ahead by 11; per cent. The have been before replanting ex. 1975 Stenhouse Holdings reports structh comes in the figure for the year 1974—an exceptionally favourable one in a decrease in pre-tax profit from terms of trading opportunities and business activities generally — was £9.3m.

It is pointed out that the first it is pointed out that the first is to March 31, ahead by 11; per cent. The flay as £11.51m. (£728m.) should for the first is pointed out that the first is to March 31, ahead by 11; per cent. The flay as £11.51m. (£728m.) should for the first indicated that the first is to March 31, ahead by 11; per cent. The flay as £11.51m. (£728m.) should for the first indicated that the first is to March 31, ahead by 11; per cent. The flay as £11.51m. (£728m.) should for the first indicated that the first is t ordinary items.

An interim dividend payable after adjustments, analysis prin September will be declared on the 1973-74 figure at around £4m.

July 18. Last year's total was and project an outcome for the 1973-75 in the region of £5.15m. 1974-75 in the region of £5.15n

The Financial Times Friday May 23 1975

in £2m.

hy the jewellery and engineering by the jewellery and engineering barrings per 10p share and divisions, the timberland shops shown to be up from 2.18p and the dividend is lifter panies. Losses were incurred in the kitchen unit and the yarn crimping factories.

Half year

··	is also recommended	
3-74		
me		1974
.560	でんしょうしゃく いっかき	Σ.
880	Group turnover 12	BIT.63
.000	Trading profit 1	
.500	Depreciation	257 K
	Not interest payable	375 14
.014	Broke beton year to	
108_	Profit before tax	THO, T
•=,=.	.Taxtion ,	448.2
: <u>-</u> :-	Description .	400
716	Extraord. credits	
755	Outside bolders	72.7
	Attributable	401 0
734	· ACCIDICADIL	44.0
105	Interim dividend	29.7
- LAW	Decembed Good	44.00
	Proposed final	-19.50
399	To reserves	350.J
-	<ul> <li>Members are told</li> </ul>	. €UT
	external sales for the	in f
	external sales luc ti	JE

months of 1975 are slightly up o The Steuhouse interim statement the same period last year. The shows attributable insurance order position is down on lambda profits scarcely changed year's record figure, but is contained industrial profits, actually sidered quite, satisfactory is

MD DEALS

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# BRITISH HOME STORES A REMARKABLY GOOD PERFORMANCE

THE CHAIRMAN'S STATEMENT

The group operating profit before tax for the year ended 29th March 1975 was £18.596,000 compared with £15,464,000 for the year ended 30th March 1974, an increase of 20.3%. The post-tax profit of £8.796.000 (before exceptional items) against £7.272,000 for the previous year

showed an increase of 21%.

32 On 16th October 1974 your directors declared an interim ordinary dividend payable on 1st January 1975 of 3.4286p per share against an interim dividend of 2.7625p the previous year. In doing so, they included in the interim payment all the increase permitted for the whole year under the counter inflationary legislation. They now recommend a final ordinary dividend of 3.5265p per share, the maximum permitted. This is a slight reduction compared with the 3.6347p paid last year, because of changes in taxation in the recent Budget. The total ordinary dividend for the year is thus 6.9551p per share (1973/74-6.3972p) and absorbs £3,156,000. After payment of the preference dividends and adjustments for exceptional items, the retained profit is £5,718,000.

Sales at £161.798,000 for the year showed an increase of 27.75 and although us have preferenced at the sales at £161.798,000 for the year showed an increase of

33.7% and although we have continued our determined efforts to contain prices wherever possible, a large part of the increase must be attributed to accelerating inflation. In my statement last year I referred to the difficulty in measuring the effect of inflation on our business because no published price index compares strictly with our sales mix. I suggested that perhaps the nearest guide would be the general index of retail prices covering all items, as published in the Department of Employment Gazette, and that since our peak trading period is pre-Christmas, comparison of December figures from one year to the next would be appropriate. The index shows that in the year from December 1973 to December 1974 the rate of price inflation almost doubled to show an unprecedented increase of 19.1%. But even taking this into account, our real volume growth for the year under review must have been about 14 to 15%. About a third of this real growth came from new stores and extensions, the remainder from increased sales in existing space. I think you

experienced throughout the year, this represents a remarkably good performance. Applying the same reasoning to our pre-tax profit would bring the increase down to virtually nothing. As the index does not cover all our operating costs. this particular exercise can give only a very rough guide to progress but it does suggest that as a business we have had to advance strongly to

will agree in view of all the difficult trading conditions

stand still! The whole question of the presentation of annual accounts in inflationary economic conditions is under review and perhaps some standard form will emerge as a statutory requirement in due course but what remains the vital issue is that the rate of inflation itself be curbed.

You will see from a note to our accounts that at the year end, although we were below our net profit reference level, we had exceeded the gross profit reference level under the counter inflationary legislation by approximately 0.8% of the sales for the year – about £1,300,000. As I am sure shareholders will appreciate, both gross and net profit levels depend very largely on the volume of sales, and now, in forecasting sales and fixing our price levels for the months ahead, we have to take into account the extent by which we have in the previous periods fallen short of or exceeded the reference levels permitted under the legislation. To the extent that our sales exceed expectations we must inevitably exceed our reference levels, and to the extent that they fall short of estimates the reverse must take place. This practice of forward estimating of sales is one which must in fact be pursued by all retailers, since it would be totally imprudent to base prices on anything else. Our estimates of turnover for 1975/76 and of our gross margins make allowances for the need to bring back into equilibrium the amount by which the reference level was exceeded at the end of March last, and we are confident not only that this amount can be absorbed but that with the increasing number of stores and selling space available as compared with the year just past there should be a continued growth in the net profitability of our operations.

■ I would like to refer to the remarks I have made about our true growth, taking into account the 19.1% increase in the retail price index which took place in 1974. During this same period, retail sales for the country as a whole showed an increase of about 20% over 1973. These figures would suggest that for the country as a whole, consumer purchasing barely maintained the 1973 level. If one turns to net profits, I think it must be clear that if with our sales increase of  $33.7^{\circ}$ nearly 1.1% above the national level - our net profit increase was 20%, then in real terms there must have been a considerable decline in net profitability for the retail trade as a whole during 1974. I do not say this in any way from the point of view of blowing our own trumpet, but because I cannot help feeling, as I pointed out last year, that the effect of the fall in profit margins in real terms must fall most heavily upon the smaller shopkeeper. If the present restrictions on trading continue for some time we shall inevitably be faced with a further reduction in consumer choice and a further changefor the worse - in the whole nature and character of the smaller communities which are so much a part of our national

Retailers have had to contend with particularly difficult trading conditions over the past year and there seems no immediate prospect of any improvement. On the one hand, operating costs over which they have little or no control have risen month by month, while on the other, the controlled gross margins they are allowed to earn were cut by 10° cearly in the year. The inevitable result has been to put net margins under great pressures and certainly there no longer remains any problem in keeping them below the level prescribed by counter inflationary legislation.

In all the circumstances, it is not surprising that retailers should seek abolition or at least some relaxation in controls. The long term effect of low profits, leading to lack of both funds and incentive for development, must be seriously

	52 weeks to 29th March 1975 £'000	52 weeks to 30th March 1974 £'000	Increase %
Sales	161,798	121,021	33.7
Trading Profit	21,049	17,847	17.9 ·
Operating profit before taxation	18,596	15,464	20.3
Dividends per ordinary share:			
Interim	3.4286p	2.7625p	
Final	3.5265p	3.6347p	
Total	6.9551p	6.3972p	;

relating to expenditure on plant and the tax relief on increased stock investment do nothing like enough to remedy the situation when the cash requirement coming out of post tax profits, just to maintain static net working capital, increases at the rate of 20% a year.

■ It is difficult to gauge the effectiveness of counter inflationary legislation, since we cannot tell what would have happened without it. Abolition of controls, with all their attendant administrative problems, would be welcome but would not automatically

provide a retailing panacea. The economic conditions and ution among retailers o become even keener and this very competition could be as effective as any controls in restricting price increases. Just as we have experienced difficulties as retailers, so have

our suppliers of goods and services had to contend with their own similar and continuing problems. We have always valued the close relationships which we have established with our suppliers but never more so than in present circumstances. The results now presented could not have been achieved without their wholehearted support and I thank them for all

There seems to be a popular misconception that British Home Stores buys most of its goods from overseas. This is, of course, entirely untrue. Well over three-quarters of the goods which we sell in our stores come from British manufacturers and while we are always trying to increase this proportion, it must be appreciated that over the years we have built up overseas connections which provide for our customers goods of outstanding quality and value which they want.

 There has recently been talk of import control or quotas. We have had them before and they did not affect our own business in any way, but the public must be warned that any moves to restrict imports would inevitably put up the price of goods to customers everywhere - something which all of us would deplote. We must all be competitive, striving to provide goods giving better value for money. Those goods, should be available to us wherever they come from, if only to

stimulate home suppliers to greater efforts.

While on the subject of restrictions on the free movement of goods and services I cannot forbear saying one word about the damage which I am sure would tollow from a decision by this country to leave the European Economic Community. No country such as ours with a large population, and deficient as we are for the most part in raw materials, can survive alone today. If the decision is taken to leave the Community, it will inevitably impose great stress on our financial reserves, lead to a rapid worsening of our standard of living and generally lower the quality of those things which money can buy and indeed the quality of life itself."

Our progress is based on sound buying but all operational and service departments in the business have made their contributions. Our carefully planned sales promotions have obviously been particularly attractive to our customers. Our substantial volume growth in sales has been spread over all sections but perhaps the outstanding performance has come from our food departments, where our concentration on highest quality fresh toodstuffs at competitive prices, but still with personal service, earns us growing customer



SIR MARK TURNER, CHAIRMAN

BRITISH HOME STORES

During the year, substantial progress was made in our development programme. New stores were opened at Aberdeen, East Kilbride, Grimsby, Sutton Coldfield, Newcastle and Hudderslield, the last three replacing existing stores. Extensions and modernisations were completed at Blackpool, Lewisham, Luton. Southampton and Kingston,

while a number of other stores were recountered to improve

■ We have suffered some delays in building, but in October a replacement store will be opened at Hanley and extensions already partly in use should be completed at Northampton, Bradford, Middlesbrough and Derby, with recountering at many more stores.

Our distribution centre at Atherstone is nearing completion. Operations previously based at other depots have already been transferred there and throughput is increa as planned, so that virtually all merchandise and food will be handled by the end of 1976.

For 1976/77 new stores are scheduled at Stevenage, Colchester, Wandsworth, Leeds, Dublin and Nottingham, all except the last named being new locations for us. There are, however, still many cities and towns where we are not represented which could afford good trading opportunities for us and we shall continue our search for suitable sites as part of our development programme, despite present economic difficulties and uncertainty.

In my annual statement in May 1971. I referred to our interest in the out of town shopping concept, expressing the view that we should play a major role in this form of retailing as and when suitable opportunities occurred. I then said that it seemed to us "entirely logical to have complete confidence in the future of our present stores and at the same time to wish to use our expertise to provide first class out of town facilities in suitable locations Our view has not changed and therefore I was pleased

when we were able to announce last month that we are mounting a joint venture with J. Sainsbury Limited in an attempt to enter the field of hypermarket trading. I am convinced that our association with such emment food retailers will be to our mutual advantage and that our combined expertise could provide outstandingly attractive ranges of food and merchandise at keenly competitive prices in a new kind of operation.

■ The extent to which our joint enterprise can progress must depend on local and central government attitude to applications for out of town development and so far, with a few notable exceptions, this attitude has been negative. The cases both for and against out of town trading have been sufficiently well argued for me not to seek to repeat them now but as established city and town centre traders ourselves, we are convinced that out of town developments, with their operational cost economics, should become an integral part. of retailing in the future to give the shopping public the opportunity to benefit from lower prices,

 During the past year, Mr. B. Mizner and Mr. M. Gillespie, both assistant managing directors, retired.

Mr. Mizner joined the company as a trainee in Brixton store in 1934 and in the course of his long career covered most aspects of the business. Mr. Gillespie joined us in 1963 as a buying director and we are grateful to them both for their valuable contributions to the company's growth and success. In January, Mr. N. T. Griffin was appointed an assistant. managing director, with responsibility for store operations and sales. At the same time, Mr. D. P. Cassidy and Mr. A. I. Phillips, both members of the management committee, were

appointed to the board, the former as personnel director and

the latter as a buying director. These appointments will help

maintain the management strength on which the future of the company must depend. Finally, I would like as I always do, to refer to the staff of this company, both past and present. Taking pensioners first, I am glad to say that we have been able to compensate them to some extent for the crosion of purchasing power through inflation by the grant of a 124% increase in all pensions as

from 1st June this year.

As for our existing staff, they have as usual made an outstanding contribution to the success of the enterprise. In times of economic difficulties such as we are now going through, the workload of everyone increases. This additional strain has been accepted gladly by an organisation which believes profoundly that what it is doing is worthwhile and which derives satisfaction from the concrete evidence of its own work. I am sure you will wish to join me in extending to them our thanks for their efforts.



## Walter Duncan & Goodricke Ltd

Indications during the first half year pointed to increased profits from all divisions but because of the sudden and unexpected change in the political and economic climate the higher trading profits of the finance group were much reduced by the provisions that were considered necessary for bad and doubtful debts. The general trading, investments and tea agency side produced better results than formerly in spite of not having received remittances from Bangladesh to cover London office expenses.

The consolidated group profit was £774,487 compared to £982,383 in 1973. The board recommend a final dividence of 14.2375% making a total dividend of 17.7375% for 1974.

It is difficult to forecast the results of the finance group for 1975 other than to say that Factors should continue to trade profitably. The position with regard to the other companies in this group will depend to a large extent upon the property market.

Our warehousing business has been very active during the past four months and its upward trend of

profitability is expected to continue throughout the current year.

We have arrived at a watershed in our affairs connected with the management of sterling tea companies operating in India. Last year I referred to the potential impact of Indian legislation upon our role as London impact of Indian legislation upon our role as London secretaries. In the meantime, however, a directive has recently been issued by the Reserve Bank of India & indicating that remittance on the normal basis to cover: U.K. expenditure, including secretarial expenses, will no longer be permitted. Some re-structuring will be under- taken to meet the changing circumstances. Initially, the board has negotiated the sale to toke Too I leave to the changing circumstances. board has negotiated the sale to Jokai Tea Holdings Ltd. of our investments in Assam-Dooars Holdings Ltd. and Western Dooars Tea Holdings Ltd. which has brought the common interests of three of the principal tea holding. companies in the group more closely together, and has resulted in a substantial strengthening of our cash

their This constitution of the constitution of H. G. SINCLAIR, Chairman

Copies of the annual report may be obtained from the Secretary. Walter Duncan & Goodricke Limited, Dunster House 37 Mincing Lane, London, EC3R 7BY

# Erith & COMPANY LIMITED BUILDERS' MERCHANT

Annual General Meeting 22nd May, 1975 The Chairman, Mr. E. J. Erith, reported:

		1973	197	April 1
Group, Sales	2000's	10,902	12,08	artists mad
Group Trading Profit	£000's	786	71	Acceptant by the every
Investment Income	. £000's	84	2	Statement by the Chief Accord General Manual ES Ann
Profit Before Tax	£000's	870	74 5	SAND PRO
Dividend (Gross) per Share unit	репсе	5.5125	6.2 <sup>(0)</sup>	ES AND PROFIT
The general downturn is of the year and the ineversalted in trading profit 1973. The decrease in in following last year's acq produced very satisfactors.	Tiable 115e 10 overlits falling by £69.00 overlives the following the fo	v, compared w Vas expected	ed Salo	ing to report record a condition of the coup Profit on the coup Profit on the coup of the

Sales up by 33% for the first four months are very encouraging, although a high proportion of this increase is in less profitable direct business. Results to date indicate an increase in profit before tax for the first half, which may be considered satisfactory in prevailing circumstances. With the present economic conditions it is unwise to attempt to make any meaningful predictions further ahead.

The policy of improving and developing premises, with major works now in progress at Sittingbourne and Bietchley will, while involving capital expenditure, certainly improve our share of the market in 1976. share of the market in 1976,

Erith & Co. Ltd., Builders' Merchanis Head Office: 539 High Hand, Leytonstone

MING NEWS

# Botswana-De Beers battle hots up

BY LESLIE PARKER, MINING EDITOR

THE LONG SAGA of the negotion of shares in Decisival So. Botswana Government, how in Yesterday Decisivan Government, how in Yesterday Decisivan Ignus rose progress since last October, over 200 to 110p-premium.

The latter's demands for a greater share of the profits from the successful Orapa dismond operation has now apparently reached a critical stage Richard Roke reports from Johannesburg with the aimosphere described by once of the parties as "acrimonious,"

The Government is currently bell statics as "acrimonious,"

The Government is currently reached a complex series complex in Zaire is emerging of taxes, it wants to raise its total cautiously as a new force in the receipts to a minismum Ex per cent. And UM looks to have rung the lines recently agreed between De Beers that in that country.

For Orapa De Beers feels that it his taken all the risks and is thus entitled to see the kind of reasonable return which was originally negotiated Last October of the Seventhent was also ore grading an average 1.73 per cent.

The Government for the seventher was also per grading an average 1.73 per cent.

In Brussels yesterday the UM colors to have rung the Government for the section copper deposit in Outario.

The Government of the risks and is the second half of next year, aritical stage and a complex was also ore grading an average 1.73 per cent.

Consolidated has a 23,7 per cent.

of the Letseng deposit in that in Brussels yesterday the UM chairman, Mr. Paul-Emile Corbiau, For Orapa De Beers feels that recounted that ore reserves at this it has taken all the risks and Canadian copper find, which is is thus entitled to see the kind of reach production in of reasonable return which was the second half of next year, originally negotiated. Last October the Government was also ore grading an average 1.73 per claiming the right further to ore grading an average 1.73 per claiming the right further to cent. copper.

This is a relatively modest tonnance. The reserves at this is thus entitled to see the kind canadian copper find, which is second half of next year, amount to a proven 12.5m. tons of ore grading an average 1.73 per claiming the right and which is a second half of next year.

This is a relatively modest tonnance and grade, although it is sufficient to supply the ore content of the first of the fir

nickel-mine to come up to scratch. This has led to a shortfall in the Government's revenue profections, one that is likely to continue for quite a while yet. The best hope of the Orapa problem being resolved. Rolfe fays, is a compromise whereby the Government settles for a 35 per cent, shareholding passibly leading to a total tax and revenue darkage worth about 63 per cent. dackage worth about 63 per cent. of grofits. This should be satisbearing in mind Arapa's production and better iond recovery. Yesterday De

Holders of Gold Fields of South About \$1m. has been committed frica are reminded that the offer for the first two years after which

drilling has not reached the bottom of the deposit and Mr. Corbiau disclosed that the engineers best of both worlds last year with

It is thus no worder that De bottom of the deposit and Mr. CorBeers is holding out for what
Mr. Oppenheimer recently desof profits and at the same time
of profits and at the same time
maintain the existing structure
of the diamond trade."

A complicating factor is that
The Beers is simultaneously
negotiating the terms on which
the smaller DK1 pipe can be
brought into production. Another
influence is the failure of the
struggling Selibi-Pikwe coppernickel-mine to come up to scratch.
This has led to a shortfall is held by Tanganyika Concessions.

The disp compared with 4.1p in 1973.
The big producer enjoyed the
best of both worlds last year with
a higher tin price, which overaged
the structure where there is
swill unlikely for come
to make the possibility of much greater
tonnages which could "significantly "extend the life of Thierry.
Though still unlikely to come
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Though still unlikely to come
to prove the prove the prove the prov observers believe, could get under same period of 1974. The Penang way next year. A 17.8 per cent stake in the stronglyifinanced UM is held by Tanganyika Concessions. Shares of the latter eased 4p to yesterday. Tronch were uncesults which are now expected to-day.

> COMINCO SEEKS URANIUM Canadian

Canadian mining house mineo, a Canadian Pacific subsidiary, has an option to acquire a 55 per cent. participat-ing interest in a uranium prospect near Baker Lake in the North-West Territories in return for a \$5m. expenditure on exploration. About \$1m. has been committed

Fronch Mines, in which Charter Consolidated has a 29.7 per cent. interest, has boosted 1974 net pro-fits to £1.53m, from £0.42m, in 1973. As already announced, the past year's dividend total has been raised to 4.02p from 2.975p

has an interest of 7.7 per cent and Tronoh a stake of 25.7 per cent, reports a 1974-75 estimated second interim now declared of 3.88p makes a total U.K.-per mitted 5.9957p for the year to March 31 against 5.5p for 1973-74. Sungei Besi were 83p yesterday

MINING BRIEFS

## BIDS AND DEALS

## Paterson Zochonis gets Cussons

toris, have over 30 per cent of the its 1,500 empty of the its 1,500 empty of the its 1,500 empty of the pair of sadness, but I am sure that the company has a great TALKS OF inture ahead of it.

Terms of the offer, which was revised upwards earlier this way since March merger of Jame frozen food, institute ahead on the offers of Cus.

Terms of the offer, which was revised upwards earlier this month are: for holders of Custions Ordinary shares one PZ share property and tea agents group, (valued at 4150) plus \$90p in with Warren Tea Holdings, have cash which works out at \$1.5p per with Warren Tea Holdings, have ended without agreement.

It was said yesterday that extensive discussions had taken place immediately before the bid was amnounced in February. This place between the Boards and trepresents as increase of 158.7 per although a substantial measure

represents an increase of 158.7 per cant their authority and the property of carried and though a substantial measure although a substantial measure of agreement had been reached on the basis for a merger, it had not proved possible, in present circumstances, to formulate proposals which could be recommended to shareholders. James Warren has been advised in the talks by Gray Dawes and warren Tea by Robert Fleming. Myson GROUP and 7470 respectively for their dridinary and 47 ordinary. This weeks court at 78.40 per Cussons Ordinary share and 69.50 per Cussons Ordinary share and 69.50 per Cussons Ordinary share and 69.50 per Cussons Ordinary share already accepted the for Sealed Meter Construction the improved terms a rivel offer by Adwest Group. be entitled to the improved terms a rival offer by Adwest Group.

The offer wish accept the He said Myson considered that cash offer. The offers remain open SMC's range of circulating pumps would fit very well into its own

Paterson, Zothouis, the Man-Mr. J. B. Zochonis, chairman of range of heating and ventilating chester-based soaps and general Paterson Zochonis, said "Our aim products." The company was expected in the markets with interest soaps on the export and the aversess be able to take advantage of has well control of classons Group, side, first of all in the markets SMCs considerable outlets in the interest soaps con-which we know best and then we Europe if the bid was successful.

The same Cussons the chair street of the interest soaps con-which we know best and then we Europe if the bid was successful.

Mr. Simon Cussons, the chair successful that the same successful the same successful to the same successful the same successful.

Mr. Simon Cussons, the chair successful the same successful that we shall look to see where the same and opportunities lie."

Mr. Simon Cussons, the chair appears and Mr. Should take care of our financial tors, have over 30 per cent of the is 1,500 cmployees, and Mr. should take care of our financial the source same same successful.

Simon Cussons is joining the PZ requirements in the anticipated

#### WARREN MERGER TALKS OFF

Talks which have been under

although a substantial measure

Extracts from the Statement by the Chairman, Mr. Robert Y. Kennedy,

Owing to the disturbed state of the economy during 1974, it is more than usually gratifying to report record sales and prefits. Group Sales increased by 161% and Group Profit on Trading by 25%. The increase in profitability from 11.9% to 12.7% of sales, emphasises the benefit the Group darives from having a large overseas market, with no legal price testrictions, based on a sound home trade. Export Sales rose by 29% to a record level of £2.3 million. Dividends for the year have been increased by the maximum allowed under the Government's counter

About a third of all students who are in their final year of studies for their Diploms in Fine Art entered for the Award. Their work was exhibited in

Six regional exhibitions throughout the country, and has been seen by more than 27,000 members of the public, all of whom it is assumed are

interested in art. It is expected that the Company will achieve an increasing reputation from the 1976 Award and subsequently.

The Group emerged with record sales and profits from a year which was

one of the most difficult for industry in recent times. That it did so with an untamished reputation for products of the highest quality indicates a sound organisation, and that the Company is well placed to resolve

the problems which will arise during 1975. The buoyant flow of orders. received this year is attributed to the support given by our dealers

throughout the world and the Company looks forward confidently to

RECORD SALES AND PROFITS

inflation measures to 26,3% from 23.8%.

FUTURE OUTLOOK

achieving even better results in 1975.

WINSOR & NEWTON AWARD 1975

sented at the Assaul General Meeting held on 22ml May 1975.

future." So far this year profit-ability and sales were improving and margins for the first three months were better than the average for last year.

#### GREENING SAYS HOLD ON

Talks have now begun between Lazard Brothers, who are advising Johnson Firth Brown, and Samuel Montagu, who are acting for N. Greening and Sons, about JFB's offer of one JFB Ordinary share for every two Greening Ordinary which was made at the beginning of this month.

In a letter to stockholders Mr C. G. Fraser, chairman o Greening says that pending outcome of these discussions Board still considers the offer totally unacceptable and recommends shareholders to retain their their Greening shares until further advised by the directors.

#### WRIGHT BINDLEY

Wright Bindey and Gell has reiterated its opposition to the offer of an Ordinary 60p share made by PENTOS. WB and G made by PENTOS. WB and G says the offer is less than the present market value of its shares and values WB and G at a price earnings multiple of only 5.98. Also it values WB and G at a discount of over 40 per cent. of its net assets and that re-investment of the proceeds received under the offer might well reduce the income of shareholders.

#### TREMLETTS

Tremleits Holdings announces hat the offers for the capital of Tremletts and Tower Assets other than the 98.6 per cent. already owned by Tremletts and its subowned by fremetts and its sub-sidiaries, have been accepted in respect of 5.176,341 Tremlett: Ordinary (87.5 per cent. and \$2.212 Tower Ordinary shares The offers have been extended will remain open until

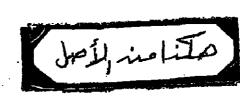


DIVIDEND

cosh distribution of 50¢ per share (a total of approximately \$16,660,000) was voted by the Board of Directors to be paid June 23, 1975 to Kenne lose of business on May 28.

KENNEGGTT COPPER COLPORATION 161 East 42nd Street New York, N.Y. 10017

## SIEMENS



# Information for Siemens Shareholders

## Order Increase by 3%

During the first six months of the current financial year (1st October 1974 to 31st March 1975) orders received showed a slight down in comparison with last year's, increasing by 3% to £ 1,894 million. Operations in Germany recorded somewhat higher growth rates than our international business. The weak economic situation prevailing in nearly all industrialized countries affected the flow of new orders. A decline in demand, especially for mass-produced goods could have an adverse influence on the current year's sales growth. Sales rose to £ 1,527 million during the first half of the financial year, equalling last year's 9% growth rate. Despite an increase in order backlog from £ 2,787 million to £ 3,083 million, several areas have low order reserves. Business trends in the various Groups and Divisions displayed increased differentials. While the Data System, Medical Engineering and Telecommunications Groups were able to further increase their new order levels, the Components Group was restrained by a worldwide slackening of demand. In the same vein, the Electrical Installations Group continues to be affected by the recession in the building industry. The Power Engineering Group was able to equal but not pass its performance of a year ago, when several major orders were

Despite the difficult economic situation, we continued to pursue a capital investment programme geared mainly to rationalization requirements. Capital expenditures and investments thus increased by 15% during the first half year. For the total financial year, however, we anticipate a smaller

Net income reached 2.7% of sales during the period under review, as compared with 2.9% for the same period of 1973/74. This decline is due largely to cost increases of about the same magnitude as last year, in conjunction with unsatisfactory capacity utilization in some sectors. For the total 1974/75 financial year we anticipate new orders on a par with last year's levels and a slight reduction in sales growth.

Change

+11%

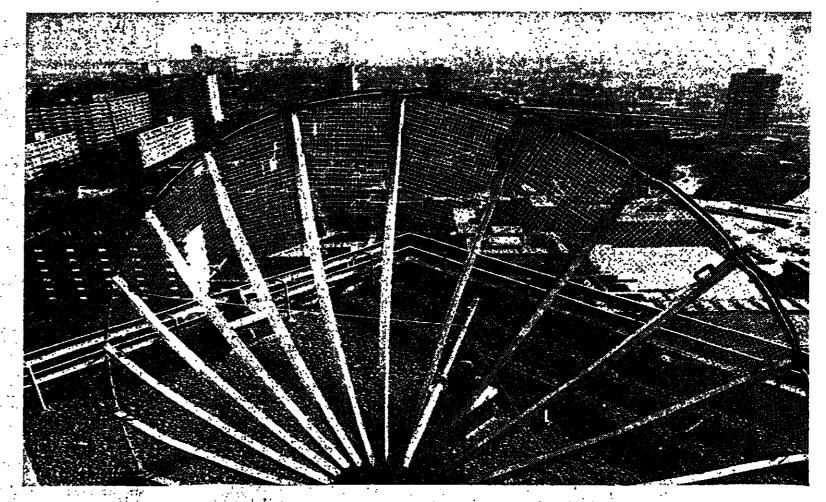
~ 2%

+15%

+15%

<u>.</u>						·
	First half 1973/74	First half 1974/75	Change		30/9/1974	31/3/1975
Orders received (in millions of £) Domestic operations less — export orders	1,404 500	1,444 500	+ 3% ± 0%	Order backlog (in millions of £) Employees (in thousands) Domestic operations	2,787	3,083 214
Domestic business	904	944	+ 5%	International operations	. 88	90
International business	931	950	<del>)</del> 2%	•	309	304
	1,835	1,894	+ 3%		First half 1973/74	First half:
Sales (in millions of £)		:	• .	Employment cost (in millions of £)	642	739
Domestic operations less — export orders	1,107 307	1,192 373	+ 8% + 21%	Capital expenditures and investments (in millions of £)	82	95
Domestic business International business	800 603	819 708	+ 3% +16%	Inventories (as at 31st March) in % of sales	37%	38%
***	1,403	1,527	+ 9%	Net income (in millions of £) in % of sales	41 2.9%	41 2.7%

Amounts translated at Frankfurt middle rate on 31st March, 1975; £ 1 = DM 5.648.



## Antenna for 100,000 residents

A master antenna system, such as this one near The Hague, is capable of delivering better quality reception of a greater number of radio and television programmes than individual

antennas. All points in a larger area or even an entire city can be served by the system via a cable network, enabling unsightly "antenna forests" to vanish from the rooftops.



In Great Britain: Siemens Ltd. Great West House, Great West Road, Brentford TW 8 9DG, Middlesex.

& COMPANY LIM

## INTERNATIONAL COMPANY NEWS + EURO MARKETS

# Preussag returns to the dividend list

pay its first dividend since 1970, tion, will receive 7 per cent... or DM7

generally successful one with net and transport. All things con-branch. Results in the transport profits of DM63.05m. on a total sidered, stated the executive sector were mixed while there group turnover of DM3.13bn, and board, the first quarter's deve-were losses in the coal and congroup external sales of lopments were positive. group external sales of lopments were "positive." struction divisions.

10M2.65bn... the 1975 outlook is Whatever the outcome, per-Preussag share dropped DM6.0 rather more bleak. In line with formance is unlikely to equal on the Frankfurt Stock Exchange other leading German com-that of the previous year when to-day to DM146.

panies. Preussag has experienced substantial down-turn in overall demand which is expected adversely to affect earnings.

In the first quarter of the cur-

PREUSSAG, the Hanover-based there were small prospects of an total group turnover rose by 15.7

If management recommenda Compared with the first were 15 per cent. up from tions are accepted, shareholders quarter of 1974, turnover in the DM2.3bn, to DM2.65inn, will receive 7 per cent, or DM7 first three months of the current. In the metal sector, a marked per DM100 nominal share, for Total turnover was down 25.7 per lead, zine and aluminium was 1974.

Cent. to DM238.3m. while external noted during the first balf with While 7 per cent, is no king's sales dropped 24.1 per cent, to a strong speculative interest in

Distributed profits of DM22,05m, oil and chemicals sectors had. There was also a good per match the 1970 figure, when the been good, while performance formance in the oil and chemi-But although last year was a heavy and precious metals sectors improvements in the energy

metals and chemicals group, is to early improvement in the situa- per cent from DM2.7bn, to DM3.13bn, and external sales

ransom, it comes as a welcome DM190m. Volume turnover for lead and zinc. However, in the relief to shareholders who, desilead and zine was below the level second half demand and prices pite soaring turnover, have of the first quarter of 1974. It is the industrial downturn endured three years of losses. Developments, however, in the gradually took effect.

could have been worse in the cals sector, while there were

## **Setback for Orenstein**

BY JONATHAN CARR

compared with the same period shipbuilding concern, reports net of last year. The construction profit down to DM6.6m. in 1974, result, and the company's export sector was badly hit and there against DM10.1m. in the previous ratio now totals 48 per cent, of were also lusses in the coal year, and is proposing dropping total sales against 42 per cent. It is dividend from 14 to 10 per in 1973.

Failing demand for aluminium has resulted in further cutbacks and losses for the concern's operations in this against 42 per cent. It is dividend from 14 to 10 per in 1973.

Cent. A lotal of DM0.8m. is The company expects this being added to reserves, against year's results to be similar to DM2.4m. in 1973.

The result is very much as those of last year, with another longer than the content of the concern's those of last year, with another longer than the content of the concern's those of last year, with another longer than the content of the concern's the concern's the content of t

and losses for the concern's operations in this area. According to Preussag's chief executive. Dr. Guenther Sassmannshausen.

DMC.4m. in 1973.

The result is very much as 4 per cent. rise in turnover to expected, for a recent share around DM700m. Orders in hand holders' letter had drawn attended to the end of April stood, at

rent year external sales stood at ORENSTEIN UND KOPPEL, the by 4 per cent, last year for a DM593.9m.—off 8.1 per cent. Dortmund-based engineering and total of DM691m. Export growth

ing to Preussag's chief executive. Dr. Guenther Sassmannshausen. first quarter turnover of Preussag's Kapal group (Kaiser-Preussag Aluminium at DM1162m, fell some 18 per cent. below the figures for the first three months of 1974.

Lead and zinc operations were depressed by the "unchanged in the control of the figures of the first state of the control of the contro

# BMW gets off to a flying start

overcome and that earnings for the year would be between 1974's DM42m, and the DM93.2m.

BMW's performance has been ue to "very happy" business both at home and abroad. In West Germany, where the whole car market has picked up notably. BMW has done particularly well, increasing its market share from 4.8 per cent, in the share from 5.1. In this per cent, in the share from 5.1. In the share from 5

## **Slowdown at Schering**

Associated Japanese Bank

BONN, May 22

Moturen Werke, BMW, have between 15,000 and 16,000 cars thinking of between DMISOn. he is now been excellent in the first third of 1973 with the overall flow recent on the equivalent unit terms, on the equivalent gard of 1974 and up by 39 per cent, on the equivalent green figure for 1874, and up by 39 per cent, on the less crisis-ridden first third of 1973.

Revealing this at a Press concerned in Munich, the company has a supprise at the company has obviously ference in Munich, the company has obviously steeped and 180,000 last year. The company has and 180,000 last year. The company has deaded that the first in pany has obviously steeped at the consumer level so far. The company has obviously been taken by surprise at the consumer level so far. The company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the company has obviously been taken by surprise at the consumer level so far. All in all Herr von kuenthaiem to the first third of 1973.

Revealing this at a Press concerned in Munich, the company has obviously been taken by surprise at the company has obviously been taken by surprise at the consumer level so far. All in all third the company is daily to five observed in manufaction of this top to far. Ciga Board proposes to write down its capital the company is daily the company is daily to five observed in manufaction of the consumer level

first four months of 1974 to 6 per has seen a failback in turnover crease of DM20m. to DM218m. mismanagement related to a value-added taxt rose, however, already been paid.

ficial developments such as the cent. in 1975. Inland orders for growth in major areas of activity modest rise in paper.

Group sales for the first four complaint filed by Baron Edmond by 14 per cent. to Fls.796m. Mr. Bloembergen said the relatively modest rise in paper.

# close down

By Tony Robinson
ROME, May 22.
MASERATI, one of the great names in Italian luxury cars, has decided to go into volunliquidation following losses which exceeded its entire share capital last year and what it termed the entirely negative future for this kind of vehicle. The French autohought central of Maserati for

a reportedly Libn, in 1969 — a move dictated by the decision to place a high powered Maserati engine in the luxury Citroen SM model. Closure of Maserati's Modeua

factory means unemployment for 900 skilled workers in an area already hard hit by the recession which is hearing hardest on the small and medium companies which pre-dominate in this area. Capacity at the Modena plant was ten cars and some 120 engines monthly. But sluggish sales of both Maserati and Citroen SM modes have led to short time working for months, although stocks of unsold

vehicles have continued to rise. Similar difficulties are reported by Lamborghini, Ferrari, in which Figt has a 50 per cent. stake, and Figts own luxury saloon the Figt 130. Lower down the market range, however, Piat reports a

slight pick up from earlier depressed levels but top Fiat executive Nicola Toffareli stated in a recent Press interview that Fiat is producing 6.100 cars a day and selling only 5.000, adding that Fiat expects to hair production of most models for another 20 days before the end of this year to keep stocks down.

#### Ciga Hotels L3.74bn. loss

cautions attitude to current tradROME, May 22.

ROME, May 23.

Plants are now operating at the goods sold outside of France in Grance. If all of these came subsidiary of the Societa Genesubsidiary of the Societa Genebelow full capacity, depending about half comes from local in Grance. If all of these came about half comes from local in Grance. If all of these came about half comes from local in Grance. If all of these came about half comes from local in Grance in Grance. If all of these came about half comes from local in Grance in Grance. If all of these came about half comes from local in Grance in Gr

# By David Egli

GENEVA, May 22, THE MANAGING DIRECTOR of the International Credit Bank, Mr. Tibor Rosenbaum — also the

#### Tiger banks on leasing

By David Curry THE FIRST QUARTER results

of Tiger International show that the group is improving its pos-tion after the severe decline in profits last year which it blames Revenue was up 23 per cent. on the same quarter last year to \$88,68m., while not income was per cent, higher at \$2.63m., yielding fully diluted earnings per share of 21 cents against 20. Flying Tiger Line, the group's air cargo subsidiary—claimed to be the largest in the world contributed 51 per cent, of money. Its loss in 1975 was \$1.8m. against \$1.9m. for the first quarter of 1974. The improvement reflects increases in tariffs which have offset higher fuel costs and an overall decline in revenue ton miles. The second major arm of the company, the international leas market. The issue, for which position has yet to be legally ing business, carned a net \$4.4m. Kidder Peabody International tested, U.S. lawyers appear to

in the quarter, almost identical and Goldman Suchs International he taking the view that not last year's performance.

Last year's performance, are joint lead managers, reaches liability will arise if the debt to Last year the group's net profit final maturity in 1983 and has equity ratio of the borrowing was \$15m. accounts \$34.5m. the an average life of 6.98 years, company is less than two to one. previous year. The percentage indicated coupon is 92 per cent. The transfer of ownership of f revenue devoted to purchase of aircraft fuel doubled in 1974 to more than 13 per cent.

Speaking in Brussels yester-

day, the company's president. Mr. Wayne Hoffmann, indicated that the group saw the European leasing business as one of the most important growth sectors in Starting from seratch in 1971, the group now has in this sector some \$55m, in assets in Europe. The most in assets in Europe. The most tunnertant area had been computers, and more than half of belaware company of some of telecommunications networks the company's world-wide computer leasing revenue was expected to come from Europe. At the standard of the debt to Adige and Tentino—Alto The standard computers are the Europe of the company of some of the debt to Adige and Tentino—Alto The standard of the debt to Adige and Tentino—Alto The standard of the company of the standard of the debt to Adige and Tentino—Alto The standard of the company of the standard of the debt to Adige and Tentino—Alto The standard of the company of the standard of the debt to Adige and Tentino—Alto The standard of the company of the standard of the debt to Adige and Tentino—Alto The standard of the company of the standard of the debt to Adige and Tentino—Alto The standard of the company of the standard of the company of the standard of the company of the standard of the standard of the company of the standard of the company of the standard of the stand

# Maserati to | Higher costs limit Creditbank

showed a 21.5 per cent. increase 16.5 per cent. higher. wage costs.

an 11.5 per cent, advance on the previous year. The Board is prodividend per share, up from sary with a substantial increase reserves had been taken, he said. B.Frs.225, and is also recombine the balance sheet total and. Credit business was fairly mending appropriations of profit business volume, as well as a quiet during 1974 according to which will increase stockholders' satisfactory rise in profits. The partners. Book credit defined to B.Frs. 7 40h.

mending appropriations of profit business volume, as well as a quiet during 1974 according to which will increase stockholders' satisfactory rise in profits. The partners. Book credit defunds to B. Frs. 7.40hn.

B. Metzler Seel. Sohn and Cq. clined somewhat to DM138m. The bank, which is one of the founded bere in 1874 res compared with DM153m, the year leading Flemish standard-bearers ported that its balance sheet before. But the credit volume in the financial field, had a total has increased from 1973's in total rose from DM264m, in balance-sheet total at the end of DM504m, to DM527M. Business 1973 to DM281m, in 1974. It was the country that the country the page there has

IN A year marked by severe res- B.Frs.6.1bn., while balances due circumstances and the drain on traint in credit growth in the to banks—mainly the foreign company and individual liquidity, service of the Government's anti- exchange balances of banking Reinvestments were B.Frs. initiationary policy, Belgium's correspondents—represented the 12bn. or 22 per cent. higher at third largest bank. Creditbank, equivalent of B.Frs.50.4bn., or B.Frs.66.6bn., representing credit

granted to companies and indishowed a 2.5 per cent. increase to per cent. ingher. granted to companies and indi-in gross income to E.Frs.3.1bn. The company notes that the viduals and financed by the bank (about £98m.). However, nearly development of Belgian franc highlf, the steepest increase being 90 per cent of this increase was deposits was "satisfactory" in, among trade bills in portfolio absorbed by higher overheads, the light of the general economic at E.Frs.31.9bn.

# After deducting depreciation of some B.Frs. S60m., the final surplus in the profit and loss account is shown at B.Frs. 950.5m. Bankhaus Metzler gains By GUY HAWTIN FRANKFURT, May 2:

posing to pay a net B.Frs. 245 bank marked its 300th anniver. All tax allowances to strengthen

A LEADING Frankfurt private formance of the previous year

balance-sheet total at the end of DM504m, to DM527M. Business 1973 to DM281m, in 1974. It was the financial year which closed volume rose from the previous stated that this year there has one March 31 of B.Frs.207.1bm, year's DM 572m, to DM610m. been a slight fall in the demand (£2.5hm.), some 14.3 per cent. White as a family-owned bank for credit. White as a family-owned bank for credit. White as a family-owned bank for credit. Working capital was nearly 15 revealing its profit figures, the banks, Bankhaus Metzler, which per cent higher at B.Frs.24.2bd, senior partner Dr. Gustav yon counts. Herr Karl Oskar with a 13.6 per cent, increase Metzler pronounced them satisficationally, president of the included under this teen in factory Operating profits showed Frankfurt. Stock Exchange, deposits and creditor accounts: an increase of between 10 and among its five partners, extended the profits of the sald, adding that perienced no withdrawal of customedium-term bonds placed there had been a strong impenis immers' deposits as a result of medium-term bonds placed there had been a strong impenus tomers' deposits as a result of reached B.Frs.7.8bn. against for this from the strong per the Herstatt debacle.

## Rhone-Poulene cuts spending

RHONE-POULENC is cutting its Frs.90.5m. in the first quarter as. For example, it is among the investment programme this year against Frs.66.1m.

The companies currently involved in from the intended Frs.2.4bn. to

M. Rieutort said that in spite feasibility studies for new ethy.

M. Rieutort said that in spite feasibility studies for new ethy. investment programme this year against Frs. 66.1m. from the intended Frs.2.4bn. to of the cut-backs in investment.

M. Roland Ricutort, director the overall, spending package British Petroleum—its partner in general of the petruchemicals would be on a similar basis to. Naphtachimie—and Shell it is division, said that the cut-back the past. Once again a sizeable evaluating a 450,000 tonnes plant would be achieved mainly proportion would be going over near Marseilles. A decision is through delaying projects. It did seas. reflect, however, the generally Rhone-Poulenc's turnover to cautions attitude to current trad-split fairly evenly between

Rhone-Poulenc's turnover is year.

# VNU expects profit recovery

according to this scheme, he re-view of the incidental defearance projects such as encyclopaedias available to finance expansion, ing business year to end on Junipaid fully, thus satisfying 63 per of the setbacks in 1974—partieus and in partnership with other diversification and international 30, cent, of the outstanding creditarily the rising paper price companies.

Last year. Mr. Locher had estimated by the bank would be made for the full and in finance expansion, ing business year to end on Junipaid fully, thus satisfying 63 per of the setbacks in 1974—partieus and in partnership with other diversification and international 30.

Last year. Mr. Locher had estimated by the companies of the setback of

with Cruzeiro fell through at the quarter of this year at barely balf

end of last month when a hoped- capacity. Domestic flights have

Gould to raise \$20m.

THE U.S. company Gould is to called "finance subsidiaries"

horrow \$20m. on the Eurobond U.S. corporations; Although the

than two to one.

The equity capital of Gould In- The European Investment

first four months of 1974 to 6 per has seen a fallback in turnover cent. In 1975. Inland orders for this period were up by no less in the first four months of this period were up by no less in the first four months of this period were up by no less in the first four months of this period were up by no less in the first four months of this period were up by no less in the first four months of this period were up by no less in the first four months of this period were up by no less in the first four months of this period were up by no less in the first four months of this period were up by no less in the first four months of this period were up to the first four months of this period were up to the first four months of this period were up to the first four months of this period were up to the first four months of this per cent. In the meantime registered by the cars industry as a whole.

Sales of the Schering group his purpose in the first four months of this per cent. In the meantime registered by the cars increases a subsidiarities of the cars increases a subsidiarities of the sell required to the cars increases and the publication of the cannual report in the meantime of the cars increases and the publication of the cars increases and the publication of the cars increases and the purpose of the first four months of this per cent. In the meantime of the cars increases and the publication of th

RIO DE JANEIRO, May 22.

TORTUOUS NEGOTIATIONS for private partner, an air taxi since both trimined down by over the future of Brazil's air lines have taken a new turn with the two major companies apparently in open competition of the takeover of the number three. Cruzeiro Do Sul.

Varig, Brazil's main international carrier, is reported to be bidding for Cruzeiro, which for several months has been discussing a merger with the Sao Panilo.

May 22.

Karstadt to

False Capital

KARSTADT SAID it plan not accept a takeover of Cruzeiro by Varig. "which would indicate the president of VASP, Sr. The Government was believed the government would with both VASP and Cruzeiro, not accept a takeover of Cruzeiro by Varig. "which would indicate the president of VASP, Sr. The Government was believed the government would with both VASP and Cruzeiro, not accept a takeover of Cruzeiro by Varig. "which would indicate of DM360m, through a one-for-five favour the last formula, since a brazilian civil aviation and simplify the division of the market.

Taking over Cruzeiro, which dividend from Lance of the dividend from Lance of DM360m.

financial straits since last year, foutes, and 52 per cent. of the virtual control of the lines financial straits since last year, foutes, which are con-national market, and doubts have least profitable, been raised as to whether the According to VASP, the artlines Sao Faulo airline could survive profit rose to DM120n Reute

## SELECTED EURODOLLAR BOND PRICE MID-DAY INDICATIONS

Gould is rated single-A by some of Gould's non-U.S. opera-Nat. Grindless a Moody's and treble-B by Standard and Poor's.

The transfer of ownership of its contents to the Delaware company Pacific Light Spedard and Poor's.

The interest of ownership of its contents to the Delaware company Prov. of Queber Hydro Spedard Contents of The vehicle for the issue will be Gould's Delaware subsidiary. Gould International. The ratio of long-term debt to equity of the subsidiary is 1.17-to-1 and the ratio of lotal debt to equity is holding tax question.

The vehicle for the issue will may also be viewed as reinforcations of later subsidiary. Gould International. The ratio of long-term debt to equity of another criterion in the with another criterion in the with long tax question.

The results of lotal debt to equity is holding tax question.

The results of lotal debt to equity is locally in the leavest of the lotal debt to equity is locally in the leavest of the lotal debt to equity is locally in the leavest of the lotal debt to equity is locally in the leavest of the lotal debt to equity is locally in the leavest of the leavest of the local leaves of the leaves of th

ternational has been raised from Bank has made two loans total- mores

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Sparts Rand Line 1847
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## Electrolux sales still climbing

The Minancia

100000 price

By William Dullforce STOCKHOLM, May 22. AFTER A 14 per cent climb in sales in the first quarter compared with the correspond-ing period last year, Electrotux, the Swedish domestic appliance and industrial appurance and industrial cleaner concern reports a further turnover jump in April, when Invoiced sales were 25 per cent. higher than in April, 1974. If sales by National Union Electric Corporation (NUE), the American company acquired by Electrolux on July 1 last year are added, the turnover increase in the first three months was 26 per cent.

Mr. Goesta Bystedt, the managing director, forecast at the annual general meeting yesterday that the turnever increase and the few per cent" s profit growth during the first quarter would be improved on in the final 1975 result, but he reiterated an earlier warning that "some uncertainty" was still attached to the 1975 target of 15 per cent profit grawth. A price freeze in Sweden and price controls in other countries were holding back the concern's earnings growth and the full effect of the stimulatory measures taken by governments would not be felt until towards the end of the

year. The weakening of the dollar The weakening of the dollar in relation to the Swedish Krona had reduced the immediate chances of marketing the Swedish factories' products through the NUE American sales network but acquisition of the U.S. company had already given tangible economic results in the shape of lower purchase costs and more effective manufacturing methods on both sides.

The annual general meeting approved an increase in share capital by Kr.124.8m. to Kr.748.8m. by a one-for-five bonus issue and a new issue of 384,000 shares at a nominal value of Kr.19,2m, subscribed by the Investor investment company at a price of Kr.40m.

### Juvena, Lovida reorganisation expected

By John Wicks ZURICH, May 22. BOARD meeting of the Swiss. folio interests, rents. licences regard itself as a French com- of these six plants will be needed based cosmetics concern Juvena; and interests amounted to pany with international interests. In the next few years. it is believed the relationship between Juvena Holding, and the affiliated company Lovida will be \_\_

Lovida, itself controlled by the

paid fully, thus satisfying 63 per of the outstanding creditors. Accounts of larger amounts would be paid an initial Front increased custs without substanding amount.

The belance of up to 50 per cent, of depositors would be payable at a later date to the extent that the hank is able to realise certain illiquid assets including and the paid as including certain.

The belance of up to 50 per cent, of depositors would be payable at a later date to the extent that the hank is able to realise certain illiquid assets including and the payable at a later date to the extent that the hank is able to realise certain illiquid assets including the payable at a later date to the extent that the hank is able to realise certain illiquid assets including the payable at a later date to the extent that the hank is able to realise certain illiquid assets including the payable at a later date in the extent that the hank is able to realise the payable at a later date to the extent that the hank is able to realise the payable at a later date in the extent that the hank is able to realise the payable at a later date in the extent that the hank is able to realise the payable at a later date to the extent that the hank is able to realise the payable at a later date to the extent that the hank is able to realise the payable at a later date to the extent that the hank is able to realise the payable at a later date to the extent that the hank is able to realise the payable at a later date to the extent that the hank is able to realise the payable at a later date to the extent that the hank is able to realise the payable at a later date to the extent that the hank is able to realise the payable at a later date to the extent the payable at a later date to the extent that the payable at a later date to the extent that the payable at a later date to the extent that the payable at a later date to the extent that the payable at a later date to the extent that the payable at a later that the payable at a later date to the extent that the payabl

several months has been discussing a merger with the Sao Paulo-based operator VASP. A fourth operator, Transbrasii, which like the rest. Varig would have held bouring. South American announced the conversion of the international countries, would give Varig financial straits since last year, has opted out of merger discussions with either Varig or VASP.

# out career perhaps

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### (International) Limited an international bank with a wide range of activities specialising in Euro-currency Finance

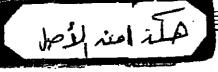
Share, Loan Capital & Reserve U.S. \$45.6 million Loans U.S. \$351.7 million Total Assets U.S. \$718.9 million (Equivalent of £ Sterling as at 28th February 1975)



Associated Japanese Bank (International) Limited

29-30 Cornhill, London, EC3V 3QA Telephone: 01-623 5661, Telex: 833661

Jointly owned by The Sanwa Bank Ltd The Mitsui Bank Ltd
The Dai-Ichi Kangyo Bank Ltd The Nomura Securities Co Ltd (Shareholders' aggregate assets exceeding U.S. 81



## FARMING AND RAW MATERIALS

#### Cocoa price support move

Electron

sales

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Juvena Lor

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· · · · #-35

ABILIAN, May 22.

A NUMBER of immediate measures to counter the present

tonne. However: a new upsurge profitable pork market. in New York soon after the London market had closed took values to the permissible limit

#### Record tea levels in **Bangladesh**

economic life Bangladesh is in this sector, faring worse than it did before These are so

# Bacon prices hit new peak but eggs fall again

pointed out last night that it was kicked into some sense."

# Agrochemicals costs threat

THE MOUNTING costs of dis- the increasingly stringent toxi- Five of these "top ten" have

independence, in tea it has surpassed its best previous Mackenzie group in its survey field. Although more than 40

Food from Our Own Resources

of the industry, Referring to the companies could be identified as of the industry. Referring to the companies could be identified as

Bangladesh

By Our Asia Correspondent

PRODUCTION AND export earnings of Bangladesh tea last year

The interesting new crop cological and environmental coninterests in pharmaceuticals, a protection chemicals is likely to ditions being placed on the closely allied area of technology introduction of new agrochemicals with a similar reputation of high to a report on the agrochemicals the growing sophistication of Wood Mackenzie says that it is industry nublished to-day.

dean grew 712m. Ib. of tea, some fixther are regulator sector, with sales last. The plant growth earned. Take 1572m. particular, the plant growth earned. The previous year production was 6.1 m. Ib. and export to become much more important earnings about Taka 125m.

These results mean that veloped. At present there are earlied earling many about the plant growth as further new products or significance at a finite state. The products of significance economic life Bangladesh is in this sentence. The report emphasises the

These are some of the conclu-strength of European manufac-

The Government's policy of ex-panding domestic food production as outlined in the White Paper are not affected.

### Sharp fall in lead market

## Cut in price of sugar for

new products Nortron and Ficam. third quarter period will be reduced to £240 a ton for bulk deliveries. Retail prices of sugar This follows the move towards THE SENATE Agriculture Com- increasing complaints by foreign

REFERENDUM DEBATE

# Both sides at fault A NUMBERS of Interests of the Control of the Percent imports to the Control of the Percent imports in the Percent imports in the Control of the Percent imports in the Percent imports in the Control of the Percent imports in the Control of the Percent imports in the Percent imports in the Control of the Percent imports in the Percent imports in the Control of the Percent imports in the Percent imports

still had adequate funds, but had fact that they have no control decided to slop buying at present in view of an unexpected large increase in warehouse stock arrivals during the next few suit him, he buys elsewhere or weeks—an increase of as much as 25,000 tonues over the present figure of 36,000 tonues is being suggested.

However the recent fall in U.S. that because of the being suggested.

However the recent fall in U.S. that because of basic foods lead prices, and the continued lack of consumer demand, may production costs have never been lead to stop that the U.S. grain market.

The Community's restrictions collapse in the U.S. grain market.

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The community's restrictions collapse in the U.S. grain market.

The traders don't go skii lead prices, and the continued lack of consumer demand, may make a sustained recovery decisive in fixing commodity prices. That is the role of the market: supply and demand.

The result of this particular commodity commodity can be said to have muddle is that for the present, of the producers are finding the financial burden of carrying surplus stocks too intolerable.

Farmers, and indeed all commodity producers, simply hate it, on the British market under tons of surplus wheat. So it this, and bistory is replete with terms of the Treaty of Access appears a major benefit to exempt to the production costs have never been plus have been established the The result of this particular Community can be said to have muddle is that for the present, benefited the producers in New grain prices in British are Zealand by dumping their sur-almost the lowest in the world it. on the British market under tons of surplus wheat. So it this, and bistory is replete with terms of the Treaty of Access appears a major benefit to exempt the production costs have never been plus have been established the The result of this particular community can be said to have muddle is that for the present, benefited the producers in New grain prices in Britain are Zealand by dumping their sur-almost the lowest in the world the producers.

Farmers, and indeed all community can be said to have muddle is that for the present, benefited the producers in New grain prices in Britain are Zealand by dumping their sur-almost the lowest in the world the producers. examples of attempts to over-sion, and not all over the world. Britain came as much from come this basic economic truth. The pro's argue that because bureaucratic ineptitude as from The only way to make a market the world's population is rising conscious policy.

## U.S. grain export inspection probe

Before independence East financial success of agrochemicals baving significant agrochemical businesses, 10 accounted for more those in retail outlets, and only interest agriculture of the sugar prices including mittee has authorised an improducers, the report estimates businesses, 10 accounted for more those in retail outlets, and outlets, a exports before all tea exports it is likely that the industry's six were based in Europe (Bayer, Fisods in that it had a greater octooer to december. To make the industry's six were based in Europe (Bayer, Fisods in that it had a greater octooer to december. To make the industry's six were based in Europe (Bayer, Fisods in that it had a greater octooer to december. The make that it is likely that the industry's six were based in Europe (Bayer, Fisods in that it had a greater to december to december. The make that it is likely that the industry's six were based in Europe (Bayer, Fisods in that it had a greater to december to december. The make that it is likely that the industry's six were based in Europe (Bayer, Fisods in that it had a greater to december to december. The make that it is likely that the industry's six were based in Europe (Bayer, Fisods in that it had a greater to december to december. The make that it is likely that the industry's six were based in Europe (Bayer, Fisods in that it had a greater to december to december. The make that it is likely that the industry's six were based in Europe (Bayer, Fisods in that it had a greater to december to december. The make that it is likely that the industry's six were based in Europe (Bayer, Fisods in that it had a greater or december. The make that it is likely the Ecc. For it is likely that the industry is six were based in Europe (Bayer, Fisods in that it had a greater or december. The make that it is likely that the industry is six were based in Europe (Bayer, Fisods in that it had a greater or december. The maket will be tural export business. Senator in the figures bears out this view."

BASF. and Rhone-Poulence in and was already international. A titive with lower-priced supplies reviewed by the Foreign Agricult Humphrey said. He noted that it is likely that it is likely that the industry is supplied to the supplies reviewed by the Foreign Agricult Humphrey said. He noted that it is likely that the industry is supplied to the supplies reviewed by

reported that complaints are on file from major customers including the Soviet Union, the U.K., Italy, West Germany and India.

### COMMODITY

BASE METALS

SER, AND STRUCTURE TRIBLE OF THE PROPERTY CAN ADDRESS AND ADDRESS

MARKET REPORTS AND PRICES

ESS, 68.5, three months £370, 69, 69.5, modifs £3.00, its first cash £3.00, its first ca

SUGAR

COCOA | Testerday's | - or | Business | COCOA | Testerday's | - or | Done | Don

Services. Code stead Good of Albah on grant or was present to the first of the control of the co

PRICE CHANGES

unchanged

aus: 1.664. Cotton—July 45.69-45.66 (45.91), Oct. 1-709. \$\tilde{\text{Gold}}\$-May 173.00 (171.60). June 173.39 (177.20). July 174.60. Aug. 175.79. Oct. 177.00. Dec. 180.10. Peb. 180.49. April 184.70. June 187.10. Aug. 189.59. Sales:

Gaded N. Crummed SS: nom. (55)
nom.;
"Maixe—July 275;-276; (25)-256; Sept.
263:2264; (250-288), Dec. 254-256; March
254-2555; May 2604;
12Fladinum—July 152:20 (125,40); Oct.
155.00 (136,50); Jan. 188.30, April 165.00,
July 166,70. Oct. 167,70-167,96 geked.
Sales: 426.
1:58liver—Sport 475.00 (465,00); May
489,20 (469,00); June 466,30 (465,00); May
482,50, Sept. 479,10, Dec. 489,40, Jan.
482,40, March 489,00, May 86,50, July
311,90, Sept. 518,20, Sales: 15,653.

REUTER'S May 22 | May 21 | Month ago | Year ago

1081.6 1081.6 1090.2 1308.1 DOW JONES

Spot. 277.97 227.95 300.17 529.90 Futures 260.51 259.88 282.11 291.58

MOODY'S 77.5. Sole Comm\v.754.7.755,2 741.9 .782.2

# U.S. Markets

# Cocoa rally,

472.50. Sent. 478.10. Dec 488.40. Jan. 482.40. March 489.00. May 505.50. Jan. 521.40. Sept. 518.20. Sales: 15.63.

"Soyabeans-July 529-529. 15.613. Aug. 529.529. 329.50. Sept. 518. Nov. 514-516. Jan. 8715. March 879. May 525. July 539-509. Aug. 521.52. Sept. 155. Nov. 514-516. Jan. 8715. March 879. May 525. July 539-500. Aug. 512.50. Aug. 525.50. Aug. 52

Seo (SCC).) Oct. S47 asked, Nov. S25 asked. Dec. 783.

Dec. 783.

Wheat—SCWRS 13.5 per cent. protein content St. Lawrence 4778 (4782).

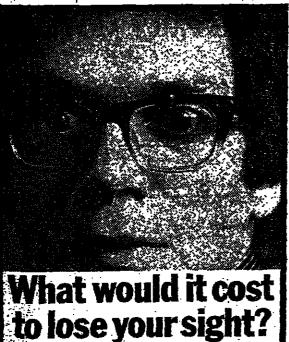
All cents per pound ex-warehouse waless otherwise stated. "Cents per 60-lb bushed cx-warehouse. (Chrosago fosse 8'5 per 100 lbs — Dept. of Ag. prices previous day. Drumaned 8's per 10 lbs f.o.b. NY. "Cents per toy ounce ex-warehouse to New "B" contract in 8's a short ton for bulk lots of 100 short tons delivered f.o.b. car. Decamir and Illinots. : 8 per toro nunce for 25-ounce units of 28.2 per cent. nursis delivered XY. "Cents per 56-lb bushed in tore. "Cents per 56-lb bushed in tore. "Cents per 56-lb bushed in tore. "Cents per 48.14 bushed ex-warehouse. 3.000 bushed lots." Cents per 38-lb bushed ex-warehouse. 3.000 bushed lar. I Cents per 58-lb bushed ex-warehouse. 3.000 bushed lar. I Cents per 58-lb bushed ex-warehouse. 3.000 bushed lar. I Cents per 58-lb bushed ex-warehouse. 3.000 bushed lar. I Cents per 58-lb bushed ex-warehouse. 3.000 bushed lar. I Cents per 58-lb bushed ex-warehouse.

RODOLLAR BOND PE AY INDICATIONS

2 a 2 2 a 2 5 3 B

Why not turn a thought into a gift of money now.

ROYAL NATIONAL INSTITUTE FOR THE BLIND 224 GREAT PORTLAND STREET LONDON WIN 6AA Linder the Finance Act 1975, bequests to chariffes up to a total of 2 100:000 are exempt from Capital Transfer Tax.
Registered in accordance, with the Naboral Assistance Act 1948.



Possibly your independence. Probably

your career Perhaps your own security and that of your family. And certainly your peace of mind. Suddenly all the

important things it's taken a lifetime of work to build begin to crumble.
Yet this need not be the case. Your legacies and donations to the RNIB help maintain and extend facilities like braille

literature and music, Talking Books, rehabilitation centres for the newly blind, homes and holiday hotels, training and

employment schemes, research and over

300 special aids for use in everyday life.

May 16

No.

Year

Indea No.

7.88 127.55 129.41 125.50 121.50 107.00 129.41 51.78 206.57 50.71 (2.76) (6/1) (4.5/72) (15/12/74) (2.76) (6/1) (4.5/72) (15/12/74)

7.58 110.92 12.28 108.64 105.51 107.21 117.40 45.11 235.84 44.27 [1/12/18] 8.66 245.74 250.84 240.96 234.05 175.47 251.61 74.74 389.33 71.48 (2/18) (8/11) (

6.99 87.32 88.34 85.96 82.97 95.42 90.59 58.59 227.78 58.39 5.94 97.82 98.73 95.41 90.91 116.18 105.62 44.28 527.41 42.86 42.86 139.13 139.48 135.87 134.90 153.21 146.90 54.53 265.22 63.92 93.30 48.50 49.43 47.84 47.09 45.15 50.55 19.91 170.59 19.91 19.91 (22.4) (6/1) (15/169) (6/1) (15/169) (6/1) (15/169) (6/1)

7.15 150.85 152.81 148.74 143.87 125.75 152.81 03.49 447.95 65.46 (20.6) 671 (16672) (137276)

- 145.25 148.45 143.75 138.85 115.77 148.45 36.50 241.41 55.88 (206) 6/1 ((114/18) (12/12/14 65.85 148.45 155.12 148.92 133.52 163.68 62.56 288.52 63.44

145.98 142.75 137.98 137.87 135.45 169.27 84.13 293.13

145.98	143.76	157.98	157.87	155.48	169.77	25.13	255.18	81.40									
4.89	102.66	106.01	102.67	100.04	210.65	154.39	42.81	455.72	38.83								
121.08	124.41	118.76	118.75	94.88	127.97	44.88	16.878	121.67	123.90	118.50	118.49	78.57	123.90	42.11	16.878	121.76	43.96
121.87	123.90	118.50	118.49	78.57	123.90	42.11	16.878	121.76	43.96								
15.28	208.92	211.50	208.98	201.89	160.44	211.50	68.96	626.257	65.86								
16.28	208.92	211.50	208.98	201.89	160.44	211.50	68.96	626.257	65.86								
16.28	208.92	211.50	208.98	201.89	160.44	211.50	68.96	626.257	65.86								
16.28	208.92	211.50	208.98	201.89	160.44	211.50	68.96	626.257	65.86								
16.28	208.92	211.50	208.98	201.89	160.44	211.50	68.96	626.257	65.86								
16.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28	26.28

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46.79 52.05

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45.18

(22/5) (8/1) (12/1/75) - (852.23 97:37 252.23 (20/5) (6/1) (20/5/75)

Compilation

High Low High Low

52.05 53.09 58.27 115.42 38.27 (20)3 (6/1) (11,963) (6/1/16) 48.85 50.58 37.01 113.43 37.01

1975

136.12 135.93 134.26 132.62 104.76 139.16

246.52 252.23 245.38 240.30

45.91

15.18

46.98

45.23 45.18

12.04 110.77 109.66 107.88 108.65 95.76 110.86 58.91 125.43

2000

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18.89 5.91 8.46 8.45 139.33 141.94 187.18 132.32 116.59 141.84 59.19 220.17 59.01 20.17 (16/12) (13/12/14

26.81 5.53 4.00 3.73 275.45 277.92 274.18 269.57 222.98 277.92 105.83 441.66 87.83 (206. ) 2/L (206. ) 2/L (206. ) 2/L (206. ) 2/L (206. )

37.70 223.91 229.71 234.53 220.85 156.00 241.22

2.91 | 4.00 | 34.37 | 34.37 | 173.36 | 174.52 | 172.46 | 172.25 | 128.72 | 174.52 | 73.43 | 245.79 | 71.55 | (20)6) | (6)1 | (25)4/72 | (13)12/74

... 149.37 -0.3 17.27 6.49 8.16 8.16 149.88 152.06 147.69 143.17 128.64 152.06 60.39 258.85 80.39 258.85 80.39

High Low

F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of The Financial Times, The Institute of Actuaries and The Faculty of Actuaries

7.84

7,58

8.52

6.79

11,62

7.54

.7.01

- 6.85

4.69

9.36

May.

May 20

Thursday, May 22, 1975

18.78

17.03

16.94

19.60

14.87

18.98

64.95

110.59

**30.70** 

16.54 9.48

22.18 6.93

Index No.

126.44 -0.9

109.75 -1.0

,221.12 -1.0

155.85 |+0.5

116.50 -0.3

86.45 -1.0

138.33 ,-0.6

160.52 ,+0.6 167.89 +0.5

... 188.62 +0.1

97.93

385.34"+0.4

150.27 -0.4

142.45 -1.9

.152.78 -- 1.1

146.93 +0.7

100.08 -2.5

120.11 -0.8

205.45 -1.7

87.25 -- 0.4

216.67 -- 3.2

71.32 -3.2

172.61 -0.4

89.97 +0.1

456.93 + 2.7

139.16 +2.2

110.96 +0.2

Thurs., May 32

246.32

24.22

24,94

9.68

3.79

15.96

42.98

8.76

9.19

14.11

5.16

8.17

9,16

5.58

5,55

4.13

7.15

2.89

9.11

16.53

3.79

7.47

3.53

46.91 | :13.79 | 47.03 | 47.05 | 47.07 | 47.13 |

45.55

42.90

58.05

45.60

58.45

14.01

9.02

15.10 | 15.09 | 15.20 | 15.18

45.64

43.77

57.88

.8.99

45.26

41.76

58.01

6.14

5:33

38.70

9.07

Day's Change

Het. Gross Het. Het. Her yeld Z Yind Z Ratio (Hex) (AOT (net) Corp. Tax 523

6.35

7.16

5.90

5.32

7.15

9.70

6.68

7.15

5.32

7.58

## MONEY MARKET

## Large assistance

from Wednesday, and the mar- loans in the earlier part, and ket held net maturities of 91 per cent in the later stages.

Day-to-day credit was in short Treasury bills, but revenue trans- the inter-dark market, overlaight supply in the London money mar- fers to the Exchequer were loans were in a range of 7 per ket yesterday, and the authorities greater than Government discent to 9½ per cent gave a very large amount of assis- bursements, gilt-edged settle— The one-month sterling-certifitance, by buying Treasury and ments were once more against the cate yield ended at 9½-9½ per local authority bills from the market's favour, the authorities cent, against the previous 9½-9½ banks and Discount houses. Idenheld maturing bank and local per cent, and the three-month stifiable factors suggested that the authority bills, and there was a fell to 10½-9½ per cent, from afficial belower fully anough to rise in the note circulation.

Day-to-day credit was in short Treasury bills, but revenue trans- the inter-bank market, overnight

Barclays Bank ......... 91% Barnett, Christie Ltd.... 11 % Brit. Bank of Mid. East 91% ■ Brown Shipley ....... 101% Cayzer, Bowater Co. Ltd. 101% official belo was fully enough to rise in the note circulation.

10.11-10.12 per cent, while the 12-meet the underlying shortage. Discount houses bid 9-9; per month was unchanged on balance. Banks had caried over a surplus cent. commonly for secured call at 113-112 per cent. 

211	at 113-13	LĚ	per c	ent		
74-	at 113-13 Rates	Ī	the	table	below	are
	nominal					

May 22 1975	Sterling Certificates of deposits	inter-bank		Local Auth. negotiable londs	Finance   house   deposit	Company deposits	Discount markst lep-sit-	Treasury hills o	Hank ville <b>o</b>	Fine tradi hills ф
Overnight		7.94				10-104	712.912		_	
day - notice.	_ :	_ ·	914-915	- !	_ ,	- 1	i <b>–</b>	-	_	-
days or lays posice.	- <b>-</b> i	918.912	912-954	- İ	10-104	_	634.912	i - i		!
e mouth	98 94	91 <sub>2</sub> .95g	912.954	101, 95, '	10-11	. –	9.	92-939		1012-111 1058.111
o mooths	9, 9,	916-978		10ig 934	;	. – 1	9-94	9 94	97g 9g-10	1034.111
ree months.	10, 9,	10 1018		10,1918	10 lg-11 lg	_	914-915	912-918	105s	11-12
months	10 10	10년·10년	10&s-105g	1054 1014		, –	_	í· – I	TO38	
oe meaths.	114 10%	105 1116	_	1112.11	_	-	_	i – 1	_	-
e rear		114 115g	125g-121g	12.1112	- !	. –	_	1 - 1	-	ı –
o years		1134-1212	134-1312		- 1	. – !	_	- :	_	ı –

Local authority and finance houses seven days' notice: others seven days' fixed. "Long-term local authority mortgage rate manully three years 191-14 per cent.; four years 191-14 per cent. five years 14-14t per cent. \$\phi\$ Bank bill rate in table it ping rate for prime paper. Buying rate for hour-mouth bank bills 104-10t per cent.; and four-mouth trade bills 11-12 per not. Approximate solling rate for one-mouth Treasury bills \$52-29t per cent. two-mouth \$952-99t per cent: three-mouth \$961-96t per cent. Approximate solling rate for one-mouth bills \$19-30t per cent. To two-mouth \$952-99t per cent: and three noth \$19-30t per cent. For one-mouth trade bills 10-10t per cent. To two-mouth \$19-30t per cent. Bills 11-10t per cent. The notation of the per cent. The per cent the per cent the per cent. The per cent the p

#### Giant ferry shows her pace in gale

By Our Felixstowe Correspondent A SHIP claimed to be the biggest car terry ever built arrived only three hours tate at Felixstowe yesterday after a gale had forced her to steam at less than half her normal speed during part of her voyage from Gothenburg.
The ship—Tor Line's £13m. Tor

Britannia (15,560 gross tons)-was built to be fast as well as com-fortable for the 1,200 passengers she can carry She achieved a maximum speed of 27.3 knots on trials.

Tor Britannia berthed at Felix-stowe in time for a reception to open the line's £250,000 passenger terminal in the new northern extension of the port. She was built by Flender Werft.

Lubeck and is now operating the regular Felixstowe Gothenburg passenger service, carrying a mixture of cars and other wheeled

#### POWER STATION SECURITY MOVE

Staff from 10 Midland power stations are to be given security courses to combat saboteurs More than 1,000 contractors who work on power station sites are their employees have official

Abbey Life Assurance Co. Ltd.

1-3, St Paul's Churchyard, E.C.4 248 9111

Albany Life Assurance Co. Ltd.

AMEV Life Assurance Ltd. § Pavulion Bidgs., Brighton 0273 21917 ▼TrustManagerBd, 105.1 111.2: ..... —

Atlantic Assurance Co. Ltd.

WAIR Witne Art Us 130.5 114.21 ......

•An Weather Cap 107.0 112.6 ......
•In Ventur Falls 113.0 ......
Pension Fd. Uns. 97.0 ......

Current unit value May 21.

\* Corrected change

Brandt - Exempt ...81.0 \$3.4 ...... 5.0.

Canada Life Assurance Company 6 Charles II Street, 5,W-1 01-930 8122

Growth Fill May 1 45.4 ...... -Retir mt Fil May 6 96.6 ..... -

Correct unit value May 21.

Whey lay May 14 ∪.8142 | ..... -Chartrhse, Japhet Life Ass. Co. Lid.

Second Managed Fund

Commercial Union Group

01-626 (599

Barclays Life Ass. Co. Ltd. 252. Romford Rd., E.7. 01-555 1 Barchaylonds ...,84.0 88.5; + 1.7.

36. Fenchurch St., E.C.3

Cannon Assurance Ltd.

Planty Cutt... 211.84
Property Unit... 730
PExec. Balt. Unit 953
PExec. Pays Unit. 801
Exec. Prop. Units 967

Capital Life Assurance

## (NEW "HIGHS" AND

Too numerous to rame individually good and the state of t	Wednesday   fue. (+) or
NEW LOWS (2)  FOODS (2)  FOODS (2)  Sena Sugar (1)  ANDUSTRIALS (1)	

#### RISES AND FALLS YESTERDAY

British Funds	73 75	27 13	
Corpus. Dom. and Foreign Bonds Industrials	11 281	1 59 372 1.094	١
Financial and Prop	83 19	169 366	
Plantations	83	4 39 9 59	ŀ
Recent Issues	13	16 25	l
Totals ·	500	602 1 673	11

INSURANCE, PROPERTY, BONDS Cornhill Insurance Co. Ltd.

Yield % Cornhill E.C.3 01-525 5416 35-42. New Bond St., WIY 6RO.
LAUOP Units., ....|778 517

#Caputal May Ib. 105.5 ..... - #GSSpecial May Ib. 40.0 .... - #WinfithBdMay 20, 119.5 126.0 + 6.5.

Growth & Sec. Life Ass. Soc. Ltd. United Bosse. W.11 01-229 6166

United House, W.11 01.23 6164

PFlexible Furtune 100.0p

VLandhank Sees. 54.94

VLandhank Sees. 497.4 100.0

OKES Super Fund 719.66

Guardian R.E. Royal Exchange. E.C.3. 61-283 716 9Property Bonds, 126.6 151.8 ...... \_ Pen. Man.Fd.Ure, 97.4 102.5 ...... \_

Hambro Life Assurance Limited 7. Old Park Lane, London W.1 439 4031

)	BANK RETURN	
ly	Weringsday (Inc. (+)  31av 21   dec. (-) 1975   for week	. 11
ed re en re	BANKING DEPARTMEN1	
	Special Deposits   967,030,000 + 8,020,0 Baukers   514,385,534   59,155,7 Reserves & Other, 4/95   400,034,125 + 13,139,5	42
	1,709,170,259 — 24,846,9	91
	ASSETS Gott. Securities. 1,222,872,899 — 57,150,0 Advance & Other 4/85	Ш
	Premises, Equip': 1 other Secs	43
	1,708,170,269 — 24,846,9	91
	LIABILITIES . E 2	: <b> </b>
	Notes Issued 5,875,000,000 — 100,000,0 In Circulation 5,854,871,810 — 28,888,5 in Bank 2,1ept 20,428,190 + 1,431,4 ASSETS	57    '
-	Gott, Debts	54 1 49

#### **INSURANCE BASE** DATES

5.676.000.000 + 100.000.000

NA I EG
Atlantic Assurance 111%
Cannon Assurance 9 %
Address shown under Insurance and Property Bond Lable.

LACOP Units. .... 778 817 ..... -

Linud's Life Assurance Ltd.

#### BASE LENDING RATES

Anglo-Portuguese Bank 10 % Henry Ansbacher ..... 101%

Banco de Bilbao ...... 91% 

Banque du Rhone S.A. 10 %

Bremar Holdings Ltd. 10! %

**EOUITY GROUPS** 

GROUPS & SUB-SECTIONS

of stocks per section.

Building Materials (30)

Engineering (Heavy) (13)

Miscellaneous (23) ...

Household Goods (15)

Breweries (16) ... ...

Wines and Spirits (8)

Food Retailing (16) ...

Toys and Games (6) ... OTHER GROUPS (92)

Office Equipment (10)

29 INDUSTRIAL GROUP (496)

52 FINANCIAL GROUP (100)

Discount Houses (9) ...

Hire Purchase (5) ...

Insurance (Life) (9) ...

Merchant Banks (19) ...

58 | Insurance (Brokers) (8)

40 Property (32) ... ...

Miscellaneous (5)

42: Investment Trusts (50)

45 ALL-SHARE INDEX (650)

COMMODITY GROUPS

Rubbers (10) ...

Overseas Traders (13)

FIXED INTEREST

1 Consols 21% yield ...

2 | 20-yr. Govt. Stocks (6)

(Not included in 500 or All-Share indices)

500 SHARE INDEX

Textiles (19) ... Tobacco (3) ...

Chemicals (25) :

Shipping (11) ...

Miscellaneous (46)

27

30 OULS (4)

33 Banks (6)

CONSUMER GOODS (NON-DURABLE) (164)

Contracting, Construction (23) 242.33 -1.8

Engineering (General) (65) ... 111.43 -0.7

Machine and Other Tools (11) 48.84 -0.7

Electronics, Radio TV etc. (15) 96.41 -1.4

Motors and Distributors (29) 48.23 -0.6

Entertainment, Catering (16) 156.20 -0.4 Food Manufacturing (22) ... 158.84 -0.7

Newspapers, Publishing (15) 145.13 +0.1 Packaging and Paper (13) ... 105.70 -0.7

1 CAPITAL GOODS (181)

Electricals (16)

CONSUMER GOODS DURABLE) (59)

AFI International ..... Allied Irish Banks Ltd. 91%

	Compoundated clearity To to
	Continental Trade Bk. 91%
_ [	Continental Trade Bk. 91% Co-operative Bank 91%
- 1	Co-oberative pank 3170
1. I	Copleys Bank 112%
"	Corinthian Securities 91%
ı	1 001121212 200221220
-1	Credit Lyonnais 91%
	G. R. Dawes 101%
	Duboff Brothers 111%
- 1	Duncan Lawrie 101%
12	English Transcont 111%
12	First London Secs 91%
lg	LILET POLITICAL DECS at 10
1	Mantony Gibbs : 10 %
- 1	Goode Durraut Trust 10 %
- 1	
- 1	Greyhound Guaranty 91%
- 1	Grindlays Bank 10 %
	Guinness Mahon 101%
le i	Hambros Bank 91%
ls i	
)   	Hawtin & Partners 13 %
ь	Hill Samuel\$10 %
e	7 7 6 04 ± 010
E.	C. Hoare & Co 91%
k	Julian S. Hodge 101% Industrial Bank of Scot. 91%
t	Industrial Bank of Scot. 94%
	Jacobs, Kroll 111%
- 1	Jacobs, Kroll 111%
. I	Keyser Ullmann 101%
- 1	Kinghuret Securities 12 %
	Lloyds Bank 91%
. 1	London & European 11 %
1	London & European, 117.70
1	London Mercantile 114%
1	Midland Bank 91%
Ψį	■ Samuel Montagu 91%
. 1	B Samital Montage A. All
	= 15 Casafall   0   0
i	Morgan Grenfell 9196
١	Morris Wigram Ltd 111%
ĺ	Morris Wigram Ltd 111% National Westminster 91%
١	Morris Wigram Ltd 111% National Westminster 91%
اً	Morgan Grenfell 94% Morris Wigram Ltd 111% National Westminster 94% Northern Comm. Trust 111%
8	Morgan Grenfell 94% Morris Wigram Ltd 111% National Westminster 94% Northern Comm. Trust 111% Norwich General Trust 10 %
υl	Morgan Grenfell 9.% Morris Wigram Ltd 111% National Westminster 9.1% Northern Comm. Trust 111% Norwich General Trust 10 % Portman Guaranty 11 %
	Morgan Grenfell 99% Morris Wigram Ltd. 111% National Westminster 91% Northern Comm. Trust 111% Norwich General Trust 10 % Portman Guaranty 11 % P. S. Refson & Co. 91%
2	Morgan Grenfell 99% Morris Wigram Ltd. 111% National Westminster 91% Northern Comm. Trust 111% Norwich General Trust 10 % Portman Guaranty 11 % P. S. Refson & Co. 91%
υl	Morgan Grenfell 91% Morris Wigram Ltd 111% National Westminster 91% Northern Comm. Trust 111% Norwich General Trust 10 % Portman Guaranty 11 % P. S. Refson & Co 91% Rossminster Acceptes 91%
υ 2 6	Morgan Grenfell 9.% Morris Wigram Ltd. 11.9% National Westminster 9.9% Northern Comm. Trust 11.9% Norwich General Trust 10.9% Portman Guaranty 11.9% P. S. Refson & Co. 9.9% Rossminster Accept'cs 9.9% Royal Trust of Canada 104.9%
υ 2 6 1	Morgan Grenfell 94% Morris Wigram Ltd 111% National Westminster 94% Northern Comm. Trust 111% Norwich General Trust 10 % Portman Guaranty 11 % P. S. Refson & Co 94% Rossminster Accept'cs 91% Royal Trust of Canada 104% E. S. Schwab
υ 2 6 1	Morgan Grenfell 94% Morris Wigram Ltd 111% National Westminster 94% Northern Comm. Trust 111% Norwich General Trust 10 % Portman Guaranty 11 % P. S. Refson & Co 94% Rossminster Accept'cs 91% Royal Trust of Canada 104% E. S. Schwab
0 2 5 1	Morgan Grenfell 94% Morris Wigram Ltd 111% National Westminster 94% Northern Comm. Trust 111% Norwich General Trust 10 % Portman Guaranty 11 % P. S. Refson & Co 94% Rossminster Accept'cs 91% Royal Trust of Canada 104% E. S. Schwab
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LG. INDEX GOLD 174-1771

Deposit Base Rate 94%.

CORAL INDEX Close 347-352

#### Life Assur. Co. of Pennsylvania Save & Prosper Group ♥Bat'ncet luv.Fit.;93.0 97.9;—0.5

Prices on May 8 "May 15" 2 Weekly valuations ' Price Saveguard Assurance Limited Swap Court. Petersfield Hants Pusite Witnest ment F'nd 97 . 102.5

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Mnfrs. Life Insur. Co. (U.K.) Lid. ♥Manume invikt, ≥8.0 94 .... Merchant investors Assurance

90.1 ..... -99.9 .... -53.9 -1.7 -97.3 ..... — 134.6 —3:7. — Hearts of Oak Benefit Society
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The City of Wstmiustr. Ass. Co. Ltd.

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Whyte Prop. Aut'r Deckl, 152.0 134.6 King & Shaxson Ltd. K&SG:h Bonds., 111 | 113.4 .....) -Prudential Pensions Limited

Bulborn Bars ECIN INE 01-405 9222 Equity Fd. May21 £15.58 15 86 ...... — Fixed Int. May21 £11.54 11.51 ..... — Variable AnAcrUtt 31.75 ...... — Do. Annuity Uts. 12.20 ..... — Reliance Mutual Tunbridge Wells. Kent. 9892 2227 Rel. Prop. Bonds. 139.0 ...... — Royal Insurance Group I, North John St. Liverpool 651-236 BoyalShieki Fund,91.5 96.9, .......

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1 439 9031 Scot. Widows' Fnd. & Life Ass. Soc. 9. St. Andrews Sq. Edinburgh EB2 27D

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l'ransinternational Lafe Ins. Co. Ld Tulip Invest Fd....'104.5 108.9; ......] -| New Zealand Insec. Co. (U.K.) Ltd | Warrier Sq. Southend | 0702-62955 | Krist Key Turker 104-5 1:07-9 | Warrier St. EC2P 3HB | 01-622 1256 | Warrier St. EC2P 3HB | 01-622 1256 | Warrier Fund, 97.3 1:01.5 | Warrier Fund, 97.3 Cash value for film oremitms

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Vanbrugh Life Assurance
41-43 Maddox St. Ldn With VLA en-49 46
9 Janages Funds 99.7 105 0 - 0.6 9 Equity Funds ... 137 5 144 6 - 1.7 9 Fixed int. Fund 105.4 108.8 + 0.2 -Welfare Insurance Company Ltd for Less Follestone, Kem 200 5733 We apidat for table. 12t. 7
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Windsor Life Assee. Co. Ltd. 

Price in sense except where otherwise infi

# Base Val 100.00 153.84 153.84 144.76 135.72 162.74 128.20

REGIONAL MARKETS

3 20-yr. Red. Deb. & Loans (15) 45.60 :66.12

5 | Coml. and Indl. Prefs. (20) ... 59.07 | 15.94

4 Investment Trusts Prefs. (15) 48.09 16.07 42.90

A-ti Sjanning   37	prices previously show on Landon Irish is	reer last year of U.K. s wo under regional head sues, most of which a	ilogs is pres are not offic	icuted below wit rially listed in	h quotations
Participation of the second of	Minnylin (20p)   12   Ash Spinning   37   15   15   15   15   15   15   15   1	Claretines Sons   Claretines   Comp Sh   Call.   Claret St.   Claret	11	Siloff, Retrai, mi shiloh Spinn Sindali Wa Viprent Hi Viprent Hi Allanue Gangli Cardeli (P.J.) Cluniali in Concrete Prets Greethori (El) Fletum (Hidge) Irish Discillers. Irish Wice Bd. Jacob	25

De	nomina-	σf	Closing	Change	1975	1975
Stock			price (p)	on day	high	low
[CI	£1	16	281	+ 7	283	118
Sun Alliance 'New'			132*	_	130+	120*
Cons. Gold Fields		10	<del>29</del> 0	+10	. 290	188 .
Courtaulds	25p	10	127	+ 3	128	53
RTZ	25p	10	199	- 3	211	80
Barclays Bank		8	285	<b>– 3</b>	300	112
BATS	25p	8	· 323	- 2	337	164
Charterhall Finc.		8	56	+ 1	56	17
EMT	50p	8	189	· + î	196	62
MEPC	25p	8	164	- 6	231	64
Standard & Chrtd.	£1	8	480	5	500	210
Beecham	^-	7	298	+ Ž	302	116
Boots	02_	7	260	- 5	276	91
Burmah Oil	£i	ż	28	+ ĭ	100	<del>27</del>
Coalite & Chemical		7	241	+ î	241	9

#### Option Report—3-month Call rates OPTION DEALING DATES trol, Dunlop, Siebens Oil and Gas

First Last Last For (U.K.), Tarmac, Hawkins and Gas
Deal- Deal- Declara- Settle. Tipson. Glitspur, EMI and
Charterhall Finance. "Puts" May 13 May 27 Aug. 7 Aug. 19 hall Finance and Barclays Bank, May 28 Jun. 9 Aug. 20 Sept. 2 while "doubles" were arranged Jun. 10 Jun. 23 Sept. 4 Sept. 16 in Dunlop, BP, Lonrho, Giltspur "Calls" were done in Lonrho, and National Westminster Bank Babcock and Wilcox, MTE Con- warrants.

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ectric	14	Reed Lat	26	Sbell	26	Zembie Com		4

in Seguin General Control	May 32	Week ago	Month ago	1
BACON	. Z	£	£	:
Danish A.1 per tont	820	800	800	
British A.1 per ton; Irish Special per ton;	815	- 795	795	1
Polish A.1 per toni	013	795 —	795	
Ulster A.1 per fon	815	795	795	
BUTTER (packet)		* <u>:</u>		
NZ per 28 lbst English per cwtt Danish salted per cwtt	- 9.87	=	9.87	<u>ئ</u> ي.
Danish saited per cwrt	40,72 <del>-4</del> 1,	.16 40.72-4]. 50 49 10_19	84 41.14-41.44	17.0
CHRESES			.ov 21.12-42,50	Meosta
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rindiess 40-lb ner c	wt 43 15	43.15	<u> </u>	•
NZ per 20 kilos EGGS*	15.61:	15.61	15. <del>6</del> 1	$\mathbf{B}_{1}$
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Home-prod. Standard Large	2.70-3	00 2.ZU 2.	60 3.40 3.50	·
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LA NTR		_	. —	Business and
English	. 38.0-42	0 400-45	0 200 4.0	Bennes and
English NZ 2s-Ds	29.5—30,	0 29.0-29.	5 29.0-30.0	West Common Day
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English NZ 2s-Ds PORK (all weights) EUTION English ewes POULTRY English chickens			u.vu-1.u	Control of the Control
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POULTRY			- minMin	Contract of the second
Broiler chickens	23.0—26.	0 23.0-26.	0 22.0-25.0	Production Capita
London Egg Exchange pri	ce per 120 e	22s + Deliv	Pred & Tandar	n (Co
and National Provision	Exchange	price.	For deliver	As activities to the second second
POLICIEY Broiler chickens London Egg Exchange prisand National Provision May 17-24. ** FMC price.				Microsia "Credia
		-		- vdi. (j. govina
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Dividend



International Systems and

Corporation - markets are in the development of anergy, agricultural and forest resources, and grain, food, chemical,

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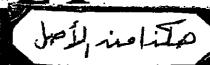
ASSETS The quarterly dividend of 614c per share of ISC Common Stock will be paid on June 16, 1975, to stockholders of record on June 2, 1975. W.D. Frank, Secretary 2727 Allen Parkway

Houston, Texas 77019 ... ISC is engaged in engineering. manufacturing, trading and financial - Controls - - - operations world-wide: ISC's principal

Marke Lyndon Paris petrochemical and pulp processing.

# FINANCIAL TIMES SURVEY

Friday May 23 1975



# YUGOSLAV

Despite internal troubles and pressure from outside. Yugoslavia has consolidated its unique self-management system and preserved its independence—from East as much as West. But with firm measures now needed to put the economy straight, the country faces austere times.

along a narrow road with deep ditches on either side. Like all ears, it doesn't steer a dead graight course. But whenever M veers one way or the other. the driver tends to overcorrect,

If we take one ditch as being e Soviet bloc and the other spalogy fails into place quite TAfter a couple of years of

back in the middle of the road again, its last zag having been The political upheavals the tation in much of the West. massive This was reinforced when solidarity. President Tito went to the

conviction to seven years' jail a recent preparatory meeting in of the writer Mibail Mihailov Berlin, prompting reports that brend especially when Mihailov's two lawyers were later accused of having defended their client with too much zeal.

crimina) investigations into a AN EXPERIENCED observer of aligned course in foreign affairs. the Balkans recently described These and other "Cominform-Yugoslavia as a car driving ists " were also jailed proving that the Soviet ditch was being avoided as carefully as before.

The Russians themselves then ave Belgrade a chance to assert its independence. Just before the 30th anniversary of VE-Day and the car spends a lot of time two Soviet generals pointedly on a zigzag course, just missing ignored the Yugoslav partisans contribution to the defeat of Nazi Germany. This provoked a wrathful response from Presihe western bloc, the rest of the dent Tito which can have done little to improve cordiality between Belgrade and Moscow.

#### hectic zigzagging. Yugoslavia is Solidarity

A more topical matter distinctly in the Soviet direction. though, is providing the best evidence that the Yugoslavs country went through in 1972 still refuse to be dictated to by 73 are now over. But the stern the Russians. This is the promedies employed by the posed Conference of European League of Communists earned Communist parties, being org-En Yugoslavia a Moscow-type repu- aniced on Soviet initiative as a

its aim, but statements or other saving as evidence of Yugo East Lumpeans, notated the state of the sta

Most recently the trial and The Yugoslavs did not attend they had dropped out altogether.

official, went to Moscow on what was seen as a mission to patch up differences and reach But other events have not borne Yngoslavs will only participate. Belgrade is unlikely to make over 30 per cent, a year. any concessions preferring to

> There 's a difference, of ourse, between the line Yugoslavia takes in foreign affairs and the way it handles its internal problems. ment internationally need not mean tolerance at home, any more than a tough stand against internal dissent implies a shift towards Moscow. But the Mihailov trial was a puzzling episode, and as senior Yugoslav party officials have apparently admitted, the sentence was unrecessarily harsh.

> not easy just now. Having tied up the political scene. Belgrade is faced with steadily worsening worse now when its economy has been showing signs of strain for nearly two years?

Yugoslavia has rejected any the economy shows, the main what are seen as worrying to go for "dynamic growth. Soviet Union and was warmly attempt by Moscow or its allies reason why living standards economic trends. Some new, even if this weakened the received by the Russians who to use the conference as a means have improved in spite of every- possibly quite stern, measures struggle against inflation, and it Deficit paid a reducti visit to Belgrade, of imposing a common pro thing is that the Government are due any time now to cope relaxed credit and monetary The overflight rights granted to gramme on all participants, adopted in 1973 a policy of with these, the general aim policy. Soviet supply aircraft during the Moscow has denied that this is growth at any cost. Remarkable being to damp down consumpas evidence of Yugo-East Europeans, notably the trial output rose by double

imagines. the economy down. According to in the street's nose.

POREIGN TRADE (1974)

Hot on the heels of the Communist parties are to be birth rate. But the price was a levied on many consumer that the Central Government has Mihailov episode came news of permitted to travel their own widening trade gap which re- goods. In other words, the abdicated all but a few basic roads, and it now remains to be serves were increasingly unable cushioned consumer who has functions and cannot pull the seen whether Moscow is able to to cover, and one of the highest been oblivious of his country's throttle back gently or coax the yield on this point. For its part, rates of inflation in Europe, now economic woes, is suddenly to economy along with fine tuning. be faced with the bill. And It is either helpiess or obliged With some reluctance one under the Yugoslav Govern- to use a sledgehammer. There Yugoslav that this high price could no for breaking the bad news

in the land, especially since there is a determination in Belgrade that this time the measures will hite.

It is a weakness of the Yugothey have stated, if individual and job creation exceeded the ing. Extra tax is also being stay self-management system

> longer be paid. Measures are gently, this bill will be thrust stance is to be put on planning, implication being that ideally is the factory councils and not now being taken to damp the rather brutally under the man Under a new law Yugoslavia is Yugoslavia would like to carry the Government who are taking to have a more detailed ten-year on as before. But as other lead, the decisions planners in Belgrade, employ. Quite what the effect will be plan than before, incorporating ing Yugoslavs have said, with ment will be cut, real wages is hard to gauge, but the a five-year plan. And though the main economic responsibiliwill slow down, and a brake will public's response is unlikely to planners will not be able to ties now lying with workers in

he enthusiastic. L'nemployment dictate quotas and targets like their self-management groups is already running at 450,000. Comecon enterprises and indus- it is a question of educating roughly double the rate in trial sectors will be encouraged these men in what's best not to think things out in greater just for their enterprise but for ing little sign of abating, there detail and co-ordinate their the country as a whole.

> One of the instruments for this will be the Yugoslav the genuireness of Yugoslav Economic Chamber which acts self-management in the counas the link between Government and industry.

#### Uncertainties

Government ment system, where there are are signs though that things are attention to planning has been perhaps bad overall investment

though, have seen President of the steps which can only infringe Assembly, greater self-management rights. And patterns and the like are the

> David Lascelles East Europe Correspondent

# Economic brakes are applied

However, things at home are slav economy has done surprise duction was at record or near personal incomes (in 1974 real a trade deficit of \$3,737m., inflation, is now becoming economic trends which could affairs. But though its strong was 9.2 per cent. higher than this enabled Yugoslavia to ings from tourism, despite the to have made cause social tensions. Why, points, like the growth of indus- the same period last year. it may well he asked, should try, employment and agriculture Yugoslavia's problems be any continue, its weaknesses are decisions taken in the mild materials, obstacles to foreign other transport, and construct also eroding the trade position more and more, forcing the Government to concentrate on

But first the good news. Last create the near boom Yugo cent. The balance of trade and but imports also fell-by 5.1 per been further deceleration.

· This was parely due prices freezes, and employment slavs working abroad, and a surplus of \$221m, in 1973, fell. The Government decided drop in tourism.

ingly well in the past 12 months. record levels, and these trends wages rose 6.2 per cent., more almost as large as total exports, apparent. It is holding up the given the gloomy state of world three months reductively and the first than compensating for the fall and double what it was in 1973, planned restructuring of the three months industrial output in real wages in 1972-73). And Better foreign exchange earn. Yugoslav economy, which was weather a difficult time which drop in trade, from remittances organised, more productive and to included dearer oil and raw of workers abroad, shipping and more competitive abroad. It is show through slump of 1973 when inflation trade, the return of a number tion work abroad reduced that and stopping the process of

increased despite wage and -fortunately small-of Yugo- deficit to \$1,239m, against a imports liberalisation, But there

So far this year there has Industrial production itself

been no improvement in infla-though still vigorous, is slowing tion or exports. Retail prices down. The rate of increase in in March were 32.1 per cent. January-February of this year higher than last year and in was 10.3 per cent, above the But damage was also being April they were 31.7 per cent, level 12 months ago, in March On balance, this decision done. In 1974 inflation rose up. In the first quarter exports 9.2 per cent, with indications

CONTINUED ON NEXT PAGE

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3.60	T WELL FORD	or Differen	
ASSETS		LIABILITIES	0.016
Cash and Banks	1,672	Capital	<b>2.816</b> .
Loans	50,703	Reserves	515
Premises	435	Déposits	11.209
Other Assets	1.458	Resources Borrowed	
Total Assets	54,268	from Banks and	
Outside Balance	0 1, 100	Other Organisations	<b>15.303</b> ·
	38,350	Resources in Commission	21.478
Sheet Items	90,000	Other Liabilities	2.947
	•	Total Liabilities	54,268
		Outside Balance	
· · · · · · · · · · · · · · · · · · ·		Sheet Items	38,350
	92.618	TOTAL	92,618
TOTAL	25'DTO	: TATUM	,

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SIX REPUBLICS, two scripts and numerous ings are gently repressed religions and languages make Yugoslavia one of the most diverse states in Europe to-day. Sometimes this causes stresses and strains like the Croatian nationalist upheavais four years ago. But the Federation, formed after the last war, has now survived 30 years, long enough for it to be said that Yugoslavia has

put down the roots of cohesion. Much of this is undoubtedly due to the force of its leader Josip Broz Tito. But unlike other countries which owe everything to one man. Yugoslavia has been careful to build up a complex federative structure which its leaders hope will survive Tite, and his

This hope is based on the way the strueture shares out power equally between the republics (Serbia, Slovenia, Croatia, Bosnia-Herzegovina, Macedonia and Montenegro) and Serbia's two autonomous provinces (Vojvodina and Kosovo) regardless of size and wealth-Each has one man on the collective party and government presidencies, and each handles most of its internal domestic and political

But alongside decentralisation, Tito and his League of Communists have worked vigorously to instil a sense of national unity in Yugoslavia. Bearing in mind the contrast between an impoverished Kosovo peasant and a wealthy Slovenian factory manager, this is

no easy task, but it is seen as vital if Yugo-slavia is to be held together.

Motorists driving through Yugoslavia will not see signs marking republican borders —just one way dangerous "nationalistic" feel-

Only time will tell how successful this will be. But one of the most pressing tasks is the elimination of regional disparities, in many ways a greater threat than political rivalries. With the level of wealth in the north five times that of the south, glaring inequality and the dissatisfaction that goes with it is

.The Government is grappling with the problem. A regional development fund was set up with money from the richer republics, which has been put to good use. The officially underdeveloped regions, Kosovo, Bosnia-Herzegovina, Montenegro and Macedonia, also get tax concessions and other benefits which are gradually building up infrastructure and dragging their economies forward.

But progress is slow. To catch up with Croatia. Kosovo needs to develop at three times the speed, and this is simply not possible. Also and this rankles in the south—the development fund offers loans, not grants. Nobody is making any predictions about when the gap will narrow, especially since it is now in some cases widening. But it is a source of constant concern.

As the following articles describing the individual republics show, the story of Yugoslavia to-day is largely one of regional disparities. But it is also of strong contrasts, between the Alpine peaks of Slovenia and the orchards of Serbia and the mountain lakes of Macedonia, or industrial Zagreb and

Yugoslavia's biggest republic stretches down the eastern border, with the top half sharing in the wealth of the industrialised north, and the south still

# Serbia's contrasts

struggling with a legacy of backwardness.

SERBIA, DESCENDED from rapid, as a glance at the last to Greece or Turkey. ing on together as the Danube quadrupled. through the Iron Gates into Agriculture did less well, split up between the Kingdom ment fund which is financed

will not be finished but will

including as they do free

prises are so short of funds.

the man in the street still does

not feel the pinch, making it

incumbent on those who under-

Brake

the old kingdom of Serbia and decade shows. Industry's share But one of Serbia's main tasks Kosovo and other regions of seat of the Yugoslav capital, of total production increased is to iron out uneven develop. Yugoslavia is still large. This is Belgrade, is the federation's from 29 per cent in 1965 to an ment between north and south, not so surprising, because while largest republic both in terms estimated 55 per cent in 1975, and this means bringing the Slovenia needs an annual of territory and population. It Power production increased south on. It should be men-growth rate of only 8 or 9 per occupies most of eastern Yugo nearly five times; production of tioned here that Vojvodina and cent. to increase GNP by \$100 slavia and dies astride its five copper, sulphuric acid, ferti-kosovo are autonomous pro- a head Kosovo needs some 35 great rivers, the Danube, the lisers, viscose fibres, cement vinces within Serbia. This is for per cent. Its per capita social Sava, the Drina, the Tisa and and tractors more than doubled, a number of historical and social product is still only 34.6 per the Morava, all of which meet and that of lorries trebled and reasons. around Belgrade before plung- of passenger cars more than As late as the start of this

But Serbia is not Yugoslavia's 3.3 per cent and failing to take Hungary. This division left its republic and province from 1.8 most advanced republic. If any-advantage of Serbia's natural mark on culture, traditions and per cent, of their social prothing it is its most average, and resources. But infrastructure economic development which duct. In addition, Kosovo gets many of its statistics are identi- improved. Roads and railways were recognised with the crea- extra help from the federal cal for those of Yugoslavia as have been modernised and a few tion of autonomous provinces, budget for social and other a whole. Lying between the new ones added (Belgrade-Bar In Volvodina the second services. developed north and the back and Cacak-Pozega), electrifical largest population group, after

war a largely peasant country. Facilities have sprung up every and Turks. In two communes Kosovo's absorption capacity is but generally speaking indus where and visitors stay longer of Serbia proper. Bulgarians are limited, or whether skilled per

This will be supplemented by

effective, and there are moves

CONTINUED FROM PREVIOUS PAGE

some extent this could be good stand the situation to convince

only if it does not go too far. politicians, that grave dangers

productive ones, have risen to have to be made if these are to

intolerable levels, housing being be avoided. The appeal this

an exception. What is worse week from the Presidency of

inance has not been secured for the Central Committee of the

all of them, or for their comple- League of Communists was a

freeze considerable resources, legislative moves. A package is

In the past the fact that a already being discussed in the

project was started was the best Assembly and is due for adop-

argument for getting more tion this week. In June there

Social spending has also been putting a brake on non-produc-

rising fast, mainly because it tive investments. In addition

check would mean cuts in social creased excise tax for a number

here is one reason why enter- they have so far not been very

trends have been deeply worry- stick to them are made

pensions and so on, and social compacts in the field

education. health self-management

services which are considerable, of articles on May 15.

ing the Yugoslav Government responsible for

and the political leadership. But quences.

funds to finish it. This must will be two more hills, aimed at

tion, with the risk that projects step in this direction.

Investments, especially non-lie ahead and that changes will

ward south, Serbia shares the tion has progressed and a net- the Serbs, are the Hungarians, characteristics of each, though work of gas pipelines is being but there a e also Croats and Skilled even within Serbia itself there constructed. River navigation other South Slavs, Romanians, are big gaps between the rich has been neglected however. Slovaks. Ukrainians and But despite all this Kosovo Vojvodina region close to Tourism is promising. Serbia Russians, and a few Germans has only achieved a growth rate Hungary and poor Kosovo has many things to offer, from and Jews. In Kosovo the 36 per cent, above the Yugoslav MEDICINE AND MEDICAL AIDS -- 8th

beside Albania.

its cities and monasteries to its majority are Albanians, average. Opinions differ as to Serbia energed from the last mountains, rivers and spas, followed by Serbis, Montenegrins why this is so: whether

> schools. Press, radio and TV interest of Yugoslavia as programmes. courts and damp down imports. But workers, managers, and even are signs in five languages.

> after the war the second richest Yugoslav reserves, which in Those were pre-industrialisation pean reserves) and nickel. days and Vojvodina was the granary of Yugoslavia. With regions partly at the expense all. Its towns and industrial of agriculture (strategic reasons centres would not be recognised playing a role) its development was delayed. This is now to be years ago. remedied. Industrial production time there are schools for now stop, insists the leadership, limiting consumption, and is planned to increase by 10.3 per cent. a year in the next thirds of the total. The univerniedium-term plan. Priority is hard to control and any the Federal Government in will be given to industries conthe economic structure of the more Much has been experted from province chemicals, food processing, and sectors of metal process-Vojvodina will still end But the high level of spending of prices and consumption. But ing. up an industrial-agrarian eco-

These and other disquieting to ensure that those who do not special case conseefforts. At the end of the war and university professors ha was perhaps the least been exchanged Aleksandar Lebl developed region of Europe, Belgrade Correspondent and though a lot has been done

in 30 years, the gap between

Kosovo has been getting 30 century present-day Serbia was per cent. of the Federal develop achieving an annual rate of only of Se bia, Turkey and Austria with contributions by each

sonnel are scarce.

Kosovo is by no means poor entitled to their own and its development is in the and whole. For instance, established administration, all conducted in coal reserves amount to some their own language. Street 10bn. tonnes. Power stations of names, firms, and signs are 12,000 MV could be conoften bi-lingual, and in the case structed, generating 60,000m. of Vojvodina Assembly there kWh. a year. The province is Vojvodina was immediately lead and zinc (70 per cent. of Yugoslav region, after Slovenia, turn are 35 per cent. of Euro-

But it would be wrong to leave the impression that the industrialisation of other Kosovo has made no strides at Albanian children, that is two capital, which is the youngest sidered capable of transforming university in Yugoslavia, has

Nor should isolated cases of nationalism obscure the fact that for the first time in history the peoples of Kosovo are living in comparative harmony. Kosovo in improving Yugoslavia's relations with Albania. There is Yugoslavia's development growing trade between the two,

Aleksandar Lehl

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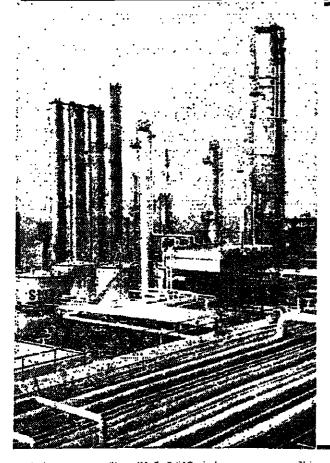
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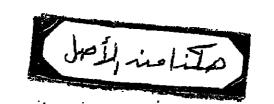
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Sproad Dasic



#### Yugoslavia's major hard currency earner with a well-developed industrial sector and a coastline ideal for shipbuilding and tourism. Nationalism, once a threat to Yugoslav unity, appears to have subsided.

THE SOCIALIST Republic of cal and historical differences, in the 1960s coincided with a proportion than from any other Inland in Croatia-Slavonia the lowlands of Croatia-Croatia is the second largest in the peoples of these two parts relaxation in the petty restrice European country except Port there are export oriented in Slavonia and the rich soils of largest and population of the six of Croatia have much in committees which had previously intugal. In 1973 the remittances dustries in many fields, from the Sava valley. In many river republics of the Yugoslav Feder-mon—their language, their hibited the tourist industry. Iso-of Gastarbeiter contributed over heavy engineering to household areas crops are badly affected ation. At the 1971 census its Roman Catholic tradition and lated fishing villages became \$1.25n. to the Yugoslav balance electrical goods and textiles. by flooding, but large-scale monulation was 44m. of whom their strong feelings of national overgions contributed on the Croatia. population was 41m. of whom their strong feelings of national overnight staging posts on the of payments, and the Crostian Zagreb, a city of 600,000 on drainage works are in hand to

linked to Hungary,

Zadar, Sibenik-were developed were induced to settle.

Basin and was for centuries This is the region of the old most of it paid in Dalmatia.

linked to Hungary, "military frontier," which the But it also includes Dalmatia, Hapsburgs established to keep

Vagreb. During the 19th closed factors imply this), voiced of demographic decline, of handling ships of up to are along the river Cetina, century Dalmatia came under nationalist leaders imply this), voiced of demographic decline, of handling ships of up to are along the river Cetina, Austrian rule, while Croatia but because of Croatia's geo. In 1971, 5 per cent, of the population of Croatia were temposmaller yards of Gruz (Dubimpressive gorze near Omis, a farming are practised, mainly in her size and her varied econtrol of the inter-war mile long Dalmatian coast, with period Zadar (Zara), Rijeka its thousands of rocky islands, the Istrian peninsula draws millions of tourists from of Western Europe. The com-But despite these geographi- pletion of the Adriatic Highway

one-quarter of export earnings.

Not everything is rosy

Macedonia, however. A major

growth which is still below

the more developed republics.

Macedonia has just crossed that

of the average. But the defini-

tion of underdevelopment may

Economic diversification is

be revised.

A republic noted for thrift and hard work making up for centuries of division and neglect. Macedonians are making the most of their freedom to express a national identity.

# Macedonia progress

othing to do with Alexander and sheep rearing. A state The Great's State. In the 2,500 sector was created, consisting tars which separate the two, of several large and modern any peoples have come and agro-industrial combines, farms But some 15 centuries and co-operatives. Private to the Slav forefathers of the farmers who still own the bulk mesent Macedonians arrived of the land, have also been imum the north-east and settled proving their performance.

ı a region much wider than lat now populated by Mace roreign trade has been gain-bulans in Yugoslavia, Bulling ground. Its total value was aria, and Greece. They partly \$350m. in 1973 prices, and lerged with tribes they found exports now represent almost here, and with those that came one-fifth of the social product iter. Except for a short time thousand years ago, they had per capita. Other foreign exchange earners like tourism, liven independence after libera abroad, play an increasingly lost from the German, Bull important role and in 1973 prisp, and Italian occupiers in reached some \$40m, or about

World War II. one-quarter of export earnings. were looked on not as a nation tobacco was dominant in but as Serbs, and their country exports. That place is now was called Southern Serbia, occupied by industrial products reflecting the fate of a people with 78 per cent. of all exports. simated at the crossroads of Part of all this has been the Balkans and competed for achieved through hard work by Serbia, Bulgaria, and and thrift for which Greece. In 1912 when the Turks Macedonians are famous. But were defeated by a coalition of help has also come from more

Balkan Christian States, Mace developed republics, who, along donia was divided between the with international agencies victors who pretended were specially generous when that Macedonians were Southern Macedonia's capital, Skopje, was Serbs, or Western Bulgarians, completely destroyed by earth-or Slavophonic Greeks. In all quake on July 26, 1963. Skopje has now been re-built as a the right to schools, news bigger and a better place to papers and books in their live. anguage, and even to their lamily pames.

The emergence of the problem is the low-rate of spublic of Macedonia within property which is still below se Yugoslav Pederation was a that needed to catch up with Test step for the Macedonians the more unversely as a whole dentity a fact which is reflected is rated a developing countries and it the immense resources they if was agreed that republics and lave ploughed into education and culture. Now one of the autonomous provinces with a per eading. Yugoslav republics in this field, it has theatres, newsapers and books all flourishing should get development aid. the Macedonian language. Macedonia has just crossed that hough none is more than 30 line, with a social product 67.3

Neighbours .....

But earlier divisions live on. also inadequate. The economic ne famous Macedonian ques structure is considered to be ion is a constant source of fric backward mainly because of the ion between the republic and relatively low share of industry 5 neighbours Bulgaria and and sophisticated industries reece, both of whom have (textiles and tobacco still lacedonian minorities which account for one third of all ley refuse to recognise industrial production). In agrilacedonia is careful to point culture some projects, like land ut that it has no territorial reclamation, have been delayed, aims on these countries; all it holding up structural changes. ants is minority rights for A heavy handicap is the cople of Macedonian origin. energy shortage which has Since 1945, Macedonia has caused frequent interruptions

30 progressed from being a and serious damage. Macedonia ackward, largely agricultural can only meet two fifths of its Blon. Social product has risen needs and the rest has to be Fer cent, a year in real terms, imported mainly from Kosovoproduction has increased In the next five to eight years re times, with industry lead- the situation will get worse. It at an annual rate of 12.3 Also, there are shortages in er cent. The pattern of the some raw materials, basic blomy has been changing as chemicals and some ferrous idustrial production, which products. counted for only 14 per cent. Investments will play a key total output in 1947, role in the future. Macedonia icreased its share to over 35 is eager to find them, either er cent. in 1973. A number of from within Yugoslavia or "Ee projects were completed abroad—the need to create l energy generation, basic more lobs being a pressing etals, chemical industry, non-factor. It is estimated that trobs metals, and steel pro- Macedonia can finance only 50 per cent. of the investment it

ai Division:

Agriculture has also im-needs, the rest will have to roved its production and come from other sources. attern. Best results have been poultry and pig raising, with

# Croatia

#### **Emigration**

largest commercial seaport in a small coalfield at Rasa in from the countryside around the country, handling more istria—one of the few in Yugo. Zagreb and the larger towns the Country, nanding more istria—one of the low in lagoration for the Federal banking system of its nearest rivals, Koper and blumenous coal. Dalmatia has vegetable production for sale centred in Belgrade. The retendant of the Grasse-Roman tradition. Croatia contributes more to tributes are the country, nanding more istria—one of the low in lagoration to concentrate on fruit and the Federal banking system of its nearest rivals, Koper and blumenous coal. Dalmatia has vegetable production for sale centred in Belgrade. The retendant is the Grasse-Roman tradition. Croatia contributes more to tributes are the country, nanding more istria—one of the low in lagoration to concentrate on fruit and the Federal banking system of its nearest rivals, Koper and blumenous coal. Dalmatia has vegetable production for sale centred in Belgrade. The retendant is the Grasse-Roman tradition. Croatia contributes more to tributes are the country, nanding more istria—one of the low in lagoration and the Federal banking system of its nearest rivals, Koper and blumenous coal. Dalmatia has vegetable production for sale centred in Belgrade. The retendant respectively. The country is the following concentrate on fruit and the Federal banking system of its nearest rivals. in the Graeco-Roman tradition. Croatia contributes more to tributes greatly to the flow of building centre. The yards streams originating in the 5,000 Most of Croatia's farmland is all republics, but Croatia, as the in the Graeco-Roman tradition, Croatia contributes move to the flow of building centre. The yards streams originating in the 5,000 most of contributes and croatia, as the sand later came; under Venetian wards the Yogoslav balance of Gastorheiter who leave to seek extend beyond the confines of feet mountains between the in private hands, and with the major foreign currency earner. Influence. Their way of life has payments than any other repub work abroad mainly in Ger the town, to Kraljevica and Adriatic coast and the Bosnian help of relatives working felt the pinch more than others, little in common with the lic. This is not because of any many, Austria and Sweden. So Bakar, ten miles to the south border, and a number of abroad many have been able More extreme nationalists used Central European traditions of special virtue inherent in the great has been the flow from Split, in central Dalmatia, has schemes have been initiated, to buy tractors and farm these grieveness to make device the most important of which machinery to improve their mands which would have led to the breakup of Yugoslavia.

matia in the refining of bauxite, large deposits of which occur in the Sibenik area and along the Cetina valley.

Although Croatia is one

the most industrialised of the Yugoslav republics, almost a third of its people live in rural areas, and agriculture plays an The best farming areas are

79.4 per cent. were Croats and identity.

The Serbian minority is conand motels, camp sites, private
that of any other republic.

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that of any other republic.

The Serbian minority is conand motels, camp sites, private
that of any other republic.

In addition Croatia's industry
attracts thousands of Western beet do not suffer from periodic
the historic province of Croatia. Some of the villages mushroomed on any piece of leads the Yugoslav export drive.
Slavonia which extends from the along the Bosnian border and
capital, Zagreb, down the Sava in the finterland of northern build. The tourist industry now
almost all of Yugoslavia's earnline from the shiphuilding in. ralley to the Pannonian low Dalmatia record percentages of earns over \$700m. a year, most lands of the central Danube Serbs of well over 75 per cent. of it in hard currency, and Basin and was for centrales. This is the region of the old most of it paid in Dalmatia.

Croatia Rijeka' is by far the and power resources. There is apples are grown. Peasants linked to Hungary.

"military frontier," which the

kombinats. some through agreements with pri- dent-led demonstrations their own land, handle the League of Communists, sup-

processing plant or retail shop, power of the federal authori-The Croats are a proud ties, clamped down There was people, who have not always no evidence of mass support found it easy to work in har- among the workers, but some mony with their Serb neigh-evidence of nationalist ambi-bours. They have historic tions among intellectuals and memories of their former in-politicians. The Croatians comdependence, and of their differ- munists were purged, and a new ent cultural and religious tradi- leadership installed. Some contions, and they are quick to cessions were made-especially detect any hint of Serbian hege-monistic tendencies. were dismissals of academics.

**Nationalists** In the late sixties a sense of conomic exploitation led some Croat leaders to demand 2 greater degree of economic inwas that only 10 per cent. of their foreign currency earnings were retained within Croatia, the rest being deposited with

working pendent state. After noisy st vate farmers, and others owning Zagreb in November, 1971, the whole operation from field to ported by the army and the journalists and officials.

The Croatian situation is complicated by the presence in Austria and Germany of supporters nationalist Ustase movement, which is capable of acts of terrorism within Yugoslavia and of workers abroad. The authorities are keeping a close watch on any manifestations of Croat nationalism. The new constitutions for both the State and the League, passed in 1974, will make a repetition of the events of 1971 extremely unlikely, even assuming that a substantial number of Croats would again wish to embark on such a

> Fred Singleton Department of Yugoslav University of Bradford

# Energoinvest can do a great deal

other organisations have been minium in Energoinvest based? established. Joint projects with national scientific co-operation. several facts:

world are limited, making them even more valuable. Energoin-vest not only wants to do the ex- Question : traction but also to undertake a Professor Zimonjic spoke about tainers. When I joined Energoinvest as mind the existing reserves and

Several very complex automatic a producer of raw materials. You, systems controlling complete Mr. Vukovic, supervise activities technological processes are being in aluminium. On what is the produced, and relations with development programme for aluminium.

construction engineering, oil and machinery, gas, heating and ventilating, food processing, transport and areas of the chemical industry.

anonal scientific co-operation. several facts:

Some of the power plants and Today, our strength lies in the 1. Deposits of bauxite in Yugo- refineries we have built are: the Some of the power plants and ability to programme control slavia amount to 4% of the world power stations Kakani I, II, III, systems and turn the software reserves and Energoinvest owns IV. Tuzla I. II, III IV in Yugo-quickly into a product. My role 55% of these. Today's exploita- slavia, Kanpur and Kalakot in Without the software reserves are the local state of 
We also make transport equip-ment for mining and power Question: stations, rail wagens and con-tainers. Two factories produce electrical equipment was the Professor Zimonjic, in addition to spectrum of processing. The to your University Chair, you co-ordinate the control system action under way and some facilities of Energoinvest. Please tell us about your reasons for taking on a double role and your responsibilities at Energoinvest.

The special equipment was the way and some facilities at Energoinvest.

The special equipment was the way and some facilities at Energoinvest. Please tell us about your reasons for taking on the existence of gas research in Bosnia and industrial refrigerators. All our products have been issued with tell us what this means today in automated. Could you tell us which activities are covered, or rather integrated, in your shillties at Energoinvest.

This is helped by our own to fine all production technology.

This is helped by our own Research and Development and industrial refrigerators. All our tell us what this means today in industrial refrigerators. Energoinvest.

Together with Technip of Paris we bave founded in Sarative and integrated, in your and to final processing. However, of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerators. All our tensor of the existence of gas research in Bosnia and international first industrial refrigerators. All our tensor of the existence of gas research in Bosnia and industrial refrigerator

When I joined Energoinvest as mind the existing reserves and a young engineer I faced the low capital investment) than the challenge of developing Yugo-primary processing. We have the ment and builds power and investment of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown into a modern institute with the following activities: the improvement of technologies which has grown in the following activities: the improvement of technologies which has grown in the following activities: the improvement of technologies which has grown institute with the following activities: the improvement of technologies which has grown in the following activities: the improvement of technologies which has grown in the following activities: th technologies which has grown for erection, testing and com- We have formed a joint com-

The modern organisation of Energoinvest is renowned as a are in such demand.

THE GROUP VICE PRESIDENTS OF ENERGOINVEST. FROM LEFT TO RIGHT:

Mr. A. Tukulj, Mr. Z. Primorac, Mr. B. Gulan, Mr. Z. Trklja,

Mr. V. Vukovic, Mr. A. Sirco

It might be easy to think of expanded into the exploration, stituted by aluminium, for techEnergoinvest as a conglomerate. excavation and processing of But acquaintance with the comBut acquaintance with the comFar materials—specifically nonBut acquaintance with the comFar materials—specifically nonBased on these and other conBased on these and other

lated material based on phenol, formaldehyde and creosote resins Question: and electrical equipment and All the products and services motors for explosives applica- produced within Energoinvest

transformers, electrical materials Today, our strength lies in the 1. Deposite of bauxite in Yuge realized ability in programme centrel ability in the 1. Deposite of bauxite in Yuge realized ability in the 1. Deposite of bauxite in Yuge ability in the 1. Deposite of bauxite in Yuge ability in the 1. Deposite of bauxite in Yuge ability in the 1. Deposite of bauxite in Yuge ability in the 1. Deposite of bauxite in Yuge ability in the 1. Deposite of bauxite in Yuge ability in the 1. Deposite of the production in the 3. In the 1. In the 1. In the 1. In the 2. and transmission lines), takes care that production is up to the Answer:

Oil and gas

Some small tonies are being constructed with fittings for oil drilling up to specialised in the research and exploitation of non-ferrous metals have been integrated.

In each field, Epergoinvest metals have been integrated. Carries out its own product and plant design and engineering work.

Conversations with six group vice-Presidents, responsible for created. The metals have wide are said coordinating the production areas of Energoinvest, have re-of substitution is negligible.

Some small tonies are being constructed with fittings for oil drilling up to lines for Navajo and 1.300 tons for Bonneville.

Some small tonies are being constructed with fittings for oil drilling up to lines for Navajo and 1.300 tons lively new in Energoinvest: It came into being with the integra-oil and the USSR, Middle East countries and the USSR, Middle East countries are also under conary and the USSR, Middle East countries are also under conary of the USSR, Middle East countries are also under conary of the USSR, Middle East countries and the USSR, Middle East countries are being constructed with fittings for oil drilling up to lines for Navajo and 1.300 tons lively new in Energoinvest. Electrical equipment for low, the USSR, Middle East countries and the USSR, Middle East countries are also under conary and the USSR, Middle East countries are also under conary and the USSR, Middle East countries are also under conary and the USSR, Middle East countries are also under conary and the USSR, Middle East countries for Bonneville.

Electrical equipment for low, the USSR, Middle East countries are being constructed with fittings for oil drilling up to lines for Navajo and 1.300 tons lively new in Energoinvest being rome in the USSR, Middle East countries for Bonneville.

Electrical equipment for low, the USSR, Middle East countries for Bonneville.

Electrical equipment for low, the USSR, Middle East countries for Bonneville.

Electrical equipment for low of the USSR, Middle East countries for Bonneville.

Electrical equipme Energopetrol carries out market-

We are also engaged in oil and

are channelled to you, Mr. Our own research and develop. Tukulj, as Director for Exports. established. Joint projects with

The modern organisation of Energoidest is February as Our own research and develop. Tukulj, as Director for Exports, the Institute for Control Problems of the USSR, are an important beginning for our inter- As an answer I will give you missioning of various plants, are in such demand.

The modern organisation of Energoidest Personal and Producer of power stations and this division ensures efficient producer of power stations and transmission lines. Mr. Vasilj, the control of the USSR, are an important products of the USSR, are an important products of the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product of power stations and the USSR, are an important product product product product product product product pro

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### YUGOSLAVIA IV

Astride one of Europe's vital communication lines, Yugoslavia's richest republic is reaping the benefits of early industrialisation and an efficient workforce. But historic disputes still overshadow its borders.

# Slovenia's riches

corner of Yugoslavia, bordering Austria and Italy.
Until the first Yugoslav State
was formed in 1918 most of this
territory was divided between the Austrian provinces of Carinthia, Carniola and Styria. For almost a millenium the Slovenes had been ruled by German speaking overlords, but they had retained their distinctive speech and national culture, though they acquired their Roman Catholic faith from their masters. During the period of foreign rule they may also have absorbed the reputed efficiency which causes their compatriots in the south to dub them, with a mixture of envy and sarcasm, the Germans of Yugoslavia."

Slovene nationalism was stimulated by Napoleon's brief occupation of the Illyrian Provinces, but Slovene aspirations were to become more directed towards an autonomous unit within Habsburg Austria than an independent south Slav state led by Serbia. Fear of Italy rather than love of Serbia drove the Slovenes into the Yugoslav kingdom when it became obvious that the Habsburg Monarchy would not survive

ties of Hungarians in the north- centre. Slovene booming in Austria or Germany.

with only 20 per cent, of its link Vienna and Trieste. working population engaged in The Postojna Gaie crosses the is now being made into a film. Economically, Bosnia-Herze-

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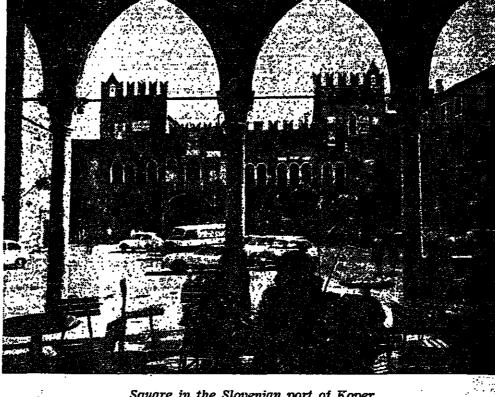
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Square in the Slovenian port of Koper.

Large minorities of Slovenes population lives in eight towns plateau linking two were left in Austrian of more than 50,000, the largest chains of Alpine fold moun-expect the Slovenes to be Carinthia and the Italian of which are the capital, tains. Southern and eastern ploneers in this as in many borderlands when the frontiers Ljubljana, with almost 300,000. Slovenia, along the Croatian other aspects of civic reform of the Yugoslav State were and the industrial centre of border, is not as spectacular Slovenes tend not to asser

The loss of these terri. Maribor, with 200,000. Slovenes, especially when Mus- richest republic in the federa- large areas of natural woodland they nevertheless have a strong solini's blackshirts began a tion, with a per capita income rich in wild animals. Bears and sense of national identity, and campaign to Italianise their twice the national average and wild boar are still to be found they are quick to react in Slav citizens. After World War five times that of Kosovo, the in the forests around Kocevjb. defence of the Slovene minoriII the frontiers of Yugoslavia country is not particularly well. Slovenia has much therefore to ties in Italy and Austria. In
were advanced westward to the endowed with natural resources. offer the tourist—especially March, 1974, Italy provided a
gates of Trieste, and thousands There is some coal at Trbovlje, those prepared to stray from minor international incident by

the Slovene Littoral, contains near the Austrian border. The Drava. Unfortunately, where against Slovenes in Carinthia the seaport of Koper (Capo old established from and steel industralism has spread to the In both cases the Slovenes were d'Istria), which now rivals Split industry at Jesenice has long upper valleys, pollution warmly backed by the other for second place in the tonnage since ceased to rely on local threatens the enjoyment of the Yugoslav peoples.

of cargoes handled, although ores. There is a good potential mountain scenery. The steel The Slovenes, despite their both are far behind Yugoslavia's for hydroelectricity in the Drava works at Jesenice fouls the unconscious feeling of the cheke works and Sava valleys. and Sava valleys.

distributed across the other works, where during the war —largely drawn from the prorepublics. No other Yugoslav the Germans assembled planes: fessional classes—is beginning republic has such a high con- Kranj is the centre of the giant centration of one national electronics combine "Iskra." group. There are small minori- and is also an important textile

east and of Italians on the However Slovenia's lead is not Littoral and a sprinkling of accounted for solely by its in-Croats along the Croatian dustrial and other resources. Its The Germans are no historical experience under the longer important, as most were Habsburgs at a time when most either forcibly expelled or fled of Yugoslavia was occupied by at the end of the war. A the Turks, and its strategic posirecent feature of the demo-tion between the lowlands of graphic picture has been the central Europe and the head of influx of Bosnians and the Adriatic also play a role. Albanians, many of them The routes from Vienna and the Moslems, to work as unskilled Danubian lowlands to Trieste labourers, especially in the ran across Slovenia, via Liublbuilding jana (Laibach) and through the industry. Although total num- historic Postojna Gate. This is bers are small, the presence of one of the vital lines of coma few thousand of their munication in Europe, which has Slovenia is the most indus- the line of the old Sudbahn, the

agriculture. More than half the Julian karst, a limestone

The loss of these terri. Maribor, with 200,000. scenically as the northern their sense of national pride as rankled with the Although Slovenia is the Alpine region, but it contains stridently as do the Croats, but

of Slovenes in the Julian in the hills above the Sava val- the golden road to the Adriatic. suggesting that the Slovene litRegion were reunited with their ley between Ljubijana and
countrymen. Slovenia also Zagreb, and at Velenje north of acquired a coastline, when Celje; an important mercury

Pollution

Hose Proposition in the Mills above the Sava val- the golden road to the Adriatic. suggesting that the Slovene littoral was not indisputably.

Yugoslav territory, and later
that year there were angry Zone B of the Free Territory of mine at Idrija in the Julian Industrial Slovenia is limited exchanges between the Yugo-Trieste was put under Yugoslav region; and some lead and zinc to a few areas of lowland in slav and Austrian Governments control. This strip, known as at Mezica in the Drava valley the valleys of the Sava and the over alleged discrimination

clear Alpine air with its chok- superiority, know that it is Ljubljana has developed a ing fumes, and the effluent better to be the most developed

Homogenous

new range of engineering and from the mercury mine at part of a Yugoslav federation electrical manufactures since Idrija attacks the tenacious than the poor relation of some of all the republics of Yugo- the war in order to supplement shrubs and trees of the other central European entity. slavia, Slovenia is the most the existing food, tobacco and surrounding karst. Slovenes However nostalgically older homogenous in its national furniture industries. Maribor is are perhaps more conscious of Slovenes look upon the lingercomposition. Ninety-four per the home of the heavy vehicle the dangers of pollution than ing traces of the double eagle, cent. of its 1.75m. inhabitants industry, manufacturing trucks people in the more recently they know that the Habsburgs are Slovenes, and only 3 per and buses with German and industralised areas of Yugos are dead and gone, and the cent. of all Slovenes are found Czech engines at the TAM lavia. An environmental lobby future lies with Yugoslavia.

Fred Singleton

The treasure-house, rich in minerals, timber and hydro power. But the republic has yet to exploit its full wealth, and for the time being it rates as a developing region, eligible for special aid.

museum, and the event itself from the war.

their struggle for independence which finally resolved itself Conglomerate with the establishment of the republic of Bosnia-Herzegovina in 1945, they feel they have got dustrial glants like Sipad, the over that phase of history and timber and furniture concern would rather people no longer and Energoinvest, the mining saw them only as fuscs in the and machinery enterprise, nowder kee of Europe. both of which rank alongside powder keg of Europe.

Part of the trouble defining identity for political reasons, eligible for special aid. folk costume.

live in one of Yugoslavia's most great pride, it cost the republic

Moslem brothers from the south since Roman times carried BOSNIA-HERZEGOVINA is still rugged and richly endowed resends apprehensive shivers armies, traders and waves of linked in most people's publics, but one of the least through the cultivated middle migrants and colonists. It now minds with June, 1914, when known to tourists, probably class ladies of Liubljana, many carries a modern motor road Franz Ferdinand was assistable because it has no more than a of whose menfolk work abroad which links the Austrian and sinated in Sarajevo, its capital. few, token, kilometres of coast-Italian motorway systems along The riverside road junction line wedged between Croatia where that historic bullet was and Montenegro, though many trialised republic of Yugoslavia, railway built a century ago to fired is commemorated by a West Europeans remember it

> But this was not the only govina contributes much to the time Bosnia found itself in the Federation. with its raw lime light. With its central place materials, timber and hydroin the trouble-prone Balkans it electric r . In a pamphlet was greatly prized by the Turks for visi r the Bosnians claim who occupied it for 400 years to own more than a quarter of before being ousted in 1875, pre-Yugoslavia's total cultivable cipitating what the history books area, over a third of its forests. call the first Bosnian crisis, over half its bauxite and Austria Hungary then moved in, asbestos, over three-quarters eventually annexing the region of its iron ore, all of its in 1908, provoking uprisings coking coal, manganese and now know as the second Bosnian calcined sode, and the Federation's largest output of plums-But much as the Bosnians not an irrelevant statistic since prize this historical evidence of this is what slivovic is made of

The republic also boasts in Yugoslavia's biggest.

Bosnia to-day is that strictly But the point about these speaking there is no such impressive figures is that they person as an ethnic Bosnian don't out Bosnia in the front though the occupying Austrians rank. Surprisingly, it still rates tried to foster a national as an underdeveloped republic,

even going so far as to invent a The latest figures for development put Bosnia about Of 3.8m. "Bosnians" to-day, five years behind the Yugoslay over a third are Moslems, and average. One reason is the war. most of the rest are either Ser-Bosnia was one of the main bians or Croatians. The main partisan battlegrounds and language is Serbo-Croat. They though this is now a matter of

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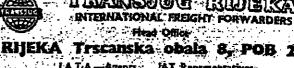
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A small and rugged republic, but a beautiful and proud one too. Montenegro is investing in industry and communications to draw itself into the mainstream of the Yugoslav economy.

# Colourful Montenegro

The state of the s SCENICALLY NO region packs in more sights to the mile than Montenegro, Yugoslavia's smallest republic tucked away at the bottom of the country between Serbia and the sea. Endowed with majestic mountains and canyons, but also offering Lake Scutari with its wide peaceful waters and the wide peaceful waters and the home Adriatic ceastline, it series most visitors as a scenic paradise. And so it is. But parameter parameter its drawbacks and Montenegro to-day is self-ing to everyome this legacy as well as exploiting it.

On the plus side Montenegro's

ugo metal)

so, for poole and leb

CEL TRIBURTHUMETER

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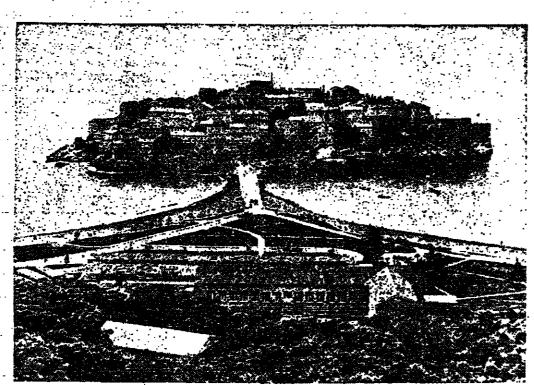
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mountains (wanted derived name mpiles) have moulded its tany ive peopletion of only half a million half a million into a rugged, flercely patriotic erec once described as the esce, once described as the Ottoman Empire under whose in the it languished for centuries. The Montenegrius defeated the Turks in 1858 and set themselves up as an independent State shortly afterwards. But remains, mainly architectural. of the Turkish occupation can still be seen to-day in the hillside villages and inland towns. Montenegro's first capital

Cetinie, perched on a hill with its modest but stylish mansions unmistakable Balkan sphere can still be seen. But to day the capital is Titograd; a brand new town spreading across the plains near Scutari and symbolising the republic's modern-day aspira-

Culturally the Slavic Monteinegrins also owe their past to Western influences along the hroast-where walled, stone-built towns like Budva and Kotor whow all the signs of Venicearthodox influences from the and icons.

What with the sunshine, good wines and miles of beathes all this adds up to a good tourist business which is ... n radot of it in hard currency. Most tourism is concentrated even winter sports, making on the coast now opened up Montenegro one of those rare



The island hotel at Sveti Stefan.

among them Sveti Stefan, the communications and a fishing village and before that developed region eligible for (a less well-known fact) the special financial help. Montecapital of a micro-republic negro's per capita income is more hotels than it can take average proportion of the popubeing over-enthusiastic. But in There are only two or threethe dangers and say that railway which have yet to be development is being carefully linked up to the Federal system. scrutinised. They also point out that their stretch of the Budva with a population of only lagging behind. derived Adriatic styles, and to Adriatic coastline is on the UN 1,500 has to cope at the height organisation's collaboration.

### **Potential**

one of the main props of Inland the potential has yet Minienegro's economy, account- to be tapped. But the Republic areas for hunting, hiking, and with the Adriatic highway places where holidaymakers will estretching from Italy to the be able to swim and ski on the Albanian border. Some of same day.

Yugoslavia's most luxurious. The obstacles, and this is the The danger is that tourists, Personal hotels are to be found here, geographical minus, are poor misled by the ultra-modern the appearance of the hotels, will world-renowned island hotel republic's overall backwardness be disappointed by inadequate attached to their country, and converted from what was once which rates it as an under-back-up.

Montenegro party leadership, Some might argue that this only two-thirds of the Yugoslav performance came under fire.

more hotels than it can take average, and a higher than particular articles ariticles. and that the Montenegrins are lation still lives off the land, at slow progress in construction and irresponsible use of Titograd officials seem aware of main roads and a few miles of resources, the clear message themselves bear some of the A major tourist centre like blame if their republic is discovered when my car broke

Nevertheless, as the gleaming mountain pass, complete stranlist of world beauty spots and of the tourist season with up to new aluminium plant outside gers will still pull in and spend is being developed with that 40,000 visitors which puts an Titograd shows, great strides over an hour putting it right immense strain on services, have been made since the war without accepting anything medicine and transport, as well when there were only five fac- more than a cigarette in thanks. as hopelessly overloading an tories in the whole republic. already dicky telephone system. The plant's eventual capacity

will be 100,000 tons a year, and it will draw on the powerful hydroelectric potential of Mon tenegro's many rivers. Other industries include specialised steels, domestic equipment like fridges, civil engineering and textiles. A figure of particular pride to the Montenegrius is that their per capita shipping tonnage is higher than Britain's

The republic's planners base Montenegro's future on industrial exploitation of natural resources, particularly minerals timber and hydroenergy for which they are seeking finance in Yugoslavia and abroad. The aluminium plant was set up with the French concern Pechinev But another problem is manpower. High unemployment has led to mass departures of Montenegrins in search of work elsewhere, often abroad, and the republic is now critically short of skilled workers despite train ing programmes. As an official pointed out, this starts a vicious Will capital come if there are no skills, but why should skilled workers come if there are no factories?

Montenegrins, though, are most of them are said to come back in the end. Their colourful life styles can still be seen; the red and blue capped peasants driving their donkeys along the road, and the fishermen who mend their nets right outside the Sveti Stefan hotel as if nothing had changed: Inevitably advance is taking its toll being that Montenegrins must and hotel staff tend to have lost the personal touch. Though, as I down this spring on a high

David Lascelles

## PROJECTS ON FIVE CONTINENTS

Energoprojekt Engineering & Contracting Com-pany of Belgrade employs over 3,000 graduate engineers, rechnicians, economists, lawyers and killed workers. Throughout its construction over 15,000 local labourers. In the last year Energoprojekt reached a turnover of about 175m and profits of 17.5m. Energoprojekt conducts research, design, construction and commissioning in:

-Water development, including irrigation and -Power installation

-Industrial and mining equipment -Agricultural complexes and town planning, including traffic studies

The Company also operates an advanced comouter centre for electronic data processing and is engaged in foreign trade, re-expo trading - operations and foreign company

representation. ergoprojekt was founded in 1951. There has been a unique management continuity. The Managing Director, Zivko Mucalo; Dipl.Eng., has supervised the Company since its formation.

IMPRESSIVE RECORD OF GROWTH During Energoprojekt's 24-year existence it has employees is steadily increasing. In the begindesign but grew into an industrial organisation carrying out complex projects of construction and commissioning for power and industry. It is also engaged in mining from investigation and prospecting to the final stages of mineral

Energoprojekt has carried out many large proects at home and abroad on a

PROJECTS AT HOME

Some of the most important projects completed in Yugoslavia are: The Djerdap hydropower and navigation

-The Bajina Basta, Perucica, Vlasina, Kokin Brod, Bistrica and Potpec hydro-electric

power plants -The Kostolac, Kolubara, Kosovo, Obrenovac and Morava thermal power plants and the district heating centre Novi Beograd etc. There are thirty land reclamation systems

over twenty concrete dams, over thirty high

voltage power transmission line stations and

a great number of town planning, housing, public building, tourist and hotel projects. COMPLETED PROJECTS ABROAD

Energoprojekt is active in about forty countries throughout the world. Some successful projects

-A conference complex and the Uganda international hotel in Kampala. the Entebe international airport and the textile factory in Lire. -The Kafue Gorge hydro-electric power plant, a complex built for the third conference on nonaligned countries in Lusaka, the Chissasa iron ore mine and the

power plant. The Chira Piura Irrigation and land reclamation plant and the

Kariba

**ENERGOPROJEKT** 

Engineering & Contracting Company Head Office: Belgrade, 18 Zeleni Venac -The Bayano hydro-electric power

-A complete water supply system în Nairobi.

The government and headquarters in Juba.

-The Sigalda hydro-electric power piants. -The construction of hydro-electric power installations on the river Oronte and Lake Jammuneh and the Blaouza and Abou Aly hydro-

-Irrigation and land reclamation of the El Gaab marsh, several hydro-

electric power plants and the Homs dam

hydro-electric powe -Severa) The Prome irrigation and land

reclamation system. -The Kirirom hydro-electric power

> The Wadi Caam and Garabulli irrigation and land reclamation systems and the Tripoli thermal

COMPLETION ON TIME The order book for future projects is growing, ensuring continuous growth of the

pany. Energoprojekt's motto is that an international reputation is the best form of recom-mendation. The confidence of a company which delivers on time can be illustrated by a recent Zambian contract, where it took only 105 days to complete the complex for the non-aligned countries conference in Lusaka. It is not surprising then that last year the Nigerian govern-ment awarded Energoprojekt a USS 100m contract for the new International Fair complex Lagos. Earlier this year a USS 24m contract to build a conference building in Libreville in Gabon was signed.

JOINT COMPANIES WORLD-WIDE

Energoprojekt has a number of joint capital investment companies in all parts of the world. its activity is especially important in the areas the developing countries. The Company's successful engagement on many important projects represents a valuable contribution to their development in accordance with the friendly relations broween Yugoslavia and the countries of Asia. Africa and South America. The major assets of Energoprojekt, the vast experience of its technical staff and the worldwide network of its offices and joint companies, have created favourable conditions to bid for future contracts and to be present in the markets of developing countries.

The Company's policy is to further long-term business co-operation in which the equality of partnership is secured, regardless of which party is temporarily stronger or better

The logical continuation of such a policy. typical from the beginning of business relationships with developing countries, is also the principle that all profits made by joint efforts are reinvested in that country. In practice, technical and other staff trained in the local market and the material investments, remain for the benefit of the country concerned and this has given Energoprojekt a high degree of appreciation in the non-aligned developing

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CONTINUED FROM PREVIOUS PAGE



HOTEL JUGOSLAVIJA

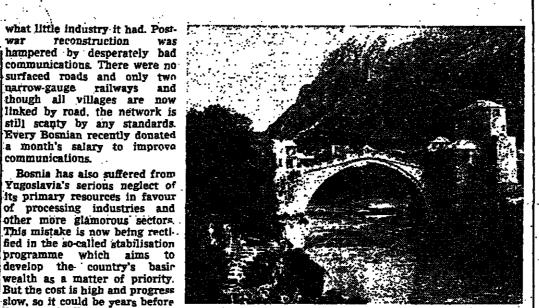
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The bridge on the Neretra River at Mostar.

#### **Potential**

communications.

earlier figures can be misleading be cause they do not distinguish take up modern methods, out of Venetian elegance of Dubrovnik properly between the republic's ignorance and lack of capital. might expect. But seen alongpotential and realised wealth

Bosnia finally catches up.

though its growth rate is currently slightly above average.

The presence of giant enterrises in Bosnia is also mislead ing and in many ways symptomatic of its problems. They exist only because large companies, on the whole, can exploit natural resources like Bosnia's Looking further down the list latest technology at home and is advised to savour the occasion of Bosnian enterprises, one

notices a distinct lack of medium western cultures. and small concerns. explains why those problems, partly because of the Moslem market ringed by impressive-looking terrain, but partly because rural minarets are not scenes a

> Bosnian planners aim to con-side the Austrian boulevards of centrate development on Sarajevo's newer districts, they aluminium, chemicals, timber are part of a living history book. and coal, and then get process. One of the finest views in

> ration.
> untapped source of wine. revenue is tourism. At the Bosnia is clearly a republic Sarajevo authorities see great by poor communications and potential in their republic's lack of skills. A point in its and mountain climbing and resources, and this could spurskiing.

co-operation.

tions is its blend of eastern and

Turkish town of Mostar with Agriculture has also posed its fine bridge, or Sarajevo's communities have been slow to visitor driving up from the

ing industries going, especially Yugoslavia is to be had from those handling local raw Mount Trebevic which towers materials, to add as much value above Sarajevo and looks out locally as possible. With this across the unspoilt Bosnian in mind they are looking for the ranges. Anyone who goes there abroad and are keen for foreign with a dish of grilled Bosnian trout and a bottle of Mostar

moment visitors spend on with a great future once its average only two days in wealth can be realised. But the Bosnia, on their way to and Bosnians themselves admit that from the coast. Little has been this will be a slow process invested in this sector, but the hampered as much as anything dramatic scenery, its hunting favour is the fact that Yugos-(bears and deer), fishing, spas, lavia as a whole needs Bosnia's the Federal development effort

David Lascelles

## PRIVREDNA BANKA **SARAJEVO**

North hydro-electric

PRIVREDNA BANKA SARAJEVO has a total potential of about 49 billion Dinars which has doubled since 1971, when the Bank was established, and has an average growth rate of 18% (in 1974 the rate was 27%).

In the structure of the Bank's credit potential, long-term funds participate with over 60%. This by itself indicates close co-operation and links between the economy and the Bank, which has business relations with over 3,500 basic organisations of associated work in Yugoslavia

In the economy of the Socialistic Republic of Bosnia and Herzegovina, PRIVREDNA BANKA SARAJEVO acts as a development Bank and, in the total volume of long-term placements of all the banks in this Republic, participates with 90%. So far, the Bank has granted investment credits for the purpose of Republic economy development to the total amount of 16.6 billion Dinars to support the investments estimated to about 40 billion.

General expansion of PRIVREDNA BANKA SARAJEVO is also evidenced in its international operations. Increase of foreign exchange potential and performance of all types of international operations is reflected in the confidence the Bank enjoys with an increasing number of foreign partners. Business relations have been established with almost all major banks in all countries of the world. In addition to already established co-operation with the Export-Import Bank. International Finance-Cerporation and International Investment Corporation for Yugoslavia, co-operation with the International Bank for Reconstruction and Development is also important. This is aimed at the consideration of the possible establishment of a line of credit for the purpose also evidenced in its international operations. Increase of establishment of a line of credit for the purpose of financing of medium and small industrial capacities in less developed republics. Through the Association of Yugoslav Banks, PRIVREDNA BANKA SARAJEVO has also continued international banking co-operation with East European countries through the consortium of Yugoslav banks with the corresponding banks from Hungary, Czechoslovakia, Bulgaria, Romania and Poland.

The total volume of the Bank's international payment transactions in 1974 was 8.8 billion Dinars, denoting an increase of 70% compared with that in 1973. 45 credit lines with foreign banks have been provided amounting to USS 55 million, which have been used exclusively in compliance with the requests and interests of the founders and clients of the Bank. Correspondent relationships have been established with some banks in Japan, South America and Africa. The Bank maintains co-operation with more than 234 banks and has 67 active accounts enabling it to conduct direct operations with all countries in the world, using all credit-guarantee instruments and the instruments of payment

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water. And 90% is for export.

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which are grouped some of the finest shipyards in Europe. It means simply Adriatic Ship "-an apt title to cover the six famous Yugoslav shipyards and shipbuilding firms listed below. Last year, their combined output reached 1,285,802 dwt or 694,121 GRT, and with present production levels, including ships now under construction, JADRANBROD Group members have won 12th place in world rankings. Together, they make every type and size of ship or engine born (or borne) on

The JADRANBROD Group produces

# Market recovering after weak trend | Gold rises

expressed doubts as to whether the recession had bottomed out. DOW JONES AVERAGES He said he believed it was still impossible to judge when the trough of the recession would be

reached.

The Dow Jones Industrial Average rose 0.23 to \$18.91, while the NYSE Common Stock Index gained 0.18 to 47.45. Advances topped declines, 720 to 631 in a turnover of 17.61m., compared with 18.64m. on Wednesday. The Transport Index put on 0.45 to 166.87 and Utilities 0.06 to 77.23. The Stocks Index rose 0.24 to 230.34.

Du Pont rose \$11 to \$1237. The company said its textile fibre business, which had led the decline in sales and carnings for the

company said its textile fibre business, which had led the de-cline in sales and carnings for the reline in sales and carnings for the past two quarters, was now leading the company's recovery.

Pasco inc. gained \$2! to \$31.

After a delayed opening the company said its Board recommended the sale of all its assets and the distribution of all proceeds to Pasco shareholders. Studebakers Worthington, which holds a controlling interest in Pasco, spurted \$2! to \$30!. It forecast a good year in 1975 with earnings up year in 1975 with earnings up sharply.

Prices edged higher in light trading. The Amex index rose 0.05 to 86.83, while advances outnumbered declines in a turnover of 2m. shares. Ajax Magnethermic rose 31! to 346!. Syntex. Research-Cottrell. and Kaiser Industries picked up fractions.

#### OTHER MARKETS

#### Canada higher Canadian markets finished

higher in moderate trading. The Toronto Industrial Index rose 1.23
Toronto Industrial Index rose 1.23
AMERICAN SE MARKET VALUE
INDEX
Ahead to 421,03. Base Metals and
Western Oils also advanced.

Western Oils also advanced.

Wyze Max2l Wyze Max19 May16 Trading was generally quiet High Low 81.85 82.70 86.85 88.78 87.21 87.11 throughout the session with the 81.85 82.20 86.85 88.78 87.21 87.11

May 9 | May 24, 1974

4.54 4.49

December 31, 1965=30. M y≅ May2] M y20 May10 May16

N.Y. SE ALL COMMON INDEX

High [avx 48.85 57.96 47.45 47.27 47.80 48.01 47.96

RISES AND FALLS

Lew Higher 51 | 52 101 | 75 | ... Law 2 5 4 5 5 5 |

STOCK AND BOND YIELDS

THURSDAY'S ACTIVE STOCKS

TORONTO

INDUSTRIAL INDEX

MONTREAL INDUSTRIAL INDEX

COMBINED INDEX

**JOHANNESBURG** 

Golds ...... 328.0 315.6 379.1

30:5 76 71g 855 14% 141a 231g

1955=100.; Source: Rand Daily Mail.

Leading Ban			
to ge vield on ou Leading Stocken.		Mar 2i	May le
On Dividends	7.58 14 44		7 65 14.50

SYDNEY ALL ORD. INDEX Van 22 May 21 : High 1970 . Law July 353.48 357.64 358.48 (14:1.) 289.88 (9:1.

TOKYO NEW SE INDEX

May 22 May 21: High 1970 . Low 1970 352 96 551.48 552,96 22:0:269.24(1)/1

HONG KONG INDEX a May 22 . May 21, High 1815 . Low 1970

326.89 336.25 336.25 SINGAPORE INDEX § Vay 22 . May 21 | High lars | Low Min

247.92 248.72 268.69 153.26

**EUROPE** Belg'm @ 108.25 110.51 111.21 Denm'k (b) 90.86 90.12 90.66 (22/6) Germ'y (c) 653.5 855.0 725.1 573.6 (21) Hollandy 102.7 105.8 167.6 23.8 Italy (g) 94.51 95.10 105.25

Spain (c) 105.75 103.56 110.96 Sweden 4 367.60 570.00 576.65 310.6 Switz 'rl'd 276.1 275.6

1974-75 May 22 May 21 High Low 206.7 206.5 210.3 183.0

Investment premium based on \$2.60 per £1 1061% (1031%).

May 22 | 21

LOKICH—The market continued lower following Wall Street in moderately active trading.

Juvena Bearer again fell Fr.35 while its participation certificates were steady, following reports of restructuring plans and a possible dividend cut or omission. Among easier insurances Rueckversicherung Bearer and Registered Frankfrt 42.88.91 2.334.335 (2005) 28.97.88.5.01 [201] on the company's expectations fell on the company's expectations of lower results. Chemicals fuctuated narrowly, while Engineerings tended easier, apart from firmer Sulzer Registered. In Foods, Nestle Bearer improved while its registered stock eased

while its registered stock e State bonds ruled steady. OSLO—Generally steadier. VIENNA—Very quiet. COPENHAGEN — Gene higher in moderate dealing.

TOKYO—The market advanced slightly without particular incentive. The Tokyo SE index closed at 332.96, up 1.48.

Pharmaceuticals, Constructions

anti-pollution equipment es advanced, Interest in snares advanced, interest in Blue Chips was stimulated by modest early gains despite a decline on Wall St.

Matsushita Electric added Y8 to Y566, but Sony fell Y10 to Y3.120 on profit-taking. Kobe Steel advanced on reports that it planned to raise its prices next month. Other steel mills were

BY OUR WALL STREET CORRESPONDENT

STOCKS PRISHED mostly lither thangs on Wednesday. Advances and board on lack of interest and tricals and Motors were little from the control of the cont

le	May. 22	Pranking	New York	Paris	Brussels	London .	A sterdam	Zurici
K.	Franki't		2.634 556	tR 35-45	6.72.75	6.41-48	97.5-65	94.94.
ø	Frankf't S. York Paris	1/12 1.6	3 9935 4 006	21.97 <del>.08</del> .5.0	1 6026-5275	9.378 203	186 7 7.10	161.125
r. l	London	5.42 43	2 3275.25	9.504.69	മെത്ത	au.43 04 .	5.561-574	6.76 7
	Am'ardam Zurieh							
7			2700 100					<del></del>

Zurich 100	5.17-33 E.4	112-3938   60 185 768   61_93	77.82   3.8976 5 8.06   7.132	9025 6.546-2 156   5.769-7	68   103 23 56 —
Canadia	U.S.S in in New	Montreal, U. York, \$Cl=8 Sterling i	s.&i=102.24 7.20-24 U.s. in Milen 1447	cents. U.S. (	cents in Milan 623.75
EURO-C	URREN	CY INT	EREST	RATES	•
May 22 1975	Sterling	U.S. Dollar	Canadisp Dollar	Dutch guilder	W.German Switt mark franc

Longer-term: Eurodollar deposits; two years 81-9 per cent.; fittee Years per cent.; four years 81-81 per cent.

The following nominal rates were quoted for London dollar certificates deposit: one month 51-566 per cent.; three months 61-57 per cent.; six mon 71-69 per cent. one year 5-79 per cent.

Rates are nominal closing rates.

† Short-term rates are cell for sterling U.S. dollars and Canadian dollars awo-days' notice for guilders and Swiss frames.

higher too. However, Shipping
Lines and Chemicals eased share prices in London and New tions all participated in the slightly.

York, Profit-taking after Wedness general advance.

JOHANNESBURG—Gold shares day's gains reinforced the trend. BHP rose six cents while CSR, were at or near the day's highest

AUSTRALIA—Stock markets which announced increased Were at or near the day's highest levels, reflecting higher bullion indications.

Heavyweights gained sharply and Financial Minings were harder in line with producers. Platinums were slightly lower on balance but Coppers were harder. De coal share Utah added 20 cents. In Golds, which were boosted ling industrials by contrast were the firmer hullion price and oils added cight cents. Western Minings and party. Among Minings, Peko-centred on leading Mining and party. Among Minings, Peko-centred on leading

E.B.E.S.

#### GOLD MARKET

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a seems to be	<b>100 35 18</b> 12	May 21 1975		
-Gold balile	m.	\$4.57 21 1975 \$170-171 \$16654-1675 \$167.00 (£72.279)	1. orp	
fa fina conc Closs	3174-175	£170-171	nai -	_
Opening		\$1663 <sub>4</sub> -1673 <sub>4</sub>  \$167.00	د مورز	
	rg \$172.75 274.542)	(£78.279)	กะได้	أتدنا ك5
Afternoone:	28174.75 (275.018)	\$168.52 272.912	January Health	أريبية
Gold colors		<u> </u>		
(domestical)	yi :	\$205-2081 <sub>2</sub>	7 1 1 1 Y	ā: : o
Krugeriand	(5901e-911a)	£89-90)	F. MI W	13 35 (1 13
Ten sorr'g	\$571g-591g (£29.30	\$65 is -67 is (\$28 is -29 is)		
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Copenh'gen -Frankfort	_ B ::	.5.40-5.48:	5.42-5.48			
Lisbare	Blg.	55.80-56.60	56.59-56.50 129.50-129.7g			
Madrid	8	E 448-1,453	1,451-1,455			
Oslo Paris	51g	11.85-11.45 8.28-8.32	11.451-11.441; 0.5010-9.5110			
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## OVERSEAS SHARE INFORMATION

**NEW YORK** 

Crane Crooke Petrolim Crooker Nat. C.P. Down Zellerhach Dart Industries.... Deere ...... Delonaute ..... Detroit Edison.... bi Paso Nar. Gar., Eltra Lmery Air Fr'ght, E.M.I.

American Expressi American Expressi Amer. Home Propi Amer. Medical.... Amer. Mistors..... Lungelhard Min... 1854 Esmark
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Long Island Lig.	1436	1446			
Louiston Land	2444	2316	Security Duo Ved	532	736
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Ford Motor Lat. 70%
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Hawker Sid. Lan. 5.25 Hawker Stri, Can. 5, 25
Hollinger. 19
Hone Oil N. 2668
Hudson Bay Mn. 1875
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**CANADA** Bow Valley Inds. 1534 Brinco.

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6 25 kg 0.59 323g

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126.5 -2.5 6 536 -20 15.9 136.1 --- 10 325 -4 16 199 -0.5 16 PARIS May 23 

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| May 22 | Price | For Div Y6 | May 22 | Price | For Div Y6 | May 22 | Price | For Div Y6 | May 22 | Price | For Div Y6 | May 22 | Price | For Div Y6 | May 22 | Price | For Div Y6 | May 22 | May 22 | May 22 | May 23 | May 24 | May 25 | May 24 | May 25 | May 25 | May 26 | May 27 | May 27 | May 27 | May 28 | May 29 | M

May 23

Source Nikko Securities Tokyo. 

May 22

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Rend Mines Properties

- 4. H. Renco Bigsaid's Bros.
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- 5. Saper 32.4.

YIENNA Price + or Dry YM Rambre May 22 Creditanasat. 500 ni Perimoneer. 567 Selecta 735.5 Semperit. 196 Neyr Daimier. 156 Veit Magnesit. 405 IOHANNESBURG

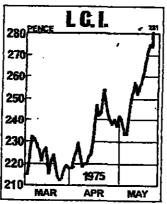
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Frice + or Div. Yie Knows - 8 6

## Golds surge ahead again but equities narrowly erratic Share index down 1.8 at 349.7—ICI please

FOREIGN DOM



Reliance Unit Managers Ltd. Reliance See, Tunbrdg Wells, K1 0892-22371 #Upperturnty Fd.,58.2 40.4, ....... 0.05

Remigium Management Limited

Actornal Deskring Dates and Actornal Deskring Dates and Actornal Deskring Dates and Actornal Deskring Dates and Actornal Deskring Dates and Actornal Deskring Dates and Actornal Deskring Dates and Actornal Deskring Dates and Actornal Deskring Dates and Deskring Deskring Dates and Deskring Dates and Deskring Dates and Deskring Dates and Deskring Deskring Dates and Deskring Deskring Dates and 
Financials were featured by Lubok Investments, which attracted fresh support and rose at to 43p, while the 12 per cent. Convertible jumped 10 points more to £178. Parambe improved 23 to 283 and Smith Brothers were similarly better at 48p, but Inchestimally better

Shippings which closed mixed.

Canada, our Onion Corporation advanced 16 more to a year's high of 503pp and Sentrust were 25 up Textiles were devoid of features.

Courtaulds, with preliminary results due next Thursday, im-

57.60 67.62 67.62 67.57 57.50 57.59 68.75 57.62 57.41 57.24 57.14 57.17 57.14 58.15 Fixel Interest ... industrial Onlinery... 349.7 351.5 355.9 353.8 341.8 335.5 288.2 5.96 5.93 5.84 5.86 6.06 6.11 6.80 17.96 17.86 17.19 17.21 17.79 18.08 17.56 7.84 7.88 8.20 8.18 7.91 7.78 8.09 7.861 9.034 8.818 6.981 6.652 7.347 5.808 - 98.80 139.23 85.46 95.63 68.53 45.76 22,436, 26,846, 21,638, 20,632, 19,098, 12,486 10 a.m. 250.1 11 a.m. 332.6. Noop 358.3. 1 p.m. 350.1. 2 p.m. 352.1 3 p.m. 350.6. Latest inge 05.266 8526. Exclusing regional exchanges. (a) Hased on S2 per cent comporation lax. (b) Nik=7.80.

FINANCIAL TIMES STOCK INDICES

Basis 100. Govi. Secs. 15-10-26. Fixed int. 1928. Ind. Ord. L-7/35. Gold Mines 12/9.35. S.E. Activity Juny-Dec. 1942. **Corrected.								
HIGHS AND LOWS S.E. ACTIVITY								
	19	75	Pince Co	ushijasicu	_ +	Marel	Nee	
	Risp	Low	fligb	Low		May.	May 21	
Gove. Secs	62.54 (20:3)	49.18 (3/1)	127.4	49.18 (3/1/75)	Daily— Giir-Edged Industrials	112-2 282-5	127.2 343.6	
Fixed Int	62.31 (21.3)	50.63 \3/1,	150.4 (25,111,41)	50,63 (3,1/75)	Speculative.	100.9 172.1	82.8 205.6	
ind. Ord	<b>355.9</b> (20°5)	146.0 (6:1)	543.6 (19,5,72)	49.4 (26/6;40)	f-day Av'r'gr- Gilt-Edged Industrials	118.4 295.2	120.9 290.7	
Gold Mines.	442.5 (22.5)	280.2 (20.1)	442.3	43.5 .26:10:71:	Speculative	84.1 177.7	84.5 176.8	

FT—ACTUARIES INDICES

- 1 7,0707,11,100								
_	<b>May</b> 22	Мау 21	May 20	May 19	May lo	May 15	A Tear	
Industrial Group								
500 Shares	150.27	150.85	152.81	148,74	145.87	142.77	125.75	
Div. Yield pc	5.85	5.83	5.75	5.92	6.12	6.17	6.48	
P: E Ratio (net)								
All Share								
Conside yield po	15.10	15.53	15.091	15.20	15.18	15.18	15.96	

Very little interest was shown in Canada, but Union Corporation

on continued hopes for the com-pany's Irish offshore oil explora-tion interests. In a quiet Tin group, Pahang (484p) were group, Pahang (484p) were quoted ex the one-for-one rights issue of new shares at 25p; the new were 1p premium in nil paid

## Warner

On a turnover up from £893,353 to £2,343,754, group profit of Warner Estate Holdings decreased from £585,454 to £580,907

accounting date is being extended to September 30, 1975) is £337,231 net, therefore the final dividend

Australian Selection Fund N.V.

Banque de Bruzelles S.A. 

Barclays Unicorn Int. (Ch. Is.) Ld. Barriay, Unicorn Int. (Lo.Mag) Ld. Barrays Cincorn II. (1.0.1818) Ltt.
W. Victorie St., Douglas, 1.0 M 9624 455
Unicordant Ext.,52.6 55.3 + 0.8 3.20
Do. Anti. Min., 20.9 22, 3mi - 0.6 2.70
Lt. of Man True,50.2 52.9 + 2.3 8.00
Do. Many Motins | 23.5 25.3 25.3 25.3 Nibon Bain Apr.30/10.525 pen ( ......) — PO Bon N4715. Nussau, NP, Bahamas Nippon Fd. May15(USS35.6256.58 .....11.42

Capital International S.A. CS int't Management Ltd.

Kutterfield Management Co. 11d

Charterhouse Japhet Cornhill Ius. (Guernsey) Ltd.

Darling Management Ltd.

Dreyfus Intercontinental inv. Fd. Ebor Management (Jersey) 

| Same Court, Dorking, Surrey. | Security Selection Ltd. | Security Se

Free World Fund Limited SuiterSelo Suitding, Samikon, Sera NAV Apr 30........[US\$152.62 ] ....... G.T. Bermuda Ltd.

Bill Samuel & Co. (Guernsey) Ltd. linerasey Trust...|112.2 120.1sd;-1.1; 3.15 Hill Samuel Overseas Fund S.A. 77. Rute Vorce-Dazne, Luxemboura N A.S May15+776; CS\$15.75 ;÷0.85; --Internati. Pacific Inv. Mogt. Ltd.

Companie Centre. PO Box 500 Bong Koog Japane F. H. May E. | BK \$9.27 | ...... 2.80 Jardine Fleming & Co. Ltd.

NAV April 30 \*Equip 8US40.55 # May 15 \*May 30 Jersey Intal. Fund Managmt. Ltd.

Jersey Svgs. Bt. Unit Tst. blgrs. Ld. 23, New St., St. Beller, Jersey 6334 30351 J.S.B.Umta........187.6 144.8 .............. 4.25 Prices at May 21. Next sub. day May 25. Kemp-Gee Managmat, Jersey Ltd. 5 Church St., St. Beller, Jersey Cept. \$551 Keyselex Managmnt, (Jersey) Ltd. 

King & Shaxson Mgrs. (Jersey) Ltd. 28 Onern St., St. Heller, Jay., Cl. 0524 23598 Gilt Fund /Jersey: £10.55 10.54 ......,12.00

\_& B.T. Mogmt. (Jersey) Ltd. 

Lloyds Bank (C.1.) U/T Mgrs. P.O Box 185, St. Helter. Jersey. 0534 27561 Lloyds Trust Obe 053.2 56.6 ....... 1.70

(x) (c) (2)M. & G. Group 

30. Victoria St., Douglas, Lo.11 0624 4854

"NAV May 15. INAV April S Negh S.A. NAV May 16 1970 USS9.61

Negit Ltd. Old Court Fund Mers, Ltd. PO 58. St. Julian's Ct., Guernsey 663 26331 OCEA'C FIADELSO 90.5 42.949 5.80 OC Inc.Fd. May 1.150.5 153.8 7.20 OC Inc.Fd. May 1.150.5 106.8 7.20 OC SmC-s-HAPSY 100.5 106.8 6.50

l. Henry Schroder Wagg & Co. Ltd. L.B. Cheauside, E.C.: 01.388 doi: Cheauside, E.C.: 01.388 doi: Cheaus Fd. May 16! US\$ 10.79 ... 5.02 Tratalgat April 30, US\$ 78.52 ... 5.15 Astan Fund May 19 US\$ 12.56 12.95 ... 5.15

Slater Walker Ins. Co. (C.L.) Ltd. P.O. Box 121, St. Peter Port, Guermey.

Value at May 15. Next dealing May 27.

Farget Frust Mgrs. (Cayman) Ltd. PO Box 710, Grand Cayman, Cayman is. Prices at May 21. Next sub, day May 78. lokyo Pacific Holdings N.V.

Pokyo Pacific Hdgs (Seaboard) NV Intimis Ganacement Co., NV., Coraras, NAV per share May 20 SUS23.87.

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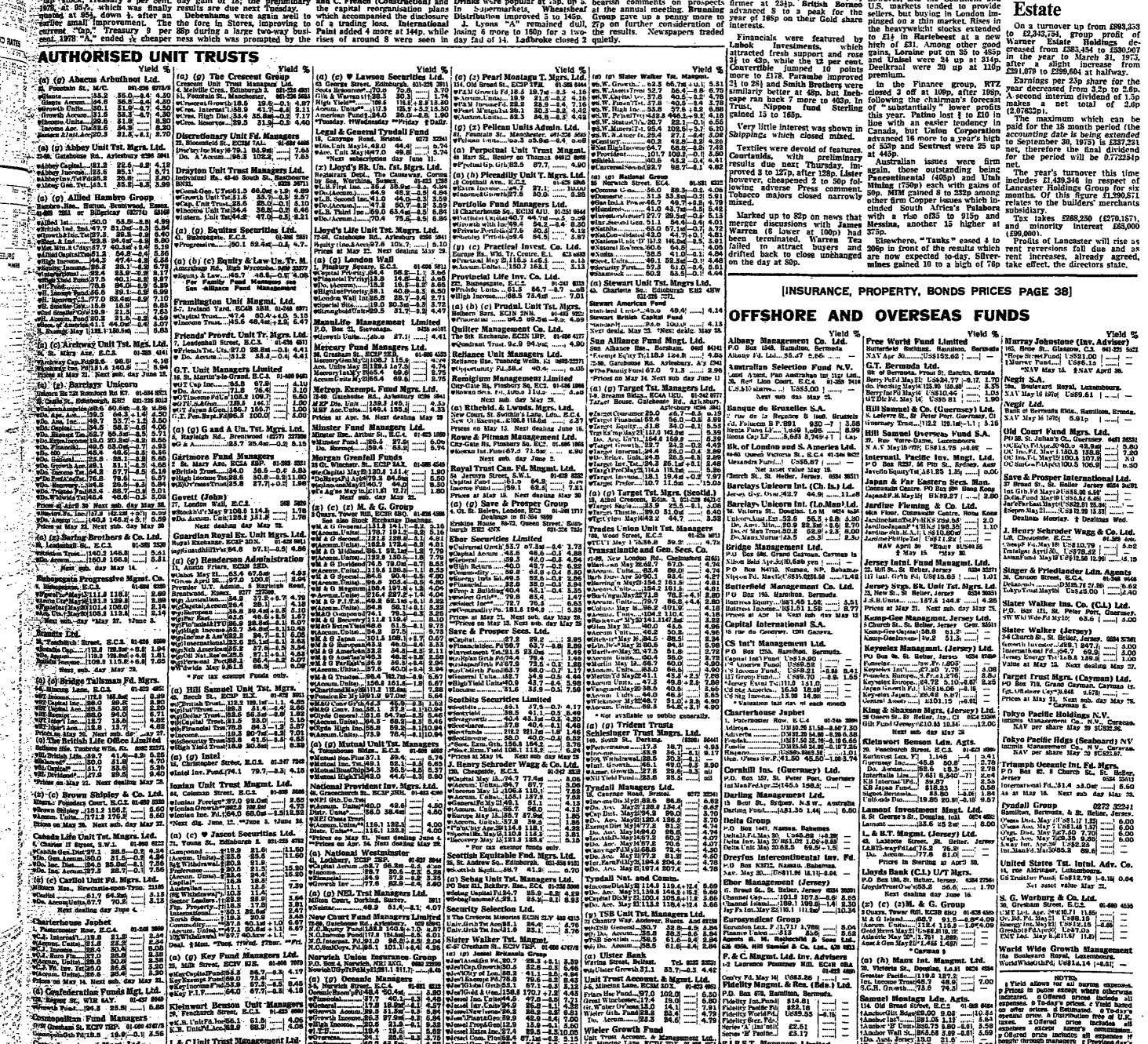
iway lut. Apr.34 118\$2.23 | 6.00

int.ManFd.Mar30455.2 89.6 | 6.00 United States Tst. Intni. Adv. Co.

14, rue Aldringer, Luxembourg. US Trubile: Fund, US\$12.79 L0.151 0.84

S. G. Warburg & Co. Ltd. UMT Let. Apr. 24210.71 11.55 Uv. Bd. Fd. May 21 US\$8.15 Energy int. May 21 US\$12.15 -0.05 Gresbyte Ed. prio; US\$7.05 FMT Let. May 8.211.87 11.89

World Wide Growth Management WorldWideGthPd; US\$12.14 (40.01)



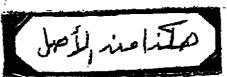
Coyne Investment Mingt Ltd.

L& C Unit Trust Management Ltd-

# The Financial Times Friday May 23 1975 \*\*BRITISH FUNDS Stock | F | Tiefd | Tiefd | Int. | Red. TRIALS (Miscel.) 116 +2 +31 | 25103 5.8 34 - 6185 26 3.9123 50 39 - 90 43 71 56 50 37 -1 15 15 14 3 50 154 - 1 1025 14 3 7 85 - 135 32 61 48 7 85 - 135 32 61 48 7 85 - 135 32 61 48 8 166 21 7.6 96 9 303 - 167 123 15 3.0 120 - 167 123 15 3.0 120 - 167 123 15 3.0 120 - 167 123 15 3.0 120 - 167 123 15 3.0 120 - 167 123 15 3.0 120 - 167 123 15 3.0 INDUSTRIALS (Miscel.) | Compare | Comp

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Do Cap 45).

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Challenge Crp. Union Crp. 6.25e ... Vereeniging R2 ... egreti & Z 5319 310 217 122 220 172 167 SHIPBUILDERS, REPAIRERS

7 | Harland & W. II. | 7 | -1 | 152 | 175 | 162 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 SHIPBUILDERS, REPAIRERS . CENTRAL AFRICAN CENTRAL
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86 | 56 | Botswama RST R2 | 76 | -2 | -2 | -390 | 196 | Messina R0.50 | 375 | +15 | 4260c | 2.9 | ‡ Unless otherwise indicated, prices are in postee, denominations are 25p and dividends are in not purcountry terms. Estimated priceiseralings ration and every are based on integr annual reports and accessate and, where possible, are applied on half-yearly figures: they are alignated to expectation on a fix per cent. and ACT of 25 per cent. Plan are calculated on the hashs of not difference if calculated on "ali" distribution. Covers are based on "maximum" distribution. Flesh, assuming malatement of medification on current rate of ACT, are based on middle prices, are gress and allow for voluce of declared distributions and rights.

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Bighs and flows marked thus have been adjusted to allow for rights issues for cash.

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Response for conversion of shares not now ranking for dividend or a first passed on the dividend of price of the share of the share of the share of the share of the shar 



# FINANCIAL TIMES

Friday May 23 1975



# Pensions will go up 15%

will be £13.30, compared with slipped to about one-third.
the present £11.60. For a married widow's pensions, invalidity couple the new rate will be benefits, widowed mothers' allow £21.20, against the present £18.50, ance and other long-term benefits.

package of improvements to same amount to react the social security benefits an change in national average earn nounced yesterday in the House of Commons by Mrs. Barbara Short-term benefits for sick holders' Protection Board to processed in the proposed Policy-leading Secretary fof Social Serment is retirement. package of improvements in same amount to reflect the

of pensions and other longterm social security benefits in line of pensions and other tongterm a married couple.

social security benefits in line social security benefits in line. The Supplementary Benefits The Bill, which lost night committee stage, has ment established NVT after the Dennis Poore. The original intention was to do it increases in discretionary yet to be passed through the collapse of BSA with an injectial increases in discretionary yet to be passed through the collapse of BSA with an injection of f4.8m. The Meriden consistently reproded with three-factory this annually but the exception-additions for extra heating, to ally high rate of inflation has take effect at the same time.

This will take account of in-

#### Foreshadowed

THE GOVERNMENT is to that has not changed much from increase old-age pensions by the level at previous upratings, nearly 15 per cent, from the If earnings continue to rise at week beginning November 17— an annual 25 per cent, by the second rise this year and November, when the new penthe third since the Government sions rates become payable, was elected. The weekly retire-married couples the level as a ment pension for a single person proportion of NAE will have

These increases were part of a fits are to be increased by the

vices. The rises in retirement however, be increased in line pensions are in line with the with the movement of prices

When the Chancellor of the Exchequer announced in November the increase for April 7 he foreshadowed a further rise next

reviews when inflation was brought under control.

11.0001. If a fail year, or which to ensure that policy the National Insurance Fund, holders do not suffer several fails.

# brought under control. The new increases do little more than maintain the status quo of pensions with average earnings. Present average earnings are £51 per week, and the new pension for a married couple is 39 per cent. of this—a statistic the National Insurance Fund. The new increases do little whether NI contribution rates would be affected—but a review is to be undertaken during the summer in accordance with the new pension for a married couple is 39 per cent. of this—a statistic the National Insurance Fund. This is easily to classife that printing the line of the server of the National Insurance Fund. The little printing is a could not state whether NI contribution rates would be affected—but a review is to be undertaken during the summer in accordance with the new pension for a married couple is 39 per cent. of this—a statistic the National Insurance Fund. The little printing is a could not state whether NI contribution rates would be affected—but a review is to be undertaken during the summer in accordance with the National Insurance Fund. The little printing is a could not state whether NI contribution rates would be affected—but a review is to be undertaken during the summer in accordance with the new pension for a married couple is 39 per cent. of this—a statistic the National Insurance Fund. The little printing is a could not state whether NI contribution rates would be affected—but a review is to be undertaken during the summer in accordance with the new pension for a married couple is 39 per cent. of this—a statistic the National Insurance Fund. Mrs. Thatcher fails

to spell out policy

thought," was perhaps the kindest some Tories grudgingly accepted powers would be used only spar comment one of them made.

the debate—which their party policy adviser, Sir Keith Joseph, leader had demanded—gave have not yet had time to comneither MPs nor the country any plete their "Te-think" of Opposicoherent picture of what a Contion economic policy.

servative Government would do. Labour MPs were, of course. gravest economic crisis since something of the sort, did not make a heavyweight economic HIGH WAGE awards to local

about the action proposed by the the high cost to public expendi-Government to give direct help ture of their proposals made. Mr

BY ADRIAN HAMILTON

Veather

sun in W. and N. Ireland. Cool.

S. Wales

Dry, sunny intervals.

N., light. Max. 14C (57F).

or fresh. Max. 13C (55F).

**BUSINESS CENTRES** 

S 24 75 Madrid C 10 50 Manchair. S 24 75 Melbourne C 20 75 Melbourne

13 Me Tel Acry 12 Me Takyo

nument one of them made. this description on the ground ingly. They would only be used. The main complaint was that that she and her research and where it was in the interests of specific terms, to deal with delighted with Mrs. Thatcher's what Mrs. Thatcher, echoing Mr. performance. The Prime Wilson's words. called "the Minister, obviously expecting

Indeed, for the House, the speech.

Minister's announcement that he speech was an attack on "the mould to-day make a statement disunity of the Conservatives;" British Industry protested yester
Mr. Mott also recapitation of the conservatives; Mr. Mott also recapitation of the conservatives; Mr. Mott also recapitation of the conservatives; Mr. Mott also recapitation of the conservatives.

State sets out role in N. Sea

N. Wales, N.W. and Cent. N

Argyll. N. Ireland

Borders, Edinburgh and Dundee,

Moray Firth, N.E. Scotland

Sunny intervals, occasional Sunny intervals, perhaps showers. Wind N., moderate or defined for repayment purposes, showers. Wind N.W., moderate fresh, Max. 11C (52F). Some No indication of this has yet

Orkney, Shetland

Manchester 21.43, Glasgow 22.05.

HOLIDAY RESORTS

70 Tunis 49 Valencia

73 Venue

strong. Max. 7C (45F). Outlook: Little change

Lighting-up: London

Cent. Highlands,

The proposals, in the form of exploratory talks this week at a paper outlining the Govern- the Department of Energy.

SUNNY intervals, perhaps England, Lakes, Is. of Man, S.W. showers, in E. Mainly dry, some and N.W. Scotland, Glasgow,

London, S.E., Cent. S. and S.W. light or moderate. Max. 13C

showers.

12 72 Funchel 12 72 Funchel 13 85 Gibralter 23 73 Guerdsey 21 78 Innsbruck 26 65 Inverness

England, Midlands, Channel Is., (55F). Some slight frost

# dropped

BY JUSTIN LONG

reluctantly agreed to drop— has called tripartite talk pending further discussion—one management and unions. of the most controversial clauses from the Policyholders' Protection Bill.

The clause regarded as "essential" by Ministers, would enable the proposed Policy-holders Protection Board to pro-

pensions are in line with the rise in the index of average earnings from August 1974 to March 1975.

The Social Security Amendment Act 1974, which brought in the first pensions rise, introduced the principle of revaluation of pensions and other longterm.

Lord Aberdare said there was wide sympathy for the Govern-ment's main aim of ensuring a measure of consumer protection But protection should not be afforded to corporate bodies, paid THE GOVERNMENT is making not to tell shareholders of this

ingly. They would only be used

#### Councils 'luring company staff'

Mr. David Grant, the regional Covernment to give direct help ture of their proposals made to the textile industry "now in its during the last general election: chairman, said more and more most violent depression" since and the need for Mrs. Thatcher the 1930s.

He refused to be drawn, except Rasputin "Sir Keith, to get to say that the action would not their head stogether and agree include controls over textile im. On something—if only to reach to say that the action would not include controls over textile imports.

Some Conservatives said last terday's unemployment figures.

Some Parliament, Page 12

Some Conservatives said last terday's unemployment figures.

Parliament, Page 12

public sector pay nau results companies losing a whole department. Most affected were accountants, draughtsmen, economists and statisticians.

> expected income from the 51 per cent, ownership given up to

deducted any stake share of the expenditure.

a banker's rate of return and additional recompense to the

Dhile apparently generous to

the companies and costly to the

which will define the company's

response-will be the details of how their net take after tax is

state for any risk.

loss offer.

# Insurance | More help needed protection for motor cycle Bill clause industry—Poore

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

£30m.-£40m.

of would be needed if the industr Government finance to secure was to introduce new models the long-term future of the motor which would sell in sufficient cycle industry is likely to be quantities to keep all the fac-asked of Mr. Anthony Wedgwood tories going. (They are the NVT THE COVERNMENT last night Benn, Industry Secretary, who factories at Birmingham and taxpayers with a string of reluctantly agreed to drop—has called tripartite talks with Wolverhampton and the Meriden unanswered questions. The

Norton Villiers Triumph has Referring to the world-wide warned Mr. Benn that the recession in the market, the Norton recession in the U.S., to which Board said it could not spend to middle of 1974, and that the qualified.

## £14m. State aid for W & C French

BY STEWART FLEMING

The rest of the proposed aid is

yesterday that financial assist J. L. Keir in September, 1973, of March. ance for W. and C. French had be said. been made available under the terms of section 235 of the High-ways Act through the Department the Environment, and not

grant has been drawn, Mr. Moti 1976. defended the company's decision

Most of the contracts on which made up of grants. the losses were being made were Mr. John Mott, chairman of the entered into before W. and C.

#### **Conditions**

Questioned about the terms on under the industry Act. The which the Government could to accept this merger in the chemical majors. For 1975 a Convertible against Barclays in the Department of Industry the holding company. Mr. Mott where Mr. Anthony Wedgewood said this agreement related to for "estimated losses on current £455m.) suggesting a nie of have ruled out a rights company. the £4.5m. loan which the for "estimated losses on current £455m.) suggesting a p/e of have ruled out a rights issue. Mr. Mott also revealed that the Government had made available company first received direct over and above the £9.5m. of help from the Government in grants. The Department of the November of last year when a Environment would have the Continued from Page 1 grant of £3.5m. was made, con-right to convert any outstanding ditional on a report by indepen drawings on this loan on the dent accountants. Some of the unreed terms after December

Men and Matters, Page 20

## £25m. cash support for Town & City

BY MARGARET REID

THE GOVERNMENT has finally ment's ideas and quoting hypo- The general principle of the put forward firm negotiating thetical examples with figures for offer would appear to rest on the proposals detailing the lines on company revenue and Govern repayment to the companies of Negotian (III) TOWN AND CITY Properties, has prevailed in the property the large property group which market for many months now, incurred a loss in the trading the policy has been to dispose proposals detailing the lines on company revenue and Govern repayment to the companies which it would like to achieve ment repayments for its share from the proposed National Oil year just ended. to to receive a of certain properties to reduce participation in North Sea oil of output, have been presented Account of an annual sum based 125m. cash injection from Bar borrowings. Up to last Feb. or a special measure on its own fields at "no financial loss" to to a number of companies, include on their net take from production from Bar borrowings. Up to last Feb. or a special measure on its own the companies concerned. ing BP, Burmah and Gulf, in tion after PRT, royalties, etc.

The orgonosals, in the form of exploratory talks this week at the companies concerned. The proposals, in the form of exploratory talks this week at the control of the have close links with it. This would be designed to compensate them fully for the loss

against a further issue of the ment projects remain to be com-company's 8-14 per cent, convert-pleted and it is clear from how local officials could make ible loan stock, £15m, of which yesterday's statement that the will be subscribed by Barclays Prodential, which has for a con-Bank, its main clearing bank, siderable time participated as a Other important problems are long-term monies in respect of in the half-year to September the subsidy from being added Town and City's committed de 30, 1974 Town and City incurred on to wages and thus delaying velopment programme, on terms a pre-tax loss of £5m... to be agreed.

Government, the really essential from Keyser Uilmann in 1973 for of normal dividends. 197m. and the acquisition of Prudential Assurance has a secretary said the unemployment Sterling Guarantee Trust in 1974 share stake of 31 per cent in figures were very worrying. "By for £34m. Its assets following Town and City and an existing the end of the year they could

The talks, nevertheless, mark these deals were put at more time of convertible would still be million mark."

the first hard negotiations on than £600m, and its borrowings its equity holding would still be million mark."

participation since the issue was at £343m.

ander 10 per cent, if all its official unsured with convertible stock were converted employment figures include a large number of people "who are The talks, nevertheless, mark these deals were put at more flut of convertible loan stock on present trends, exceed the Sunny intervals, occasional the first hard negotiations on than 16000 howers. Wind N. fresh or participation since the issue was at 2343m. that the Government has really revealed its hand on the possible erms of its initial no financial

struction of the Thistle platform

If true, the delay could mean ence in Scotland later this week, on the new issue market, that the platform, originally due Mr. James Dundas Hamilton. In a letter published in the that the platform, originally due Mr. James Dundas Hamilton. In a letter published in the to be installed on the field in deputy chairman of the Stock Financial Times to-day. Mr. towards June or July and pos-view to the conference and point- reported yesterday on the wealth sibly delaying start up of produc-ing out the objections to compul-tate and its relation to the taxation to late 1977 or early 1975. sion, which, he says, does not tion of capital gains. more like the problem of deciding Mr. Hamilton's letter, Page 29 figure.

Ministers may well consider some other method such as an much the Chancellor is prepared Prudential. to carmark for the scheme has The money is to be put up ilowever, substantial develop, still to be answered. Nor is there

would be treated like a loan with Another \$10m. will be subscribed partner, will continue to back how to prevent the scheme from for by the Prudential, which has Town and City against the recent becoming a subsidy to labour also agreed to provide further loss-making background. hoarding, and how to prevent

o be agreed. with a previous profit of £3.4m. wrking in a recession. Town and City, whose chair it is now known that this loss Redundancies notified man is Mr. Jeffrey Sterling, was continued into the second half in the first four months of 1975 much enlarged by the take-over and that results in the current amount to 90,000, the highest of Central and District Properties year will not allow the payment figure since 1971.

secretary, said the unemployment

## Further voice against direction of funds

to be built at Laing-ETPM's to be built at Laing-ETPM's to be built at Graythorp, Teesside, is now reported to be as much as apposition to any Government three to four months behind attempt to direct institutional effectiveness of the Stock Market figure. It deducts from the U.K. schedule hecause of steel delivery investment will be explained to as a capital-raising market, and figure over 200,000 "unsuited to the National Association of stressing that £550m, has been regular work," 189,000 for Pension Funds at their confer taised for companies this year people between jobs " and 50,000 for occupational pen-The Centre regards 412,000 as Because of the established Exchange, will be putting its Hamilton amplifies his remarks view to the conference and point-reported yesterday on the wealth under-recording of vacancies, the Centre also argues that the true

would have been in the red. No balance sheet details have been disclosed yet, but 1974's interest payment of £4.8m. implies for-If the eventual loss on the

by French Kier

THE LEX COLUMN

The issue raised

crisis has been apparent since contracts,"

mation had been disclosed until the roun area the outline of adding backs 5000,000 provision, yesterday. The statement 580m thus put the shares 7p against building land. The accompanying the interim losses higher at 281p. The group powerhouses are contracting, simply reported that "important benefited from a relatively where profits have doubled it negotiations very recently construction of the confidence that Domestic sales rose a little as shipping/botels division which the future of the company is price rises more than offset a statement of the confidence that price rises more than offset a statement of the confidence that the future of the company is price rises more than offset a statement of the confidence that the future of the company is price rises more than offset a statement of the confidence that the future of the confidence that the future of the confidence that the confidence tha

The statement from French

with the pension increases.

The cost of these benefit inforward by one month. Mrs.

Castle also indicated that the intention was to return to annual reviews when inflation was forward by mode services.

The cost of these benefit inflation was forward by one month. Mrs.

Castle also indicated that the inflation was to return to annual reviews when inflation was forward by compulsory levy on the insurance inflation was forward by one month. Mrs.

Castle also indicated that the inflation was to return to annual reviews when inflation was forward by compulsory levy on the insurance inflation was forward by one month. Mrs.

Castle also indicated that the inflation was to return to annual reviews when inflation was forward by one month. Mrs.

Castle also indicated that the inflation was to return to annual reviews when inflation was to return the with the recould be no long-term which there could be no long-te

forecast, the group has to return

Finally, this debacle demon then on the renting or source with purious strates the fallibility of the City, pipelines — already visible in help coming from the Prudenkier's shareholders were U.S. fibres should work in tial which may explain why it is
advised by their merchant bank favour of the international only taking up flom of the sheariest majors. For 1975 a Convertible against Barclays along

tions where there was an early prospect of a recovery. . But the amendment to the Employment Protection Bill embodying this scheme has still to be drafted, and the Bill itself

is making very slow progress through committee.

In the face of TUC pressure

smeadment to the Finance Bill

The crucial question of how

Redundancies notified officially

Mr. Len Murray, TUC general

sense of the word was issued yesterday by the Centre for Policy Studies, a body founded

by Sir Keith Joseph to further

more like 410,000 than the official

social market policies."

Kier leaves shareholders and Index fell 1.8 to 349.7

recession in the U.S., to which Board said it could not spend
70 per cent. of production has scarce resources to fight through
been going, is so deep and the present situation.

Japanese competition so severe

It was prepared to hold emergent around the time of the ICI's U.S. registration state. Training Housethat it is having to plan for a playment at present levels until interim—statement last ment filed month ago with the three-day working week and poss after the summer holidays unless sible redundancies after the there was a worsening of the summer holidays at the latest. situation. After that, unless there subsequently authorised. lower than the £82m, pre-tax Although the shares dropped and grants recorded for the final tions. The gain accelerates to 48

> midable gearing when set against current sharehalders funds of roughly £19m.

sy iohn bourne, lobsy editors

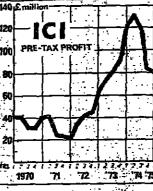
Conservative Mps, who had been not to take part at all structive speech from Mrs. Margaret Thatcher, in yesterday's much-heraided economic debate, asked for the debate, the point which will be enterest of both policy much-heraided economic debate, asked for the debate the point ask parts of the whole industry. There was no reason to suppose that rescues would become with the whole industry. There was no reason to suppose that rescues would become were disappointed last night. How will be an of up to \$44m the word a loan of up to \$44m the courted preliminary figures for the year to December 31. French kier Holdings yesterday reported preliminary figures for the year to December 31. This was announced by Mr. Wilson had colled her "the whole industry. There was no reason to suppose that rescues would become standard—too many Mr. Wilson had colled her "the word of the motorway and trunk road "1974, when conversion rights the motorway and trunk road "1975, when conversion rights the motorway and trunk road "1976, when conversion rights a time the company's attributed the whole of the motorway and trunk road standard—too many Mr. Wilson had colled her "the motorway and trunk road "1976, when conversion rights to the words of the motorway and trunk road time the motorway and trunk Kier Holdings, after December the Indicated W. and C. French Mr. Mulley, is the most cost Inc., was just firm, against form, ing backage comes at a time

holders projection to delete the companies in difficulties.

The decision to delete the clause—in the hope that it would be possible during the passage of the legislation through Parliament to get agreement on an amended version—was announced in the Lords by Lord Beswick. Minister of State for Industry.

The Bill, which lost night companies to delete the companies in difficulties.

The decision to delete the summer holidays at the latest. The industry now includes the asset was government help, a three-day working week and possible redundancies after the summer holidays at the latest. The industry now includes the summer holidays at the latest. The industry now includes the summer holidays at the latest. The industry now includes the summer holidays at the latest. The industry now includes the summer holidays at the latest. The industry now includes the was government help, a three-day working week and possible redundancies after the summer holidays at the latest. The industry now includes the summer holidays at the latest. The industry now includes the summer holidays at the latest. The industry now includes the was government help, a three-day working week and working week and working the possible redundancies after the summer holidays at the latest. The industry now includes the summer holidays at the latest. The industry now includes the was government help, a three-day working week would be introduced, with operative, established in February at a factory near Coventry. Operative, established in February at a factory near Coventry operative, established in February at a factory near Coventry. The board also deferred the under Government arrangements appointment of Mr. Hugh Scan had met the chairman, Mr appointment of Mr. Hugh Scan had met the chairman, Mr appointment of Mr. Hugh Scan had met the chairman, Mr appointment of Mr. Hugh Scan had met the chairman, Mr appointment of Mr. Hugh Scan had met the chairman, Mr appointment of Mr. Hugh Scan had met the chairman, Mr appointment of Mr. Hugh Scan had met the lower than the £82m, pre-tax bigger jump in its trading opera-



effective way of ensuring the a year ago. At present it looks when the programme of procompletion of French's outstand fairly certain that ICFs profits perty disposals is getting under ing road programme, which will continue to trend down way again after a sticky patch. holding company, emphasised French made an agreed bid for totalled £40m, at the beginning wards at least until the season. So the de-gearing problem is ally weak third quarter. From being tackled from two sides, Finally, this debacle demon then on the refilling of stock with further sale and leaseback

starting to look for something much more appetising in 1976. Meanwhile it is worth noting that the inflation adjustment way cuts no less than 621 per cent off first quarter profits.
See also Page 33

is0

cka

Trafalgar House's 9 per cen pre-tax rise to £9.8m. in the six months to March hides a much on ship and land dispoadding back a £500,000 provision Commission is to make substant pleted its committee stage, has ment established NVT after the passed through the collapse of BSA with an inject commons, so there would be take effect at the same time.

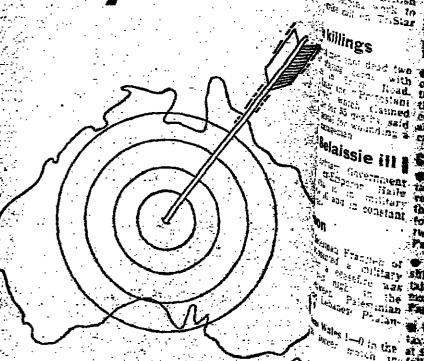
This will take account of increased fuel costs. The Government will also start the new non-ment ing season, the container is ness has done well, and Trafalgar has a limited exposure

to the tanker slump. So current year targets can be increased a shade to perhaps £22m. excluding disposals, and: next year's sources of momen tum are already clear. In particular construction order have roughly doubled to \$300m over the past 18 months. Mac of the profits growth to date has come from the rundown of fixed price contracts in the U.K. and contracts is less than currently prices—no doubt helped by the the overseas side only contriafforded to corporate bodies, paid creditors or even shareholders, be contended.

The Opposition felt that some companies would be encouraged to offer policies at a cut-rate and wit hincreased benefits—running wit hincreased benefits—running work of the competition of bulk of its revenue from the competition of commercial risks in the known of commercial risks in the known of convergence and the competition of commercial risks in the known of convergence and to the competition of convergence and to the competition of convergence and the competition of convergence and the convergence and the competition of convergence and the competition of convergence and the competition of convergence and the convergence and the competition of convergence and the convergence and the convergence and the competition of convergence and the convergence are convergence and the convergence and t decline in sterling—countering buted about £700,000. But about the volume setback here. But half the outstanding workload

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